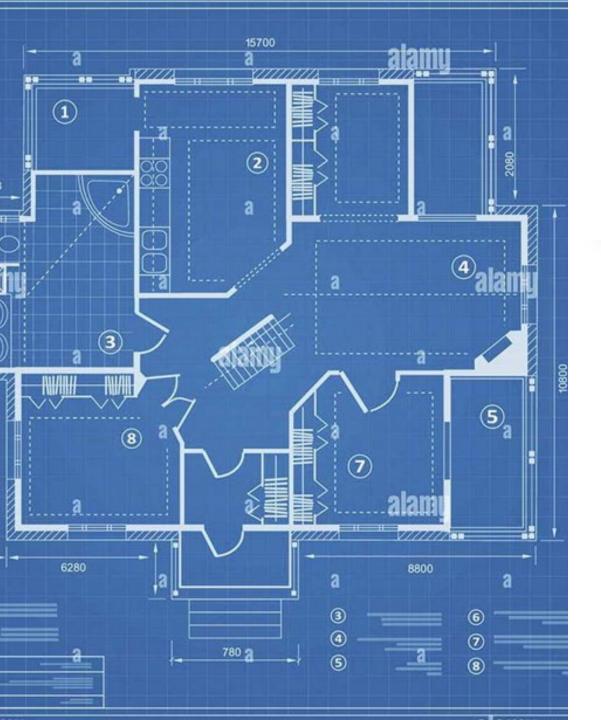


Cecil T. Smith, CPA May 9, 2024

PROGRAM MANAGER
INTERVIEW
HOUSING SERVICES
EASTERN REGION



Blueprint





Excellence in Service Delivery





Capitalizing on Opportunities



- January 8th, 1886
- Collaborative & Cooperative
 - Pastures & Prisons
- What You Do vs What You Do Next
- Emotional Leadership
- Reasons & Excuses

- Decisiveness
- Most Folks Want to Do a Good Job & Do it Right
- Fearless Advice & Loyal Execution
- 80-20 Rule



- Performance Punishment
- Recognition
- Fairness
- Ideas & Implementation

- Consistency
- Predictability
- Listening



Excellence in Service Delivery

- Listen
- Seek First to Understand a Situation
- Timeliness
- Responsiveness
- Empathy

- Nested Urgencies:
 - Repairs Homeowners, Landlords, Shelters
 - Time DPAPS & SABSIP
 - Reporting Annual Reviews
- One True Error



- Equity and Accessibility
- Waitlist Reduction
- Full Staff
- Budget Spent

- Compliance and Accountability
- Partnerships & Collaboration
- Long-Term Sustainability
- Not Leaving Situations Worse Than You Found Them



Capitalizing on Opportunities

- Staffing
 - Vacancies
 - Morale
- Program Redesign
- FY 24/25 < 23/24 > Prior FYs

- Fill Positions
- Implement Changes
 - Repairs
 - Correspondence
 - Contractors
- Fresh Start



OK, But What About the Waitlist???

Glad You Asked



Thank You!

Questions?