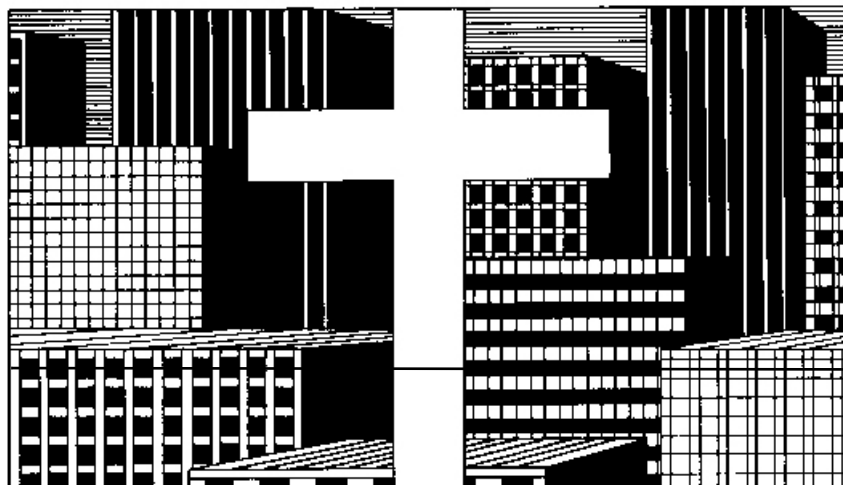


# *Urban Christian Outreach* *(Ottawa)*



*2014 Year in Review*  
*(Issued March 2015)*

**Urban Christian Outreach (Ottawa) Incorporated**  
is a registered charitable organization founded in 1993.  
Charitable Registration # 13776 1938 RR0001

## CHARITABLE OBJECTIVES

The main purposes of Urban Christian Outreach are: to establish contact with those in the city of Ottawa who are struggling to survive spiritually, physically, or psychologically; and to mitigate the effects of urban isolation on the life of the individual.

We do this by pointing people towards a relationship with God through faith in Jesus Christ, and by offering ongoing pastoral and practical care, including Christian education, street literacy and life-skills tutoring.

Urban Christian Outreach staff engages in mobile outreach on the streets, and in the coffee shops, parks and other communal places of the city. We especially (but not exclusively) develop ongoing relationships with those whose fragilities make it difficult for them to function in group settings. We seek to be present to their need, even when there are no apparent solutions, thereby offering hope, respect and dignity to the individual.

Urban Christian Outreach works in co-operation with other agencies by referring clients to social, medical, shelter, educational, employment and Christian organizations that will further expand the individual's personal network within the community, and will serve his/her various needs.

The heart of the work is relational. However, from time to time Urban Christian Outreach may develop structured programs and projects that are in keeping with the central focus of enhancing the well-being of those who are experiencing urban isolation and deprivation. This will be done according to the needs of the clients and the qualifications of current staff.

The geographical area of outreach and projects is within a five-mile radius of Parliament Hill (Ontario only). Follow-up may take us into other areas of the city, for home, hospital and jail visits.

We engage in dialogue and speaking engagements with individuals and groups, to promote a wider understanding of existing needs, and to search out possible solutions.

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## **Annual Report from the President of UCO for 2014**

Dear Faithful Friends,

Through your generous prayers and financial offerings, you have partnered with us and have blessed God's work in beautiful and faithful ways. Out of what our Lord has given to you, you have so freely given to the poor, and we most humbly thank you, and give thanks to God for you. Your faithfulness is changing lives on the sidewalks and in the places where God brings us face to face with those in need of his love – and face to face with Him.

As I reflect on the past year, I am humbled and encouraged by God's faithfulness in providing for our mission to the poor. We have prayed in faith, and waited upon God. Through you, our faithful brothers and sisters-in-Christ, and in his perfect timing, (and not in ours) God has answered our prayers. Praise God, for his provision and Praise God for the times when he didn't provide according to our prayers; He provided in ways which have helped us to grow in faith and in obedience, and has taught us to wait upon him.

When we pray, our expectations as Christians are often that God will provide for all of our needs, as we see them in the flesh. However, rather than coming before him with *our own* concerns, God has put it on my heart that we need to be asking what *his* concerns are, and what *he* would have *us* do! Our expectations are worldly; we have little understanding of what *his* plans are for our lives. There is an 'amazement' element when we go before our Lord in prayer; we seek him with the heart of a servant, in expectation, and yet also with such limited understanding of his broader picture.

***'Then Jesus began to tell them that the Son of Man must suffer many terrible things and be rejected by the elders, the leading priests, and the teachers of religious law. He would be killed, but three days later he would rise from the dead. As he talked about this openly with his disciples, Peter took him aside and began to reprimand him for saying such things. Jesus turned around and looked at his disciples, then reprimanded Peter. "Get away from me, Satan!" he said. "You are seeing things merely from a human point of view, not from God's." Mark 8:31-33 NLT***

When it comes to God's commands to us, we know that he has been very specific concerning the poor. Through his Word written, we may think that we already know what he would have us do. In Matthew 25, and verses 31-46, we read:

***But when the Son of Man comes in his glory, and all the angels with him, then he will sit upon his glorious throne. All the nations will be gathered in his presence, and he will separate the people as a shepherd separates the sheep from the goats. He will place the sheep at his right hand and the goats at his left.***

***"Then the King will say to those on his right, 'Come, you who are blessed by my Father, inherit the Kingdom prepared for you from the creation of the world. For I was hungry, and you fed me. I was thirsty, and you gave me a drink. I was a stranger, and you invited me into your home. I was naked, and you gave me clothing. I was sick, and you cared for me. I was in prison, and you visited me.'***

***"Then these righteous ones will reply, 'Lord, when did we ever see you hungry and feed you? Or thirsty and give you something to drink? Or a stranger and show you hospitality? Or naked and give you clothing? When did we ever see you sick or in prison and visit you?'***

***“And the King will say, ‘I tell you the truth, when you did it to one of the least of these my brothers and sisters, you were doing it to me!’  
 “Then the King will turn to those on the left and say, ‘Away with you, you cursed ones, into the eternal fire prepared for the devil and his demons. For I was hungry, and you didn’t feed me. I was thirsty, and you didn’t give me a drink. I was a stranger, and you didn’t invite me into your home. I was naked, and you didn’t give me clothing. I was sick and in prison, and you didn’t visit me.’  
 “Then they will reply, ‘Lord, when did we ever see you hungry or thirsty or a stranger or naked or sick or in prison, and not help you?’  
 “And he will answer, ‘I tell you the truth, when you refused to help the least of these my brothers and sisters, you were refusing to help me.’  
 “And they will go away into eternal punishment, but the righteous will go into eternal life.”***

God clearly speaks to us in this passage, and instructs us on what we are to do, and yet what is he saying to us on a personal level? What is his will for each one of us concerning how we might come alongside the ministry of UCO? Could it be that he might be calling us to help out with the much needed monthly financial commitments of the ministry? Perhaps he is calling us to pray, or perhaps to step out of our comfort zones and to volunteer as a Board member or on the sidewalks of downtown Ottawa?

I have just read a most remarkable book entitled, *Wrestling with Wonder*, (A Transformational Journey Through the Life of Mary), by Marlo Schalesky, in which she examines the heart of Mary and confronts the sin of challenging and questioning God. She writes, **“Will you stop asking why and instead discover the awesome who that is our God?”** We strive to be faithful. We worship and we give thanks to God, of course. We pray and we ask for good health, for financial favour, and for the salvation of loved ones. We pray for healing, but when things don't work out the way we had hoped, we ask, 'Why?' Have we forgotten to sit in stillness before God to listen and perhaps ask, 'Lord, what are your concerns? What do you have in mind? What do you want me to do? How can I be serving you? How can I be seeking you and glorifying you? How can I be a blessing to you and to the poor?'

As we reflect upon the loving sacrifices of Jesus this Easter, and with full abandonment to the Father's calling on our lives, may we be like Mary and truly say...

***“Behold, I am the servant of the Lord; let it be to me according to your work.” Luke 1:38***

**Respectfully Submitted,**

***Donna Appleton  
 President, UCO***

## **Spiritual Advisor's Annual Report 2014**

There's no two ways about it: this has been a very challenging year for the ministry of UCO. It is not that the urgency of support and care for the poor and vulnerable on the sidewalks has waned. Rather, it is that somehow the financial support for this crucial ministry waned for a good part of this year. We do give thanks to God for those who have continued to support the ministry with prayer and funds.

The lives and faith of numerous clients of UCO, by the grace of God, are being deeply impacted by the ministry Jill shepherds. However, the financial and material support for this ministry has not been where it needs to be. Jill and I have met on occasion to pray about this and discern what God may be saying to us about this ministry. It is our sense that the unique role that UCO plays in the landscape of various institutional ministries working with those experiencing poverty, mental health challenges, and spiritual counselling, is still needed.

As I do each year, I want to encourage and challenge all of us to remember the mandate of Scripture for what UCO undertakes in the name of God. We remind ourselves that God's intention is that there should be no poor –

*However, there need be no poor people among you...if only you fully obey the Lord your God. Deut. 15:4,5*

However, because we do not fully obey God, the Bible says:

*There will always be poor people in the land. Therefore I command you to be openhanded (ie. generous) toward those who are poor and needy in your land. Deut. 15:11*

Why does UCO undertake this ministry? because God loves us all and is particularly concerned about the poor and the response of the 'non-poor' towards them. God mandates a loving, generous, and just response.

*Do not exploit the poor because they are poor; do not crush the needy in court, for God will take up their case. Proverbs 22:22,23*

As a famous champion of the poor once said: "It all comes down to this: Whose flesh are you touching and why? Whose flesh are you recoiling from and why? Whose flesh are you burning and why?" (Daniel Berrigan). He was reflecting on the fact that the "Word became flesh and dwelt among us"; that Word is Jesus who calls us to "enflesh" our good intentions, and our speech about caring for the vulnerable. For to so tend the "least of these" we "do" it unto Christ.

We are called not only to tangibly and spiritually care for those experiencing poverty, we are also called to pray and to struggle against the systems and structures that keep them poor.

*“Doom to you who legislate evil,  
who make laws that make victims –  
Laws that make misery for the poor,  
that rob my destitute people of dignity.” Isaiah 10:1,2 (Message)*

I have increased my contributions to UCO and have encouraged my congregation here at Parkdale United to do likewise. May I encourage you to pray about how God may be inviting you to join with others to consider being more generous to UCO’s ministry in the coming year.

### **Some suggestions on living into God’s commands to care for the poor in our local setting**

- Pray every day for those experiencing grinding poverty
- Give generously to UCO, and consider how you might volunteer
- Regularly make lunch bags with fruit, drink, sandwich and/or granola bar, some chocolate, and gum. Take them along with you in your car, bag, or purse...so that you can give them to folks begging on the street, or at the off ramps; and look the person in the eye, talk with them and wish them the blessings of God
- Make time and plans to invite a person experiencing poverty to lunch,
- Get involved with initiatives around the city that are trying to challenge the various levels of government to change the laws that “make misery for the poor” and replace them with God-honouring laws that bring justice and relief for the poor,
- **Invite Jill to speak at your church, school, club whatever, and thereby raise the profile of poverty and our compassionate and faithful response to it.**

Respectfully Submitted,  
**Rev. Dr. Anthony Bailey**  
*Spiritual Advisor, UCO*

## 2014 Annual Report from the Executive Director

(Based on a 28 hour salaried week)

**Dear Faithful,**

*'Blessed be the God and Father of our Lord Jesus Christ! According to his great mercy, he has caused us to be born again to a living hope through the resurrection of Jesus Christ from the dead, to an inheritance that is imperishable, undefiled, and unfading, kept in heaven for you, who by God's power are being guarded through faith for a salvation ready to be revealed in the last time.'* 1 Peter 1:3-5

Alleluia! The Lord is Risen indeed! We all share in the beautiful gift of salvation that only Jesus can give. How blessed we are! And what a privilege and joy it is to partner with you in the ministry of Urban Christian Outreach, as we seek to obey God's commandments to us and to take his Word out of the church building and into the world: into the darkness of mental illness, addiction and poverty, and onto the sidewalks of downtown Ottawa: onto street corners, into coffee shops, malls, drop-in centres, shelters, senior's residences, group homes, prisons, and hospitals; onto park benches, behind bushes, under bridges, and onto busses. Thank you, dear partners-in-Christ! We thank God for you and for your partnership in our ministry, and for your generosity of prayer and financial gifts that make it possible for us to be a church on the streets.

As we reflect on Christ's death upon the Cross and upon his magnificent resurrection, we are encouraged by the new life that God continued to breathe into UCO in 2014. Our Lord has revealed himself among the poor, in new and exciting ways, and has showered his love in abundance. He has entered into the hearts of many and has offered hope where there seemed to be no solution: Jesus became the solution!

*'In this you rejoice, though now for a little while, if necessary, you have been grieved by various trials, so that the tested genuineness of your faith- more precious than gold that perishes though it is tested by fire – may be found to result in praise and glory and honour at the revelation of Jesus Christ.'* 1 Peter 1:6-7

I believe that we have grown in faith this past year. We are learning to not be anxious for anything, but to trust God completely to meet all of our needs. He has never let us down.

*'Though you have not seen him, you love him. Though you do not now see him, you believe in him and rejoice with joy that is inexpressible and filled with glory, obtaining the outcome of your faith, the salvation of your souls. Concerning this salvation, the prophets who prophesied about the grace that was to be yours searched and inquired carefully, inquiring what person or time the Spirit of Christ in them was indicating when he predicted the sufferings of Christ and the subsequent glories. It was revealed to them that they were serving not themselves but you, in the things that have now been announced to you through those who preached the good news to you by the Holy Spirit sent from heaven, things into which angels long to look.'* 1 Peter 1: 8-12

### Sidewalk Outreach and Pastoral Care

As we minister in downtown coffee shops, and in parks, prisons, and hospitals, etc., it has become increasingly evident that broader world problems have only added to the stress and hopelessness that many feel. Often compounded by mental and neurological illnesses, some of our friends downtown are feeling hopeless. Addiction to street and prescription drugs is rampant. God is needed now more than ever, and it is our mission to

shine the light of Christ into the darkness felt by so many.

Mark (not his real name) struggles with addiction and relationships. Having experienced trauma and abuse in his life, Mark has developed a volatile temper that keeps others at a distance. He is desperately lonely, but because of his anger, continues to sabotage his relationships. With the eyes of Christ, we can see that underneath his anger, lies a broken heart. Mark dare not reveal his pain to those in his circle, for fear that he might appear weak and so he wears his pain like armour. Because of your prayerful and financial support, we have been able to come alongside Mark, to meet with him, to develop a relationship of trust, to pray for him and to pray with him. Because of your support, we are able to facilitate opportunities for Mark to 'be still' and to 'know God.' Only God, who formed Mark's heart in his mother's womb, can heal Mark's heart! We're committed to nurturing a friendship with Mark.

Janet, (not her real name) is struggling with maintaining housing. In her need for fellowship and acceptance by her peers, she is vulnerable to those in the drug scene. Too many late night parties in her apartment have caused her to be evicted over and over again, and as a result, she faces homelessness once again. She will not qualify for a housing subsidy as her eviction notice did not allow for enough time to apply for a housing transfer. She is now faced with monthly rental fees of over \$500, while receiving monthly government support of only \$800. And so who is to blame? Who is responsible? Janet is legally an adult. Emotionally however, she is an adolescent. She suffers from mental illness. If she was diagnosed with a developmental illness as opposed to a mental illness, it would be much easier to get supportive housing for her. Janet falls through the cracks of a system that has turned its back on the mentally ill. There isn't

enough supportive housing in Ottawa for those who struggle with a mental illness.

UCO continues to be a voice on various forums to make changes to a system that looks good on paper, but has increasingly become more frustrating and challenging for our friends to navigate.

The last published Report Card on homelessness provided by The Alliance to End Homelessness reported that the average ODSP income in 2013 was \$1086 (reduced in 2014). The average rent for a bachelor apartment: \$766. The waiting list for subsidized housing averaged 6 years. This would leave a person with \$310 per month to cover: bus pass (to travel to soup kitchens, doctor appointments, etc.) \$40; Hydro: \$40, Telephone: \$45; Food: \$185 (\$6 per day): Toiletries: \$0; Entertainment: \$0; Gifts: \$0 Clothing: \$0; Restaurants: \$0; Vacation: \$0; Emergency: \$0; Non-prescription medicine: \$0

Those who don't qualify for ODSP may be eligible to receive Ontario Works benefits, which amounted to only \$626 per month in 2013. Therefore, someone out of work, and receiving Ontario Works benefits of \$626 per month would not be able to afford even a Bachelor apartment, and in fact, with the average rental of just a room at \$500, would not be able to afford a room as well as to feed themselves; no wonder we have a growing homelessness crisis. No wonder so many are discouraged and depressed. More than ever, we need a Saviour! We have a mission field at our doorstep who need to be introduced to Jesus! Only He can bring hope into the midst of despair. Only Jesus can offer the saving hope that we all so desperately need. Our hearts for the poor need to be broken in order to allow the compassion of Jesus to pour out. How else can we minister but with the heart of Christ? How else can we truly love but with the heart of Christ?



**Bible Study**

The power of God's Word written, spoken, heard and studied cannot be underestimated. This is the highlight of our work: to open our Bibles and to read God's love letter written to us.

When we gather with our friends on the sidewalks, in the courthouse, and prisons, and we open our Bibles to read, we are changed, renewed, and revived. For awhile, we can forget that we are poor, in debt, imprisoned, downcast – we are reminded that we are princes and princesses, sons and daughters of the Most High, loved, forgiven, accepted, blessed, rescued, set free, having riches stored up in heaven, anointed, protected, cherished and assured of our salvation. What a sweet hour of prayer and Bible study: an hour of rest from our weariness and 'better than a thousand elsewhere!'

**UCO/ROMHC Adult Education Classroom**

UCO has enjoyed a wonderful partnership with the Royal Ottawa Mental Health Centre (now named 'The Royal') since 1997. We meet two afternoons per week, to provide Adult Education in a classroom setting. UCO provides a teacher (myself) and a UCO volunteer. In 2014, our valued classroom volunteers were: Nadia Behmann, Elanor Nigh, Jill Blackstock and Hazel Buckingham. The Royal provides an Occupational Therapist, Paula Osborne, as well as valued volunteers. It is my delight and joy to partner to partner with Paula to run the program. Paula looks after all of the referrals, as well as therapeutic supports and the Food Safety program. My task is to oversee all aspects of the students' curriculum and to train volunteers. Students work on various subjects and courses according to their goals, including G.E.D. (General Education Diploma), I.L.C. (Independent Learning Centre), Adult High School, College and University courses and programs, as well as math, history, geography,

English, E.S.L. (English as a Second Language) and food safety programs. We were blessed to be able to help 29 students in the classroom last year, with an average attendance of 11 students per class. We give thanks to God for the wonderful staff, supporting staff and volunteers, who so genuinely care for our students, and who offer their expertise and encouragement. Our program is often said to be one of the most successful programs at The Royal. We give thanks to God for our students, who are so very appreciative of our help, and committed to learn, and it is our joy and our privilege to work alongside such amazing people. UCO receives no funding from The Royal. We volunteer our time in order that we might continue to serve God in the areas of literacy, and in service to the poor, the homeless, and the marginalized.

**Speaking Engagements, Advocacy, and Community Networking**

We are very grateful to all of the churches and organizations who invited us to speak to their congregations and small groups in 2014. We are also grateful to the churches and organizations that have supported us so faithfully in 2014, through financial offerings, prayer support, office space, gifts of clothing and furniture for the poor. We give thanks to God for:

**First Fruits Foundation**  
**Canadian Bible Society**  
**Parkdale United Church**  
**St. Peter & St. Paul Anglican Church**  
**St. Paul's Presbyterian Church**  
**Dominion Chalmers United Church**  
**Kanata United Church**  
**The United Way**  
**Rothwell United Church Women**  
**Trinity Presbyterian Church**  
**St. Timothy's Presbyterian Church**  
**The GradUit Network**  
**St. Vincent de Paul**  
**The Bible House**

We give thanks to God for **Mr. Rob Kupe** and **The Bible House**, who generously provided a venue for us where we meet with the poor, the homeless, and the marginalized to study the Bible. We are also grateful for their provision of space for our Board to meet monthly. In our efforts to be faithful stewards of your donated dollars, UCO doesn't rent any office space; UCO Board and staff members do their work from their homes, and from borrowed rooms in downtown churches and businesses. We are also very grateful to St. Peter & St. Paul's Anglican Network Church for providing us with a room in which to hold our Board meetings.

We praise God for local freelance artist, **Monique Choquette**, who prayerfully interprets Scripture and translates it in the form of drawings, displaying an amazing talent and gift from God. Her artwork has graced the pages of our quarterly reports for many years, and we are very grateful to her for her generosity.

#### UCO Newsletter via Email and UCO Website

Our website address is: [www.uco-ottawa.ca](http://www.uco-ottawa.ca) If you would like to receive your quarterly updates by email, please provide us with your email address, by either writing it on the back of the donor card, or via email at [jill@uco-ottawa.ca](mailto:jill@uco-ottawa.ca)

#### UCO Volunteers

God continues to bless us with volunteers, who support our ministry work with compassion and love. We cannot begin to express our gratitude enough to **Mrs. Nadia Behmann**, who retired in June of 2014 after 11 years as a UCO Instructor at The Royal. Nadia's gift of teaching, and her heart for those whom we serve, enriched the lives of so many. We also give thanks and praise to God for **Ms. Elanor Nigh**, who, in addition to volunteering in our street literacy program, joined our classroom as a volunteer in 2014. Elanor has been a faithful volunteer in

many ministry areas with UCO. We give thanks for **Ms. Jill Blackstock** for her faithfulness as an interim classroom volunteer. We are grateful for, and welcome our new UCO classroom volunteer: **Mrs. Hazel Buckingham**. Hazel brings her experience as a retired professional teacher, and has taken up her task with grace. Praise God for all of our faithful volunteers!

#### UCO Board Members

I am humbled and consider myself to be truly blessed to receive the Godly direction of our faithful and committed Board of Directors. I know that I would not be able to do the work that God has given me to do on the sidewalks without their amazing commitment, dedication and discernment. I give thanks to God most sincerely for **Ms. Donna Appleton**, UCO Board President, who continues to lead our Board with such grace, wisdom and a faith that has never wavered, despite the financial challenges that we have faced; for **Ms. Mary-Anne Zwicker** UCO Treasurer, for her patience, faith and wisdom and for managing our budget, which once again enabled UCO to end the year with a balanced budget. Mary-Anne's workload increased due to the extreme poverty of our ministry, but her faith never wavered and she never complained; for **Ms. Marilyn Rennick**, Interim Board member and former UCO President, for her wisdom, kindness and generosity of Spirit, who graciously came alongside us as we wait upon our Lord to raise up new Board members; and for the **Rev. Dr. Anthony Bailey**, Ex-Officio Board member, Spiritual Advisor to UCO and my personal Spiritual Director, for his wisdom, faith and unending support. While hospitalized in the Spring of 2014 for acute appendicitis, Anthony visited me, prayed for me, and anointed me for healing. By the Grace of God, I left the hospital 5 days later with my appendix still intact! Praise be to God! Thank you to all who prayed for me during my time of illness, and especially

for our loving Board members, who invited me into their homes for rest, and provided for all of my needs. How wonderful and loving a community we are, and for this I am grateful and humbled. Glory to God!

*“And they departed and went through the villages, preaching the gospel and healing everywhere.” Luke 9:6 ESV*

### **Spiritual Advisor to UCO and Spiritual Director to the E.D.**

We give thanks to God for the **Rev. Dr. Anthony Bailey**, who has so faithfully served God as Spiritual Advisor to UCO for many years. We value his continued support and wisdom, and his commitment to serve God among His poor. He directs with the heart and mind of Christ Jesus, faithfully and prayerfully supporting our ministry work to the poor. In addition to his role as Spiritual Advisor to UCO, Anthony has continued as my personal Spiritual Advisor. Through Anthony's direction and good example, I am learning to wait upon the Lord, especially during difficult times, and have grown in spiritual maturity as a result.

### **UCO's Webmaster**

God blessed us in 2014 with **Josiah Milnes**, who very prayerfully accepted God's calling to be UCO's Webmaster. Josiah worked diligently to produce our beautiful new website, and continues to add updates and to make improvements. We heartily extend our sincere gratitude to Josiah.

### **UCO Prayer Group**

I am convinced that **Ms. Jean Gallant** has been hand-picked by God to bless our ministry through her faithful prayer support. So many times, I have called upon her and asked for prayer, and she has always made time to pray;

what a beautiful gift! Jean is my prayer partner. We pray in person, over the telephone, via texting and by email. I thank God for her and for her obedience and faithfulness.

### **Canadian Bible Society**

We continue to give thanks to God for the Canadian Bible Society, and for their partnership with UCO in distributing Bibles, free-of-charge, to the poor. We have distributed 100 Bibles to the grateful poor thus far, and we look forward to continuing our commitment to deliver God's Word written to everyone in need. One gentleman, upon receiving a free Bible, said, “Wow, really? You're giving this to me? Thank you so much; I've always wanted a Bible!”

We are humbled by the many churches and individuals who send us beautiful notes of encouragement, and we give thanks for all those who work behind the scenes, praying for us and supporting us financially and in other ways. Thank you dear friends; you are a vital part of our community and uphold us in our ministry.

We are asking God, in faith, to provide for our work among the poor, through an outpouring of financial support, new Board members, and volunteers. We commit our work to the Lord, and we most humbly ask you to intercede on our behalf, asking the Father how He might be calling you to come alongside us for such a time as this. Thank you, dear Brothers and Sisters in Christ, for your love and for your beautiful faithfulness to UCO, to Jesus, and to his poor among us! May God bless you all.

*And he said to them, “Go into all the world and proclaim the gospel to the whole creation.” Mark:16:15 ESV*

**Respectfully Submitted,  
Jill Wilson,  
Executive Director, UCO**

### **UCO Treasurer's Report for 2014**

The comparison of the actual amount of UCO's income and expenses ran close to the budgeted amount that was planned. Donations made by a couple of donors at the end of the year helped to pull the income up to the budgeted amount. However, Jill's payroll cheques are irregular, with payments being made as money comes in. The Canada Revenue Agency has been very good at dropping any penalties we have had for late submissions for deductions, since the money was not available when required.

Total income for the year 2014 was \$47,291.91. Our budget target was \$46,000.00.

Total expenses were \$43,241.09. Our budgeted expenses were \$42,236.86. Income was over budget by \$1,291.91 and expenses were over budget by \$1,004.23. The net surplus for the year was \$4,050.82, which was \$287.68 over the budget.

The ratio of donations from individuals to churches and organizations is as follows:

- Individuals  
65.6%
- Churches & Organizations  
34.4%

The breakdown of year 2014 expenses is as follows :

- Payroll costs/programming  
85.2%
- Administration  
11.9%
- Client Services  
2.9%

It has been my pleasure to serve on the Board as Treasurer for the last 4 years. My term will come to an end this summer. Please continue to pray for regular donations to the ministry, so that Jill can focus more on the task of ministering to those on the streets, and so that they will know Who their provider and Shepherd is.

**Respectfully submitted,**  
***Mary-Anne Zwicker,***  
***UCO Treasurer***