

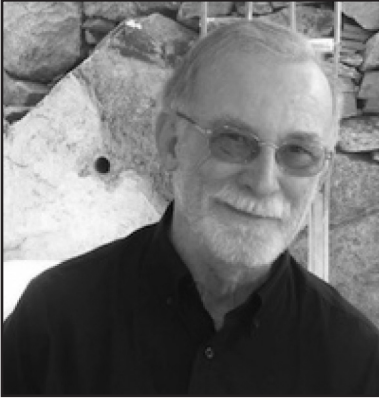
ANNUAL REPORT
for the
Town
of
BRIDGEWATER
New Hampshire



for the Fiscal Year ending
December 31, 2020

In Memorium

Henry Woolner



The community was important to Hank and he volunteered in many capacities. He was a member of the Newfound Area Chamber of Commerce and the Economic Development Committee. Having served for over 22 years as a Selectman for Bridgewater, he worked on many projects for the town but will be especially remembered for his involvement in the Bridgewater Hebron School and the Bridgewater refuse project. The Board of Selectmen cannot overstate the many contributions he made to this community. He continued to serve up to his passing. We will miss his friendship and insights. RIP Hank, Your friends, Terry and Skip.

Vincent Paul Migliore



Vincent Paul Migliore contributed to the Bridgewater community as a representative for the Newfound Area School District for many years both as a member and Chairperson of the School Board. He then followed that position winning a seat at the NH House of Representatives for Grafton County. He was very helpful in communicating the various complexities of both positions to our Board. He was a good friend and neighbor and will be missed.

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TOWN OFFICERS

March Town Meeting

Town Clerk

Colleen Kenny	2023
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Selectmen

Maurice Jenness	2023
Terence Murphy	2021
Amy Cunningham	2021

Treasurer

Margaret Petraszewski	2021
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Trustees of Trust Funds

Karen Simula	2023
Rose Williams	2021

Supervisors of Checklists

Rose Williams	2023
Margaret Petraszewski	2022
Virginia Merrill	2021

Moderator

Michael Capsalis	2023
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Library Trustees

Helen Hemphill	2021
Rose Williams	2023

APPOINTMENTS

Deputy Town Clerk

Cathy Lyford 2024

Deputy Treasurer

VACANT 2022

Tax Collector

Kathy Vestal 2024
Julie Converse, Assistant 2022

Forest Fire Warden

Arnold Cate (Permits)

Deputy Fire Wardens

Don Atwood Jacob Fogarty (Issuing Agent)

Planning Board

Michael Capsalis, Chair Ken Weidman, Vice Chair
Paul Wilson, Gordon Tapply
Richard Hallberg P. Wesley Morrill
Joseph Wilkas Steven Hering

Alternates: Amy Cunningham, Ex Officio
Terence Murphy, Alt. Ex. Officio.

Zoning Board of Adjustment

Stephen Williams, Chair Edwin Boyce
E. Wayne Thompson Ronald Linde
Patrick Roach

Conservation Committee Jon Martin - Chair

School Board Member Michael O'Malley

School Board Budget Committee Eric Piper

Road Agent Arnold Cate

Chief of Police George Hill

Fire Chief Donald Atwood

Building Inspector James Gickas

Town Forester Jon Martin

Town Assessor Todd Haywood

Selectmen's Report 2020

Without a doubt, 2020 was an extremely challenging year. COVID-19, revaluation, increased costs, continued downshifting of State workloads to municipalities and a legislature bent on over-dependency on the property tax. Our fate will depend greatly on other local, county and state agencies (65% of your taxes goes out of town).

Even with these challenges, we are in excellent financial shape. As reflected in our proposed municipal budget, there is a small decrease and we ended last year with a modest surplus. We continue to be financially prudent. There are currently three active bills in the legislature that could bring back "donor" towns; HB 608, HB 504 and SB 158 - a system of education funding that sees property rich communities send tax dollars to those struggling to pay for schools. If any of these bills pass in their current form, the impact to Bridgewater would result in a tax rate increase of \$2.00 to \$7.00 over the existing \$8.56 rate. Translated into dollars, would mean a minimum of \$800,000 to be distributed to other "receiver" towns **EVERY SINGLE YEAR**. This increase would be across the board, not on just one class of property. In addition, the impact on property values is unknown and if there was any significant decline, it would exacerbate the matter.

"Can we offset those increases in the municipal budget?" NO... In order to lower the municipal rate by \$1.00, it would require finding \$449,000 of savings... an excess not in our budgets.

Since these active legislative bills are of recent vintage, we have joined the "Coalition Communities 2.0"; a group of towns and cities that plan to hire a lobbyist to advocate for its interests in Concord. The group's main focus will be to dissuade lawmakers from using the statewide property tax to fill shortfalls in education. An annoying facet of this problem is the assumption that property values equals income or ability to pay. It does not. Our median age is 60 years young!

In addition, criticizing education adequacy labels one "anti-education", which we are not! New Hampshire is one of the leaders in education output and ranks in the top 10 in the nation. The State needs to find alternative funding to support towns not able to support adequacy. The property tax "bucket" is overworked. Try to find towns like Bridgewater and Hebron who built a school for a school district while supporting costs outside the school budget. It is worth noting, we

Selectmen's Report Continued...

are a minority of the 150 students in the school who come from the neighboring towns.

To compound matters, in spite of declining school population in SAU4, the Newfound School District budget is up and there are two articles regarding the existing tax cap.

#1- Raises the budget from 2% to 3%.

#2- Eliminating the tax cap entirely.

About 300 out of 5000 attended the deliberative session and raised the school appropriation by \$ 991,000. **We cannot support these articles and recommend their defeat.** Gives new meaning to "the sky is the limit"!

Take away: Our infrastructure and current tax burden is in good shape. We need to take time to see what transpires relative to education funding.

Town improvements includes; The purchase of a new pickup truck for the Highway Department, re-roofed the Public Safety building, replaced of all lighting and ballasts with LED lamps (500 +) in the Public Safety building and (1k) at the school. The energy savings has been significant. We also needed to replace the water treatment system for the Town Hall and Public Safety buildings. We updated and reorganized the accounting information system, upgraded the network firewalls and routers.

All of this is managed by a very "hands on" Select-Board, which results in a significant savings of your tax dollars. We continue to cross train and maintain documentation for the future.

We recently received requests to improve the town website. Creating a website is relatively easy once the "house" is built, however, the hard part is keeping it maintained. We've appointed Amy Cunningham to the Board of Selectmen to fill the position of Hank Woolner who passed away last November. One of her many strengths, includes her capability in that area. As a member of the Board, Amy will take the town's activities, document and update them to the site. Late last year, we started to re-host the site and utilize new tools. Unfortunately, other issues deflected our attention from this matter.

Selectmen's Report Continued...

We hire external CPA auditors for three separate entities: The Town, Village District and Refuse District. Julie Converse, town administrative assistant, has been invaluable in all financial administrative matters. We secured a solid waste management permit, landfill closure plan, ground water manager permit and an air resource permit to resolve the requirements of the State relative to the solid waste district. We did most of the engineering and reporting requirements "in house". This saved us over \$750,000. We are thrilled to report that the school we built, at your request- for less than \$4 million dollars, is currently a high performing school. All thanks to the teachers! As recommended, many years ago, we started an ambulance service. Which has been serving our community for years.

In closing, we wish to extend our sincere appreciation to all Town employees, both full and part-time, for their dedication and hard work in making Bridgewater a great place to live.

COME TO VOTE AT THE TOWN MEETING. March 9th 12 noon to 6pm at the Town Hall on Mayhew Tpke.

Budget deliberation and adoption at 7:30 pm.

Covid-19 protocols will be followed.

Terence Murphy

Maurice Jenness Jr.

Amy Cunningham

Select-Board – Town of Bridgewater

Town Meeting Minutes 2020

The Annual Bridgewater Town Meeting opened with the Pledge of Allegiance and a prayer at approximately 7:30 pm. Present were Moderator Michael Capsalis, Selectmen Terence Murphy, Selectmen Maurice Jenness, Selectmen Henry Woolner and approximately 45 residents.

Article #1: “To Choose a Selectman for three (3) years and all other necessary town officials”. This was done by town ballot of which there were 161 votes cast. Votes cast were as follows:

Selectman – 3 year term:

Maurice (Skip) Jenness – 149*
(9 Write-Ins)

Moderator – 2 year term

Mike Capsalis – 131*
Kathi Gickas – 31

Town Clerk – 3 year term

Colleen Kenny – 161*

Supervisor of the Checklist – 6 year term

Rose Williams – 158*

Trustee of the Trust Fund

Karen Simula 158*
(1 Write-In)

Library Trustee

Rose Williams – 158*

The results for Bridgewater of the SAU Ballot was provided as well. Moderator Capsalis reminded the residents that the results of Bridgewater would be combined with all other Towns in the SAU District for a final count to be determined.

Article #2: To see if the Town will vote to raise and appropriate the sum of \$165,000 for replacement of the public safety roof (\$75,000), the purchase of a highway truck (\$75,000) and computer network equipment (\$15,000) and to authorize the issuance of not more than \$165,000 of notes or bonds for a period of not more than 4 years in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes to determine the

Meeting Minutes Continued...

interest rate thereon. Further, to raise and appropriate \$21,913.00 for the first year's payment on the bond. Note: This appropriation is in addition to Warrant Article #3, the operational budget. (2/3 Ballot Vote required). Recommended by the Selectmen.

Selectman Murphy moved this Article as written, which was seconded by Selectman Woolner. Selectman Murphy spoke to this Article with an explanation of each need. Specifically the condition of the public safety building roof, the replacement of the highway truck that is 12 years old and repairs exceed the value, as well as the network firewall that was burned out last year and desperately needs an upgrade.

7:36 Polls opened for the ballot vote as required. Polls will remain open for one hour.

Once all residents present at this meeting had the opportunity vote on Article #2, Moderator Capsalis requested that this meeting continue to Article #4 while the votes were being tallied. All in favor to move to Article #4 at this time.

Article #4: To see if the Town will vote to call upon our State and Federal elected representatives to enact carbon-pricing legislation by enacting a Carbon Fee and Dividend approach that charges fossil fuel producers for carbon pollution and provides rebate funds collected to all residents on an equal basis. (By Petition)

Resident Jennifer Highland moved this Article as written, which was seconded by Resident Deedee Kriebel. Ms. Highland spoke on this Article providing an explanation of what this Article entailed. Ms. Highland stated that the results of the vote from Bridgewater residents tonight would be compiled with other Towns across the State of NH and would be presented to State and Federal elected officials. This Article is contained on many towns Town Warrants at their Town Meetings for a collective result to be reported. Ms. Highland further explained the process of this Article and how it would affect individuals in the State. A hand count was taken for this Article with the results being: 20 Yes and 20 No.

Due to a tie in this vote, Moderator Capsalis asked the residents if they agreed to reopen this Article again for further discussion. Majority voted in favor of reopening this Article. Ms. Highland again detailed the process of enacting a Carbon Fee Dividend from the fossil fuel producers for carbon pollution. Several residents shared their thoughts on this Article both for and against. At the conclusion of the discussion by all, Moderator Capsalis requested a second hand count in which the results were: 25 Yes and 18 No. This Article passed.

Article #3: To see if the Town will raise and appropriate the sum of \$1,543,300 which represents the operational budget. Said sum does not include amounts in separate or special warrant articles. (Majority vote required). Recommended by the Selectmen.

Meeting Minutes Continued...

Selectman Murphy moved this Article as written, which was seconded by Selectman Jenness.

Selectman Murphy spoke on the proposed 2020 budget addressing, among other things, the need for a town reassessment due to the robust market, some budget line overages from the prior year due to an ambulance needing repair, a new officer hired for the Police Department, generator issues causing repairs, the NH Electric lawsuit on pole overages and valuations, etc. Selectman Murphy also stated that residents should keep in mind that 75% of the tax rate goes elsewhere. As has been the trend, demographics continue to change. No further questions. All in favor of Article #3.

8:36 – 1 hour after the polls opened for Article #2, the polls closed.

Moderator Capsalis continued this meeting with Article #5.

Article #5: To transact any other business that may legally come before the meeting.

Selectman Murphy provided updates on the status of the Bridgewater-Hebron Refuse Center and the incinerator specifically. No questions or comments from residents.

Results of Article #2 were read as follows:

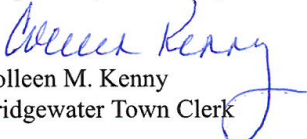
Yes – 52

No – 1

Article #2 passed.

Selectman Woolner made a motion to adjourn the Annual Meeting, which was seconded by Resident Ron Linde. All in favor. Meeting adjourned at 8:39PM.

Respectfully submitted,


Colleen M. Kenny
Bridgewater Town Clerk

Town Warrant State of New Hampshire

TO THE INHABITANTS OF THE TOWN OF BRIDGEWATER IN THE COUNTY OF GRAFTON IN SAID STATE, QUALIFIED TO VOTE IN TOWN AFFAIRS:

You are hereby notified to meet at the Town Hall in said Bridgewater on Tuesday, the Ninth day of March, 2021 next at twelve of the clock in the noon to act on the following subjects:

Polls to be opened from 12 Noon to 6:00 p.m.

Business Meeting 7:30 pm

1. To choose a Selectman for three (3) years and a Selectman for (1) year and all other necessary town officials.
2. To see if the Town will raise and appropriate the sum of \$ 1,608,213.00 which represents the operational budget. Said sum does not include amounts in separate or special warrant articles (Majority vote required) Recommended by the Select Board.
3. To transact any other business that may legally come before the meeting.

Given under our hand and seal, this __18th__ day of February in the year of our Lord two thousand and twenty one.

Terence M. Murphy

Maurice Jenness

Amy B. Cunningham

Selectmen

of

Bridgewater

Budget for the Town of Bridgewater Appropriation and Estimates of Expenses For the Ensuing Year January 1, 2021 to December 31, 2021

Expense	Appropriation 2020	Actual Exp 2020	Proposed 2021
4130.00 · Executive	65,000.00	52,156.43	65,000.00
4140.00 · Elect/Vehicle Reg/Vital St. TC	37,000.00	48,084.08	45,000.00
4150.00 · Financial Administration	40,000.00	41,907.68	40,000.00
4151.00 · Town Treasurer	5,000.00	5,669.22	5,000.00
4152.00 · Reval/Assessing Expense	30,000.00	65,076.51	40,000.00
4153.00 · Legal Matters & Expense	20,000.00	13,640.62	25,000.00
4155.00 · Personnel Administration	180,000.00	160,683.19	180,000.00
4191.00 · Planning & Development	2,500.00	4,734.25	4,000.00
4191.00 · Zoning Board of Adjustment	2,500.00	819.25	1,000.00
4194.00 · Municipal Buildings	80,000.00	81,800.61	90,000.00
4195.00 · Cemeteries	3,000.00	2,532.50	3,000.00
4196.00 · Insurance	30,000.00	35,429.02	42,000.00
4197.00 · Advertising and Regional Assoc.	200.00	30.00	200.00
	Police	101000	94,728.60
	EMS	157000	192,792.92
	Fire	60000	55,764.49
4200.00 · Public Safety - Total of PD,EMS,Fire	318,000.00	356,778.88	325,000.00
4240.00 · Building Inspection	4,000.00	4,418.25	4,000.00
4290.00 · Emergency Management	1,500.00	50.96	1,500.00
4311.00 · Highway & Streets - Admin.	285,000.00	289,553.85	285,000.00
4324.00 · Sanitation	315,000.00	349,204.82	340,000.00
4414.00 · Animal Control	500.00	0.00	500.00
4415.00 · Health Agencies	15,000.00	12,800.00	16,000.00
4440.00 · Welfare	4,500.00	250.00	4,500.00
4500.00 · Culture and Recreation Expense	18,000.00	14,357.00	18,000.00
4600.00 · Environmental & Conservation Ex	1,600.00	1,983.00	1,600.00
4711.00 · Debt Service	81,913.00	67,229.92	71,913.00
4901.00 · Capital Outlay	30,000.00	0.00	0.00
6690.00 · Recocillation Discrepancies	0.00	6.50	0.00
Subtotal expenses	\$1,570,213.00	1,609,196.54	1,608,213.00
Totals	\$ 1,570,213.00	\$ 1,609,196.54	\$ 1,608,213.00
Estimated Revenues	\$ 533,250.00	\$ 601,704.18	\$ 576,200.00
Amount to Raise	\$ 1,036,963	\$ 1,007,492	\$ 1,032,013
(Exclusive of School, County, and Village)			-0.48%

**Budget for the Town of Bridgewater
Appropriation and Estimates of Revenue
For the Ensuing Year
January 1, 2021 to December 31, 2021**

Revenue Source	Anticipated Revenues 2020	Actual Revenues. 2020	Proposed 2021
3120.10 · Land Use Change Tax - Current	\$ -	\$ 900.00	\$ 1,000.00
3122.10 · Abatements			
3185.10 · Yield Tax - Current Year	\$ 15,000.00	\$ 7,512.34	\$ 12,000.00
3187.1 · Excavation tax , current yr	\$ 1,000.00	\$ 1,082.66	\$ 1,200.00
3190.10 · Interest & Penalties - Prop.	\$ 22,000.00	\$ 29,198.23	\$ 25,000.00
3190.20 · Current Use Change Tax Penalty			
3200.00 · License, Permits and Fees	\$ 320,000.00	\$ 353,024.21	\$ 355,000.00
3290.99 · Misc. Permits & fees		\$ 927.00	\$ 1,000.00
3351.00 · Revenue-State of NH	\$ 125,000.00	\$ 157,923.57	\$ 145,000.00
3401.00 · Local Revenues	\$ 15,000.00	\$ 50,193.98	\$ 30,000.00
3500.00 · Revenue from Misc. Sources	\$ 5,000.00	\$ -	\$ 5,000.00
3502.00 · Interest	\$ 10,000.00	\$ 942.19	\$ 1,000.00
3503.00 · Rents	\$ 250.00	\$ -	\$ -
3910.00 · Interfund Transfers - Revenues	\$ 20,000.00	\$ -	\$ -
3934.00 · Proceeds from Long Term Notes	\$ 165,000.00	\$ 165,000.00	\$ -
	\$ 698,250.00	\$ 766,704.18	\$ 576,200.00
Amount to Raise	\$ 1,036,963.00	\$ 1,007,492.36	\$ 1,032,013.00
(Exclusive of School, County, and Village)			

Budget for the Town of Bridgewater Tax Rate Review
 January 1, 2000 to
 December 31, 2020

	Base Yr	1998	11.07		
Yearly % CPI USA					
	Year	Annual CPI %	Tax Rate	Inc/Decr in \$	% Inc/Decr
	2000	3.4	12.14	1.07	9.67%
	2001	2.8	12.99	0.85	7.00%
	2002	1.6	11.22	(1.77)	-13.63%
	2003	2.3	11.44	0.22	1.96%
	2004	2.7	9.85	(1.59)	-13.90%
	2005	3.4	8.45	(1.40)	-14.21%
	2006	3.2	7.67	(0.78)	-9.23%
	2007	2.8	7.86	0.19	2.48%
	2008	3.8	8.29	0.43	5.47%
	2009	-0.4	8.53	0.24	2.90%
	2010	1.5	8.53	0.00	0.00%
	2011	3	9.99	1.46	17.12%
	2012	1.7	9.9	(0.09)	-0.90%
	2013	1.5	9.65	(0.25)	-2.53%
	2014	0.08	9.55	(0.10)	-1.04%
	2015	0.08	9.95	0.40	4.19%
	2016	2.1	9.65	(0.30)	-3.02%
	2017	2.1	9.83	0.18	1.87%
	2018	2.2	9.69	0.04	0.41%
	2019	2.3	9.98	0.15	1.53%
	2020	1.7	8.56	(1.52)	-16.60%
Average Increase / decreases 2000-2020		2.10%	\$9.70	Average Tax Rate Increase 2000-2020 = -0.97%	
Year	Appropriated	Taxes to Raise (Appropriation less Revenues)	Incr/Decr on the amount appropriated	Incr/Decr on Taxes Raised (Town Only)	Municipal Tax Base
2006	\$ 1,253,678.00	\$ 846,056.00	Base Yr	Base Yr	\$ 390,836,500.00
2007	\$ 1,210,737.00	\$ 850,644.00	(\$ 42,941.00)	0.54%	\$ 377,475,200.00
2008	\$ 1,211,237.00	\$ 849,137.00	\$ 500.00	-0.18%	\$ 371,923,400.00
2009	\$ 1,255,959.00	\$ 845,859.00	\$ 44,722.00	-0.39%	\$ 377,121,883.00
2010	\$ 1,279,000.00	\$ 923,000.00	\$ 23,041.00	9.12%	\$ 377,209,483.00
2011	\$ 1,310,000.00	\$ 950,000.00	\$ 31,000.00	2.93%	\$ 333,634,083.00
2012	\$ 1,344,724.00	\$ 928,108.00	\$ 34,724.00	-2.30%	\$ 332,843,300.00
2013	\$ 1,384,950.00	\$ 988,550.00	\$ 40,226.00	6.51%	\$ 336,567,000.00
2014	\$ 1,384,818.00	\$ 1,002,718.00	(\$ 132.00)	1.43%	\$ 339,219,200.00
2015	\$ 1,580,963.80	\$ 910,334.80	\$ 196,145.80	-9.21%	\$ 339,641,900.00
2016	\$ 1,385,599.00	\$ 966,799.00	-\$ 195,364.80	6.20%	\$ 343,959,700.00
2017	\$ 1,401,715.00	\$ 991,506.00	\$ 16,116.00	2.56%	\$ 345,927,600.00
2018	\$ 1,440,620.00	\$ 993,920.00	\$ 38,905.00	0.24%	\$ 348,266,000.00
2019	\$ 1,506,520.00	\$ 998,770.00	\$ 65,900.00	0.49%	\$ 350,839,300.00
2020	\$ 1,570,213.00	\$ 1,036,963.00	\$ 38,193.00	3.82%	\$ 449,193,300.00

* 2011 Reflects an average 14% reduction in the tax base due to revaluation
 2000 - 2004 Reflects new Village School Building and State Property Tax (Donor Town)

Assessing Expenses

January through December 2020

	Jan - Dec 20
Expense	
4152.00 · Reval/Assessing Expense	
4152.10 · Assessor Salary	42,730.96
4152.20 · Support Salaries and Fees	6,800.00
4152.30 · Office Supplies	2,201.85
4152.33 · Fees & License & Dues	6,045.00
4152.45 · Postage	1,233.00
4152.60 · Tax Mapping & Updates	3,665.70
4152.65 · Other Mapping Services	2,400.00
Total 4152.00 · Reval/Assessing Expense	65,076.51
Total Expense	65,076.51

Building Inspection Expenses

January through December 2020

	Jan - Dec 20
Expense	
4240.00 · Building Inspection	
4240.10 · Salary - BI	4,399.96
4240.30 · Office Supplies	18.29
Total 4240.00 · Building Inspection	4,418.25
Total Expense	4,418.25

Culture & Recreation Expenses

January through December 2020

	Jan - Dec 20
Expense	
4500.00 · Culture and Recreation Expense	
4520.00 · Culture & Recreation	
4520.30 · TTCC etc. contributions	12,857.00
4520.00 · Culture & Recreation - Other	1,500.00
Total 4520.00 · Culture & Recreation	14,357.00
4550.00 · Library Expense	
4550.10 · General Library Exp	434.08
Total 4550.00 · Library Expense	434.08
4589.00 · Other Cultural & Recreation Exp	
4589.10 · Old Home Day	1,200.00
4589.99 · Other Culture & Rec Exp.	189.99
Total 4589.00 · Other Cultural & Recreation Exp	1,389.99
Total 4500.00 · Culture and Recreation Expense	16,181.07
Total Expense	16,181.07

Debt Service Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4711.00 · Debt Service	
4711.45 · Bond for F550 & PS Roof	20,625.00
4711.50 · LT Debt Note 5 TERRASTAR 864946	13,196.00
4711.55 · Road upgrade note 864956	23,750.00
4711.60 · Tax Anticipation Notes	0.00
4721.45 · Interest - Bond F550 & PS Roof	2,572.77
4721.50 · Interest - LT Bonds & Notes #5	208.46
4721.55 · Interest - Road upgrade note	1,132.58
4721.60 · Interest TAN'S	5,745.11
Total 4711.00 · Debt Service	67,229.92

Executive Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4130.00 · Executive	
4130.10 · Selectman Salaries	17,000.00
4130.20 · Selectman Expenses	3,057.00
4130.25 · Administrative Asst Exp.	17,331.25
4130.30 · Office Supplies - Town Hall	3,397.83
4130.32 · Software	385.50
4130.33 · Fees & Licenses & Dues	4,000.86
4130.35 · Phone 5055	3,096.90
4130.37 · Outside Services/Subcontractor	324.29
4130.45 · Postage	1,108.47
4130.55 · Adv/Public Notification	1,073.30
4130.60 · Moderator	1,068.75
4130.99 · Other Office Expenses	312.28
Total 4130.00 · Executive	52,156.43
Total Expense	52,156.43

Financial Administration

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4150.00 · Financial Administration	
4150.15 · Tax Collector Salary	13,903.62
4150.20 · Deputy Tax Collect. Salary	300.00
4150.25 · Secretarial Expense	7,857.25
4150.30 · Office Supplies -TXC	826.90
4150.32 · Software	0.00
4150.33 · Fees & Licenses & Dues	318.93
4150.35 · Phone/Internet - TXC 9670	1,328.03
4150.37 · Outside Services-Subcontractors	1,835.90
4150.45 · Postage - TXC	2,815.76
4150.60 · Rec'd Fees - Registrar of Deeds	297.30
4150.70 · Auditing Exp.	12,250.00
4150.99 · Other Financial Admin. Expense	174.00
Total 4150.00 · Financial Administration	<u>41,907.69</u>
Total Expense	41,907.69

Legal Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4153.00 · Legal Matters & Expense	
4153.10 · General Legal Expense - Town	5,525.40
4153.20 · Legal Advice Utiliy	
4153.23 · Utility Value- Fairpoint	115.22
4153.20 · Legal Advice Utiliy - Other	8,000.00
Total 4153.20 · Legal Advice Utiliy	<u>8,115.22</u>
Total 4153.00 · Legal Matters & Expense	<u>13,640.62</u>
Total Expense	13,640.62

Insurance Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4196.00 · Insurance	
4196.10 · Insurance - General Liability	1,690.02
4196.20 · Insurance - Public Bond	1,103.00
4196.50 · Insurance - Work. Comp.	24,881.00
4196.99 · Insurance - Other	7,755.00
Total 4196.00 · Insurance	<u>35,429.02</u>
Total Expense	35,429.02

Highway Expenses

January through December 2020

Expense	<u>Jan - Dec 20</u>
4311.00 · Highway & Streets - Admin.	
4311.05 · Salary - Road Agent	61,599.16
4311.06 · Salaries - Full Time - Hwy	95,801.35
4311.30 · Office Supplies	330.86
4311.31 · Uniforms - Hwy	1,214.58
4311.33 · Fees, Licenses & Dues - Hyw	2,221.57
4311.35 · Phone-Cells - Highway 6039	1,307.53
4311.55 · Advertising - Public Notifiy.	17.00
4311.60 · Vehicle Insurance - Hwy	9,126.02
4311.63 · Rental Expense - Hwy	700.00
4312.00 · Highway & Street - Maintenance	
4312.10 · Snow & Ice Control	844.25
4312.11 · Sander Expense	2,140.00
4312.12 · Salt Expense	19,060.29
4312.13 · Winter sand	6,216.00
4312.14 · Snow Plow Repairs	5,220.79
4312.15 · De-Icing Materials & Chemicals	750.00
4312.20 · Truck Expense	
4312.21 · F550	6,150.04
4312.24 · Freightliner	1,955.66
4312.25 · Mack	444.80
4312.26 · L8000	807.46
4312.28 · TerraStar	13,811.19
4312.20 · Truck Expense - Other	175.00
Total 4312.20 · Truck Expense	23,344.15
4312.30 · Heavy Equipment	
4312.32 · Backhoe # 1	282.46
4312.33 · Backhoe #2	2,936.90
Total 4312.30 · Heavy Equipment	3,219.36
4312.40 · Garage Inventory	
4312.41 · Tool Expense	3,432.62
4312.42 · Oils & Transmission Fluids	1,721.01
4312.43 · Additives & Anti Freeze	838.73
4312.44 · Welding Supplies	722.09
4312.45 · Fastner Expense	133.07
4312.40 · Garage Inventory - Other	2,280.73
Total 4312.40 · Garage Inventory	9,128.25

Highway Expenses (Cont'd)

January through December 2020

	Jan - Dec 20
4312.50 · Gasoline	361.35
4312.51 · Diesel Fuel (1934642)	16,596.49
4312.55 · Accessory Expense	
4312.58 · Other Accessory Exp.	644.94
4312.55 · Accessory Expense - Other	1,744.62
Total 4312.55 · Accessory Expense	2,389.56
4312.62 · Road Materials - Gravel	11,334.63
4312.63 · Road Materials - Culverts	508.60
4312.65 · Road Signs and Markers	729.50
4312.66 · Road Materials - Other	854.00
4312.70 · Subcontractors - Hwy	9,070.00
4312.83 · Highway Reconst. Culverts	3,776.20
4312.84 · Highway Reconst - Asphalt	1,452.36
4312.86 · Highway Reconst. - Other	240.00
Total 4312.00 · Highway & Street - Maintenance	117,235.78
Total 4311.00 · Highway & Streets - Admin.	289,553.85
Total Expense	289,553.85

Municipal Buildings Expenses

January through December 2020

Expense	<u>Jan - Dec 20</u>
4194.00 · Municipal Buildings	
4194.10 · Town Hall - Fuel (1934783)	1,185.34
4194.11 · Town Hall - Elect (5694739001)	4,324.40
4194.13 · Town Hall - Repairs and Service	3,011.00
4194.14 · Town Hall Maintenance	3,632.46
4194.15 · Town Hall -Insurance	2,864.54
4194.16 · Custodial Services	1,745.19
4194.17 · Generator Service	0.00
4194.19 · Town Hall - Other Exp	0.00
4194.20 · Public Safety - Oil (1919230)	3,325.34
4194.21 · P/S- Elect (56597390008)	4,580.55
4194.22 · Public Safety - Water	0.00
4194.23 · Public Safety - Repairs & Serv	900.00
4194.24 · P.S. - Maintenance	4,043.50
4194.25 · P.S. Insurance	3,637.36
4194.27 · Public Safety - Generator Srvs.	2,123.82
4194.29 · Other Exp. Public Safety	304.00
4194.30 · Highway - Oil (1934775)	3,927.95
4194.31 · Hwy - Electric 56745390062	1,873.42
4194.33 · Hwy - Repairs and Service	1,409.51
4194.34 · Hwy Maintenance	9,411.00
4194.35 · Hwy - Insurance	2,177.26
4194.39 · Other Building Exp. - Hwy	304.00
4194.41 · Town House - Electric	409.84
4194.43 · Town House Repairs & Services	9,155.00
4194.44 · Town House - Maintenance	545.16
4194.45 · Town House - Insurance	596.60
4194.50 · Town Clerk Off - Fuel (1934767)	2,897.71
4194.51 · Town Clk. - Electric	1,766.22
4194.53 · Town Clk. - Repairs & Srevices	3,277.32
4194.54 · Town Clk. - Maintenance	2,011.60
4194.55 · Town Clk. - Insurance	1,193.22
4194.57 · Town Clk. - Generator Services	0.00
4194.60 · Server/Networking Expense	5,167.30
Total 4194.00 · Municipal Buildings	81,800.61
Total Expense	81,800.61

Payments to Other Gov. Units

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4930.00 · Payments to Other Gov. Units	
4394.20 · Bills Paid for BHVD	238.00
4931.10 · Taxes Paid to Grafton Cnty.	703,157.00
4932.10 · Taxes Paid to BHVD	76,268.66
4933.10 · Taxes Paid to SAU4	<u>1,730,119.00</u>
Total 4930.00 · Payments to Other	<u>2,509,782.66</u>

Personnel Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4155.00 · Personnel Administration	
4155.10 · Social Security - FICA -Town	32,602.86
4155.20 · Social Security - Medicare	7,624.84
4155.40 · Payroll Taxes	0.00
4155.50 · Retirement Exp - Town	23,021.39
4155.70 · Health Insurance	96,934.10
4155.99 · Other Employee Benefits	<u>500.00</u>
Total 4155.00 · Personnel Administration	<u>160,683.19</u>
Total Expense	<u>160,683.19</u>

Planning Board Expenses

January through December 2020

	<u>Jan - Dec 20</u>
Expense	
4191.00 · Planning & Development	
4191.10 · Clerical Exp - PB	858.00
4191.20 · Legal Exp - PB	1,625.44
4191.31 · Training/Workshops/Mileage	226.00
4191.33 · Fees/Licenses/Dues	1,610.00
4191.55 · Adv./Public Notification	279.90
4191.99 · Other PB Expense	<u>134.91</u>
Total 4191.00 · Planning & Development	<u>4,734.25</u>
Total Expense	<u>4,734.25</u>

Public Safety Expenses

January through December 2020

Expense	<u>Jan - Dec 20</u>
4200.00 · Public Safety	
4200.05 · First Responder Stipend	13,492.87
4210.00 · Public Safety - Police Division	
4210.05 · Wages- Chief	
4210.01 · Wages-Chief-PD OT	1,418.69
4210.02 · Wages-Chief-PD-Sick	1,431.36
4210.03 · Wages-Chief-PD-Vac	3,038.72
4210.05 · Wages- Chief - Other	45,217.39
Total 4210.05 · Wages- Chief	51,106.16
4210.15 · Part Time Salaries - Police	17,512.75
4210.17 · Special Details - PD	4,062.50
4210.30 · Office Supplies - Police	910.62
4210.31 · Uniforms - PD	520.94
4210.32 · Software	300.00
4210.33 · Fees;Licenses;Dues	25.00
4210.35 · Phones & Cells 6745	1,209.89
4210.40 · Office Equipment - PD	458.40
4210.55 · Vehicle Maintenance - PD	3,986.79
4210.57 · Fuel - PD	3,171.98
4210.60 · Vehicle Insurance - PD	1,277.65
4210.61 · Liability Ins. - PD	3,267.00
4210.75 · Police Dispatch	6,835.90
4210.82 · Radar Exp - PD	83.02
Total 4210.00 · Public Safety - Police Division	94,728.60
4215.00 · Public Safety - Ambulance	
4215.05 · Wages-Director-EMS	
4215.01 · Wages-Director-EMS-OT	1,836.58
4215.02 · Wages-Director-EMS-Vac	2,096.34
4215.03 · Wages-Director-EMS-Sick	1,756.53
4215.05 · Wages-Director-EMS - Other	41,670.72
Total 4215.05 · Wages-Director-EMS	47,360.17
4215.06 · Full Time salaries - EMS	212.74
4215.10 · Part Time/Call Salaries	
4215.12 · EMS Cover	11,381.79
4215.10 · Part Time/Call Salaries - Other	51,172.88
Total 4215.10 · Part Time/Call Salaries	62,554.67

Public Safety Expenses (Cont'd)

January through December 2020

	<u>Jan - Dec 20</u>
4215.11 · On Call Salaries	57,407.98
4215.21 · Billing Services	3,912.89
4215.30 · Ambulance - Office Supplies	408.59
4215.31 · Uniforms - Amb	444.35
4215.32 · Software - Amb	818.85
4215.33 · Fees/Licences/Dues	736.12
4215.35 · Phones & Cells - Amb.	1,251.17
4215.36 · Protective Equipment - Amb	226.20
4215.38 · Medical Supplies	4,417.57
4215.55 · Vehicle Maintenance - Ambulance	1,669.71
4215.57 · Fuel Expense - Ambulance	0.00
4215.60 · Vehicle Insurance - Amb	1,460.16
4215.75 · Amb. Cover Plymouth	7,514.66
4215.82 · Accessory Repair/Maint. Amb	2,001.39
4215.85 · Training/Workshop Expense Amb	105.00
4215.99 · Ambulance - Other Expense.	290.70
Total 4215.00 · Public Safety - Ambulance	130,238.25
4220.00 · Public Safety - Fire	
4220.10 · Part Time/ Call Salaries - Fire	15,053.93
4220.18 · Secretarial Expense - Fire	182.75
4220.30 · Office Supplies - FD	1,485.42
4220.31 · Uniforms - FD	1,930.18
4220.33 · Fees/Licenses/Dues - FD	58.00
4220.34 · Books & Periodicals	65.00
4220.35 · Phones & Cells - Fire 6047	687.95
4220.55 · Vehicle Maintenance - FD	927.62
4220.57 · Fuel - FD	377.80
4220.60 · Vehicle Insurance - FD	6,388.17
4220.62 · Snowmobile/ATV Exp - FD	10.00
4220.63 · New Equipment - FD	2,357.53
4220.64 · Accessory Exp - Fire	124.39
4220.70 · Communication Exp - Fire	325.00
4220.75 · Lake Region Mutual Aid	22,342.10
4220.82 · Accessory Exp/Repair - FD	3,448.65
Total 4220.00 · Public Safety - Fire	55,764.49
Total 4200.00 · Public Safety	356,778.88

Town Clerk

January through December 2020

	Jan - Dec 20
Expense	
4140.00 · Elect/Vehicle Reg/Vital St. TC	
4140.10 · Town Clerk Salary	17,000.10
4140.15 · Deputy Town Clerk Salary	3,500.04
4140.20 · Administrative Salaries & Fees	1,300.00
4140.25 · Election Admin./Stipends	6,648.40
4140.30 · Office Supplies - Town Clerk	1,089.84
4140.31 · Training;Workshops & Mileage	48.33
4140.32 · Software	5,111.95
4140.33 · Fees & Licenses & Dues	150.00
4140.35 · Phone/Internet - TC 7911	3,281.73
4140.40 · Office Exquipment	5,600.00
4140.45 · Postage	581.71
4140.55 · Adv./Public Notification	0.00
4140.60 · Fees to State	332.00

Zoning Expenses

January through December 2020

	Jan - Dec 20
Expense	
4192.00 · Zoning Board of Adjustment	
4192.31 · Training/Workshops/Mileage	9.75
4192.37 · Outside Consulting Services	654.00
4192.55 · Adv./Public Notification	155.50
Total 4192.00 · Zoning Board of Adjustment	819.25
Total Expense	819.25

Vendor Summary Report

January through December 2020

	<u>Jan - Dec 20</u>		<u>Jan - Dec 20</u>
1st Responder Newspaper	65.00	Fleet Pride	466.26
Active911, Inc	325.00	Gallagher, Valerie	627.00
Advantage Small Engine Service	80.50	Galls	895.29
Air Gas USA, LLC	481.54	Gemforms	579.90
All Ways Green Landscape Inc	700.00	George C Stafford & Sons, Inc	3,722.69
Ambrose Brothers	3,727.50	George Hill *	2,458.40
Amy Cunningham	141.00	George Sansoucy, PE, LLC	8,031.79
Applied Maintenance Supplies	169.96	Gilpatric Metal Recycling LLC	150.00
ATG Lebanon LLC	665.53	Godville Gerald	440.00
Atlantic Broadband	3,256.80	Grafton Country Registry of Deeds	297.30
Atlantic Safety Products	199.80	Grafton County Treasurer	703,157.00
Atwood Donald	67.42	Grainger W. W. Inc	1,351.15
Aubuchon Hardware	1,578.18	Granite Hill Municipal Services	43,384.96
Bergeron Protective Clothing	2,357.53	Granite State Minerals	19,060.29
Bethany Atwood	207.70	H-B Refuse District	316,000.00
Blaktop Inc.	1,452.36	Halls Excavation INC	2,520.00
Blue Seal Feeds	844.25	HealthTrust	96,154.88
Bob Risley	300.00	Hebron Fire Dept-Improvement Fund	25.00
Body Covers	770.50	Howard P Fairfield LLC	208.98
Bomor Construction	6,930.00	IDS	73.14
Boscawen Sand & Gravel	677.13	Irving Oil	27,932.83
BoundTree Medical	3,168.73	Irving Oil Marketing, Inc	171.98
Bridgewater-Hebron Village District	76,268.66	Irwin Motors	750.00
Bridgewater Fire Brigade	2,709.50	James Bouchard	1,350.00
Bristol Fire Dept	100.00	Jillian Lynch	125.00
Bryant's Pipe Connections, LLC	508.60	John Jenness	324.29
Business Mgmt Systems	4,437.00	Jon Lovett	175.00
CAI Technologies	6,065.70	Jordan Equip	3,523.71
Cardmember Service (TOB)	10,272.36	JP Pest Services Inc	313.00
Carroll Concrete	240.00	Just Hit Print, llc	980.00
Caterpillar Financial Services Corp.	1,327.07	Karen Simula	576.00
Chappell Tractor Sales, Inc	1,180.44	Kathy Vestal	1,236.12
Chrisandras Cleaning Services	1,700.00	KDS Truck Services	3,000.00
Christy Gleeson	1,256.00	Kiara Murphy	335.00
Clean-O-Rama	194.55	Laconia Daily Sun	989.83
Colleen Kenny~	630.68	Lakes Region Mutual Aid	22,342.10
Connolly Restoration, LLC	7,400.00	Lakes Region Planning	3,672.00
Consolidated Communications	6,210.60	Lang Transport	3,019.00
Converse, Julie	44.97	LaValley Building Supply, LLC	530.15
Core & Main	2,426.20	Liberty International Trucks of NH, LLC	12,714.92
Crimestar Corporation	300.00	LinCross	65.00
Derwood Gray	1,372.32	Mail Finance	200.85
District A5	226.20	Maine Oxy	1,152.87
Donna Sellers	601.12	Marshall & Swift	371.95
Earth Inc.	6,216.00	Marsinelli, Joseph	43.00
Ellis, Daryll	1,125.00	Mathew Denton	288.75
ESO Solutions, Inc	818.85	Merrill's Property Maintenance	4,788.50
Evergreen Embroidery	70.00	Michael Capsalis	981.75
EVERSOURCE	10,778.37	Michael Sharp Enterprises	375.00
EZ Street Co	854.00	Milton Cat	5,638.00
Fastenal Co	1,410.84		
Fischer Linda	220.00		

Vendor Summary Report (Cont'd)

January through December 2020

Mitchell Municipal Group, P.A.	5,608.83	Rowell's Services	390.00
MVSB (L)	25,953.81	RTM Communications	9,241.50
NANA	12,800.00	Ryan Salmon	60.00
National Domains LLC	380.00	S.A. McLean & Sons	2,140.00
National Pen Co, LLC	112.64	Salmon Press	484.00
New Hampshire Hydraulics Inc	475.00	Sanel auto Parts	1,009.82
Newfound Area Schools	1,730,119	Small Engine Barn	27.00
Newfound Grocery	1,166.20	Speare Hospital	103.00
Newfound Lake Region Assoc.	1,500.00	Staples	7,580.82
Newfound Lawncare, LLC	605.00	State of NH - Vital Records	273.00
Newfound Plumbing	1,100.00	State of NH - Criminal Records	25.00
NH Assoc. of Assessing	20.00	State of NH - DMV	15.00
NH City & Town Clerks Assoc	20.00	Stryker Medical	1,788.83
NH Electric Coop	2,610.14	Taply-Thompson Community Center	12,857.00
NH Lube & Supply	1,284.46	Teleflex, LLC	567.50
NH Municipal Association	3,492.00	Texas Refinery	389.76
NH Public Works Mutual Aid	25.00	The Main Street America Group	1,103.00
NH Tax Collectors Assoc	40.00	TMDE	83.02
Northeast Mobile Undercoating, LLC	300.00	Top Notch Tree Experts	900.00
Northeast Security Agency	608.00	Torsey Farms	1,200.00
NorthEast Tire Service	2,636.40	Total Notice LLC	461.40
Northpoint Engineering, LLC	1,625.44	Town of Bristol	0.00
O'Reilly Auto Parts	4,503.99	Town of Plymouth	14,350.56
Old Home Day Committee	1,200.00	Tractor Supply	99.99
Onsite Drug Testing of NE	357.00	TRAVELERS	66,314.00
Ossipee Mtn. Electronics	2,942.55	Treasurer - State of NH	650.00
Outdoor Perf. Plus	10.00	Treasurer, State of NH@	59.00
Overhead Door Options	5,210.50	Treasurer, State of NH@@	729.50
Plodzick-Sanderson	12,250.00	Trusted Electrical Services, LLC	12,041.00
Plymouth Ford NH	5,992.73	Union Leader Corp.	746.40
POSTMASTER	168.00	United Safety Services	2,133.00
Primex	500.00	Verizon	2,266.48
Progress Software Corporation	899.00	Vision Government Solutions	6,025.00
Quadient	3,827.23	Wayne Alarm Systems	1,090.95
Quadient Leasing	602.55	Wayne Thompson Services	5,200.00
QuickBooks Payroll Service	-128.38	West Weathersfield Fire Dept	1,159.68
Rachel Gallagher	102.00	Wilson Tire	843.95
Renaissance Florals LLC	250.00	Woolner Henry	415.57

Employee Summary Report YTD

January through December 2020

	<u>Jan - Dec 20</u>
Atwood, Bethany M	31,251.13
Atwood, Donald	6,304.97
Bird, Andrew J	803.55
Bucklin, William	46,512.64
Cate, Arnold	62,220.43
Converse, Julie A	31,992.75
DeCormier, Cameron J	12,415.67
Fischer, Linda	1,189.88
Fogarty, Jacob	61,967.66
Gickas, James	4,399.96
Hegener, Tomas	18,426.89
Hemphill, Helen	1,300.00
Hill, George	67,649.28
Huckins, George	19,453.84
Jenness, Jr, Maurice	5,800.00
Kenny, Colleen	18,904.10
Lyford, Catherine	3,500.04
Marsinelli, Joseph A	5,299.81
Merrill, Virginia S	6,745.34
Moore, Thomas J	39.38
Murphy, Terence M	5,800.00
Page, Grace	9,078.87
Petraszewski, Margaret B	6,285.00
Potter, Jeremy R	63.00
Salmon, Ryan D	49,417.44
Sellers, Donna L	17,754.05
Stark, Denise	363.75
Thompson, Evan S	11,144.60
Vestal, Kathy A	15,000.00
Woolner, Henry	5,400.00

Two Year Review

	<u>Jan - Dec 20</u>	<u>Jan - Dec 19</u>	<u>\$ Change</u>
Income			
3000.00 · Revenues	3,867,477.23	3,528,171.69	339,305.54
3200.00 · License, Permits and Fees	353,024.21	314,736.84	38,287.37
3290.99 · Misc. Permits & fees	-1,895.50	927.00	(2,822.50)
3351.00 · Revenue-State of NH	157,923.57	119,751.49	38,172.08
3401.00 · Local Revenues	50,193.98	29,353.54	20,840.44
3500.00 · Revenue from Misc. Sources	0.00	272.50	(272.50)
3502.00 · Interest	942.19	1,548.44	(606.25)
3503.00 · Rents	0.00	150.00	(150.00)
3910.00 · Interfund Transfers - Revenues	0.00	2,471.65	(2,471.65)
Total Income	<u>4,427,665.68</u>	<u>3,997,383.15</u>	<u>430,282.53</u>
	4,427,665.68	3,997,383.15	430,282.53
Expense			
4130.00 · Executive	52,156.43	64,743.15	(12,586.72)
4140.00 · Elect/Vehicle Reg/Vital St. TC	48,084.08	37,114.99	10,969.09
4150.00 · Financial Administration	41,907.69	40,259.85	1,647.84
4151.00 · Town Treasurer	5,669.22	4,729.95	939.27
4152.00 · Reval/Assessing Expense	65,076.51	24,346.32	40,730.19
4153.00 · Legal Matters & Expense	13,640.62	29,384.98	(15,744.36)
4155.00 · Personnel Administration	160,683.19	176,278.09	(15,594.90) *
4191.00 · Planning & Development	4,734.25	4,209.97	524.28
4192.00 · Zoning Board of Adjustment	819.25	925.34	(106.09)
4194.00 · Municipal Buildings	81,800.61	81,837.88	(37.27)
4195.00 · Cemeteries	2,532.50	2,620.00	(87.50)
4196.00 · Insurance	35,429.02	25,427.00	10,002.02
4197.00 · Advertising & Regional Assoc.	30.00	612.83	(582.83)
4200.00 · Public Safety	356,778.88	348,554.32	8,224.56
4240.00 · Building Inspection	4,418.25	3,999.96	418.29
4290.00 · Emergency Management	50.96	1,987.19	(1,936.23)
4311.00 · Highway & Streets - Admin.	289,764.38	301,430.39	(11,666.01)
4324.00 · Sanitation	320,204.82	320,061.67	143.15
4414.00 · Animal Control	0.00	95.00	(95.00)
4415.00 · Health Agencies	12,800.00	14,300.00	(1,500.00)
4440.00 · Welfare	250.00	1,296.50	(1,046.50)
4500.00 · Culture and Recreation Expense	16,181.07	18,159.70	(1,978.63)
4600.00 · Environmental & Conservation Ex	1,983.00	300.00	1,683.00
4711.00 · Debt Service	67,229.92	57,644.41	9,585.51
4901.00 · Capital Outlay	0.00	30,702.78	(30,702.78)
4930.00 · Payments to Other Gov. Units	2,509,782.66	2,459,006.20	50,776.46
4940 · Warrant Articles	0.00 **	90,460.00	(90,460.00)
66000 · Payroll Expenses	819.00	0.00	819.00
66900 · Reconciliation Discrepancies	6.50	-4,583.99	4,590.49
Total Expense	<u>4,092,832.81</u>	<u>4,135,904.48</u>	<u>(43,071.67)</u>
Net Income	<u>334,832.87</u>	<u>-138,521.33</u> ***	

** Warrant article for roof repairs and new highway truck and is reflected in the Balance Sheet.

* Personnel Cost declined by \$ 90,000 by issuing an RFP to health carriers for 2020. Under new laws, adult children can be on an employees policy to 26 years old. Overall costs have decreased.

*** Reflects a one time (\$0.41) reduction in the Municipal tax rate to offset large increase in the School District Tax Rate

Tax Rate Comparisons

	Municipality	Total Rate					
1	New Castle	6.3	52	Northwood	17.77	103 Salem	22.02
2	Hart's Location	7	53	Benton	17.9	104 Milton	22.16
3	Moultonborough	7.13	54	New Hampton	17.95	105 Webster	22.19
4	Bridgewater	8.38	55	Stark	18	106 Dunbarton	22.28
5	Tuftonboro	9.56	56	Groton	18.16	107 East Kingston	22.4
6	Hebron	9.6	57	Atkinson	18.34	108 Rindge	22.45
7	Bartlett	9.66	58	Tilton	18.47	109 Tamworth	22.48
8	Windsor	9.81	59	Auburn	18.48	110 Hooksett	22.51
9	Newington	9.89	60	Franconia	18.5	111 Jefferson	22.55
10	Rye	10.22	61	Litchfield	18.58	112 Sharon	22.6
11	Freedom	10.67	62	Hanover	18.68	113 Chesterfield	22.61
12	Jackson	10.99	63	Nottingham	18.76	114 Nashua	22.61
13	Easton	11.86	64	Nelson	18.87	115 Barrington	22.77
14	Monroe	11.98	65	Stratham	18.95	116 Northfield	22.77
15	Albany	12.05	66	South Hampton	18.99	117 Franklin	22.84
16	Wakefield	12.38	67	Windham	19.13	118 Bath	22.86
17	Wolfeboro	13.01	68	Springfield	19.58	119 Farmington	22.92
18	Errol	13.25	69	Deerfield	19.67	120 Goshen	22.97
19	Chatham	13.42	70	Laconia	19.72	121 Loudon	22.99
20	Holderness	13.58	71	Piermont	19.79	122 Warren	23.08
21	Sunapee	13.84	72	Woodstock	19.95	123 Barnstead	23.1
22	Alton	13.95	73	Bedford	20.02	124 Fremont	23.13
23	Croydon	13.96	74	Candia	20.04	125 Landaff	23.14
24	Meredith	14.02	75	Milan	20.08	126 Greenville	23.17
25	Waterville Valley	14.25	76	Londonderry	20.11	127 Chichester	23.18
26	Eaton	14.26	77	Thornton	20.11	128 Hollis	23.18
27	Sandwich	14.47	78	Sanbornton	20.18	129 Brentwood	23.19
28	Portsmouth	14.7	79	Pelham	20.2	130 Gilmanston	23.2
29	New London	14.94	80	Chester	20.53	131 Grantham	23.46
30	Gilford	15.03	81	Kensington	20.55	132 Stewartstown	23.62
31	Ellsworth	15.06	82	Bristol	20.69	133 Epping	23.64
32	Randolph	15.1	83	Dorchester	20.86	134 Richmond	23.71
33	Madison	15.3	84	Kingston	20.88	135 Bradford	23.86
34	Center Harbor	15.33	85	Newton	20.9	136 Rumney	23.94
35	Lincoln	15.45	86	Washington	21.09	137 Weare	23.95
36	Shelburne	15.74	87	Wilmot	21.14	138 Danbury	24
37	Pittsburg	15.75	88	Newfields	21.24	139 Merrimack	24.06
38	Hampton	15.93	89	Carroll	21.25	140 New Boston	24.09
39	Seabrook	15.97	90	Effingham	21.25	141 Dalton	24.13
40	Columbia	16.07	91	New Ipswich	21.25	142 Temple	24.16
41	Clarksville	16.26	92	Cornish	21.29	143 Campton	24.27
42	Conway	16.32	93	Andover	21.34	144 Dery	24.34
43	Dummer	16.33	94	Lyndeborough	21.34	145 Alstead	24.42
44	Stoddard	16.41	95	Hampton Falls	21.35	146 Exeter	24.49
45	Newbury	16.52	96	Hudson	21.37	147 Pembroke	24.6
46	Greenland	16.58	97	Lyman	21.42	148 Salisbury	24.6
47	New Durham	16.88	98	Hampstead	21.55	149 Rochester	24.61
48	North Hampton	16.91	99	Sugar Hill	21.58	150 Dublin	24.63
49	Ossipee	17.05	100	Littleton	21.65	151 Manchester	24.66
50	Brookfield	17.18	101	Plaistow	21.65	152 Rollinsford	24.68
51	Harrisville	17.68	102	Epsom	21.83	153 Pittsfield	24.72

Tax Rate Comparisons Continued...

154	Lancaster	24.74	208	Surry	28
155	Deering	24.81	209	Ashland	28
156	Orange	24.81	210	Amherst	28
157	Goffstown	24.82	211	Plymouth	28
158	Lempster	24.84	212	Antrim	29
159	Dover	24.85	213	Hillsborough	29
160	Sutton	24.87	214	Winchester	29
161	Bethlehem	25.2	215	Hopkinton	29
162	Madbury	25.25	216	Allenstown	29
163	Belmont	25.34	217	Acworth	29
164	Milford	25.37	218	Bennington	29
165	Roxbury	25.37	219	Wilton	29
166	Plainfield	25.4	220	Marlow	30
167	Westmoreland	25.4	221	Penacook	30
168	Enfield	25.45	222	Peterborough	31
169	Newmarket	25.46	223	Henniker	31
170	Bow	25.58	224	Marlborough	31
171	Strafford	25.65	225	Gorham	32
172	Walpole	25.66	226	Lee	32
173	Swanzey	25.68	227	Northumberland	33
174	Hill	25.69	228	Newport	33
175	Gilsum	25.75	229	Lisbon	34
176	Fitzwilliam	25.76	230	Hinsdale	34
177	Wentworth	25.76	231	Canaan	34
178	Francestown	25.86	232	Berlin	36
179	Orford	26.13	233	Keene	37
180	Raymond	26.2	234	Charlestown	39
181	Hancock	26.22	235	Claremont	41
182	Whitefield	26.22			
183	Sullivan	26.26			
184	Danville	26.3			
185	Mont Vernon	26.58			
186	Lyme	26.66			
187	Concord	26.76			
188	Boscawen	26.79			
189	Grafton	26.85			
190	Stratford	26.93			
191	Langdon	26.94			
192	Mason	27.01			
193	Lebanon	27.09			
194	Greenfield	27.15			
195	Jaffrey	27.53			
196	Canterbury	27.59			
197	Sandown	27.66			
198	Durham	27.73			
199	Colebrook	27.78			
200	Unity	27.78			
201	Brookline	27.8			
202	Somersworth	27.85			
203	Alexandria	27.92			
204	Troy	28.26			
205	Middleton	28.27			
206	Warner	28.4			
207	Haverhill	28.41			

Fire Department Report

Bridgewater Fire Rescue and EMS responded to 260 calls in 2020. That is an increase of 24% in the last year and is the most calls we have ever had. EMS calls have increased over 40 calls in 2020. Because of the call increase and the global pandemic that requires the amount of personal protective equipment to be used on EVERY call, our budget has increased compared to years prior.

The current pandemic has impacted everyone. Responding to medical and fire calls wearing appropriate protective equipment causes additional stress in patients and personnel. No one wants to spread COVID-19 to their family's at home.

Personnel is always in short supply but with COVID-19 there hasn't been any firefighter 1 classes or any EMT classes in 2020. We have to try very hard to keep the good EMTs and firefighters we have. All of our people deserve to be thanked for the work they do.

An important thing to remember is to not overcharge any type of battery. We experienced two calls in 2020 of carbon monoxide alarms going off but no carbon monoxide was found. Instead, we found levels of hydrogen that activated carbon monoxide detectors due to batteries being overcharged.

Thank you for your continued support and we wish good health to everyone in 2021.

Chief Donald Atwood

EMS Department Report

The year, exhibited challenging times for all with the COVID-19 pandemic. The Bridgewater Fire Rescue and EMS responded to 260 calls which is a record year. The ambulance was requested or responded to 202 of these calls. This is a 24% increase from the prior year.

The EMS department had calls for service for all facets. Medical calls with transport, medical calls without transport, lift assists, elderly assists, search and rescue, water rescues, motor vehicle accidents. These are just a brief glimpse of our services.

We utilized our UTV for a search and rescue mission in combination with New Hampshire Fish and Game and New Hampshire State Police in November. With the aid of the UTV, we were able to locate the subject and get him out of the woods safely.

We have responded to many calls for subjects having mental health issues. Anytime, but especially during this pandemic, please check on those you love and care for. This is a hard time for us all. Those suffering mental health issues find it harder to access the assistance they truly need. Getting a friendly phone call or message can help them through this rough time.

With the COVID-19 pandemic at the forefront of everyone's mind, we also want to remind all that there is still an ongoing opioid epidemic. This year, we have seen an increase in requests pertaining to addiction. If you or a family member is having a substance abuse issue, and/or are in need of seeking help, we will assist you with contacting necessary services. It is strictly confidential. Give us a call.

Currently we have a smaller number of personnel responding to callouts. This is a side effect of the pandemic. Previously, we would have responders from multiple area departments available to assist. To limit their exposure, they have chosen to respond with a single department during the pandemic.

We would like to thank Virginia (Ginny) Merrill for her years of dedicated service to the Bridgewater EMS Department and the Town of Bridgewater. We wish you many years of happiness in retirement.

Bridgewater EMS department is always looking for people who are interested in helping. We are currently seeking anyone who is a NREMT.

This year our continuing education is slightly different from years past. It is now online to adhere to meet social distancing guidelines.

As always, we remain committed to respond 24 hours a day 365 days a year for emergency services.

Respectfully,

Jacob G. Fogarty
Bridgewater Public Safety
Director, EMS
Deputy Chief, Fire Dept.

Bridgewater Police

2020 saw the resignation of Officer George Huckins. George had been working three patrol shifts a week and had served for about two years. I would like to thank him for his service and wish him success in future endeavors.

This year has been a bit different due to Covid 19. We welcomed back many of our summer residents early, some choosing to move here altogether. To those of you who have moved to Town, welcome.

Please remember, if you see **something say something**. Keep in mind that we don't know about it unless you tell us. Please report any suspicious activity/suspected property crimes immediately to 911 or to Police Dispatch at (603) 536-1804.

I would like to thank you for your support and help in keeping this community safe.

Respectfully Submitted,
Chief George Hill

2020 Calls for Service

Assaults	11	Disturbance Domestic	9
Juvenile Issue	6	Harassment	2
Unattended Death	1	Suspicious Activity	35
Property Crimes	25	911 Hang-Up	6
Disturbance General	15	Unsecure Building	0
Noise Complaint	16	Traffic Accident	26
Vehicle Complaints	11	Animal Complaints	15
Alarms	32	Civil Standbys	7
Lost/Found	3	General Police Services	672

10 Sex Offender Registrations Completed (Some Sex Offenders are required to register multiple times per year)

27 Pistol Permit (Concealed Carry) Applications were processed.

On numerous occasions assistance was provided on Fire/EMS calls.

Assessors Report

In 2020, there were roughly 100 properties visited that had outstanding building permits or had ongoing construction as of April 1, 2019. These properties were adjusted accordingly.

Data Verification of all properties will continue this year. We visited roughly 300 properties for assessment data verification. We expect to visit another 300-350 properties. Our goal is to verify the physical data to ensure the assessments are accurate. If no-one is at home we will take the opportunity to verify the exterior measurements of all primary improvements (buildings etc.).

If an adult is home at the time of the visit, the representative from the Assessor's Office will ask to verify the interior information via tour provided by the adult, if it is safe for all involved. At no time will a representative enter a property where a minor is the only person home. In the event a property is posted "No Trespassing", the representative will knock on the door to seek permission to verify the physical data. In the event no-one is home, there will be no attempt to verify the exterior data. The Assessing Official will make another attempt at a later date. If the property is "Posted" and gated the Assessor's Office will not enter the premises. However, there will be a letter sent requesting an appointment to verify the physical data. If the property owner doesn't respond to the request, the Assessor will estimate the features of the property to the best of his ability.

It is of the utmost importance to have accurate data to ensure all property owners in Bridgewater are assessed equitably.

Bridgewater conducted a town-wide re-assessment in 2020 bringing the assessments to market value as of April 1, 2020. The estimated weighted mean assessment to sale ratio is 96.2%. The median assessment to sale ratio is 99.8%. The coefficient of dispersion is 6.2% and the price related differential is 1.01. These statistics are all within the acceptable guidelines established by the New Hampshire Assessing Standards Board. The next scheduled town wide revaluation will be conducted in 2025.

Please take the time to review your property record card for accuracy on an annual basis. If you have questions please contact the selectmen's office.

I would like to thank you for your continued cooperation.

Sincerely,
Todd Haywood, RES, CNHA
Bridgewater Assessing Agent

Planning Board Report

The Bridgewater Planning Board saw a decrease in activity during the year. Covid-19 played a big role, especially with “in person” meetings. We utilized Zoom as an option on a few occasions, however it does not work as well as in person meetings mostly due to technical issues with the users. There were a few minor subdivision applications; a preliminary approval for a gravel pit operation; a major expansion and upgrading of the Newfound Lake Inn. The Planning Board appreciates the work that Hank Woolner has done over several years as ex-officio member and we will miss his insight. We welcome new members Steven Herring, Joe Wilkas and current member, Amy Cunningham as ex-officio representative to the board. We really do not anticipate any increase in activity for the rest of 2021. The boundary line adjustment regulations have been changed by the State. It now must be an equal exchange of land and this will likely limit that type of application. We meet on the 3rd Tuesday of every month. However if there is no agenda, we may cancel. Please call the office to make sure the meeting is on. If you have any business that requires Planning Board attention, do not hesitate to call. We welcome preliminary conceptual meetings and highly recommend them. Just let us know so we can put you on the agenda.

Michael Capsalis, Chair

Ken Weidman, Vice Chair

P. Wesley Morrill

Richard Hallberg

Paul Wilson

Gordon Tapply

Steven Herring

Amy Cunningham

Joe Wilkas

Denise Stark, Recording Secretary

Bridgewater – Hebron Village District
Fiscal Year 2020

Annual Report

The Bridgewater-Hebron Village District continues to be in excellent financial condition and over the last 10 years has slowly developed a maintenance reserve to allow for emergency repairs. Because the village district is responsible for the upkeep of the building, our maintenance costs have been level-funded through good facility management practices. Last year, we reported that we were re-lamping the building to LED. This year we obtained a grant from Eversource, the School District and matched by the Village District to finish the conversion. It paid about 30% of the costs. We replaced over 1000 bulbs and associated ballasts as well. The cost savings and improved lighting levels for the staff and children are substantial.

Late in 2020, we modified the air handlers (HVAC) to combat and protect the children from the Covid-19 pandemic and viruses. That consisted of improving the filtering system and installing UV lighting in the HVAC equipment. This UV light cleans air moving through the system. Installed in the air return, the light turns on when the fan starts running and turns off when the system is off. Today, UV lights are used for germicidal use in hospitals. They have been shown effective in killing sterilizing an HVAC system.

Bridgewater-Hebron Village School								SY 2020.21	
Enrollment by town									

	Preschool	Kindergarten	First	Second	Third	Fourth	Fifth	Totals
Alexandria	7	7	5	4	6	6	9	44
Bridgewater	2	4	6	6	6	4	6	34
Bristol	8	0	0	0	1	1	1	11
Danbury	4	0	0	0	0	1	0	5
Groton	0	4	3	4	0	2	4	17
Hebron	0	0	8	6	4	3	4	25
New Hampton	2	0		0	0	1	0	3
Totals	23	15	22	20	17	18	24	139
Totals	23	15	22	20	17	18	24	139

Congratulations to our children, families, teachers, and staff for their continued success in academic assessments especially in the difficult times.

The facility continues to be an excellent resource, not only for our towns, but for the entire Newfound Area School District and community. We thank you for your continued support.

Terence Murphy
Commissioners

Derry Riddle

William White

Profit & Loss

January through December 2020

	<u>Jan - Dec 20</u>	<u>Jan - Dec 19</u>
Income		
3401.00 · Local Revenues		
3401.10 · Town of Bridgewater	76,228.66	72,399.20
3401.20 · Town of Hebron	57,331.34	54,700.80
3401.99 · Other Local Revenues	100.00	0.00
Total 3401.00 · Local Revenues	<u>133,660.00</u>	<u>127,100.00</u>
3502.00 · Interest		
3502.10 · Interest on Deposits	42.14	52.53
Total 3502.00 · Interest	<u>42.14</u>	<u>52.53</u>
49900 · Uncategorized Income	0.00	1,149.27
Total Income	<u>133,702.14</u>	<u>128,301.80</u>
Gross Profit	133,702.14	128,301.80
Expense		
4130.00 · Executive		
4130.10 · Commissioners Salaries	1,500.00	1,500.00
Total 4130.00 · Executive	<u>1,500.00</u>	<u>1,500.00</u>
4140.00 · Election/Clerk		
4140.10 · District Clerk Salary	500.00	500.00
4140.25 · Election Admin./Stipends	45.00	45.00
4140.70 · Election Expense	180.00	90.00
4140.75 · District Meeting Expense	50.00	275.00
4140.99 · Other Expense -	28.00	56.00
Total 4140.00 · Election/Clerk	<u>803.00</u>	<u>966.00</u>
4150.00 · Financial Administration		
4150.10 · Audit	5,750.00	5,750.00
Total 4150.00 · Financial Administration	<u>5,750.00</u>	<u>5,750.00</u>
4151.00 · District Treasurer		
4151.10 · Treasurer Salary	0.00	500.00
4151.99 · Other Treasurer Expense	285.01	0.00
Total 4151.00 · District Treasurer	<u>285.01</u>	<u>500.00</u>
4153.00 · Legal Matters & Expense		
4153.10 · General Legal Expense-District	0.00	720.00
Total 4153.00 · Legal Matters & Expense	<u>0.00</u>	<u>720.00</u>
4194.00 · District Buildings		
4194.11 · School- Electric	0.00	4,956.32
4194.13 · School- Repairs and Service	49,437.88	19,375.58
4194.14 · School Maintenance Contracts	6,103.64	26,223.91
4194.16 · Custodial Services	1,271.54	792.34
4194.17 · Generator Service	640.80	932.70
4194.19 · School- Other Exp	1,195.00	2,796.69
4194.60 · Server/Networking Expense	1,874.40	1,691.20
4194.99 · Other District Building Exp.	115.06	0.00
Total 4194.00 · District Buildings	<u>60,638.32</u>	<u>56,768.74</u>
4196.00 · Insurance		
4196.10 · Insurance - General Liability	7,084.00	6,107.00
4196.50 · Insurance - Work. Comp.	367.00	1,121.00
Total 4196.00 · Insurance	<u>7,451.00</u>	<u>7,228.00</u>
4311.00 · Highway & Streets -		
4312.00 · Fields Maintenance	17,100.00	9,291.45
4319.10 · Plowing	7,365.74	8,575.00
Total 4311.00 · Highway & Streets -	<u>24,465.74</u>	<u>17,866.45</u>
4711.00 · Debt Service		

Profit & Loss Continued

January - December 2020

	Jan - Dec 20	Jan - Dec 19
4711.10 · Long Term Debt - Note 1	38,345.63	38,570.00
4721.10 · Interest - LT Bonds & Notes #1	4,212.83	3,988.46
Total 4711.00 · Debt Service	42,558.46	42,558.46
4902 · Capital Outlay - Equip & Mach.		
4902.02 · Security cameras	0.00	1,300.00
4902 · Capital Outlay - Equip & Mach. - Other	0.00	817.19
Total 4902 · Capital Outlay - Equip & Mach.	0.00	2,117.19
4909 · Capital Outlay - Other Improv.	-4,500.00	0.00
66900 · Reconciliation Discrepancies	0.00	0.00
Total Expense	138,951.53	135,974.84
Net Income	-5,249.39	-7,673.04

Vendor Summary Report

January through December 2020

	<u>Jan - Dec 20</u>
Aubuchon Hardware	878.24
AUDREY JOHNSON	45.00
Casco Food Equipment Service	471.77
CINCINNATI INSURANCE CO	7,451.00
COLLEEN KENNY	545.00
CONTROL TECHNOLOGIES	7,976.73
DANAHER FLOOR RESTORATION	4,600.00
DERRY RIDDLE	500.00
GENERAL LINEN SERVICE	248.80
GERALD CONEY	50.00
GRAINGER	115.06
GRANITE STATE GLASS	52.50
H-B REFUSE DISTRICT	1,090.00
HALL'S EXCAVATION INC.	6,487.50
JOHNSON CONTROLS	1,074.50
JP Pest	1,609.60
JUDY DODGE	45.00
KASLO, LLC	256.39
LAKES REGION ENVIRONMENTAL	1,105.00
LaValley Building Supply, LLC	187.99
Merrill's Property Maintenance	16,195.00
METROCAST	1,874.40
MICHAEL CAPSALIS	50.00
NEWFOUND GROCERY, LLC	22.74
Newfound Lawncare	905.00
NEWFOUND PLUMBING & HEATING	4,512.17
NH Restaurant Equipment Sales & Service	671.00
NORTHWAY BANK	313.01
PEGGIE PETRASZEWSKI	45.00
PLODZIK & SANDERSON, PA	5,750.00
ROSE WILLIAMS	45.00
ROWELL'S SEWER & DRAIN	3,801.52
SOUTHWORTH-MILTON	640.80
STANLEYELEVATOR CO. INC	528.00
TERENCE MURPHY	500.00
TREASURER STATE OF NH	50.00
Trusted Electrical Services, LLC	29,065.75
UNION BANK	42,558.46
WAYNE ALARM	633.60
WILLIAM WHITE	500.00

HB Refuse District
Fiscal Year 2020

HB Refuse District Year-End Report 2020

Over the last two years, we reported that one of the factors affecting costs and air quality is transportation. In 2020, we increased our transports to landfills from 40 to 52 truckloads. Fifty years ago, there was roughly 270 sites in NH. Today, only 3 landfill sites remain, all of which are a significant distance away (locations- Berlin, Bethlehem and Rochester NH). The transport cost far exceeds the tipping/dumping cost. We ship about 7 tons per trip in an open top container (compacted by backhoe). We found that compressing a similar size container would allow us to compact upwards of 16 tons. This would cut our transport costs significantly, considering these cost are expected to increase over the next 3 years.

The HB bond issue was paid off in December 2020 and we held hearings to move forward with lowering our costs associated with transferring materials that cannot be recycled or incinerated. During our research we identified a pre-compactor, manufactured by Marathon Equipment, as an economical way to offset these costs and reduce our carbon footprint. We have entered into a 3 year lease/purchase agreement, costing \$100,000 over the term of the lease with no payoff penalty.

Here's how it works:

When the hopper is full, the machine first crushes the deposited material with a force of 2500 psi. When finished, the crushed material is forced into an enclosed 50 yard dumpster. That process continues until the push into the dumpster approaches 2500 psi indicating it is full. We also increased the dumpster volume from 40 to 50 yards.

Before we installed this equipment, we were spending \$18,000 (\$6,000/month) for shipping/tipping from November – January (20-21). Last month it declined to \$3,600 for February. Our total cost for 2020 for dumpster pickup and disposal was about \$55,000. (The fuel/environmental cost is about \$ 233.00 per pickup.) Currently, we send out 4-6 loads a month. We anticipate a significant savings in these costs which will amortize the capital outlay. Finally, the overall volume since last March is also up, most likely, due to Covid-19 and remote working. Summer volume increased as well. As we have stated before, solid waste management has become one of the most complicated, regulated business in the State.

The staff THANKS YOU for your continued efforts in separating your materials, commitment to recycling and waste reduction.

The Commissioners

Profit & Loss Summary

January 2018 through December 2019

	Jan - Dec 20
Income	
3000.00 · Revenues	
3110.10 · Recycling Revenues	
3110.2 · Gilpatric Salvage	6,027.50
3110.10 · Recycling Revenues - Other	4,032.21
Total 3110.10 · Recycling Revenues	10,059.71
3110.20 · Disposal Fees - Residents	11,568.00
3110.30 · Disposal Fees - Contractors	4,123.50
Total 3000.00 · Revenues	25,751.21
3120.00 · District Contributions by Town	
3120.20 · Contribution -Bridgewater	315,000.00
Total 3120.00 · District Contributions by Town	315,000.00
3130.00 · Misc Revenues	
3130.10 · Interest on Accounts	0.82
Total 3130.00 · Misc Revenues	0.82
3300.00 · State & Federal Revenues	
3300.10 · Federal Grants and Revenues	327.40
Total 3300.00 · State & Federal Revenues	327.40
Total Income	341,079.43
Gross Profit	341,079.43
Expense	
4130.00 · Executive Expenses	
4130.25 · Office Supplies	163.18
4130.60 · Adv. Public Notification	231.00
4130.65 · Training and Workshops	300.00
4130.70 · Fees, Licenses, Dues	
4130.1 · Air Resource Fees - State	1,505.57
4130.9 · Other Fees, Licenses, Dues	222.57
4130.70 · Fees, Licenses, Dues - Other	248.06
Total 4130.70 · Fees, Licenses, Dues	1,976.20
4130.75 · Outside Services, Subcontractors	12,980.54
4130.80 · Engineering Expense	1,132.87
4130.99 · Other Executive Expense	70.09
Total 4130.00 · Executive Expenses	16,853.88
4150.10 · Auditing Expense	5,650.00
4151.00 · Treasurer - HB	
4151.55 · Adv. Public Notification	560.60
4151.99 · Other Treasurer Expense	68.08
Total 4151.00 · Treasurer - HB	628.68
4155.00 · Personnel Administration	
4155.10 · Social Security - FICA - HB	8,076.15
4155.20 · Social Security - Medicare	1,888.77
4155.30 · Unemployment Comp. - HB	0.00
4155.50 · Retirement Expense - HB	5,561.23
4155.70 · Health Insurance	
4755.71 · Opt Out	8,320.00
4155.70 · Health Insurance - Other	6,342.10
Total 4155.70 · Health Insurance	14,662.10
4155.99 · Other Employee Benefits	1,042.80
Total 4155.00 · Personnel Administration	31,231.05
4194.00 · Building Expense	

4194.10 · Repairs & Service	4,676.70
4194.30 · Fire & Intrusion Alarm Service	45.00
4194.40 · Alarm Monitoring Exp.	304.00
4194.99 · Other Building Maintenance	3,581.13
Total 4194.00 · Building Expense	8,606.83
4196.00 · Insurance	
4196.10 · General Liability Ins.	682.00
4196.20 · Public Officials Bond	158.00
4196.40 · Insurance Floaters(computers)	2,398.00
4196.50 · Work. Comp. Insurance	7,764.00
4196.60 · Building & Eq. Insurance	13,376.00
Total 4196.00 · Insurance	24,378.00
4324.00 · Sanitation/Operation Cost	
4324.06 · Manager Wages	60,759.25
4324.07 · Wages- Regular employees	61,181.27
4324.09 · Protective Equipment	0.00
4324.10 · Personal Reimbursement - Dist.	480.00
4324.12 · Uniform Expense	381.45
4324.18 · Fees, Licenses & Dues	75.00
4324.20 · Phone	1,674.76
4324.35 · Other Admin. Cost	117.17
4325.45 · Recycling Expense	
4325.3 · Electronics Recycling Costs	1,744.84
4325.4 · Dumpster Removal Costs	49,570.54
4325.7 · Baling Banding	412.44
Total 4325.45 · Recycling Expense	51,727.82
4326.50 · Incineration Eq. Maint & Repair	
4326.2 · Refractory Repair/Rebuild	3,087.77
4326.3 · Loader/Feed Ram Expense	690.00
4326.4 · Evaporator Expense	6,295.65
4326.9 · Scrubber Repairs	282.00
4326.50 · Incineration Eq. Maint & Repair - Other	210.00
Total 4326.50 · Incineration Eq. Maint & Repair	10,565.42
4327.55 · Operation Expense	
4327.1 · Propane	16,375.95
4327.2 · Electricity	12,968.23
4327.3 · Ash Disposal Costs	2,910.33
4327.4 · On Site Landfill Costs	189.00
4327.5 · Landfill Monitoring Exp.	40.00
4327.7 · Diesel Fuel Expense	1,305.19
Total 4327.55 · Operation Expense	33,788.70
4328.60 · Pollution Control Expense	
4328.1 · CEMS Expense	1,297.00
4328.2 · Calibration gases	3,336.12
4328.5 · Air Testing	13,550.00
Total 4328.60 · Pollution Control Expense	18,183.12
4330.70 · Accessory Exp.	
4330.1 · Skid Steer # 1 S250	4,874.87
4330.2 · Skid Steer #2 S130	321.25
4330.6 · F350	104.96
4330.70 · Accessory Exp. - Other	832.77
Total 4330.70 · Accessory Exp.	6,133.85
4331.75 · Shop Inventory	

4331.1 · Tool Expense	1,074.83
4331.3 · Other Shop Inventory	1,155.40
Total 4331.75 · Shop Inventory	2,230.23
Total 4324.00 · Sanitation/Operation Cost	247,298.04
4600.00 · Legacy Costs	
4601.00 · Old C/D landfills	2,181.41
Total 4600.00 · Legacy Costs	2,181.41
4711.00 · Debt Service	
4711.10 · Long Term Debt - Note 1	0.00
Total 4711.00 · Debt Service	0.00
4721.00 · Interest - Debt	
4721.10 · Interest - Note # 1	117.54
4721.00 · Interest - Debt - Other	9.34
Total 4721.00 · Interest - Debt	126.88
6600 · Payroll Expenses	131.25
6690 · Reconciliation Discrepancies	-47.86
Total Expense	337,038.16
Net Income	4,041.27

**Hebron-Bridgewater Refuse District
Employee Earnings Summary
January through December 2020**

Caleb J Donovan	\$2,781.90
Dennis Matuseicz	\$9,582.67
Hunter M Kenny	\$36,561.10
Kieran P Murphy	\$63,661.39
Miguel A Moralez	\$7,516.46

Vendor Summary

January 2020 through December 2020

	<u>Jan - Dec 20</u>		<u>Jan - Dec 20</u>
Airgas	3,336.12	Airgas	3,336.12
All Ways Gree Landscape Inc	800.00	All Ways Gree Landscape Inc	800.00
Atlantic Broadband	180.00	Atlantic Broadband	180.00
Aubuchon Hardware	1,137.07	Aubuchon Hardware	1,137.07
Bristol Laundromat	280.00	Bristol Laundromat	280.00
C M Whitcher Rubbish Removal, LLC	500.00	C M Whitcher Rubbish Removal, LLC	500.00
Cardmember Service (HB)	3,112.14	Cardmember Service (HB)	3,112.14
Cincinnati Insurance Co.	7,764.00	Cincinnati Insurance Co.	7,764.00
CMA Engineers	2,181.41	CMA Engineers	2,181.41
Complete Recycling	1,744.84	Complete Recycling	1,744.84
Consolidated Communications	1,674.76	Consolidated Communications	1,674.76
Control System Solutions	6,338.88	Control System Solutions	6,338.88
DGF Industrial Innovations Group, LTD.	279.18	DGF Industrial Innovations Group, LTD.	279.18
Eastern Analytical, Inc.	1,745.75	Eastern Analytical, Inc.	1,745.75
EVERSOURCE	12,968.23	EVERSOURCE	12,968.23
Foy Insurance Group	16,614.00	Foy Insurance Group	16,614.00
Gammie Air Monitoring LLC	13,550.00	Gammie Air Monitoring LLC	13,550.00
Geolnsight, Inc.	1,132.87	Geolnsight, Inc.	1,132.87
Grainger W. W. Inc	412.44	Grainger W. W. Inc	412.44
GZA GeoEnvironmental, Inc.	5,759.16	GZA GeoEnvironmental, Inc.	5,759.16
HealthTrust	6,787.24	HealthTrust	6,787.24
Hunter Kenny	1,042.80	Hunter Kenny	1,042.80
Irving Oil	17,471.55	Irving Oil	17,471.55
Jonathon Lovett	210.00	Jonathon Lovett	210.00
Jordan Equipment Co,	104.96	Jordan Equipment Co,	104.96
Kevin Dunn	1,850.00	Kevin Dunn	1,850.00
Kiara Murphy	189.00	Kiara Murphy	189.00
Laconia Daily Sun	231.00	Laconia Daily Sun	231.00
LIFT TRUCKS PLUS	1,725.52	LIFT TRUCKS PLUS	1,725.52
M&C TechGroup North America	437.00	M&C TechGroup North America	437.00
McLaren Industries	3,470.60	McLaren Industries	3,470.60
McMaster-Carr Supply	1,155.40	McMaster-Carr Supply	1,155.40
Mettler=Toledo LLC	690.00	Mettler=Toledo LLC	690.00
Murphy Kieran	480.00	Murphy Kieran	480.00
Newfound Grocery, LLC	72.91	Newfound Grocery, LLC	72.91
Newfound Plumbing	3,467.36	Newfound Plumbing	3,467.36
NH DES	1,605.57	NH DES	1,605.57
North Country Env SVCS	704.58	North Country Env SVCS	704.58
Northeast Security Agency	304.00	Northeast Security Agency	304.00
Northway Bank	240.68	Northway Bank	240.68
NRRA	100.00	NRRA	100.00
O'Reilly Auto Parts	308.47	O'Reilly Auto Parts	308.47
Paul Ryan	82.50	Paul Ryan	82.50
Plodzic-Sanderson	5,650.00	Plodzic-Sanderson	5,650.00
PSI Water Systems, Inc.	3,912.34	PSI Water Systems, Inc.	3,912.34
QuickBooks Payroll Service	131.25	QuickBooks Payroll Service	131.25
Richard J Plehn Contracting Svs	3,087.77	Richard J Plehn Contracting Svs	3,087.77
Salmon Press	560.60	Salmon Press	560.60
State of NH	75.00	State of NH	75.00
Teledyne Instruments	680.00	Teledyne Instruments	680.00
Treasurer. State of NH	300.00	Treasurer. State of NH	300.00
Trusted Electrical Services, LLC	3,490.00	Trusted Electrical Services, LLC	3,490.00
United Safety Services, LLC	45.00	United Safety Services, LLC	45.00
Waste Management	49,570.54	Waste Management	49,570.54

Notes

Marriages/Deaths/Births 2020

RESIDENT BIRTH

CHILD'S NAME

Jones, Kayden Arthur
Paulin, Levi Daniel

BIRTH DATE

6/19/2020
7/3/2020

BIRTH PLACE

Plymouth, NH
Concord, NH

FATHER

Jones, Andrew
Paulin, Logan

MOTHER

Jones, Meghan
Paulin, Amy

RESIDENT DEATH

Jordan, Phyllis Jane
Colby, John R.

Babka, Ryan Allen
Horton, Patricia A.

Migliore, Vincent Paul
Libbey, Carlene Della

Tewksbury, Elizabeth Ann
Flanagan, Richard Murray

Byrne, John O'Donovan
Woolner, Henry Robert

Roberts, David S.

DATE OF DEATH

1/1/2020
4/10/2020
5/12/2020
5/16/2020
5/24/2020
6/15/2020
7/12/2020
8/24/2020
9/9/2020
11/23/2020
12/12/2020

PLACE OF DEATH

Concord, NH
Bridgewater, NH
Bridgewater, NH
Laconia, NH
Bridgewater, NH
Laconia, NH
Bridgewater, NH
Bridgewater, NH
Bridgewater, NH
Lebanon, NH
Bridgewater, NH

FATHER

Pullan, Arnold
Colby, Solon
Babka, Rodney
Lefebvre, Robert
Migliore, Louis
Jewell, Lawrence
Rice, Wallace
Flanagan, Benjamin
Byrne, William
Woolner, Henry
Roberts, Arthur

MOTHER (MAIDEN)

Clifford, Martha
Randall, Eleanor
Allen, Nancy
Unknown, Iola
Olivolo, Stella
Rice, Mildred
Gage, Blanche
Murray, Elizabeth
Speicher, Audrey
Mulroy, Mary
Unknown

MILITARY

N
N
N
N
N
N
N
U
Y
N
Y

RESIDENT MARRIAGE

PERSON A

King, Amy
Brandin, Alexandra L.
Jordan, Andrew W.
Tarbox, Geoffrey T.

PERSON B

Paulin, Logan I
Morse, Zachary R.
Berry, Tania S.
Patten, Maegan M.

TOWN OF MARRIAGE

Bridgewater
Bretton Woods
Alexandria
Bristol

DATE OF MARRIAGE

6/2/2020
8/15/2020
8/29/2020
10/31/2020

Town of Bridgewater - Telephone Numbers

TO REPORT A FIRE.....	911
MEDICAL AMBULANCE DISPATCH.....	911
POLICE DEPARTMENT	911
Police - Business & Non Emergencies.....	744-6745
Fire Department - Business.....	744-6047
Highway Department.....	744-6039
New Hampshire State Police	1-800-525-5555
Poison Information Center.....	1-800-562-8236
Town Hall Rte 3A	744-5055

Business hours:

Wednesday: 9 a.m. - 12 noon

Thursday: 12 Noon - 3:00p.m

.Except holidays & vacations

Selectman's Office	744-5055
Selectman's Meeting Town Hall Rte 3A	
Every Thursday evening except holidays	7:30 p.m.

Town Clerk's Office	968-7911
1062 River Road School House	
Every Tuesday & Wednesday evening	6:00 p.m. - 8:30 p.m.
3rd Saturday of month	8:30 a.m. - 10:00 a.m.
Except holidays & vacations	

Tax Collector: Call Kathy Vestal.	968-9670
By Appointment	

Planning Board: Call Mike Capsalis	744-5055
Meets 3rd Tuesday of month 7:00 p.m.	

Board of Adjustment: Call Selectmen.....	744-5055
Meets on request	

Building/Adding on?

File an application with building inspector Jim Gickas.....	744-5055
Fire Warden; Arnold Cate	744-6039
Issuing Agent- Fire Permits@ Fire Station M-F 8:30am - 4:30pm	744-6047
H-B Refuse District.....	744-8938