TOP 10 tips to make your Hiring & Retention a success

- 1. **Job Structure & Design** Is the existing Org Structure and responsibilities of the role fit for purpose? Review and update the Job Description & Person Specification if applicable. What does a great Candidate look like? Make sure you have agreed the criteria and benchmark with all stakeholders before handing over to HR and your chosen External Recruiter.
- 2. **Get into the mindset that the interview is a 2-Way process**. Ask yourself, "Are we an Employer of Choice?" The Candidate is also interviewing YOU. Don't assume that you are in Total Control.
- 3. Have a set format and ensure all interviews are conducted by suitably trained, experienced and objective stakeholders. Set timings and participants for each part of the interview including any testing or groupbased activities.
- 4. **Showcase your business.** This can be in the form of a presentation. An enthusiastic presenter who can make the Candidate feel at ease will engage them more. Ensure you communicate a clear Strategy, aligned with Core Values that can be evidenced from employees, Customers / Suppliers?
- 5. **Communicate clearly** at ALL stages of the Hiring process in a timely and respectful fashion.
- 6. **Have a clear process for making the hiring decision**. Don't do it on a whim. Take enough time to arrive at the best outcome. Consider a diverse range of Candidates who can bring a mix of experience and fresh ideas or skills that are lacking within the business.
- 7. **Do not rush into the offer process**. You don't want to risk losing the candidate, so ensure that a thorough and measured decision has been reached. Have a professional, standardized process for making the offer. Have all things been considered? Bad impressions given off at this stage can be catastrophic.
- 8. Onboarding.

Start onboarding the moment the contract is signed and have a simple checklist Keep it personal & set expectations early
Schedule regular 121's
Keep it fair and consistent
Make it enjoyable, interesting and part of your culture
Have a process but keep it flexible

- 9. Develop a Retention Strategy. This could include an Appraisal system, Succession Planning, Training & Development and Mentoring. Obtain Sector / Functional Remuneration Package Benchmarks annually. Conduct regular Employee Engagement Surveys / Culture Audits as well as EXIT interviews to obtain a 'real' check on Culture and opportunities for improvement. This will enable your business to become an Employer of Choice.
- 10. **Partner with an experienced Search Consultant** who will provide expertise in finding the best candidates, advise and support throughout the process with an objective and best fit solution rather than a financial goal or quickest option in mind.

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