

November 6, 2019

Tim Pocock
Pocock Design Solutions (PDS)
14451 Chambers Road Suite 210
Tustin, CA 92780

**BOULDER
ASSOCIATES**

ARCHITECTS

RE: Pocock Design Solutions
Letter of Recommendation

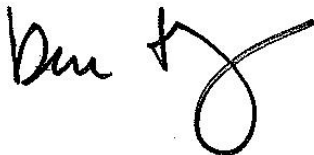
To Whom it may concern,

I would like to extend my recommendation of the services of Pocock Design Solutions, mechanical and plumbing engineering team. Boulder Associates has worked with Pocock Design Solutions over the last five plus years. They have successfully completed many outpatient medical clinic projects with Boulder Associates. What I appreciate the most about working with PDS is the collaborative approach they bring to the project. They are engaged and participate in efforts to understand the client's needs at the beginning of the project. They are focused on setting up the project correctly from the beginning in order to avoid rework later in the project. Many of our projects are tenant improvements within existing conditions, which can be challenging when the existing conditions are not always documented or exposed. PDS works diligently with our team to outline the risks, understand as much as they can about the existing conditions, and provide our client with recommendations on how to minimize risk. PDS supports our team by providing a high level of coordination, not only with Boulder Associates, but with the entire engineering team. I can rely on PDS to communicate with other team members and help coordinate the overall drawings to ensure that all team members know what is needed to support the PDS mech/plumbing design. I rarely find an engineering team that is as proactive as PDS in ensuring the project is properly coordinated and the design is complete. I also trust that PDS will communicate when they have any concerns or is uncertain about how to approach something. They are quick to pick up the phone and discuss a concern in effort to help me manage our team and client expectations. Their expertise and strong construction documents translate to minimal coordination or field issues. If there is ever a concern or owner requested modification, PDS is quick to resolve or modify to meet the client's needs. PDS also works with the general contractor and subcontractor, always attending construction kick-off meetings when there is value and attending site visits when requested by the contractor or team.

I look forward to our continued relationship with PDS as we are confident that their team will continue to support the effort to deliver successful projects. We value PDS as a partner and an advisory to our team and appreciate the expertise and customer service that they bring to our projects.

Sincerely,

BOULDER ASSOCIATES, INC.



Darci Hernandez, AIA
Principal

Boulder Associates, Inc.

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