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## Chairman of the OSAN HOLDING

At OSAN HOLDING, our vision is not merely to consolidate companies across sectors, but to transform them into an integrated industrial structure driven by manufacturing strength, investment capacity and global trade capability.

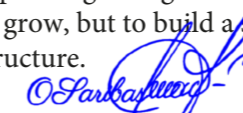
Since our establishment, we have developed scalable and disciplined business models across strategic sectors including industrial commodities, manufacturing, packaging, food, chemicals, cosmetics, medicine, mining and defense. Our approach is defined by operational control, financial discipline and full alignment with international standards.

Today, OSAN HOLDING has evolved into a group that not only trades, but also manufactures, develops and manages through its multi-location production infrastructure, expert workforce and expanding global partnerships. All investments are executed with the objective of building a complementary, long-term value-driven system.

While managing high-volume physical trade flows in industrial commodities, we continue to strengthen our production capabilities with technology and quality-focused infrastructures, while positioning ourselves for the future through high-value investments in defense and healthcare.

Reliability, contractual discipline and operational continuity form the foundation of all our activities. Full compliance with international trade and banking standards remains a core management principle.

OSAN HOLDING today stands as a multi-sector industrial group expanding its regional strength into global scale. Our objective is not only to grow, but to build a stronger, more integrated and more effective structure.



Osman SARIBAS  
Chairman of the Board

# ŞİRKETLER / Companies

## OSAN PACKING

OSAN CHEMICAL operates as a diversified industrial chemicals production platform under OSAN HOLDING, with a multi-location manufacturing infrastructure.

The group manages masterbatch production in Esenyurt (4,000 m<sup>2</sup>), flexible packaging ink production in Tuzla (7,200 m<sup>2</sup>), construction chemicals manufacturing in Çorlu (4,000 m<sup>2</sup>), and paint production facilities in Konya (4,200 m<sup>2</sup>).

With a total investment of USD 21,870,000, 332 employees and 41 senior engineers, OSAN CHEMICAL delivers high-performance industrial inputs across multiple sectors.

Operations are driven by technical expertise, product consistency and scalable manufacturing capacity aligned with international standards.

## OSAN FOOD

OSAN FOOD operates under OSAN HOLDING as an integrated food production and supply platform focused on edible oils and global sourcing.

The group manages production assets including a fully integrated oil facility in Tekirdağ and an expanding investment structure in Poti, Georgia, supporting large-scale refining and export capabilities.

In addition to production, OSAN FOOD conducts international sourcing operations including sugar imports from Brazil and walnut imports from the United States, ensuring diversified and stable supply chains.

All operations are managed in compliance with international food safety standards, with a focus on quality, continuity and scalable global distribution.

## OSAN INDUSTRIAL COMMODITIES

OSAN INDUSTRIAL COMMODITIES operates under OSAN HOLDING as a global physical trading platform specializing in high-volume industrial raw materials.

The platform manages annual trade volumes of approximately 600,000 MT of Urea 46% and 800,000 MT of sulphur, supported by structured sourcing from Saudi Arabia, Qatar and Uzbekistan.

Global distribution spans key markets including the United States, Türkiye, China, Europe and India through disciplined and contract-based trade execution.

Operations are structured in full compliance with international trade standards, supported by strong logistics capability, banking discipline and long-term supply relationships.

## OSAN MINING

OSAN MINING operates as a multi-asset resource platform under OSAN HOLDING, combining extraction, processing and international trade capabilities.

The group manages marble quarries in Bandırma and Afyon, supported by an advanced stone processing facility, while also holding operational and equity positions in iron ore operations in Iran and coal mining assets in Russia.

With a total investment exceeding USD 41,000,000 and a workforce of 387 employees including 27 senior engineers, OSAN MINING delivers structured and scalable resource operations.

The platform integrates raw material sourcing with industrial processing and global market access, ensuring consistent supply and operational efficiency.

## OSAN COSMETIC

OSAN COSMETIC operates as a brand-driven industrial manufacturing platform under OSAN HOLDING, focused on high value-added product development and scalable production.

The production facility located in Silivri was established with an investment of USD 22,000,000 and operates with a modern manufacturing infrastructure.

Under the ALEXIS brand, production is carried out in the aerosol product group and color cosmetics segment, with a focus on international market development.

With 78 employees and 11 senior engineers, operations are driven by quality, innovation and sustainable growth aligned with global market standards. Its place among the leaders of the cosmetics sector.

## OSAN MEDICINE

OSAN MEDICINE operates as a healthcare and medical production platform under OSAN HOLDING, focusing on manufacturing, distribution and international expansion.

The group holds a 40% stake in a medical glove manufacturing facility in Thailand under the VINITEX brand, supported by distribution partnerships in Europe, including BELUPO in Croatia.

In the United States, OSAN MEDICINE operates an 11,000 m<sup>2</sup> production facility, complemented by a 3,600 m<sup>2</sup> plant in Türkiye specializing in herbal and nutritional supplements.

With a total investment of USD 76,000,000, 219 employees and 44 senior engineers, the platform is positioned as a growing international healthcare production and supply structure.

## OSAN CHEMICAL

OSAN CHEMICAL operates as a diversified industrial chemicals production platform under OSAN HOLDING, with a multi-location manufacturing infrastructure.

The group manages masterbatch production in Esenyurt (4,000 m<sup>2</sup>), flexible packaging ink production in Tuzla (7,200 m<sup>2</sup>), construction chemicals manufacturing in Çorlu (4,000 m<sup>2</sup>), and paint production facilities in Konya (4,200 m<sup>2</sup>).

With a total investment of USD 21,870,000, 332 employees and 41 senior engineers, OSAN CHEMICAL delivers high-performance industrial inputs across multiple sectors.

Operations are driven by technical expertise, product consistency and scalable manufacturing capacity aligned with international standards.

## OSAN DEFENSE INDUSTRY

OSAN DEFENSE INDUSTRY operates as a strategic investment platform under OSAN HOLDING, focusing on advanced defense technologies and high-value industrial capabilities.

The group has executed structured investments including a firearms and ammunition production facility in Konya (USD 18,000,000), a heavy defense systems and missile launcher manufacturing facility in İzmir (USD 38,000,000), and an AI-supported unmanned aerial systems production initiative in the United States (USD 97,000,000).

These investments are designed to establish a scalable and technology-driven defense ecosystem.

OSAN DEFENSE INDUSTRY is positioned as a long-term strategic platform focused on advanced manufacturing, engineering capability and international defense markets.



# D1

## OSAN Ambalaj

OSAN Ambalaj, OSAN HOLDING bünyesinde yüksek kapasiteli fleksible ambalaj üretimi gerçekleştiren endüstriyel bir üretim platformudur.

Konya 3. Organize Sanayi Bölgesi'nde 23.000.000 USD yatırım ile kurulan tesis, 13.000 m<sup>2</sup> kapalı alanda faaliyet göstermektedir. Üretim altyapısı kapsamında 3 adet Cerutti rotogravür ve 3 adet Windmöller & Hölscher flekso baskı makinesi bulunmaktadır.

Tesis; çips ambalajlarından margarin grubu ürün ambalajlarına kadar geniş bir yelpazede, gıda sektörüne yönelik fleksible ambalaj çözümleri üretmektedir.

Operasyonlar, 85 personel ve 12 üst düzey mühendis tarafından yürütülmekte olup; yüksek hassasiyetli baskı kalitesi, üretim disiplini ve ölçeklenebilir kapasite esasına dayanmaktadır.

Teknolojik makine parkuru, endüstriyel üretim gücü ve gıda ambalajı odaklı uzmanlığı ile OSAN Ambalaj, güçlü ve ölçeklenebilir bir üretim platformu olarak konumlanmaktadır.

## OSAN Packing

OSAN Packing operates as an industrial manufacturing platform under OSAN HOLDING, specializing in high-capacity flexible packaging production.

Established with an investment of USD 23,000,000 in Konya 3rd Organized Industrial Zone, the facility operates within 13,000 m<sup>2</sup> of enclosed production area. Its manufacturing infrastructure includes 3 Cerutti rotogravure printing machines and 3 Windmöller & Hölscher flexographic printing lines.

The facility produces flexible packaging solutions for a wide range of food-sector applications, from snack packaging to margarine group packaging.

Operations are supported by 85 personnel and 12 senior engineers, with a strong focus on print precision, production discipline and scalable output capacity.

With its advanced machinery base, industrial production strength and specialization in food packaging, OSAN Packing is positioned as a strong and scalable manufacturing platform.



# 02

## OSAN Gıda

OSAN Gıda, OSAN HOLDING bünyesinde gıda üretimi, entegre yağ tesisleri ve uluslararası tarımsal emtia ticaretini bir araya getiren yapılandırılmış bir gıda platformudur.

Türkiye Tekirdağ'da bulunan 11.800 m<sup>2</sup> kapalı alana sahip entegre yağ fabrikası, 19.800.000 USD sermaye ile kurulmuş olup ayçiçek yağı ve zeytinyağı üretimi gerçekleştirmektedir.

Uluslararası büyüme stratejisi kapsamında, Poti'de bulunan 7.000 m<sup>2</sup> ve 23.000 m<sup>2</sup> alanlardan oluşan entegre ayçiçek yağı tesisine ilişkin %50 hisse alım süreci sözleşme aşamasındadır. 7.000.000 USD sermaye ile yürütülen bu yatırımın kısa süre içerisinde OSAN HOLDING bünyesine katılması planlanmaktadır.

OSAN Gıda ayrıca, Brezilya'dan şeker ve Amerika'dan ceviz ithalatı ile global tedarik ağını destekleyen çok yönlü bir ticaret yapısı yürütmektedir.

Üretim altyapısı, entegre yağ operasyonları ve uluslararası tedarik kabiliyeti ile OSAN Gıda, bölgesel üretim gücünü global ticaret disiplini ile birleştiren ölçeklenebilir bir gıda platformu olarak faaliyet göstermektedir.

## OSAN Food

OSAN Food operates as a structured food platform under OSAN HOLDING, combining food production, integrated edible oil facilities and international agricultural commodity trade.

The integrated edible oil factory located in Tekirdağ, Türkiye, operates within 11,800 m<sup>2</sup> of enclosed area and was established with a capital investment of USD 19,800,000. The facility produces sunflower oil and olive oil.

As part of its international growth strategy, OSAN Food is in the contract stage for the acquisition of a 50% stake in an integrated sunflower oil facility in Poti, consisting of 7,000 m<sup>2</sup> and 23,000 m<sup>2</sup> production areas. This investment, structured with a capital base of USD 7,000,000, is expected to be incorporated into OSAN HOLDING in the near term.

OSAN Food also supports its supply chain through diversified trade activities, including sugar imports from Brazil and walnut imports from the United States.

With its production infrastructure, integrated oil operations and international sourcing capability, OSAN Food operates as a scalable food platform combining regional production strength with global trade discipline.



## OSAN Endüstriyel Emtialar

OSAN HOLDING bünyesinde faaliyet gösteren TUAY GROUP, 2016 yılından bu yana Sülfür ve Üre 46 ticaretinde uluslararası ölçekte faaliyet gösteren yapılandırılmış bir emtia ticareti platformudur.

Yıllık yaklaşık 600.000 MT Üre 46 ve 800.000 MT sülfür ticaret hacmine sahip olan yapı, yüksek hacimli fiziksel emtia akışını yönetebilecek operasyonel kapasiteye sahiptir.

Tedarik; Suudi Arabistan, Katar ve Özbekistan'dan sağlanmakta, ürünler Amerika, Türkiye, Çin, Avrupa ve Hindistan pazarlarına yönlendirilmektedir.

Operasyonlar; liman bazlı yükleme, dökme gemi organizasyonu ve yüksek hacimli sevkiyat planlaması üzerine kuruludur.

Tüm işlemler LC (MT700) ve UCP 600 dahil uluslararası bankacılık standartlarına uygun şekilde yürütülmektedir.

**Operasyonel Güç**

- 55.000 MT/ay Üre 46 ticaret kapasitesi
- 600.000 MT/yıl Üre 46 hacmi
- 800.000 MT/yıl sülfür ticaret hacmi
- Dökme gemi yükleme kabiliyeti
- Liman bazlı lojistik yapısı

**Global Ticaret Ağı**

- Menşe: Suudi Arabistan, Katar, Özbekistan
- Pazarlar: ABD, Türkiye, Çin, Avrupa, Hindistan
- Çoklu sevkiyat ve kontrat yapısı

**Global Referanslar**

- Indian Potash Limited (IPL)
- Wilmar International
- Bangladesh Chemical Industries Corporation
- China National Chemical Corporation
- Koch Industries
- The Mosaic Company

## OSAN Industrial Commodities

Operating under OSAN HOLDING, TUAY GROUP has been active in the international trade of Sulphur and Urea 46 since 2016, functioning as a structured industrial commodities platform.

The group manages approximately 600,000 MT of Urea 46 and 800,000 MT of Sulphur annually, supported by scalable operational capacity.

Sourcing is conducted from Saudi Arabia, Qatar and Uzbekistan, with deliveries to the United States, Turkey, China, Europe and India.

Operations are based on port-driven logistics, bulk vessel execution and high-volume shipment planning.

All transactions are conducted in compliance with international banking standards, including LC (MT700) and UCP 600.

**Operational Power**

- 55,000 MT/month Urea 46 capacity
- 600,000 MT/year Urea 46
- 800,000 MT/year Sulphur
- Bulk vessel loading capability
- Port-based logistics

**Global Trade Network**

- Origin: Saudi Arabia, Qatar, Uzbekistan
- Markets: USA, Turkey, China, Europe, India
- Structured supply programs

**Global References**

- Indian Potash Limited (IPL)
- Wilmar International
- Bangladesh Chemical Industries Corporation
- China National Chemical Corporation
- Koch Industries
- The Mosaic Company



## OSAN Kozmetik

OSAN Kozmetik, OSAN HOLDING bünyesinde marka odaklı büyüme, ileri üretim altyapısı ve yüksek katma değerli ürün geliştirme anlayışı ile faaliyet gösteren endüstriyel bir üretim platformudur.

Silivri'de bulunan üretim tesisi, 22.000.000 USD yatırım ile kurulmuş olup modern üretim altyapısı ile faaliyet göstermektedir.

ALEXIS markası altında aerosol ürün grubu ve renkli kozmetik segmentinde üretim yapılmakta, uluslararası pazarlara yönelik ürün geliştirme ve tedarik faaliyetleri yürütülmektedir.

Operasyonlar, 78 çalışan ve 11 üst düzey mühendis ile kalite, üretim disiplini ve sürdürülebilir büyüme esasına göre yönetilmektedir.

Teknoloji odaklı üretim modeli, marka gücü ve ölçeklenebilir üretim kapasitesi ile OSAN Kozmetik, uluslararası pazarlarda büyüyen rekabetçi bir üretim platformu olarak konumlanmaktadır.

## OSAN Cosmetic

OSAN Cosmetic operates as an industrial manufacturing platform under OSAN HOLDING, driven by brand-oriented growth, advanced production infrastructure and a high value-added product development approach.

The production facility located in Silivri was established with an investment of USD 22,000,000 and operates with a modern manufacturing infrastructure.

Under the ALEXIS brand, production is carried out in the aerosol product group and color cosmetics segment, while product development and supply activities are conducted for international markets.

Operations are managed by 78 employees and 11 senior engineers, based on principles of quality, production discipline and sustainable growth.

With its technology-driven production model, brand strength and scalable manufacturing capacity, OSAN Cosmetic is positioned as a growing and competitive industrial production platform in international markets.



# 05

## OSAN Madencilik

OSAN Madencilik, OSAN HOLDING bünyesinde doğal kaynak üretimi, işleme ve uluslararası emtia faaliyetlerini entegre eden çok lokasyonlu bir madencilik platformudur.

Türkiye Bandırma ve Afyon'da bulunan mermer madenleri ile birlikte, Bandırma'da yer alan son teknoloji mermer ebatlama ve taşlama fabrikası üzerinden üretim ve işleme faaliyetleri yürütülmektedir.

Uluslararası faaliyetler kapsamında İran'da demir madeni işletmeciliği sürdürülmekte, ayrıca Rusya'daki kömür madeni operasyonunda %40 hissedarlık bulunmaktadır.

Toplam 41.000.000 USD yatırım büyüklüğü, 387 çalışan ve 27 üst düzey mühendis ile yürütülen operasyonlar; yüksek hacimli üretim, işleme ve tedarik kabiliyeti sağlamaktadır.

Kaynak yönetimi, işleme altyapısı ve çok bölgeli faaliyet yapısı ile OSAN Madencilik, entegre ve ölçeklenebilir bir madencilik platformu olarak faaliyet göstermektedir.

## OSAN Mining

OSAN Mining operates as a multi-location mining platform under OSAN HOLDING, integrating resource extraction, processing and international commodity activities.

Production and processing are carried out through marble mines located in Bandırma and Afyon, Türkiye, together with a state-of-the-art marble sizing and polishing facility in Bandırma.

International operations include iron ore mining activities in Iran and a 40% shareholding in coal mining operations in Russia.

With a total investment size of USD 41,000,000, supported by 387 employees and 27 senior engineers, the platform delivers strong production, processing and sourcing capability.

Through its resource base, processing infrastructure and multi-regional operating model, OSAN Mining functions as an integrated and scalable mining platform.



# 06

## OSAN Kimya

OSAN Kimya, OSAN HOLDING bünyesinde farklı üretim lokasyonlarında faaliyet gösteren, teknik üretim altyapısı güçlü ve çok segmentli bir endüstriyel kimya platformudur.

Esenyurt Kiraç'ta 4.000 m<sup>2</sup> masterbatch fabrikası, Tuzla'da 7.200 m<sup>2</sup> fleksible ambalaj mürekkebi fabrikası, Çorlu'da 4.000 m<sup>2</sup> yapı kimyasalları fabrikası ve Konya'da 4.200 m<sup>2</sup> boya fabrikası ile üretim faaliyetleri yürütülmektedir.

Toplam 21.870.000 USD yatırım büyüklüğü, 332 çalışan ve 41 üst düzey mühendis ile desteklenen yapı; farklı sanayi kollarına yönelik üretim ve tedarik kabiliyeti sunmaktadır.

Ürün portföyü; masterbatch, fleksible ambalaj mürekkepleri, yapı kimyasalları ve boya üretimini kapsamaktadır.

Çok tesisli üretim yapısı, teknik uzmanlığı ve endüstriyel çeşitliliği ile OSAN Kimya, güçlü ve ölçeklenebilir bir kimya üretim platformu olarak konumlanmaktadır.

## OSAN Chemical

OSAN Chemical operates as a multi-segment industrial chemicals platform under OSAN HOLDING, supported by strong technical production infrastructure across multiple manufacturing locations.

Production activities are carried out through a 4,000 m<sup>2</sup> masterbatch factory in Esenyurt Kiraç, a 7,200 m<sup>2</sup> flexible packaging ink factory in Tuzla, a 4,000 m<sup>2</sup> construction chemicals factory in Çorlu and a 4,200 m<sup>2</sup> paint factory in Konya.

With a total investment size of USD 21,870,000, supported by 332 employees and 41 senior engineers, the platform provides production and supply capability across multiple industrial sectors.

Its product portfolio includes masterbatch, flexible packaging inks, construction chemicals and paint manufacturing.

With its multi-facility production structure, technical expertise and industrial diversity, OSAN Chemical is positioned as a strong and scalable manufacturing platform.



# D7

## OSAN İlaç

OSAN İlaç, OSAN HOLDING bünyesinde ilaç, medikal ürünler ve sağlık odaklı üretim yatırımlarını bir araya getiren uluslararası bir sağlık platformudur.

Tayland'da Vinitex markalı eldiven fabrikasında %40 hissedarlık, Hırvatistan'da Belupo ile distribütörlük yapısı, Amerika'da 11.000 m<sup>2</sup> kapalı alanlı tesis ve Türkiye'de 3.600 m<sup>2</sup> kapalı alanda bitkisel takviye ürünleri üreten tesis ile faaliyet göstermektedir.

Toplam 76.000.000 USD yatırım büyüklüğü, 219 çalışan ve 44 üst düzey mühendis ile yürütülen operasyonlar; üretim, dağıtım ve ürün geliştirme kabiliyetini aynı yapı altında toplamaktadır.

Faaliyet alanları; medikal sarf malzemeleri, farmasötik dağıtım ve bitkisel takviye ürünleri üretimini kapsamaktadır.

Çok ülkeli yatırım yapısı, sağlık sektörüne yönelik üretim kapasitesi ve stratejik iş birlikleri ile OSAN İlaç, uluslararası ölçekte büyüyen bir sağlık platformu olarak konumlanmaktadır.

## OSAN Medicine

OSAN Medicine operates as an international healthcare platform under OSAN HOLDING, integrating pharmaceutical, medical products and health-focused manufacturing investments.

The platform includes a 40% shareholding in the Vinitex glove factory in Thailand, a distribution structure with Belupo in Croatia, an 11,000 m<sup>2</sup> enclosed facility in the United States, and a 3,600 m<sup>2</sup> enclosed production facility in Türkiye manufacturing herbal supplement products.

With a total investment size of USD 76,000,000, supported by 219 employees and 44 senior engineers, OSAN Medicine combines manufacturing, distribution and product development capability within one platform.

Its areas of activity include medical consumables, pharmaceutical distribution and herbal supplement production.

With its multi-country investment structure, healthcare-oriented production capacity and strategic partnerships, OSAN Medicine is positioned as an expanding international healthcare platform.



# 08

## OSAN Savunma Sanayi

OSAN Savunma Sanayi, OSAN HOLDING bünyesinde ileri savunma teknolojileri, yüksek kapasiteli üretim ve yeni nesil güvenlik sistemleri geliştirmek amacıyla stratejik bir yatırım platformu olarak kurulmuştur.

Grup, entegre bir savunma sanayi yapısı oluşturmak üzere farklı bölgelerde yüksek ölçekli yatırımlar gerçekleştirmiştir:

- Türkiye Konya'da 18.000.000 USD yatırım ile kurulan üretim tesisi kapsamında, askeri silah ve mühimmat üretimi yapılmakta olup, yüksek hassasiyetli üretim ve ölçeklenebilir kapasite hedeflenmektedir.
- Türkiye İzmir'de 38.000.000 USD yatırım ile hayata geçirilen savunma tesisi kapsamında, füze rampaları ve ağır savunma sanayi ekipmanları üretimi gerçekleştirilmekte, taktik ve stratejik sistemlere yönelik çözümler sunulmaktadır.
- Amerika Birleşik Devletleri'nde 97.000.000 USD yatırım ile kurulan üretim altyapısı kapsamında, yapay zeka destekli insansız hava araçları (İHA) geliştirilmekte ve ileri seviye otonom sistemler üretilmektedir.

OSAN Savunma Sanayi, mühendislik kabiliyeti, üretim disiplini ve teknolojik entegrasyon odaklı bir yapı ile faaliyet göstermektedir. Tüm süreçler uluslararası savunma sanayi standartları ve uyum gereklilikleri çerçevesinde yürütülmektedir.

Çok lokasyonlu yatırım yapısı ve yüksek katma değerli üretim kabiliyeti ile OSAN Savunma Sanayi, global ölçekte ölçeklenebilir ve güçlü bir savunma üretim platformu olarak konumlanmaktadır.

## OSAN Defense Industry

OSAN Defense Industry was established under OSAN HOLDING as a strategic investment platform focused on advanced defense technologies, high-capacity manufacturing and next-generation security systems.

The group has committed significant capital investments across multiple regions to build a vertically integrated defense ecosystem:

- A USD 18,000,000 investment in Konya, Türkiye, dedicated to the manufacturing of military-grade firearms and ammunition, with a focus on precision production and scalable output.
- A USD 38,000,000 investment in İzmir, Türkiye, establishing a defense production facility specialized in missile launcher systems and heavy defense industry components, supporting both tactical and strategic applications.
- A USD 97,000,000 investment in the United States, focused on the development and production of AI-supported unmanned aerial systems (UAS), integrating advanced autonomy, surveillance and mission-based capabilities.

OSAN Defense Industry operates with a clear focus on engineering excellence, production discipline and technological integration. All activities are structured in line with international defense manufacturing standards and compliance frameworks.

With its multi-location investment structure and high-value production capabilities, OSAN Defense Industry positions itself as a scalable and globally aligned defense manufacturing platform.