## Proposal for the PGA TOUR



TM
How to create a live PGA Tour draft, to create teams of PGA Tour players, to create a season long team competition, and to create a season ending team championship.

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## INTRODUCTION

Monday Night Football. Baseball Wild Cards. Nascar Sprint Cup. Bowl Championship Series. NBA draft lottery. What do these events represent in the world of sports? Adaptation. Sports change; they must in order to grow in popularity and evolve with the demands of their fan base. Although the PGA Tour has taken recent small steps in reinventing the game of golf, the tour remains a game steeped in tradition. To highlight a recent adaptation, the PGA Tour has implemented a modified version of the Nascar Sprint Cup with the advent of the FedEx Cup in order to add some excitement to its sport outside of a handful of events. Regardless of the successes and failures of this end of season chase for $\$ 10 \mathrm{M}$, this newly added event serves as an example of how the PGA Tour recognizes (or at least I think it recognizes) the need to appeal to a 'playoff generation', attract young fans to the game, and grow the sport's overall popularity. A recent Golf Digest article acknowledged "golf's aging baby-boomer demographic" as to why the game needs young individual golf stars to draw and maintain the interest of a younger fan base. ${ }^{1}$

Sustainability. Due to the individual nature of golf, the sport's draw relies solely on the popularity and appeal of its best players. All sports need great players to draw attention to their game, but golf is a sport that is difficult to follow throughout an entire season. Tennis has the same problem. These sports desperately rely upon individual superstars to remain in the forefront. Tiger Woods and Phil Mickelson will not be around forever; the game has already felt the negative impact of the temporary loss of these two superstars. When fans are asked about a particular sport, the question is usually 'Who is your favorite team?'. Of course, all sports fans love individual players, even those on opposing teams, but in the end, a fan wants to follow a team. The NFL, in 2011, had 1696 professional football players participating in the league. The league takes those 1696 players and puts them on 32 teams: the parts make up the whole. Think golf can't do the same? Of course it can. A myriad of organizations, not only sports, group individuals to gain some additional benefit. It is routine in business, politics, education, etc. This only makes sense. It is more manageable. It is more organized. It is more sustainable. The PGA Tour can do this too. And with this would come an avalanche of opportunity.

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What if I told you that there is a way to marry the individuality of golf with the American passion for team sports? ${ }^{2}$ What if the PGA Tour could keep its entire infrastructure of tournaments, sponsors, eligibility, and scoring, but could simultaneously develop a team component complete with a draft, a team season, and a team championship event? This is what I will outline in this proposal:
I. 2011 Season Example
II. The Scoring System
III. Team Organization
IV. The Draft
V. Team Season
VI. Team Championship

What does the PGA Tour have to change to make this happen? Nothing. Nothing needs to change. The FedEx Cup can continue to be the individual chase for $\$ 10 \mathrm{M}$. Majors can continue to be the focal point of the golf season. Golfers will still participate as individuals competing to earn a living throughout the season, but they will also be a part of a team: A team that is drafted at the start of the year. A team that relies upon teammate performance. A team that competes against other teams throughout the official tournament season. A team with an opportunity to earn a berth in the championship game.

The PGA Tour would include team play with a defined season. Fans could support and follow a team from draft day to the conclusion of the season and root for their favorite team to compete in the team championship event.

All of this is possible and nothing needs to change. Nothing. Not possible? Anything is possible.

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## I. 2011 SEASON EXAMPLE

To provide a detailed example of how the PGA Tour can create and implement a team concept, I used the completed 2011 season for all data necessary to draft this proposal.

## i. THE PROCESS

In order to examine the relative simplicity of adding a team concept to the PGA Tour, I created an excel spreadsheet using the names of golfers listed on the PGA Tour's All-Exempt Priority List in 2011 and the names of golfers from each official tournament's leaderboard. I developed a matrix by inputting all of these names on the $X$-axis. On the $Y$-Axis, I inputted the names of the 45 official tournaments for $2011 .{ }^{3}$

Using PGAtour.com, I went through each tournament's final leaderboard and inputted each golfer's finish for each tournament. By my count, there were 614 golfers who recorded at least one finish in an official PGA tournament. However, for the purposes of using the 2011 season as the example for this proposal, I was only concerned with the golfers who would have been eligible for the 2011 PGA Tour Draft in January: the 230 listed on the PGA Tour's All-Exempt Priority List to begin the 2011 season. ${ }^{4}$ With the data of each golfer's finish in all 45 official PGA tournaments in 2011 captured, it was possible to now use the 2011 season as the example to detail how the PGA Tour could enhance its sport through the addition of the team concept: the Scoring System, the Team Organization, the Draft, the Team Season, and the Team Championship Event.

These components lay out a blueprint for the PGA Tour to evolve into a team sport while maintaining the individual infrastructure that already exists. The implementation of the aforementioned components of team sports (organization of teams, a draft, a team season, and a team championship event) to the game of golf will provide a more sustainable model that is not beholden to a few individual stars carrying the identity and popularity of the game. Individual stars will now enhance the team competition as they are competing throughout the official tournament season rather than singular tournaments where they may or may not compete against one another. Again, the former does not negatively impact the latter. Great players will still battle as individuals to win tournaments and majors.

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A high profile golfer can still have a great individual season even if his teammates fail to collectively perform well enough to reach the team championship event. The stars of the game now play an additional role of being part of team, just as in the NFL, MLB, NBA, etc.

Golf can be a team sport along with the likes of football, baseball, hockey, soccer, and basketball and it can retain its uniqueness of individual competition. Inevitably, this will add a distinctive dimension to the sport, which will entice a broader audience and attract younger fans to the game.

## II. THE SCORING SYSTEM

In team sports, a baseline for all teams is created for equal competition: the number of games played.
Baseball teams play 162. Football teams play 16. Basketball teams play 82. Since golfers play as individuals competing in a disproportionate number of events, it requires some creativity in order to establish the baseline for golf teams to compete throughout a defined season. Since the PGA Tour mandates that all PGA Tour members play a minimum of 15 events ${ }^{5}$, while nonmembers can play no more than 12, it seems logical to do the same for this proposal: use ' 15 events' as the baseline for team competition.

In order to demonstrate this scoring option, I identified the total number of events in which each player participated in 2011. Of the 230 golfers noted on the PGA Tour's All-Exempt Priority List in 2011, 182 of them participated in 15 or more events, which left 48 golfers with less than 15 events (one being Tiger Woods). To then determine a 'score' for each golfer and ultimately each team, I calculated the Top 15 Finishes (TFF) of the 182 golfers with 15 or more events; I also calculated the TFF of the remaining 48 golfers who did not compete in 15 events. With this data, I have the baseline for teams to compete against each other in 2011.

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## i. Scoring Non-Quantitative Finishes

While compiling individual finishes for each golfer to calculate each golfer's TFF score, issues arose in the following situations: Made Cut Did Not Finish (MDF), CUT, Withdrawn (WD), Disqualified (DQ), and Did Not Start (DNS) ${ }^{6}$. What to do with these non-quantitative finishes? Make them quantitative.

To provide a quantitative value for these finishes, I continued numerically from the last place Sunday finisher. In the 2011 Sony Open, Jason Dufner made the cut and finished in last place: $56^{\text {th }}$. Since the PGA Tour designates that MDF finishes are recorded above a CUT finish, the MDFers for the Sony Open earned a $57^{\text {th }}$ place finish and CUT and WD players (Tadahiro Takyama) earned a $58^{\text {th }}$ place finish. DQs are treated the same as CUT and WD players (there were no DQs in the Sony). If no MDF finishes are recorded in a tournament, then CUT/WD/DO/DNS are all assigned the numerical finish following the last place Sunday finisher. Therefore, if a player enters a tournament, then he receives a quantitative finish for that tournament.

## ii. TFF Individual Season Score

To illustrate how the scoring system is applied to an individual, Table 1.0 details all of the finishes for Jason Bohn in his 22 official PGA Tour events during the 2011 season. Using the process described above, I modified the table to reflect a quantitative finish for his CUT finishes. Therefore, Jason Bohn now has 22 numerical finishes for all of the official PGA tournaments he entered in 2011. Since the baseline for the PGA Tour is the 15 event rule, it is now a simple mathematical equation to calculate Jason Bohn's hypothetical 2011 TFF individual season score: the sum of his TFF (highlighted in table).

Table 1.0: JASON BOHN - 22 Events

| $1 / 09 / 11$ | Hyundai Tournament of Champions | T28 |
| :--- | :--- | :--- |
| $1 / 16 / 11$ | Sony Open in Hawaii | T46 |
| $2 / 06 / 11$ | Waste Management Phoenix Open | T62 |
| $2 / 20 / 11$ | Northern Trust Open | T70 |

[^4]| 2/27/11 | Mayakoba Golf Classic at Riviera Maya-Cancun | T19 |
| :---: | :---: | :---: |
| 3/27/11 | Arnold Palmer Invitational presented by MasterCard | 74 CUT |
| 4/10/11 | Masters Tournament | 50 CUT |
| 4/24/11 | The Heritage | T36 |
| 5/01/11 | Zurich Classic of New Orleans | T67 |
| 5/08/11 | Wells Fargo Championship | T33 |
| 5/15/11 | THE PLAYERS Championship | T61 |
| 5/22/11 | Crowne Plaza Invitational at Colonial | 71 CUT |
| 6/05/11 | the Memorial Tournament presented by Nationwide Insurance | T51 |
| 6/12/11 | FedEx St. Jude Classic | 74 CUT |
| 6/26/11 | Travelers Championship | 75 CUT |
| 7/10/11 | John Deere Classic | T30 |
| 7/17/11 | Viking Classic | 75 CUT |
| 8/07/11 | Reno-Tahoe Open | 76 CUT |
| 8/21/11 | Wyndham Championship | T12 |
| 10/02/11 | Justin Timberlake Shriners Hospitals for Children Open | T49 |
| 10/16/11 | The McGladrey Classic | T44 |
| 10/23/11 | Children's Miracle Network Hospitals Classic | T37 |

Source: http://www.pgatour.com/golfers/024507/iason-bohn/season/\#uber

Jason Bohn (if drafted) would have scored 625 points for his team in 2011. It is important to note that quantifying a player's non-quantifiable finishes does affect his total score. By simply participating in the 2011 Masters and getting CUT, he tallied a $50^{\text {th }}$ place finish ${ }^{7}$; therefore, he earned 50 points for his team. Since that CUT finish ended up being a TFF, even bettering scores in which he did make the CUT, it became an important finish for him in the 2011 season because it was included as one of his TFF, even though he was CUT.

Analysis of Jason Bohn's finishes reveals that his final four events improved his TFF individual season score because all four of these events were included in his TFF, thus 'bumping out' his four worse

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finishes. Using a golfer's finish to determine his score for his team could motivate him to enter more tournaments and/or enter more end-of-season events. ${ }^{8}$

## iii. TFF Individual Season Average Score

In addition to calculating the TFF individual season score, it is possible and relevant to calculate the TFF individual season average score: the sum of the TFF divided by 15. Thus, Jason Bohn's TFF individual season average score for 2011 is 41.7 : 625/15. This statistic reflects a player's average performance over his TFF. Jason Bohn's TFF individual season average score can now be compared to other golfers ${ }^{9}$.

## iv. TFF Team Score

Teammates will use their TFF throughout the official tournament season to produce their 'lowest score' for their team. Jason Bohn's 'lowest score' was 625. If Jason Bohn was on a team in 2011, then his TFF individual season score would be added to all of his teammate's TFF individual season scores to produce the TFF team score. The team score will therefore be the sum of the teammates' TFF individual season scores. The $1^{\text {st }}$ and $2^{\text {nd }}$ place teams with the 'lowest score' (this is golf) compete in the team championship event.

## v. Other TFF Scoring Options ${ }^{10}$

Since I have established the baseline of 15 events for teams to compete and for golfer's to earn scores for their respective teams, the TFF model can also be modified to include other scoring options.

Money List Scoring Option: Rather than using the TFF as the metric of a golfer's score and team score, I could instead use the sum of monetary earnings of those TFF to determine a player's score and ultimately a team's score. In this system, the $1^{\text {st }}$ and $2^{\text {nd }}$ place teams with the highest accumulation of

[^6]money would compete in the team championship event. However, this scoring option brings with it a weighted scoring element since tournament purses are not equal across events, and the moneys are not equally distributed within events; therefore, it creates a weighted value on specific tournaments and produces an imbalanced season competition.

FedEx Scoring Option: Use FedEx points. Taking a golfer's TFF and applying his FedEx points accumulated in those finishes is a possibility. Using this scoring system the $1^{\text {st }}$ and $2^{\text {nd }}$ place teams with the most FedEx Cup points would compete in the team championship event. However, this is merging an individual playoff race with a team playoff race. It would be preferred to keep these separate.

Weighted Finish Scoring Option: Scoring could be calculated using a weighted system within a golfer's TFF that places a disproportionate value on player finishes according to tournament importance i.e., Major Championships. However, a weighted system, employed by the FedEx Cup, is convoluted and difficult for the average fan or even diehard fan to follow. In the 2011 TFF scoring system detailed in this proposal, a golfer who finishes $1^{\text {st }}$ in a tournament earns 1 point for his team. A golfer who finishes tied for $10^{\text {th }}$ place earns 10 points for his team. Therefore, all official tournaments are created equal ${ }^{11}$. The Viking Classic is as important as the Masters in terms of earning points for the team. This results in a one-for-one parity in finishing scores and creates a simple scoring system within a complex environment of multiple events and hundreds of individual golfers.

The TFF scoring model allows the PGA Tour to maintain all of its present scoring features it employs throughout a golf season. By simply using a player's finish in a tournament to be the determining factor in that player's individual team score for his team, teams can now be created and a team season can now exist within the PGA Tour.

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## III. TEAM ORGANIZATION

The PGA Tour knows that team golf is a draw for its fan base. The Ryder Cup is a highly anticipated team event matching the United States vs. Europe every two years. Recognizing the success of this long standing team competition, the PGA Tour added the President's Cup ${ }^{12}$. The PGA Tour now has a team event that occurs each season. Team golf is exciting, and the PGA Tour knows it.

The LPGA feels the same way. In a recent Golf Digest article ${ }^{13}$, the topic of implementing an "Olympicstyle event in which teams of players from various nations...compete against each other" is detailed. The LPGA feels there would be, according to LPGA spokesman Kraig Kaan, "a lot of excitement about the potential for a global team competition...could be a home run for the tour, and really help grow the game." Fans and more of them will gravitate to a sport that has teams competing against each other. The LPGA is correct.

However, the PGA Tour and LPGA have yet to unlock the true genius of team golf: a team season. The PGA and LPGA do not recognize the possibility of having a team competition THROUGHOUT an entire season, rather than merely as a singular event. They have not scratched the surface of the potential that lies buried underneath these isolated team competitions that occur once a year: how to take their existing official season with their official tournaments and create a season-long team competition within their individual sport.

The Ryder Cup and President's Cup are not events tied directly to the PGA Tour season, and although they are exciting golf events (I am an avid Ryder Cup fan), they are international exhibitions and do not encapsulate a particular season. Nor do they have any bearing on the actual golf season, except to reward 'Ryder Cup' and 'President Cup' points to individual golfers in order for them to qualify for one or both events. Keep the Ryder Cup and President's Cup. They have great value on the PGA Tour just as this potential 'Olympic-style event' for the LPGA might have on its tour. Merely, adopt the team

[^8]concept described in this proposal to create a compelling team season that culminates in a team championship event.

In the example from Golf Digest, the LPGA, although attempting to create excitement with adding this 'Olympic-style event', is too focused on that word 'event'. The LPGA and PGA both have events within their seasons that create excitement. What they have yet to create is a team competition that begins with the first tournament and finishes with the last tournament: a true season. Using the LPGA potential Olympic event, what if the LPGA Tour created a season-long competition between nations culminating in the championship event between the top two teams? Now it is a battle of consistent performance: a true test. A team that competes throughout a lengthy season performing at a high level proves that it has earned the chance at being crowned the champion. It happens all around of us in every team sport, and fans love it. Love it.

## i. Team Models

How do you do it? How do you organize the teams to create this season long team competition?
Table 1.1 summarizes five possible configurations for organizing teams.
Table 1.1: Team Models

| Model | \# of Teams | \# of Players per <br> Team | \# of Alternates <br> per Team | \# of LPs <br> per team | Total number <br> of players |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 10-12-1 Model | 10 | 12 | 1 | NA | 130 |
| 12-12-1 Model | 12 | 12 | 1 | NA | 156 |
| 10-12-1-LP ${ }^{\mathbf{1 4}}$ Model | 10 | 12 | 1 | 1 | 140 |
| 12-12-1-LP Model | 12 | 12 | 1 | 1 | 168 |
| Sponsorship Model | TBD | TBD | TBD | TBD | TBD |
| Geographic Model | TBD | TBD | TBD | TBD | TBD |

ii. 10-12-1 Model: 10 teams of 12 players with 1 alternate $=130$ players

Each team will have the following players: captain, 11 drafted players, and 1 drafted alternate player. I like a 'less-is-more' environment where a smaller pool of golfers is drafted, creating a competitive

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environment for golfers to be drafted on to a team and compete in the team season. An alternate player ${ }^{15}$ is drafted to provide security in case a teammate does not compete in 15 events and/or is not able to compete in the end-of-season team championship event.
iii. 12-12-1 Model: 12 teams of 12 players with 1 alternate $=156$ players

Each team will have the following players: captain, 11 drafted players, and 1 drafted alternate player. A 12-12-1 model is equally viable and it allows for an increased number of players to be drafted on to a team and compete in the team season. However, the increase in players has the potential to dilute the accomplishment of being drafted on to a team as well as the championship purse ${ }^{16}$. With additional players per team, there is also an increased chance that multiple players on a team do not compete in 15 events, which could potentially convolute the scoring system.
iv. 10-12-1-LP Model: 10 teams of 12 players with 1 alternate and 1 LP $=140$ players

Each team will have the following players: captain, 11 drafted players, 1 drafted alternate player, and 1 drafted LP ${ }^{17}$. This model, with the inclusion of an LP, poses a radical, but very cool concept. All sports pay tribute to the greats who once played their game. In this model each captain chooses with his final draft selection a living golf legend to act as a mentor/coach for his team throughout the season. The LP will not have any scores calculated for his team throughout the official tournament season; however, he will participate in the team championship event ${ }^{18}$.
v. 12-12-1-LP Model: 12 teams of 12 players with 1 alternate and 1 LP $=168$ players

This model functions in the same manner as the 12-12-1 model but with the addition of the LP.

[^10]vi. Sponsorship Model: A version of the abovementioned models using golf companies to organize teams. Ingrained within the PGA Tour is the competition between club manufacturers to sponsor the best golfers and to market themselves as the best product provider in their class. Under this scenario teams can be formed under corporate umbrellas: 'Team Callaway', 'Team Titleist', 'Team Taylor Made', etc. The draft process could incorporate a player representative along with a company CEO as cocaptains. Obviously, this model would need to be explored in more depth to vet its plausibility. However, it is immediately clear that such a formulation would stoke an already heated competition amongst club manufacturers. This model would create an environment that would ultimately result in a championship team of Callaway players or Titleist players or Taylor Made players. The winning company could now market themselves as the 2011 champions, 2012 champions, 2013 champions, and so on. Golf companies could now vie each year for the chance to tout their equipment as the best with a team championship to prove it.
vii. Geographic Model: A version of the abovementioned models using geography to organize teams. Organizing teams by countries and/or nationalities takes the LPGA 'Olympic style-event' and the Ryder Cup and President Cup models to the team season concept. This brings an element of global competition and fandom that could produce a very passionate and competitive team season. Rather than having countries compete in a single event, they are now pitted against one another in a seasonlong competition to see which country has the best golfers.

Though all of the models discussed above are viable options for constructing PGA Tour teams, additional analysis as to which one best fits the PGA Tour, and more importantly, best elicits fan interest, is warranted. Alternative models that include fewer teams, fewer drafted players, no alternates, no LPs, etc. are all open for discussion, and I encourage those discussions to begin.

For the 2011 team season competition, I chose to apply the 10-12-1-LP model to illustrate how the PGA Tour can implement a season-long team competition beginning in 2013.

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## IV. THE DRAFT

Adding a draft to the beginning of the PGA Tour season is one of two ${ }^{19}$ changes, although it is merely an addition or enhancement, to the existing infrastructure of the PGA Tour that is needed to re-invent golf into a team sport. Golf needs these two additions, the draft and the team championship event, to truly define the beginning and end to the team season.

Let's start with the live PGA Tour draft. The PGA Tour has an opportunity, for the first time in the history of sports, to create a 'fantasy-like' element to its sport that will connect with millions of fantasy sport lovers around the world. I am in a fantasy golf league; I acted as the captain and drafted my team in January 2012. The PGA Tour can do the same. It has the infrastructure to allow for individuals to act as captains and draft a team rather than a team run by management drafting individuals. By doing so, the PGA Tour would be mirroring fantasy drafts that take place all the time in basements, conference rooms, and bars. Why is this so valuable? RELATABILITY. Since I was a captain drafting MY fantasy golf team, I can now watch the PGA Tour draft and compare who I drafted to who the captains selected: who Phil Mickelson drafts or Tiger Woods drafts or Luke Donald drafts, etc. I can yell things at the TV like, 'WHAT?! KJ Choi selected Lucas Glover with his first pick!' Not only can a fantasy golf nerd like me have this reaction, but any golf fan or any sports fan could tune in and analyze the selections.

I draft a fantasy football team each year; however, the NFL does not mirror this draft for their season. Why? Because they cannot do it. I think it is obvious how impossible it is for TEAM sports to hold fantasy-like drafts. Golf, however, can. To further this point about the value of holding a 'fantasy-like draft' with captains drafting players, look no further than the 2011 NHL All-Star game ${ }^{20}$.

[^11]With the example of the NHL All-Star game ${ }^{21}$ the draft is confined to a single event, the All-Star game, to garner fan interest for this exhibition game held mid-season. The PGA Tour can take this extraordinary concept to the heart of their entire sport: the season.

In addition to becoming the first sport to bring fantasy to reality, having a current PGA Tour golfer acting as a captain drafting current PGA Tour players creates a draft that consists of selecting players who golf fans, and even avid sports fans, actually know. Other professional sports are drafting amateur players into the professional ranks. And other than football, other drafts are not prominent in a sports fan's conscience because no one knows these amateurs. Even professional leagues like Major League Soccer (MLS) see the value of having a televised draft to satiate their fans' love of all things drafts. The MLS now holds a draft on an ESPN network each year.

The PGA Tour can provide more than a league like MLS does for its draft because it mirrors the world of fantasy drafts and the players being drafted have impact. Golf fans and avid sports fans, know Boo Weekley. They know Davis Love III. They know Dustin Johnson. They know Fred Couples. Again, RELATABILITY. As a golf fan, I've watched these guys play golf, so I can do what all sports fans love to do: have an opinion.

All drafts are riddled with draft blunders, draft steals, and draft sleepers: all the elements everyone loves within a draft. The PGA Tour can join the likes of the NFL, NBA, MLB, NHL, and MLS in holding a draft to select players on teams to begin each season. It can have ALL the same exciting features of any draft, but it has the ability to appeal to the fantasy sports lovers around the world.

Currently, the golf season annually begins in the tropical island of Maui with the Tournament of Champions. Although the tournament engenders a basic level of excitement signaling the start of a new season, it falls flat in garnering any prominent attention in the golf world and the sports world. In fact, many golf fans and sports fans believe the golf season begins in April at Augusta National.

[^12]Why not hold the draft the week of the Tournament of Champions? On Wednesday on the eve of the first official PGA sponsored golf tournament, the PGA Tour, in conjunction with the draft sponsor, televises its draft. All 10 Team Captains ${ }^{22}$ are live on television either on-site or via teleconference. The draft board of eligible players is posted, and the drafting begins. With the first pick of the 2013 draft, Tiger Woods selects Dustin Johnson. The draft continues until the 10 Team Captains have drafted their teams. Ten teams led by their Team Captains begin the official tournament team season in 2013 the following day - Thursday - with the Tournament of Champions.

In the age of instant media access, the live golf draft held on the eve of the season opening tournament will provide the PGA Tour with exponentially more coverage and attention to begin their 2013 season. Who doesn't think the Golf Channel's daily 'Morning Drive' show won't have a field day providing pre-, live, and post-draft analysis. Not to mention all the other talking heads on the Golf Channel as well as ESPN and the myriad of other media outlets in print, online, and television.

How can the PGA Tour organize and run the draft? It's simple. Jim Furyk, you are on the clock...

## i. $\mathbf{2 0 1 1}^{23}$ Team Captains

In order to conduct a draft, Team Captains must be selected. For the 2011 season, Team Captains were chosen based on international appeal, career golf success, and overall popularity in the game. Players such as Rory Mcllroy and Lee Westwood were not PGA Tour members for the 2011 season; therefore, they were not eligible to be Team Captains or eligible to be drafted. Table 1.2 lists the Team Captains selected for this proposal. To determine draft order, I used the PGA Tour's 2010 official money list. Table 1.2 displays the 10 Team Captains in draft order based on their 2010 money list earnings. Decisions regarding team captain selection, who is eligible to be a team captain, and draft order determination are debatable and may evolve throughout the years of the PGA Tour team competition.

[^13]Table 1.2: 2011 Team Captains

| 2011 Team Captains <br> in Draft Order | 2010 Official PGA <br> Money Earned |
| :--- | :---: |
| 1. Jim Furyk | $\$ 4,809,622$ |
| 2. Ernie Els | $\$ 4,588,861$ |
| 3. Steve Stricker | $\$ 4,190,235$ |
| 4. Phil Mickelson | $\$ 3,821,733$ |
| 5. Luke Donald | $\$ 3,665,234$ |
| 6. Adam Scott | $\$ 2,489,402$ |
| 7. K.J. Choi | $\$ 2,199,962$ |
| 8. Tiger Woods | $\$ 2,090,479$ |
| 9. Padraig Harrington | $\$ 1,381,453$ |
| 10. Sergio Garcia | $\$ 936,845$ |

Money List Source: http://www.pgatour.com/r/stats/info/?109

## ii. 2011 Draft Eligible

All sports that conduct a draft must produce a 'Draft Eligible' list to identify those players who are available to be drafted on a team. The golf draft will be no different. The only question is who will be eligible at the beginning of each season to be drafted by a team captain ${ }^{24}$.

Table 1.3 and Appendix A on page 48 list the 230 players appearing on the PGA Tour's All-Exempt Priority List in 2011. Although this list contains its own restrictions such as 'Priority Status', this list published by the PGA Tour at the beginning of each season is the one I used to create the ' 2011 Draft Eligible' board.

Of the 230 players listed in Appendix A, 48 of them did not compete in 15 events for various reasons: I have highlighted these players in yellow. Why is this relevant? Since the individual scoring is based on TFF, it is important to draft players on a team who will more than likely compete in 15 or more events.

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When drafting a team, a team captain will have previous year's data to draw from in order to identify the golfers the team captain would like to draft on his team. In 2011, 48 golfers who were draft eligible ended up not competing in 15 or more events. However, of the 230 golfers listed on the 2011 All Exempt Priority List, it is easy to eliminate some from draft eligibility and/or provide reasonable consideration to not be drafted in 2011.

Of the 48 golfers who did not compete in 15 or more events, several of them fall under the exempt status of having won a major prior to 1970. These golfers include players such as Jack Nicklaus, Lee Trevino, Arnold Palmer, Jack Burke, and others. It is logical to remove these exempt players from draft eligibility since they do not compete regularly on the PGA Tour. Most of these golfers competed in zero events in 2011. For the purposes of the 2011 draft simulation, I included them in the eligible pool since they do hold a full-time exemption and were published on the 2011 All-Exempt Priority List. However, it is reasonable to also conclude that although these players are eligible to be drafted, a team captain would not waste a selection on one of these golfers due to the knowledge that they no longer participate regularly on the PGA Tour. However, golfers such as Jack Nicklaus, Lee Trevino, and Arnold Palmer, would be eligible to be drafted as the team's LP: see Table 1.4 2011 Draft Eligible LP.

In addition to the golfers noted above playing in less than 15 events throughout the 2011 PGA Tour season, 16 players were listed on the 2011 All Exempt Priority List due to being issued a Major or Minor Medical Exemption. Of these 16 medically exempt players, only 3 - Nick O'Hern, Marc Turnesa, and Mike Weir - competed in 15 or more events. For the 2011 draft, I removed all players issued a Major or Minor Medical Exemption from the draft eligibility board due to the uncertainty of them competing in 15 events. They are highlighted and crossed out in Table 1.3 and Appendix A.

Even though there are several players a team captain can reasonably assume would not make a good teammate due to the likelihood they would not compete in 15 or more events, it is conceivable that a golfer who is an attractive potential draftee does not compete in 15 or more events. Using the 2011 season, Tiger Woods (a captain) would be one of these golfers; Tim Clark is another. Golfers sustain injury or experience personal issues that might prevent them from competing in 15 or more events that

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are unforeseeable on draft day. In order to resolve this potential team scoring issue of a player failing to compete in 15 or more events, I propose all teams draft an alternate ${ }^{25}$.

With the 10 Team Captains live on television the Wednesday night preceding the Tournament of Champions - the beginning of the 2011 PGA Tour season - the 214 players ${ }^{26}$ noted in Table 1.3 were draft eligible. Complete 2011 Draft Eligible table is located in Appendix A on page 48. I also included in Table 1.4 the list of draft eligible LPs ${ }^{27}$.

Table 1.3: 2011 Draft Eligible ${ }^{28}$

| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| Adams, Blake | Top 125 Money List | Chalmers, Greg | Top 125 Money List |
| Affrunti, Joe | Nationwide top 25/Q School | Chappell, Kevin | Nationwide top 25/Q School |
| Allenby, Robert | Top 30 FedEx Cup 1 year | Choi, KJ | Players 5 years |
| Ames, Stephen | Players 5 years | Cink, Stewart | British 5 years |
| Appleby, Stuart | Tour win 2 years | Clark, Tim | Players 5 years |
| Atwal, Arjun | Tour win 2 years | Coceres, Jose | Major Medical |
| Baddeley, Aaron | Tour win 2 years | Collins, Chad | Top 125 Money List |
| Barnes, Ricky | Top 125 Money List | Connell, Michael | Top 125 Money List |
| Baryla, Chris | Nationwide top 25/Q School | Couch, Chris | Top 125 Money List |
| Beckman, Cameron | Tour win 2 years | Couples, Fred | Top 50 one time exemption |
| Berganio, David | Nationwide top 25/Q School | Crane, Ben | Tour win 2 years |
| Bertsch, Shane | Nationwide top 25/Q School | Curtis, Ben | Top 125 Money List |
| Bettencourt, Matt | Tour win 2 years | Davis, Brian | Top 125 Money List |
| Blanks, Kris | Top 125 Money List | Day, Jason | Tour win 2 years |
| Bohn, Jason | Tour win 2 years | de Jonge, Brendon | Top 125 Money List |
| Bowditch, Steven | Nationwide top 25/Q School | DiMarco, Chris | Top 50 one time exemption |
| Bradley, Keegan | Nationwide top 25/Q School | Donald, Luke | WGC 3 years |
| Bradley, Michael | Tour win 2 years | Driscoll, James | Nationwide top 25/Q School |

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| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| Bramlett, Joseph | Nationwide top 25/Q School | Dufner, Jason | Top 125 Money List |
| Brigman, DJ | Nationwide top 25/Q School | Durant, Joe | Top 125 Money List |
| Bryant, Bart | Major Medicat | Duval, David | Top 125 Money List |
| Burke, Jack | PGA Champ/ US Open 10 years or prior to 1970 | Elkington, Steve | Top 125 Money List |
| Byrd, Jonathan | Tour win 2 years | Els, Ernie | WGC 3 years |
| Cabrera, Angel | PGA Champ/ US Open 10 years or prior to 1970 | Finsterwald, Dow | PGA Champ/ US Open 10 years or prior to 1970 |
| Calcavecchia, Mark | Top 50 one time exemption | Fleck, Jack | PGA Champ/ US Open 10 years or prior to 1970 |
| Campbell, Chad | Top 125 Money List | Flesch, Steve | Top 50 one time exemption |
| Casey, Paul | Tour win 2 years | Floyd, Ray | PGA Champ/ US Open 10 years or prior to 1970 |

Table 1.4: 2011 Draft Eligible LP ${ }^{29}$

| Aoki, Isao | Langer, Bernhard |
| :--- | :--- |
| Beman, Deane | Maria Olazabal, Jose |
| Bonallack, Michael | Miller, Johnny |
| Burke Jr., Jack | Nagle, Kel |
| Campbell, William | Nelson, Larry |
| Casper, Billy | Nicklaus, Jack |
| Charles, Bob | Norman, Greg |
| Coles, Neil | O'Connor, Christy |
| Crenshaw, Ben | Palmer, Arnold |
| De Vicenzo, Roberto | Player, Gary |
| Faldo, Nick | Price, Nick |
| Floyd, Ray | Rodriguez, Chi Chi |
| Ford, Doug | Sifford, Charlie |
| Green, Hubert | Strange, Curtis |
| Irwin, Hale | Thomson, Peter |
| Jacklin, Tony | Trevino, Lee |
| Kite, Tom | Wadkins, Lanny |

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## iii. 2011 Draft Simulation

I conducted a simulation of the 2011 draft on January 25, 2012. The simulation employed the 10-12-1LP team model, where a team consists of 14 players: the captain, 11 players, 1 alternate and 1 LP. This corresponds with a 13 -round draft. ${ }^{30}$ The alternate player is drafted in the $12^{\text {th }}$ round and the LP is drafted in the $13^{\text {th }}$ and final round. I enlisted the assistance of 10 friends via teleconference to be Proxy Captains. Table 1.5 illustrates which 2011 PGA Tour Team Captain was represented by the assigned Proxy Captain.

I removed myself from drafting because I had seen the 2011 players' TFF data and the 2011 number of events participated in for all draft eligible golfers. I facilitated the draft process to ensure the draft proceeded in the correct order and to clarify any questions the Proxy Captains had while making selections. I wanted the draft to be as similar to an opening year draft as possible. I made available to the Proxy Captains the 2011 draft eligible list removing the 16 medical exempt players; therefore, 204 players ${ }^{31}$ were listed on the draft board for the Proxy Captains to select on their team. The Proxy Captains were also given the list of eligible LP players in Table 1.4.

Table 1.5: 2011 Draft Simulation with Proxy Captains

| 2011 Captains - Draft Order |  | Proxy Captain |
| :--- | :---: | :---: |
| 1. Jim Furyk | $\$ 4,809,622$ | Justin Steiner |
| 2. Ernie Els | $\$ 4,588,861$ | Wayne Campagna |
| 3. Steve Stricker | $\$ 4,190,235$ | Matt Potalivo |
| 4. Phil Mickelson | $\$ 3,821,733$ | Michael Forst |
| 5. Luke Donald | $\$ 3,665,234$ | David Lewandoski |
| 6. Adam Scott | $\$ 2,489,402$ | Ross Widding |
| 7. K.J. Choi | $\$ 2,199,962$ | Tim Casey |
| 8. Tiger Woods | $\$ 2,090,479$ | Brian Wetherell |
| 9. Padraig Harrington | $\$ 1,381,453$ | Thomas Mays |
| 10. Sergio Garcia | $\$ 936,845$ | Tyler Prout |

[^17]The Proxy Captains were not privy to the 2011 draft data that had potential to skew the draft: number of events completed, TFF individual season score, and TFF individual average score. On the day of draft, the Proxy Captains were informed only of the parameters of league organization and of the scoring system. Because the Proxy Captains were not told the players' TFF scores or events played in 2011, the teams were drafted based on their belief of what mix of players presented the best chance for their team to finish $1^{\text {st }}$ or $2^{\text {nd }}$ and compete in the team championship event. Of course, my friends who are golf fans brought to the draft varying degrees of knowledge of the 2011 golf season and might have applied this knowledge to assist or to hinder them while drafting their team.

## iv. 2011 Draft Results

Table 1.6 details the simulated 2011 draft. The complete draft results are located in Appendix B on page 52. The draft was organized in a snake format with the Proxy Captain having the last pick in a round then having the first pick in the following round. The first overall selection made by Team Furyk ${ }^{32}$ was Webb Simpson. I also included the 2011 TFF individual scoring average of each golfer selected. Although this information would not be included in the real 2011 draft because the 2011 season would not have been completed, it does illustrate how a previous season's statistics i.e., 2010 could be incorporated to allow for analysis of draft selections for that current season.

Table 1.6: 2011 Simulated Draft Results

| 1st Round | Pick \# | Selection | 2011 TFF Average Score |
| :---: | :---: | :---: | :---: |
| Furyk-Steiner | 1 | Webb Simpson | 6.7 |
| Els-Campagna | 2 | Nick Watney | 8.8 |
| Stricker-Potalivo | 3 | Keegan Bradley | 19.0 |
| Mickelson-Forst | 4 | Dustin Johnson | 22.1 |
| Donald-Lewandoski | 5 | Bill Haas | 14.1 |
| Scott-Widding | 6 | Matt Kuchar | 9.9 |
| Choi-Casey | 7 | Lucas Glover | 30.3 |
| Woods-Wetherell | 8 | Jason Day | 12.9 |
| Harrington-Mays | 9 | Bubba Watson | 24.2 |
| Garcia-Prout | 10 | Charl Swartzel | 22.9 |

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| 2nd Round | Pick \# | Selection | 2011 TFF Average Score |
| :---: | :---: | :---: | :---: |
| Garcia-Prout | 11 | Gary Woodland | 11.7 |
| Harrington-Mays | 12 | Jonathan Byrd | 23.6 |
| Woods-Wetherell | 13 | Hunter Mahan | 12.8 |
| Choi-Casey | 14 | Vijay Singh | 24.7 |
| Scott-Widding | 15 | David Toms | 14.7 |
| Donald-Lewandoski | 16 | Rickie Fowler | 18.3 |
| Mickelson-Forst | 17 | lan Poulter | 41.3 |
| Stricker-Potalivo | 18 | Sean O'Hair | 38.7 |
| Els-Campagna | 19 | Robert Garrigus | 37.7 |
| Furyk-Steiner | 20 | Charles Howell III | 11.4 |

## v. Draft Analysis

Drafts for all sports create a buzz and excitement for fans. Who will my team draft? Who made the steal of the draft? Who made the greatest draft blunder? The 2011 PGA Tour draft outlined above has all of the same elements along with the added fantasy element already discussed: captains drafting players. Using the completed 2011 season, it was possible to provide analysis of the above 2011 draft. For the 2013 draft, it will be possible to use statistics derived from the 2012 season to do the same. Let the sports and golf world get into a frenzy over analyzing how the Team Captains did on draft day. What a great way to bring excitement and attention to the beginning of the golf season on the eve of the first official PGA Tour tournament.

As a golf fan, a fantasy lover, and overall sports fanatic, I felt the need to provide a sample of the type of analysis that could be discussed before, during, and after draft day. To provide an additional layer of analysis, Table 1.7 details who would have been the 2011 best 10 draft eligible golfers available using their 2011 TFF individual average score ${ }^{33}$.

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Table 1.7: 2011 Best 10 Available

| 2011 Draft Eligible <br> Golfer | 2011 TFF Average <br> Score |
| :--- | :---: |
| Webb Simpson | 6.7 |
| Nick Watney | 8.8 |
| Luke Donald | 9.1 |
| Matt Kuchar | 9.9 |
| Steve Stricker | 11.3 |
| Charles Howell III | 11.4 |
| Gary Woodland | 11.7 |
| Brandt Snedeker | 12.2 |
| Hunter Mahan | 12.8 |
| Spencer Levin | 12.9 |
| Jason Day | 12.9 |

Using the 2011 TFF individual average scores, these 11 players (Levin and Day tied for $10^{\text {th }}$ best) were the best golfers available. Luke Donald and Steve Stricker were Team Captains, so they were not going to draft themselves.

To place into context how the above TFF average scores compared to all 2011 draft eligible players, the 2011 TFF individual average score of all draft eligible golfers was $38 . \mathbf{7}^{34}$. Therefore, heading into the 2011 draft, although unbeknownst to the Team Captains/Proxy Captains, any player drafted with less than a 38.7 TFF individual average score was a good selection. On the other hand, anyone with a greater than 38.7 TFF individual average score was a potential team liability. The numbers that would be used to analyze the 2013 draft would come from the 2012 season. However, at the conclusion of all team seasons, it is possible to provide a 'look back' at that year's draft to analyze the selections. In essence, that is the analysis I am providing here because I had all of the data from the completed 2011 season.

[^20]
## vi. 2011 Round by Round Draft Analysis ${ }^{35}$

Using Appendix B on page 52 that details all of the drafted players, including the round and pick they were selected as well as their TFF average score, all of the 2011 draft picks can now be evaluated based on their 2011 performance. A successfully drafted team would have the majority of its players with a TFF individual average score of 38.7 or below. Let's look inside the 2011 simulated draft and analyze how the Proxy Captains did in drafting their teams for the 2011 season.

Rounds 1, 2, and 3: The draft got off to a predictable start with the selection of the two best available players: Simpson and Watney. Lucas Glover was obviously a stretch with the $7^{\text {th }}$ overall pick. Matt Kuchar, the $3^{\text {rd }}$ best available, slid to Team Scott with the $6^{\text {th }}$ pick. Team Furyk continued in the $2^{\text {nd }}$ round with a steal of Charles Howell III with the $20^{\text {th }}$ selection. Ian Poulter did Team Mickelson no favors as its $2^{\text {nd }}$ round selection. Team Furyk struck gold again opening the $3^{\text {rd }}$ round selecting Brandt Snedeker. However, for a few other teams - Els, Woods, Mickelson, and Garcia - their $3^{\text {rd }}$ round selections might have been the beginning of the end in terms of competing to finish $1^{\text {st }}$ or $2^{\text {nd }}$ in 2011. Although their selections are household golf names, these golfers did not have successful 2011 campaigns.

Rounds 4, 5, and 6: Team Mickelson did bounce back with a great $4^{\text {th }}$ round selection in Bo Van Pelt. Once again, Team Furyk continued to load its team with golfers who ended up having a fantastic 2011 seasons with the $40^{\text {th }}$ selection of Fredrik Jacobson. Through four rounds, Team Furyk drafted NO player with a TFF individual average score greater than 17.7. In the $5^{\text {th }}$ round, Team Donald made a solid pick in former Masters Champion Zach Johnson - great value with the $45^{\text {th }}$ pick. However, Team Harrington's selection of John Senden with the $52^{\text {nd }}$ overall selection might be the sleeper of the draft.

Rounds 7, 8, and 9: Remember Table 1.7 of the 'Best 10 Available'? Well, Team Scott cashed in big time with the steal of draft selecting Spencer Levin (tied for $10^{\text {th }}$ best TFF individual average score) with the $66^{\text {th }}$ pick in the $6^{\text {th }}$ round. Team Furyk continued to make solid selections even in these mid-to late

[^21]rounds. Unfortunately, Team Garcia drafted the worst overall rated golfer eligible for the draft: Michael Sim with a 71.7 TFF individual average score.

Rounds 10, 11, and 12: Proving there is still great value in the later rounds, 13 of the 30 golfers selected in rounds 10-12 recorded a TFF individual average score below the 38.7 TFF average score of all draft eligible golfers for 2011. Unfortunately, 4 of the 13 - Matteson, McGirt, Walker, and Hearn - were only drafted as $12^{\text {th }}$ round alternates and not as full-time teammates.

Round 13: For the LP selections, Nick Faldo, the pride of the Golf Channel, went first to Team Furyk. Team Garcia just could not pass on the Golden Bear with the final LP selection. All told, the total major victories of the drafted LPs came to 52.

## vii. The Undrafted

The 10-12-1-LP team format used in the 2011 season simulation left some eligible golfers undrafted. I do not promote a team format where all draft eligible golfers are drafted on teams. Competition is good. In other professional sports, not all amateurs who declare themselves for the draft actually get drafted. The same should be true for the PGA Tour. Some of the undrafted players in 2011 had a good season and deserved to be on a team. Therefore, the PGA Tour will be able to analyze the 'draft snubs' of every draft. In the 2011 simulated draft, eight golfers ended up producing a 2011 TFF individual average score better than the 38.7 TFF average score of all draft eligible golfers.

Table 1.8: 2011 Draft Snubs

| 2011 Draft Snubs | 2011 TFF Average Score |
| :---: | :---: |
| Blake Adams | 24.5 |
| Hunter Haas | 28.2 |
| Chris Stroud | 31.6 |
| Josh Teater | 31.9 |
| Marc Leishman | 32.5 |
| Scott Stallings | 34.4 |
| Scott Piercy | 35.1 |
| Michael Thompson | 36.1 |

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Even though these eight golfers went undrafted in 2011, they have now made themselves an attractive selection in 2012. Let the 2013 draft rankings begin.

## vii. Draft Strategy/Rankings

A Team Captain's reason for selecting certain players and in what rounds will always be a point of analysis. It will add to the excitement of the draft as well as the beginning of the 2013 season and future seasons.

To prepare for the 2013 PGA Tour draft, Team Captains could use the 2012 season as a barometer of future performance, choosing to focus on 2012 TFF individual average scores of golfers. ${ }^{36}$ Each season will produce the ability to rank ALL draft eligible golfers based on the previous season's performance. For rookies joining the PGA Tour, their 'potential' could be the barometer for selection. For example, would Bud Cauley been worthy of a draft selection in 2012? The media and so called 'draft experts' would now have a plethora of data to produce draft rankings based on varying statistical data to predict potential draft picks and analyze the draft selections of Team Captains. Does any of this sound familiar?

A variety of draft strategies could emerge from the Team Captain's selections: drafting players who participate in more events; drafting players who play in limited field events i.e., Accenture Match-Play; drafting players who play in WGC events with no cuts; drafting players with whom they have relationships on and off the course for team camaraderie. The countless strategies possibly used by Team Captains and the appetite of golf fans, sports fans, golf media and sports media to analyze and comment on these draft day selections and predict selections in upcoming drafts will only build the excitement of golf's offseason as it leads up to its draft day to begin the 2013 PGA Tour season and future seasons.

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## V. THE TEAM SEASON

At the conclusion of the 2011 draft, and all subsequent year drafts, the result is defined teams that will compete throughout the PGA Tour's official tournament season. Golf has now evolved into a team sport. Although it retains all the benefits provided to the individual golfer as well as maintaining its current infrastructure, the PGA Tour now enhances its sport with the creation of drafted teams that compete against each other throughout the entire season.

The future sustainability and popularity of the PGA Tour is in adapting itself into a team sport with a team season that culminates in a team championship event. How do these teams compete against one another throughout the season? What would standings look like? Which teams will compete in the team championship event? The 2011 draft is complete. Let the 2011 team season begin.

## i. 2011 Teams

In Table 1.9, I now present the 10 teams that competed against each other in the 2011 PGA Tour season.
Table 1.9: 2011 Teams $^{37}$

| Team Furyk <br> Sponsored by X | Team Els <br> Sponsored by X | Team Stricker <br> Sponsored by X | Team Mickelson <br> Sponsored by X | Team Donald <br> Sponsored by X |
| :---: | :---: | :---: | :---: | :---: |
| Jim Furyk | Ernie Els | Steve Stricker | Phil Mickelson | Luke Donald |
| Webb Simpson | Nick Watney | Keegan Bradley | Dustin Johnson | Bill Haas |
| Charles Howell III | Robert Garrigus | Sean O'Hair | lan Poulter | Rickie Fowler |
| Brandt Snedeker | Paul Casey | Justin Rose | Graeme McDowell | YE Yang |
| Fredrik Jacobson | Steve Marino | Carl Pettersson | Bo Van Pelt | Geoff Ogilvy |
| Ben Crane | Johnattan Vegas | Jeff Overton | Davis Love III | Zach Johnson |
| Brendon de Jonge | Cameron Tringale | Kyle Stanley | Trevor Immelman | Paul Goydos |
| Kevin Streelman | Jason Dufner | DJ Trahan | Boo Weekley | Ryan Palmer |
| Brandt Jobe | Vaughn Taylor | Jason Bohn | Justin Leonard | Stuart Appleby |
| Kevin Stadler | Alex Cejka | Harrison Frazar | Fred Couples | Chad Campbell |
| Johnson Wagner | Kris Blanks | Sunghoon Kang | Jeff Maggert | Cameron Beckman |
| Tim Clark | Stephen Ames | Bryce Molder | Billy Mayfair | Chris Couch |
| Dean Wilson | David Hearn | Troy Merritt | Matt Jones | Jimmy Walker |
| Nick Faldo | Curtis Strange | Tom Watson | Bernhard Langer | Jose Maria Olazabal |

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| Team Scott <br> Sponsored by X | Team Choi <br> Sponsored by X | Team Woods <br> Sponsored by X | Team Harrington <br> Sponsored by X | Team Garcia <br> Sponsored by $\mathbf{X}$ |
| :---: | :---: | :---: | :---: | :---: |
| Adam Scott | KJ Choi | Tiger Woods | Padraig Harrington | Sergio Garcia |
| Matt Kuchar | Lucas Glover | Jason Day | Bubba Watson | Charl Schwartzel |
| David Toms | Vijay Singh | Hunter Mahan | Jonathan Byrd | Gary Woodland |
| Mark Wilson | Aaron Baddeley | Anthony Kim | Martin Laird | Rocco Mediate |
| Rory Sabbatini | Stewart Cink | Camillo Villegas | Charley Hoffman | DA Points |
| Kevin Na | Ryan Moore | Retief Goosen | Louis Oosthuizen | Henrik Stenson |
| Tommy Gainey | Brian Gay | Ricky Barnes | John Senden | Andres Romero |
| Spencer Levin | Jerry Kelly | JB Holmes | JJ Henry | Ryuji Imada |
| Chris Kirk | Greg Chalmers | Angel Cabrera | Kenny Perry | Bill Lunde |
| Robert Allenby | Tim Herron | Heath Slocum | Michael Sim | David Duval |
| John Rollins | Pat Perez | Nathan Green | Matt Bettencourt | Ben Curtis |
| Kevin Chappell | Charlie Wi | Chris DiMarco | Derek Lamely | Shaun Micheel |
| Scott Verplank | William McGirt | Roland Thatcher | Troy Matteson | Tag Ridings |
| Nick Price | Greg Norman | Arnold Palmer | Ben Crenshaw | Jack Nicklaus |

The 10 teams in Table 1.9 are comprised of 14 players each using the 10-12-1-LP team model: 12 full time members, including the captain, 1 alternate, and 1 LP . The teams listed in Table 1.9 begin with the captain, followed by players in the order they were drafted. For example, Team Furyk's first draft choice was Webb Simpson followed by Charles Howell III in the $2^{\text {nd }}$ round and so and so on for all 10 teams. These 10 teams competed throughout the 2011 official 45-tournament PGA Tour season with the top two (e.g., lowest scoring ) teams earning the berth into the team championship event.

## ii. 2011 Team Season Results

The 10 teams competed throughout the official 45-tournament PGA season culminating in the Children's Miracle Network Hospitals Classic using the TFF scoring system discussed in Section II. At the conclusion of the season, the final TFF team scores were calculated. Table 2.0 below details the final team scores as well as the standings for each team.

Table 2.0: 2011 Final Team Standings

| 2011 Final Season <br> Team Standings | 2011 TFF Team Score |
| :---: | :---: |
| Team Furyk | 4102 |
| Team Scott | 4191 |
| Team Choi | 4835 |
| Team Donald | 4982 |
| Team Stricker | 5324 |
| Team Woods | 5989 |
| Team Els | 6037 |
| Team Mickelson | 6257 |
| Team Harrington | 6878 |
| Team Garcia | 7069 |

Team Furyk finished in $1^{\text {st }}$ place with a team score of 4102; Team Scott finished in $2^{\text {nd }}$ place with a team score of 4191, and so on. The TFF team score as discussed earlier is the sum of the TFF individual season scores. I have provided Team Stricker as an example in Table 2.1.

Table 2.1: 2011 Team Score Calculation ${ }^{38}$

| Team Stricker <br> Sponsored by X | 2011 Events <br> Played | 2011 TFF <br> Individual Score |
| :---: | :---: | :---: |
| Steve Stricker | 19 | 169 |
| Keegan Bradley | 28 | 285 |
| Sean O'Hair | 24 | 581 |
| Justin Rose | 23 | 240 |
| Carl Pettersson | 27 | 310 |
| Jeff Overton | 26 | 443 |
| Kyle Stanley | 28 | 343 |
| DJ Trahan | 30 | 510 |
| Jason Bohn | 22 | 625 |
| Harrison Frazar | 19 | 792 |
| Sunghoon Kang | 21 | 630 |
| Bryce Molder | 27 | 396 |

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Table 2.1 illustrates the 12 members of Team Stricker, the number of events each competed in 2011, and the TFF individual score. The total team score of 5324 for Team Stricker is the sum of all 12 teammates' 2011 TFF individual season scores.

Take a moment to think about the possibilities here: Golf fans from all over the world can align themselves with a team. Who is your favorite team? Team Donald? Team Mickelson? Team Woods? Team Choi? Not only are team results relevant at the conclusion of the season, they can be updated and displayed during and at the conclusion of EVERY tournament. Fans now have the dual enjoyment of watching their favorite individual golfers perform and monitoring team performance. Since the team score is merely a calculation of players' finishes in a tournament, the individual golfer still receives all the benefits of performing well as an individual, but his performance will now impact his team. A team sport is more relatable to a sports fan. It has more appeal. More interest.

## iii. 2011 Team Analysis: Number of Events Played

The 10 teams that competed during the 2011 PGA Tour team season produced a plethora of data. In Table 2.2, the number of events each team competed in is provided.

Table 2.2: 2011 Team Number of Events

| 2011 Final Season <br> Team Standings | 2011 Team Events <br> Played w/o Alt | 2011 Team Events <br> Played w/ Alt |
| :---: | :---: | :---: |
| Team Furyk | 297 | 319 |
| Team Scott | 312 | 325 |
| Team Choi | 293 | 325 |
| Team Donald | 276 | 299 |
| Team Stricker | 294 | 317 |
| Team Woods | 263 | 285 |
| Team Els | 286 | 312 |
| Team Mickelson | 249 | 274 |
| Team Harrington | 270 | 298 |
| Team Garcia | 272 | 300 |

I wanted to examine whether any conclusions of a team's success could be drawn based on the number of events a team participated in during the 2011 season. The total number of events participated in for the team was derived by the sum of all the events the teammates competed in 2011. Table 2.3 uses Team Els as an example.

Table 2.3: Team Els Number of Events Played

| Team Els <br> Sponsored by X | 2011 Events <br> Played |
| :---: | :---: |
| Ernie Els | 21 |
| Nick Watney | 22 |
| Robert Garrigus | 26 |
| Paul Casey | 15 |
| Steve Marino | 23 |
| Johnattan Vegas | 25 |
| Cameron Tringale | 32 |
| Jason Dufner | 23 |
| Vaughn Taylor | 27 |
| Alex Cejka | 21 |
| Kris Blanks | 29 |
| Stephen Ames | 22 |
| David Hearn | 26 |

The total number of events competed in by Team Els - 286 - is the sum of the events participated in by the 12 full-time members. The total of 312 from Table 2.2 includes Team Els' alternate player's, David Hearn, number of events played.

Did the number of events a team competed in have impact on their success or failure? I ask this question because the TFF scoring system is based on using the BEST 15 finishes of a player to calculate their individual team score. Therefore, the more events a player competes in the more opportunities he has to improve on his TFF score; however, it is not a certainty that competing in more events will result in an improved TFF score. The standings in Table 2.2 that illustrate the total number of events played by each team does show that the top two teams - Team Furyk and Team Scott - competed in the most events. What does it mean? There is no definitive correlation between the total number of events

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played and a team's ultimate finish at the end of a season: a player's performance is truly the determining variable. However, the 2011 season does indicate that the total number of events played has influence on the final team standings: the $1^{\text {st }}$ and $2^{\text {nd }}$ place team did in fact compete in the most events. What does it prove? Playing more events creates an opportunity to improve a team's score and its finish in the final team standings.

The PGA Tour has struggled historically with getting players, typically high-profile players, to participate in what are deemed 'lesser events' on the tour. If golfers know that competing in more tournaments might result in improving their TFF individual score, thus improving their team score, then there is now an added incentive for golfers to enter more events.

For years the PGA Tour garners limited fan interest in the lesser events of the PGA Tour season; only diehard golf fans pay attention. However, using the information provided in Table 2.2, competing in MORE events has the potential of improving a team's score and standing. Now ALL tournaments throughout the PGA Tour season have more implication than allowing golfers an opportunity to earn more money, earn FedEx Cup points, keep their PGA Tour card, etc.: they have impact on the team season and the team standings.

What if all PGA Tour events included more PGA Tour stars because they knew that participation and improved performance on their TFF individual score could increase their team's chance to advance to the team championship? Imagine that Tiger Woods knows he can improve his team score with a strong finish in any event and have a shot at $\$ 2 \mathrm{M}^{39}$ as a captain. This knowledge would certainly impact his motivation to enter an event he would normally not compete in during the season ${ }^{40}$. For once, Tiger, although competing individually, is competing as a member of a team. And if Team Woods is out of competition later in the season, then it's business as usual for Tiger Woods. No harm done. Of course this incentive applies to ALL golfers who are part of the team chase for the $\$ 20 \mathrm{M}$ championship ${ }^{41}$.

[^25]The PGA Tour season has now become more relevant and exciting to a broader audience. ${ }^{42}$ The media will project what team strategies are needed to have a chance at a $1^{\text {st }}$ or $2^{\text {nd }}$ place finish. A team could work together and decide to have all 12 members enter an event in an attempt to really improve on its team score. The entire PGA Tour season has a shot in the arm. Creating a team sport within the confines of the PGA Tour's already existing tournament season where a team's success or failure hinges on player's participating in MORE tournaments is only a win-win for the PGA Tour.

## iv. 2011 Team Analysis: Team TFF Average Score

The point of golf is to produce the lowest score. During the 2011 season, each team produced a team TFF average score. The TFF scoring system used for the 2011 season example results in a total of 180 events a team competed in at the conclusion of the season: $\mathbf{1 2}$ teammates $\mathbf{x} \mathbf{1 5}$ events $=\mathbf{1 8 0}$. Dividing the TFF Team Score by 180 produces a TFF Average Team Score. This is illustrated in Table 2.4.

Table 2.4: 2011 TFF Average Team Scores

| 2011 Final Season <br> Team Standings | 2011 TFF Team Score | TFF Average Team <br> Score |
| :---: | :---: | :---: |
| Team Furyk | 4102 | 22.8 |
| Team Scott | 4191 | 23.3 |
| Team Choi | 4835 | 26.9 |
| Team Donald | 4982 | 27.7 |
| Team Stricker | 5324 | 29.6 |
| Team Woods | 5989 | 33.3 |
| Team Els | 6037 | 33.5 |
| Team Mickelson | 6257 | 34.8 |
| Team Harrington | 6878 | 38.2 |
| Team Garcia | 7069 | 39.3 |

[^26]What does it mean? Performance matters. The implementation of teams within a PGA Tour season does nothing to change the goal of the individual: play well. The advent of placing individuals on teams only ENHANCES it. What does it prove? Low scores still are the defining factor of a team's ultimate success. A team that consists of golfers who have the best season in terms of shooting low scores in tournaments, therefore, having better finishes in those tournaments will have team success. The individuals on Team Furyk produced the best TFF average team score: $\mathbf{4 1 0 2 / 1 8 0} \mathbf{= 2 2 . 8}$. Team Furyk's players averaged a $23^{\text {rd }}$ place finish in their TFF. This resulted in Team Furyk's first place finish in 2011.

Implementing the team concept competing throughout the season enhances the current individual PGA Tour format. Players are not only rewarded as individuals for strong tournament performance, but they also increase their team's chances of finishing first or second. And isn't this how team sports should be decided: which team has the individuals that as a whole played the best that season.

Additionally, each tournament can create 'mini-tournaments' within an event. On Sunday, the attention is usually only on the final groups competing to win that particular event. However, with the implementation of individuals competing on opposing teams, it is inevitable that pairings on tournament weekends will have players on opposing teams playing together: a 'mini tournament'. These players know that whoever plays better that day and records the better finish has 'defeated' an opposing team member in that tournament. He has helped his team while also helping himself.

Conversely, a 'mini-tournament' could have teammates being paired together on a weekend. Golfers will compete side by side with a teammate. What a great way to create an environment where teammates are competing to 'go low' and encourage each other to play well because if they both can move up the leaderboard they will not only help themselves but help their team.

The team's TFF average score is always in constant flux with the finishes of golfers at the conclusion of each tournament, but it is the single most important contributing factor in having teams move up and down the standings. Golfers now have the added incentive to improve on their finish to not only help themselves, but also help their team. A player who might be out of contention on Sunday now has added motivation other than his bank account to improve on his finish in the tournament: the team will

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be affected. The motivation of the team matches the motivation of the individual: an individual performs better, he helps himself; an individual performs better, he helps his team. It is a symbiotic relationship in which both the team and individual mutually benefit each other.

Implementing a team season that focuses on a player's finish in each tournament that directly correlates to the team's place in the standings will create added layers of competition and create a more exciting environment for fans of the game.

## v. 2011 Team Analysis: Use of Team Alternate

For the 2011 team draft and team season, I chose to use the 10-12-1-LP model that included the drafting of an alternate player. This player, according to the 2011 simulated draft, was drafted in the $12^{\text {th }}$ round: the penultimate round. As stated before, it is conceivable that a player is drafted on a team who does not compete in 15 or more events, thus creating a possible TFF scoring issue. However, the drafting of an alternate player for each team provides a solution to this potential problem.

During the 2011 team season, four teams required the use of their alternate: Team Furyk, Team Mickelson, Team Woods, and Team Harrington. Table 2.5 displays these four teams and how the alternate player's score was combined with the teammate who did not compete in 15 events during the 2011 season.

Table 2.5: 2011 Team's Use of Alternate Player Score

| Team Furyk <br> Sponsored by $\mathbf{X}$ | 2011 Events <br> Played | 2011 TFF <br> Individual Score | 2011 TFF <br> Individual Average <br> Score |
| :---: | :---: | :---: | :---: |
| Tim Clark | 5 | 221 | 44.2 |
| Dean Wilson | 22 | 720 | 48.0 |
| Clark/Wilson | 15 | 569 | 37.9 |

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| Team Mickelson <br> Sponsored by $\mathbf{X}$ | 2011 Events <br> Played | 2011 TFF <br> Individual Score | 2011 TFF <br> Individual Average <br> Score |
| :---: | :---: | :---: | :---: |
| Fred Couples | 5 | 195 | 39.0 |
| Matt Jones | 25 | 702 | 46.8 |
| Couples/Jones | 15 | 540 | 36.0 |


| Team Woods <br> Sponsored by $\boldsymbol{x}$ | 2011 Events <br> Played | 2011 TFF <br> Individual Score | 2011 TFF <br> Individual Average <br> Score |
| :---: | :---: | :---: | :---: |
| Tiger Woods | 9 | 332 | 36.9 |
| Roland Thatcher | 22 | 648 | 43.2 |
| Woods/Thatcher | 15 | 421 | 28.0 |


| Team Harrington <br> Sponsored by $\boldsymbol{X}$ | 2011 Events <br> Played | 2011 TFF <br> Individual Score | 2011 TFF <br> Individual Average <br> Score |
| :---: | :---: | :---: | :---: |
| Kenny Perry | 13 | 811 | 62.4 |
| Troy Matteson | 28 | 496 | 33.1 |
| Perry/Matteson | 15 | 822 | 54.8 |

Alternates drafted in the $12^{\text {th }}$ round and highlighted in green were used in the 2011 simulated season scoring because the teams in Table 2.5 had players who competed in less than 15 events: Team Furyk (Tim Clark - 5 events), Team Woods (Tiger Woods - 9 events), Team Mickelson (Fred Couples - 5 events), and Team Harrington (Kenny Perry - 13 events). In order to calculate the individual and team TFF scores, the alternate player was needed.

To avoid redundancy, I will use Team Furyk as the example from Table 2.5 to explain how an alternate can be used to solve the potential issue of a player being drafted, in this case Tim Clark, who does not compete in 15 or more events.

Tim Clark ended up recording a finish in only 5 events in 2011. ${ }^{43}$ Because Tim Clark, a full-time teammate, only competed in five events, he only recorded five TFF finishes: a TFF individual score of 221. Therefore, Team Furyk's drafted alternate, Dean Wilson, was now needed to fill in Tim Clark's TFF

[^27]individual score. Since Tim Clark did compete in five events, Dean Wilson's TFF from his Top 10 finishes was needed.

Dean Wilson competed in a total of 22 events; using his Top 10 finishes from those events produces a TFF individual score of 348. The combination of Tim Clark's five finishes (221) and Dean Wilson's Top 10 finishes (348) results in a Clark/Wilson TFF individual score of 569. Therefore, the Clark/ Wilson TFF individual average score is $569 / 15=37.9$. Team Furyk now has a TFF score to use for its team. Additionally, if Tim Clark was not able to compete in the team championship event, then Dean Wilson could simply replace him in the event. However, I would be remiss if I did not identity two alternate (no pun intended) methods to use an alternate's score in the case of a teammate not competing in 15 or more events.

Alternate Method I: Use the descending consecutive top finishes to make-up for the missing scores. Rather than using Dean Wilson's top finishes 1-10 to make-up Tim Clark's 10 missing TFF scores, Dean Wilson's finishes 6 through 15 could be used, since Tim Clark, a full time teammate, already recorded his top five finishes. In essence counting Wilson's top 1-10 finishes could be considered doubling up on top finishes. Using this replacement scoring system circumvents this criticism. Using the Team Furyk example, the sum of Dean Wilson's top finishes from 6-15 is 612 (still need to add Tim Clark's 221 to this number), whereas the sum of his 1-10 finishes is 348. This change results in Team Furyk scoring 4366 instead of 4102, thus bumping Team Furyk from $1^{\text {st }}$ to $2^{\text {nd }}$ place. It also results in a TFF average team score of 24.2 which is worse than the 22.8 TFF average team score when using Dean Wilson's top finishes 1-10.

Alternate Method II: Use the TFF score of the alternate to replace ALL of the scores. If a player, such as Tim Clark, does not compete in 15 events in a season, then none of his finishes are recorded as part of the team score. Instead, Dean Wilson's TFF are used to replace all of Tim Clark's TFF scores. In the case of Team Furyk, using this alternate scoring method gives Dean Wilson a TFF individual score of 720, and Team Furyk a team score of 4253 , again bumping them into $2^{\text {nd }}$ place. Their TFF average team score would be 23.6.

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How to use an alternate's score is a topic for discussion; however, Table 2.5 and the different ways to use an alternate should provide more than enough evidence for the need of alternates to be drafted onto each team for the 2013 PGA Tour team season. ${ }^{44}$

## vi. 2011 Team Analysis: Implementing Divisions

Although not included in the 2011 season example, teams could be organized into divisions. In the 2011 simulated team season using the 10 team model, the teams could easily be separated into two divisions of five teams each. The winners of each division would square off in the team championship event. Organizing players into teams that compete throughout the season culminating in a team championship event allows for a variety of possibilities for the PGA Tour. And team divisions are an idea worth noting.

Whether placing all teams in one division, like I did in the 2011 simulated team season, or separating teams into multiple divisions, the PGA Tour can also explore implementing a team playoff format for teams to compete in to earn the chance to compete in the team championship event. All team sports experiment and undergo changes to appeal to their fans or capitalize on an opportunity to garner a larger market share. After adopting the sustainable model of adding team play, the PGA Tour now has all of the same opportunities any team sport has in terms of modifying based on success.

The 2011 team season has come to an end and the match-up of Team Furyk vs. Team Scott has been set to determine the best team of the 2011 PGA Tour season. Golf fans and sports fans will now have the opportunity to attend or tune in to the PGA Tour's culminating season event that matches its two best teams against each other. The PGA Tour now has a true season team championship event that is the direct result of player performance throughout its official tournament season. The PGA Tour not only can provide this anticipation for fans in the U.S. but its global fan base as well.

[^28]
## VI. THE TEAM CHAMPIONSHIP



The 2011 season has concluded and two teams have earned the right to compete in the team championship event: Team Furyk and Team Scott. The PGA Tour now has a true conclusion to its season. A Super Bowl. A World Series. A Stanley Cup. Two teams with a chance to be crowned the champion for 2011.

And what makes it great is that looking at the players on both teams (Team Furyk and Team Scott) they include current stars, future stars, veterans, and rookies. The implementation of the draft and team concept has the ability to provide an opportunity for a variety of players to compete for the team championship. The Ryder Cup and President's Cup typically have the same players compete year after year. That is great for those events because they are basically exhibition events for the stars of the game. However, the great thing about team sports is watching a possible underdog or rookie - team or individual - pull an upset or compete at a level not initially believed to be possible. Steve Kerr knocking down a $4^{\text {th }}$ quarter jump shot. Bucky Dent hitting a homerun. NY Giants defeating the undefeated Patriots. The reason fans love team sports is because at the beginning of each season they evaluate their team's talent and then follow their team intensely throughout the season to see if the team will meet, exceed, or fail expectations. The PGA Tour can do the same.

Did everyone think at the beginning of the season that Team Furyk would finish in $1^{\text {st }}$ place? Team Scott would finish in $2^{\text {nd }}$ place? Team Mickelson would finish $8^{\text {th }}$ ? What did Las Vegas think? When the team championship begins, players such as Tommy Gainey, John Rollins, Brendon de Jonge and Kevin Streelman have the stage all to themselves to prove their golf mettle. The opportunity for a golfer to get on center stage of a team match-play event has now expanded, which can only draw more interest within the PGA Tour. Who knows, maybe Kevin Stadler holes out from the fairway on the $18^{\text {th }}$ hole to
defeat John Rollins and win the championship for his team. Year after year, with the addition of the team season and team championship event, the PGA Tour can add memorable moments to its season.

## i. The $\mathbf{\$ 2 0}$ Million Purse

How do you get players to 'buy' in to this team concept within the confines of the PGA Tour season? Money of course. $\$ 20 \mathrm{M}$ dollars to the champion. I am not so naïve to think that players might be somewhat resistant to the idea of PGA Tour teams, merely because it signifies a change. Conversely, golfers may truly embrace this concept as a way to make their sport more relevant and popular, not to mention the probability that a rise in the game's popularity will result in higher tournament purses. But, the team championship event has to reward the winning team: $\$ 20 \mathrm{M}$ dollars to be divided amongst the winning team players only. That's correct. Second place will win nothing. You want drama? You want pressure? How about standing on the $18^{\text {th }}$ tee box in a singles match knowing a win will earn your team \$20M dollars? How about standing over a 4-footer? Table 2.6 outlines possible disbursement of \$20M purse.

Table 2.6: 2011 \$20M Purse Disbursement

| Captain | 11 Drafted Players | Alternate | Legend Player |
| :---: | :---: | :---: | :---: |
| $\$ 2 \mathrm{M}$ | $\$ 1.5 \mathrm{M}$ each | $\$ 1 \mathrm{M}$ | $\$ 500 \mathrm{~K}$ |

The team captain should earn slightly more and be rewarded for assembling the winning team. The 11 full-time drafted players earn $\$ 1.5 \mathrm{M}$ individually, which is more than any winner of one of the 45 official PGA tournaments earned in 2011. The alternate should be rewarded as well, since he was a member of the team and as detailed above could play a vital role in a team's success. If by chance an alternate completely replaces a full-time drafted member due to injury and competes in the championship event, then he would earn the $\$ 1.5 \mathrm{M}$ and the injured/replaced player would earn $\$ 1 \mathrm{M}$. The LP earns some of the money due to his team leadership and mentorship throughout the season ${ }^{45}$.

The purse and its dispersion are amendable. But, I endorse the 'All or Nothing' monetary award because it builds great drama for the event. Creating a significant lump sum to be won at the end of the

[^29]season only enhances what has already been discussed in this proposal: incentive for golfers to compete in more events to give them more opportunities to improve their TFF score and help their team reach the team championship event. The more significant the money, the more excitement and drama will build throughout the season and around the team championship event.

As the PGA Tour's team championship event grows in popularity, sponsorship and other revenue streams may increase future purses. Dispersion of earnings could also be modified. Do you reward the $2^{\text {nd }}$ place team? Do you reward $3^{\text {rd }}-5^{\text {th }}$ place with a lump sum? Do you re-distribute the purse differently amongst the winning team? The details of purse amount and monetary dispersion are easily modified once the event becomes a staple of the PGA Tour season.

## ii. The Date

In 2011, the final official tournament - Children's Miracle Network Hospitals Classic - ended on Sunday, October 23. This date changes from year to year, so the date of the team championship will change accordingly: for example, in the 2012 season, the Children's Miracle Network Hospitals Classic will end on Sunday, November 11. Certainly the inclusion of a PGA Tour team championship event would be reflected in PGA scheduling decisions as the scheduled has been changed for the 2013 season. But even if the PGA Tour does not want to alter scheduling of existing events at all, there is room for the team championship event.

In order to maximize momentum and excitement surrounding this \$20M team championship event, I propose scheduling the event either the weekend immediately following the final official tournament or two weeks following the final tournament. For the purposes of the 2011 season example, the team championship event would be held the weekend of October 28-30.

## iii. The Format

Two days. Three match-play events. Short and simple. Teams arrive at the championship destination ready to compete in a two-day championship event. The days of competition could be Friday-Saturday or Saturday-Sunday. The former would avoid conflicting with the NFL, so this is what I use in the

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proposal: Friday, October 28 and Saturday, October 29. If the championship event was held on the west coast, then the Friday afternoon matches and singles matches can air in primetime.

Table 2.7: Team Championship Two Day Format

| Friday Morning | Friday Afternoon | Saturday |
| :---: | :---: | :---: |
| Four Ball (Best Ball) | Foursomes (Alternate Shot) | Singles |
| 6 points available | 6 points available | 13 points available |

25 total points; the winning team needs 13 points to win the team championship event and the $\$ 20 \mathrm{M}$.

## iv. The Matches

All players will compete in each match-play format. I used the LP team model to simulate the 2011 team season for this particular moment. An LP can act as a team mentor and advisor throughout the season. However, the LPs whose teams earn the berth into the team championship event will compete in the Saturday singles matches and be the first twosome off the tee. Team Captains will square off in the final twosome on Saturday. For the 2011 team championship event, Table 2.8 illustrates how matches could take place for the two day event.

Table 2.8: 2011 Team Championship Matches

| 2011 CHAMPIONSHIP EVENT: October 28-29 |  |  |
| :---: | :---: | :---: |
| TEAM FURYK | vs. | TEAM SCOTT |
| Friday Morning - Four Ball | $\mathbf{6}$ points | Friday Morning - Four Ball |
| Furyk/Simpson | vs. | Scott/Kuchar |
| Howell III/Snedeker | vs. | Toms/M.Wilson |
| Jacobson/Crane | vs. | Sabbatini/Na |
| de Jonge/Streelman | vs. | Gainey/Levin |
| Jobe/Stadler | vs. | Kirk/Allenby |
| Wagner/Clark | vs. | Rollins/Chappell |
| Friday Afternoon - Foursomes | $\mathbf{6}$ points | Friday Afternoon - Foursomes |
| Furyk/Wagner | vs. | Scott/Allenby |
| Snedeker/Crane | vs. | Toms/Na |
| de Jonge/Clark | vs. | Rollins/Kirk |
| Jobe/Jacobson | vs. | Chappell/Levin |
| Stadler/Howell III | vs. | Kuchar/Gainey |
| Streelman/Simpson | vs. | M. Wilson/Sabbatini |

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| Saturday - Singles | $\mathbf{1 3}$ points | Saturday - Singles |
| :---: | :---: | :---: |
| Faldo | vs. | Price |
| Streelman | vs. | Sabbatini |
| Wagner | vs. | Kirk |
| Jobe | vs. | Na |
| Jacobson | vs. | Toms |
| Snedeker | vs. | Gainey |
| de Jonge | vs. | Allenby |
| Crane | vs. | Chappell |
| Stadler | vs. | Rollins |
| Clark | vs. | M. Wilson |
| Howell III | vs. | Levin |
| Simpson | vs. | Kuchar |
| Furyk | vs. | Scott |

The 2011 season-long team competition comes to an end. With millions around the world watching, I leave it to the reader to debate which team won the simulated 2011 team championship event and the \$20M. But, I do want to point out how compelling a Nick Faldo vs. Nick Price opening singles match would be for one point. I bet those guys would love it too.

## v. Future Team Seasons

The 2011 PGA Tour season is now complete. A team season can seamlessly continue from year to year, and even undergo changes as new ideas, challenges, and opportunities arise. The draft and team concept are built on the foundations of adaptability and sustainability. Young players having dreams about competing on the PGA Tour will expand those dreams to becoming a PGA Tour team captain, being drafted on a PGA Tour team, and winning a PGA Tour team championship. International players who waffle on whether to become full-time PGA Tour members now have an added incentive: the chance to be drafted and compete in the end of season team championship event.

Fans can now set their sights on the 2013 draft and team season. The sport has added value and interest. Anticipation grows heading into the live draft with team captains and players to be drafted. How each team is drafted and created can be altered from year to year. But regardless of how the PGA

Tour wants to organize its teams and who it wants to be team captains and who is draft eligible, the PGA Tour is more relevant than ever.

Using the 2011 PGA Tour season, I have laid out the blueprint for how the PGA Tour can evolve into a team sport with a draft and a team championship, enabling the sport to reach out to younger and broader audiences and increase sports media coverage and sponsorship. Anything is possible. I just proved it.

## CONCLUSION

Team sports provide a focal point for all fans to connect: team standings. I am a sports fan, but I have my favorite sports that I follow closely: football, college basketball, and golf. However, I do check in with other sports to remain apprised of what is currently going on in that particular sport. How do I do that? I look at the team standings. It's easy. It allows me a quick glimpse at how the MLB season or the NHL season is progressing. Which teams are leading their divisions? Which teams will make the playoffs? Which teams are struggling? And as a sports fan, when do I possibly tune in to watch these sports: the playoffs and championship event. Golf can now do the same.

Fans of the PGA Tour and casual sports fans can see how Team Woods is performing or Team Mickelson. The PGA Tour will now be able to create team standings that ebb and flow throughout the season and change at the conclusion of each tournament. Because golf is individual in nature, fans do connect with a few players, but now they can support more than these individuals. They can support the TEAM of these individuals, therefore, providing a larger scope of players to support because a fan is invested in the team's success. Fans could now attend golf events and support TEAMS. The popularity of the sport grows. It appeals now to a broader audience because TEAMS are now the focus of the golf season rather than individuals who only diehard golf fans truly identify with throughout a season. The sport becomes more sustainable. It no longer has to rely so heavily on the 'next superstar'.

Golf has attempted to identify the next crop of young superstars: Keegan Bradley, Rory Mcllroy, and Rickie Fowler. However, as written by Jaime Diaz in the March 2012 Golf Digest issue, "Mcllroy has yet to prove he will be a prolific winner. We've also had to temper the projections of major winners Martin

Kaymer and Charl Schwartzel...former sure things Dustin Johnson, Rickie Fowler and Anthony Kim have been moved to a 'show me' state. There's even a grudging wait-and-see adjustment toward Manteo Manassero, Ryo Ishikawa, and...Patrick Cantlay and Bud Cauley." Mr. Diaz continues his article to focus on who he believes to be the 'most intriguing' young player: Keegan Bradley.

A PGA Tour that adds the team element to its season assuages this great need to have one or two young superstars carry the game. The team season competition can carry the sport season to season. These players can develop their skills and grow to become great players while competing against each other on a team or even competing as teammates. Individual golf stars will now play the role of Kobe Bryant, Tom Brady, and Derek Jeter: they bring attention to the teams and the team sport, but they are not the focal points of their sport. Individual stars come and go, but the draft, team competition, and team championship event remain from year to year. The team is the focus; teams are lasting while sports stars are ephemeral. The PGA Tour can now offer MORE to the golf fan and the casual sports fan. By offering MORE, the PGA Tour unlocks revenue streams never once thought possible. Not to mention the influx of revenue that is generated by having a larger fan base.

Adding an exciting golf event at the beginning of the season (the draft) and at the end of the season (the team championship), the PGA Tour will only increase the likelihood that sponsors will want to get involved. These will become highly-anticipated television events. Since team standings will be highlighted during each tournament, individual teams could have sponsors, providing the team sponsor with exposure throughout the season.

With the PGA Tour season now more attractive to golf fans, younger fans, and general sports fans who might now tune in for the draft and team championship event, the PGA Tour is pushing outside its niche market. The growing fan base and added attention to the PGA Tour season can do nothing but pique the interest of sponsors and increase attendance at individual tournaments. We may even see a television network bidding war to cover the PGA Tour draft and the $\$ 20 \mathrm{M}$ team championship event.

What motivated me to devise this concept? Why did I spend hundreds of hours, possibly even thousands, preparing this proposal for the PGA Tour? I love golf, but I know it can provide more as a
sport to elevate its popularity and excitement. It needs to evolve. More than the fact that this idea can change the PGA Tour forever, its greatest asset is the ease with which it can be integrated within the existing infrastructure of the PGA Tour. The Masters will still be the Masters. The World Rankings will still be the World Rankings. The FedEx Cup will still be the FedEx Cup.

The PGA Tour's slogan is 'These Guys are Good.' I say, add the team draft, team season, and team championship event and don't just be good, be better starting in 2013. SHOTS

Appendix A: 2011 Complete Draft Eligible List ${ }^{46}$

| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| Adams, Blake | Top 125 Money List | Chalmers, Greg | Top 125 Money List |
| Affrunti, Joe | Nationwide top 25/Q School | Chappell, Kevin | Nationwide top 25/Q School |
| Allenby, Robert | Top 30 FedEx Cup 1 year | Choi, KJ | Players 5 years |
| Ames, Stephen | Players 5 years | Cink, Stewart | British 5 years |
| Appleby, Stuart | Tour win 2 years | Clark, Tim | Players 5 years |
| Atwal, Arjun | Tour win 2 years | Coceres, Jose | Major Medicat |
| Baddeley, Aaron | Tour win 2 years | Collins, Chad | Top 125 Money List |
| Barnes, Ricky | Top 125 Money List | Connell, Michael | Top 125 Money List |
| Baryla, Chris | Nationwide top 25/Q School | Couch, Chris | Top 125 Money List |
| Beckman, Cameron | Tour win 2 years | Couples, Fred | Top 50 one time exemption |
| Berganio, David | Nationwide top 25/Q School | Crane, Ben | Tour win 2 years |
| Bertsch, Shane | Nationwide top 25/Q School | Curtis, Ben | Top 125 Money List |
| Bettencourt, Matt | Tour win 2 years | Davis, Brian | Top 125 Money List |
| Blanks, Kris | Top 125 Money List | Day, Jason | Tour win 2 years |
| Bohn, Jason | Tour win 2 years | de Jonge, Brendon | Top 125 Money List |
| Bowditch, Steven | Nationwide top 25/Q School | DiMarco, Chris | Top 50 one time exemption |
| Bradley, Keegan | Nationwide top 25/Q School | Donald, Luke | WGC 3 years |
| Bradley, Michael | Tour win 2 years | Driscoll, James | Nationwide top 25/Q School |
| Bramlett, Joseph | Nationwide top 25/Q School | Dufner, Jason | Top 125 Money List |
| Brigman, DJ | Nationwide top 25/Q School | Durant, Joe | Top 125 Money List |
| Bryant, Bart | Major Medicat | Duval, David | Top 125 Money List |
| Burke, Jack | PGA Champ/ US Open 10 years or prior to 1970 | Elkington, Steve | Top 125 Money List |
| Byrd, Jonathan | Tour win 2 years | Els, Ernie | WGC 3 years |
| Cabrera, Angel | PGA Champ/ US Open 10 years or prior to 1970 | Finsterwald, Dow | PGA Champ/ US Open 10 years or prior to 1970 |
| Calcavecchia, Mark | Top 50 one time exemption | Fleck, Jack | PGA Champ/ US Open 10 years or prior to 1970 |
| Campbell, Chad | Top 125 Money List | Flesch, Steve | Top 50 one time exemption |
| Casey, Paul | Tour win 2 years | Floyd, Ray | PGA Champ/ US Open 10 years or prior to 1970 |
| Casper, Billy | PGA Champ/ US Open 10 years or prior to 1970 | Ford, Doug | PGA Champ/ US Open 10 years or prior to 1970 |
| Cejka, Alex | Top 125 Money List | Fowler, Rickie | Top 125 Money List |

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| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| Frazar, Harrison | Tour win 2 years | Johnson, Dustin | Tour win 2 years |
| Funk, Fred | Tour win 2 years | Johnson, Zach | Masters 10 years |
| Furyk, Jim | Tour Champ 3 years | Johnson, Richard | Nationwide top 25/Q School |
| Gainey, Tommy | Nationwide top 25/Q School | Jones, Matt | Top 125 Money List |
| Garcia, Sergio | Players 5 years | Jones, Kent | Nationwide top 25/Q School |
| Garrigus, Robert | Tour win 2 years | Kang, Sunghoon | Nationwide top 25/Q School |
| Gates, Bobby | Nationwide top 25/Q School | Kelly, Jerry | Tour win 2 years |
| Gay, Brian | Tour win 2 years | Kim, Anthony | Tour win 2 years |
| Geiberger, Al | PGA Champ/ US Open 10 years or prior to 1970 | Kim, Bio | Nationwide top 25/Q School |
| Gillis, Tom | Top 125 Money List | Kirk, Chris | Nationwide top 25/Q School |
| Glover, Lucas | PGA Champ/ US Open 10 years or prior to 1970 | Kisner, Kevin | Nationwide top 25/Q School |
| Gomez, Fabian | Nationwide top 25/Q School | Klauk, Jeff | Major Medicat |
| Gonzales, Andres | Nationwide top 25/Q School | Knost, Colt | Nationwide top 25/Q School |
| Goosen, Retief | Tour win 2 years | Kuchar, Matt | Money List leader 5 years |
| Gordon, Scott | Nationwide top 25/Q School | Kuehne, Hank | Major Medical |
| Goydos, Paul | Top 125 Money List | Laird, Martin | Tour win 2 years |
| Green, Nathan | Tour win 2 years | Lamely, Derek | Tour win 2 years |
| Gutschewski, Scott | Nationwide top 25/Q School | Lancaster, Neal | Nationwide top 25/Q School |
| Haas, Bill | Tour Champ 3 years | Leishman, Marc | Top 125 Money List |
| Hart, Dudley | Major Medicat | Leonard, Justin | Top 125 Money List |
| Hayes, J.P. | Top 125 Money List | Levin, Spencer | Top 125 Money List |
| Hearn, David | Nationwide top 25/Q School | Littler, Gene | PGA Champ/ US Open 10 years or prior to 1970 |
| Henry, JJ | Top 125 Money List | Love III, Davis | Active 15 years w/20 wins |
| Herman, Jim | Nationwide top 25/Q School | Lovemark, Jamie | Nationwide top 25/Q School |
| Herron, Tim | Top 50 one time exemption | Lunde, Bill | Tour win 2 years |
| Hicks, Justin | Nationwide top 25/Q School | Lyle, Jarrod | Nationwide top 25/Q School |
| Hoffman, Charley | Tour win 2 years | Maggert, Jeff | Top 125 Money List |
| Holmes, JB | Top 125 Money List | Mahan, Hunter | WGC 3 years |
| Horschel, Billy | Nationwide top 25/Q School | Marino, Steve | Top 125 Money List |
| Howell III, Charles | Top 125 Money List | Martin, Ben | Nationwide top 25/Q School |
| Imada, Ryuji | Top 125 Money List | Mathis, David | Nationwide top 25/Q School |
| Immelman, Trevor | Masters 10 years | Matteson, Troy | Tour win 2 years |
| Jacobson, Fredrik | Tour win 2 years | Mayfair, Billy | Nationwide top 25/Q School |
| January, Don | PGA Champ/ US Open 10 years or prior to 1970 | McDowell, Graeme | PGA Champ/ US Open 10 years or prior to 1970 |
| Jobe, Brandt | Nationwide top 25/Q School | McGirt, William | Nationwide top 25/Q School |

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| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| McQuillian, Matt | Nationwide top 25/Q School | Price, Nick | Top 50 one time exemption |
| Mediate, Rocco | Tour win 2 years | Prugh, Alex | Top 125 Money List |
| Merritt, Troy | Top 125 Money List | Putnam, Michael | Nationwide top 25/Q School |
| Micheel, Shaun | Top 125 Money List | Quinn, Fran | Nationwide top 25/Q School |
| Mickelson, Phil | Players 5 years | Renner, Jim | Nationwide top 25/Q School |
| Miller, Zack | Nationwide top 25/Q School | Ridings, Tag | Nationwide top 25/Q School |
| Molder, Bryce | Tour win 2 years | Riley, Chris | Top 125 Money List |
| Moore, Patrick | Major Medicat | Rocha, Alexandre | Nationwide top 25/Q School |
| Moore, Ryan | Tour win 2 years | Rollins, John | Tour win 2 years |
| Na , Kevin | Tour win 2 years | Romero, Andres | Top 125 Money List |
| Nichols, Bobby | PGA Champ/ US Open 10 years or prior to 1970 | Rose, Justin | Tour win 2 years |
| Nicklaus, Jack | PGA Champ/ US Open 10 years or prior to 1970 | Sabbatini, Rory | Tour win 2 years |
| Oberholser, Arron | Major Medicat | Schwartzel, Charl | Masters 10 years |
| Ogilvy, Geoff | PGA Champ/ US Open 10 years or prior to 1970 | Scott, Adam | WGC 3 years |
| O'Hair, Sean | Tour win 2 years | Senden, John | Top 125 Money List |
| O'Hern, Nick | Major Medical | Short, Wes | Major Medical |
| Olazabal, Jose Maria | Major Medicat | Sim, Michael | Top 125 Money List |
| Oosthuizen, Louis | British 5 years | Simpson, Webb | Top 125 Money List |
| Overton, Jeff | Top 30 FedEx Cup 1 year | Singh, Vijay | WGC 3 years |
| Palmer, Ryan | Tour win 2 years | Singh, Jeev Mikha | Minor Medical |
| Palmer, Arnold | PGA Champ/ US Open 10 years or prior to 1970 | Slocum, Heath | Tour win 2 years |
| Parnevik, Jesper | Top 50 one time exemption | Smith, Nate | Nationwide top 25/Q School |
| Paulson, Carl | Nationwide top 25/Q School | Snedeker, Brandt | Tour win 2 years |
| Pavin, Corey | Top 125 Money List | Snyder III, Joey | Major Medical |
| Perez, Pat | Tour win 2 years | Stadler, Kevin | Top 125 Money List |
| Perry, Kenny | Tour win 2 years | Stallings, Scott | Tour win 2 years |
| Perry, Chris | Major Medicat | Stankowski, Paul | Nationwide top 25/Q School |
| Petrovic, Tim | Top 125 Money List | Stanley, Kyle | Nationwide top 25/Q School |
| Pettersson, Carl | Tour win 2 years | Stenson, Henrik | Players 5 years |
| Piercy, Scott | Tour win 2 years | Streelman, Kevin | Top 30 FedEx Cup 1 year |
| Piller, Martin | Nationwide top 25/Q School | Stricker, Steve | Tour win 2 years |
| Player, Gary | PGA Champ/ US Open 10 years or prior to 1970 | Strickler, Will | Nationwide top 25/Q School |
| Points, DA | Tour win 2 years | Stroud, Chris | Top 125 Money List |
| Poulter, Ian | WGC 3 years | Summerhays, Daniel | Nationwide top 25/Q School |

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| Player | 2011 Eligibility Status | Player | 2011 Eligibility Status |
| :---: | :---: | :---: | :---: |
| Sutherland, Kevin | Top 125 Money List |  | Villegas, Camilo |
| Taylor, Vaughn | Top 125 Money List |  | Wagner, Johnson |$\quad$ Tour Champ 3 years

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## Appendix B: Complete 2011 Simulated Draft Results

| 1st Round | Pick \# | Selection | 2011 TFF Average Score |
| :---: | :---: | :---: | :---: |
| Furyk-Steiner | 1 | Webb Simpson | 6.7 |
| Els-Campagna | 2 | Nick Watney | 8.8 |
| Stricker-Potalivo | 3 | Keegan Bradley | 19.0 |
| Mickelson-Forst | 4 | Dustin Johnson | 22.1 |
| Donald-Lewandoski | 5 | Bill Haas | 14.1 |
| Scott-Widding | 6 | Matt Kuchar | 9.9 |
| Choi-Casey | 7 | Lucas Glover | 30.3 |
| Woods-Wetherell | 8 | Jason Day | 12.9 |
| Harrington-Mays | 9 | Bubba Watson | 24.2 |
| Garcia-Prout | 10 | Charl Swartzel | 22.9 |
| 2nd Round | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 11 | Gary Woodland | 11.7 |
| Harrington-Mays | 12 | Jonathan Byrd | 23.6 |
| Woods-Wetherell | 13 | Hunter Mahan | 12.8 |
| Choi-Casey | 14 | Vijay Singh | 24.7 |
| Scott-Widding | 15 | David Toms | 14.7 |
| Donald-Lewandoski | 16 | Rickie Fowler | 18.3 |
| Mickelson-Forst | 17 | Ian Poulter | 41.3 |
| Stricker-Potalivo | 18 | Sean O'Hair | 38.7 |
| Els-Campagna | 19 | Robert Garrigus | 37.7 |
| Furyk-Steiner | 20 | Charles Howell III | 11.4 |
| 3rd Round | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 21 | Brandt Snedeker | 12.2 |
| Els-Campagna | 22 | Paul Casey | 47.7 |
| Stricker-Potalivo | 23 | Justin Rose | 16.0 |
| Mickelson-Forst | 24 | Graeme McDowell | 43.5 |
| Donald-Lewandoski | 25 | YE Yang | 28.1 |
| Scott-Widding | 26 | Mark Wilson | 22.1 |
| Choi-Casey | 27 | Aaron Baddeley | 17.3 |
| Woods-Wetherell | 28 | Anthony Kim | 36.9 |
| Harrington-Mays | 29 | Martin Laird | 23.4 |
| Garcia-Prout | 30 | Rocco Mediate | 64.1 |
| 4th Round | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 31 | DA Points | 32.0 |
| Harrington-Mays | 32 | Charley Hoffman | 27.3 |

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| Woods-Wetherell | 33 | Camillo Villegas | 32.2 |
| :---: | :---: | :---: | :---: |
| Choi-Casey | 34 | Stewart Cink | 29.1 |
| Scott-Widding | 35 | Rory Sabbatini | 22.3 |
| Donald-Lewandoski | 36 | Geoff Ogilvy | 25.5 |
| Mickelson-Forst | 37 | Bo Van Pelt | 15.3 |
| Stricker-Potalivo | 38 | Carl Pettersson | 20.7 |
| Els-Campagna | 39 | Steve Marino | 33.6 |
| Furyk-Steiner | 40 | Fedrik Jacobson | 17.7 |
| 5th Round | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 41 | Ben Crane | 26.9 |
| Els-Campagna | 42 | Jhonattan Vegas | 32.9 |
| Stricker-Potalivo | 43 | Jeff Overton | 29.5 |
| Mickelson-Forst | 44 | Davis Love III | 34.6 |
| Donald-Lewandoski | 45 | Zach Johnson | 18.4 |
| Scott-Widding | 46 | Kevin Na | 22.8 |
| Choi-Casey | 47 | Ryan Moore | 21.2 |
| Woods-Wetherell | 48 | Ratief Goosen | 40.3 |
| Harrington-Mays | 49 | Louis Oosthuizen | 48.1 |
| Garcia-Prout | 50 | Henrik Stenson | 49.8 |
| 6th Round | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 51 | Andres Romero | 35.9 |
| Harrington-Mays | 52 | John Senden | 17.5 |
| Woods-Wetherell | 53 | Ricky Barnes | 38.5 |
| Choi-Casey | 54 | Brian Gay | 24.9 |
| Scott-Widding | 55 | Tommy Gainey | 20.3 |
| Donald-Lewandoski | 56 | Paul Goydos | 43.7 |
| Mickelson-Forst | 57 | Trevor Immelman | 22.7 |
| Stricker-Potalivo | 58 | Kyle Stanley | 22.9 |
| Els-Campagna | 59 | Cameron Tringale | 23.7 |
| Furyk-Steiner | 60 | Brendon de Jonge | 20.3 |
| 7th Round | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 61 | Kevin Streelman | 22.7 |
| Els-Campagna | 62 | Jason Dufner | 23.2 |
| Stricker-Potalivo | 63 | DJ Trahan | 34.0 |
| Mickelson-Forst | 64 | Boo Weekley | 49.9 |
| Donald-Lewandoski | 65 | Ryan Palmer | 26.1 |
| Scott-Widding | 66 | Spencer Levin | 12.9 |
| Choi-Casey | 67 | Jerry Kelly | 22.8 |

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| Woods-Wetherell | 68 | JB Holmes | 34.5 |
| :---: | :---: | :---: | :---: |
| Harrington-Mays | 69 | JJ Henry | 28.7 |
| Garcia-Prout | 70 | Ryuji Imada | 39.4 |
| 8th Round | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 71 | Bill Lunde | 33.7 |
| Harrington-Mays | 72 | Kenny Perry | 62.4 |
| Woods-Wetherell | 73 | Angel Cabrera | 51.4 |
| Choi-Casey | 74 | Greg Chalmers | 32.6 |
| Scott-Widding | 75 | Chris Kirk | 26.2 |
| Donald-Lewandoski | 76 | Stuart Appleby | 43.3 |
| Mickelson-Forst | 77 | Justin Leonard | 40.3 |
| Stricker-Potalivo | 78 | Jason Bohn | 41.7 |
| Els-Campagna | 79 | Vaughn Taylor | 38.5 |
| Furyk-Steiner | 80 | Brandt Jobe | 22.3 |
| 9th Round | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 81 | Kevin Stadler | 38.5 |
| Els-Campagna | 82 | Alex Cejka | 49.6 |
| Stricker-Potalivo | 83 | Harrison Frazar | 52.8 |
| Mickelson-Forst | 84 | Fred Couples | 39.0 |
| Donald-Lewandoski | 85 | Chad Campbell | 26.5 |
| Scott-Widding | 86 | Robert Allenby | 26.0 |
| Choi-Casey | 87 | Tim Herron | 36.5 |
| Woods-Wetherell | 88 | Heath Slocum | 35.1 |
| Harrington-Mays | 89 | Michael Sim | 71.7 |
| Garcia-Prout | 90 | David Duval | 55.1 |
| 10th Round | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 91 | Ben Curtis | 48.7 |
| Harrington-Mays | 92 | Matt Bettencourt | 42.7 |
| Woods-Wetherell | 93 | Nathan Green | 47.1 |
| Choi-Casey | 94 | Pat Perez | 31.2 |
| Scott-Widding | 95 | John Rollins | 33.6 |
| Donald-Lewandoski | 96 | Cameron Beckman | 45.3 |
| Mickelson-Forst | 97 | Jeff Maggert | 63.7 |
| Stricker-Potalivo | 98 | Sunghoon Kang | 42.0 |
| Els-Campagna | 99 | Kris Blanks | 29.0 |
| Furyk-Steiner | 100 | Johnson Wagner | 36.6 |
| 11th Round | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 101 | Tim Clark | 44.2 |

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| Els-Campagna | 102 | Stephen Ames | 44.6 |
| :---: | :---: | :---: | :---: |
| Stricker-Potalivo | 103 | Bryce Molder | 26.4 |
| Mickelson-Forst | 104 | Billy Mayfair | 31.9 |
| Donald-Lewandoski | 105 | Chris Couch | 33.7 |
| Scott-Widding | 106 | Kevin Chappell | 44.6 |
| Choi-Casey | 107 | Charlie Wi | 34.6 |
| Woods-Wetherell | 108 | Chris DiMarco | 29.5 |
| Harrington-Mays | 109 | Derek Lamely | 53.6 |
| Garcia-Prout | 110 | Shaun Micheel | 56.1 |
| 12th Round - Alt | Pick \# | Selection | 2011 TFF Average Score |
| Garcia-Prout | 111 | Tag Ridings | 43.9 |
| Harrington-Mays | 112 | Troy Matteson | 33.1 |
| Woods-Wetherell | 113 | Roland Thatcher | 43.2 |
| Choi-Casey | 114 | William McGirt | 33.0 |
| Scott-Widding | 115 | Scott Verplank | 39.7 |
| Donald-Lewandoski | 116 | Jimmy Walker | 32.0 |
| Mickelson-Forst | 117 | Matt Jones | 46.8 |
| Stricker-Potalivo | 118 | Troy Merritt | 60.7 |
| Els-Campagna | 119 | David Hearn | 30.7 |
| Furyk-Steiner | 120 | Dean Wilson | 48.0 |
| 13th Round - LP | Pick \# | Selection | 2011 TFF Average Score |
| Furyk-Steiner | 121 | Nick Faldo | N/A |
| Els-Campagna | 122 | Curtis Strange | N/A |
| Stricker-Potalivo | 123 | Tom Watson | N/A |
| Mickelson-Forst | 124 | Bernhard Langer | N/A |
| Donald-Lewandoski | 125 | Jose Maria Olazabal | N/A |
| Scott-Widding | 126 | Nick Price | N/A |
| Choi-Casey | 127 | Greg Norman | N/A |
| Woods-Wetherell | 128 | Arnold Palmer | N/A |
| Harrington-Mays | 129 | Ben Crenshaw | N/A |
| Garcia-Prout | 130 | Jack Nicklaus | N/A |


[^0]:    ${ }^{1}$ March 2012 Golf Digest: The Next One? A young guy with an edge: Keegan Bradley, Jaime Diaz.

[^1]:    ${ }^{2}$ In a way David Stern, the National Basketball Association (NBA) Commissioner, figured out how to do this.

[^2]:    ${ }^{3}$ Spreadsheet in read-only format can be viewed at 18 whiskeyshots.com
    ${ }^{4}$ Complete list of players at Appendix $A$ on page 48

[^3]:    ${ }^{5}$ The PGA Tour is requiring 12 starts for PGA Tour members rather than 15 for 2013

[^4]:    ${ }^{6}$ The DNS - see Tim Clark in WGC Bridgestone Invitational - could be removed from the scoring system. However, I included it to show how ALL non-quantitative finishes noted on tournament leaderboards are made quantifiable using the TFF scoring system.

[^5]:    ${ }^{7}$ Having a CUT finish included as a TFF can be scrutinized. However, you will see how a 50 th place finish would not help Jason Bohn produce a good TFF individual season score for his team.

[^6]:    ${ }^{8}$ I further discuss this external motivator in the details of the team season in Section $V$
    ${ }^{9}$ Using TFF individual season average score to compare to other golfers is further discussed in Section IV. The Draft v. Draft Analysis
    ${ }^{10}$ These scoring options also include the TFF system using a different metric

[^7]:    ${ }^{11}$ Only 'advantage' is when a golfer participates in a limited field event where a higher finish is more probable i.e. Accenture Match-Play

[^8]:    ${ }^{12}$ U.S. vs. Asia and Australia on the off Ryder Cup year
    ${ }^{13}$ March 2012 Golf Digest: LPGA to Launch Olympic-Style Event

[^9]:    ${ }^{14}$ Legend Player (LP): defined as a living golf hall-of-famer who no longer competes on a regular basis on the PGA Tour

[^10]:    ${ }^{15}$ See Table 2.5 in Section $V$ for how an alternate is used within a team
    ${ }^{16}$ Championship purse explained in Section VI
    ${ }^{17}$ Table 1.4 in Section III details the draft eligible LP
    ${ }^{18}$ Explained in Section VI Team Championship

[^11]:    ${ }^{19}$ The other one being the Team Championship discussed in Section VI
    ${ }^{20}$ The 2011 game also introduced a new format, replacing the traditional conference teams with a "fantasy draft". Two captains for each all-star team selected their teammates in a draft. This format continued in 2012.
    Source: http://en.wikipedia.org/wiki/National Hockey League All-Star Game

[^12]:    ${ }^{21}$ Also note the MLB Homerun Derby that now has an MLB player act as captain representing the American and National leagues selecting his homerun derby team; the NBA All-Star weekend employed a similar draft to its Rookies vs. Sophomores game having Charles Barkley and Shaquille O'Neal serve as team captains drafting the teams.

[^13]:    ${ }^{22}$ This number is used in reference to Table 1.2 but is not a definite number
    ${ }^{23}$ Reminder that I am using the 2011 as the example to detail the implementation of the team season for the PGA Tour

[^14]:    ${ }^{24}$ Deciding who is eligible to be drafted at the beginning of each season can be discussed and amended on an 'as-needed' basis. For the purposes of using the 2011 season as the model for this proposal, I chose to use the players who met one of the AllExempt categories entering the 2011 season. Regardless of how 'Draft Eligibility' is determined, only those who are members of the PGA Tour should be eligible. If this draft and team competition is adopted by the PGA Tour, it serves as an incentive for others, notably European stars, to choose to become full-time PGA Tour members.

[^15]:    ${ }^{25}$ Section V details the 2011 team season and explains how an alternate's score is used to resolve this scoring issue
    ${ }^{26}$ The final number of 214 resulted from 230 PGA Tour's All-Exempt Priority List minus the 16 medical exemptions
    ${ }^{27}$ I am using the 10-12-1-LP team model from Table 1.1 to detail the 2011 PGA Tour team season
    ${ }^{28}$ Players highlighted in yellow did not compete in 15 or more events in 2011

[^16]:    ${ }^{29}$ LP eligible criteria: living hall of fame golfer who does not compete regularly on the PGA Tour. It is understood from the list of LP that not all of these players (if drafted) are physically capable of competing in a singles match in the event that their team earns a berth into the championship; however, players may send word in advance of the draft to ask to be removed from draft eligibility for any reason. Analyzing the list there are definitely more than 10 LP who are capable of still competing at a high level. For purposes of this draft simulation, all LP were eligible to be drafted.

[^17]:    ${ }^{30}$ The captain is already on the team
    ${ }^{31} 214$ eligible from Appendix A minus the 10 Team Captains

[^18]:    ${ }^{32}$ I included the name of the Proxy Captain from Table 1.5 who drafted for each PGA Tour Team Captain

[^19]:    ${ }^{33}$ This data is 'retroactive' since the 2011 PGA Tour season was completed when this proposal was created allowing it to be possible to analyze when these '10 Best Available' were drafted in 2011. Future drafts would simply use the prior year's season data to do the same.

[^20]:    ${ }^{34}$ Calculated from spreadsheet discussed in Section I

[^21]:    ${ }^{35}$ References ALL rounds. Complete draft results list located in Appendix B on page 52

[^22]:    ${ }^{36}$ Though as golf fans and golfers know all too well, how one plays one year is not necessarily indicative of how one will play the following year.

[^23]:    ${ }^{37}$ Green Highlight $=$ Alternate Player drafted; Orange Highlight = LP drafted

[^24]:    ${ }^{38}$ Team Stricker did not need to use its alternate because all of the 12 teammates competed in 15 or more events

[^25]:    ${ }^{39}$ Discussed in Section VI: The Team Championship
    ${ }^{40}$ This also holds true for ANY event a player, including Tiger Woods, might not typically include on his PGA Tour schedule
    ${ }^{41}$ Team Championship purse detailed in Section VI: The Team Championship

[^26]:    ${ }^{42}$ Even with the PGA Tour having the FedEx Cup conclude the season in 2013, the addition of having the team season conclude as well only enhances the end of the PGA Tour season and gives golf fans another great event to look forward to post the conclusion of the season: the team championship event

[^27]:    ${ }^{43}$ DNS included in WGC event due to being listed on the leaderboard at pgatour.com

[^28]:    ${ }^{44}$ There is a possibility of a team having more than one full-time drafted player participating in fewer than 15 events. There are a myriad of possible ways to address this problem, though I will not discuss them here. The important point is that a solution can be developed and put in place prior to the start of the draft and team season.

[^29]:    ${ }^{45}$ The LP will also compete in the singles match discussed in section iv. The Matches

[^30]:    ${ }^{46}$ Players highlighted in yellow did not compete in 15 events in 2011; crossed out players were not eligible for 2011 draft

