

## **Talking Points from KMHC Board Meeting 12/5/23**

- Moments of Excellence:
  - The Community Open House and Grand Opening for the new Acute Care Pavilion (ACP) was a huge success! It is predicted between 700-900 people attended and most took the opportunity to take a tour of the new facility. The tour included the new Emergency Department, Inpatient Rooms, and ancillary areas. The feedback was very positive as well as a lot of excitement for the new space.
  - Laura Zingg, V.P. Administration, is the Board Chair of the Northern Michigan Opioid Response Consortium (NMORC). She recently participated in a podcast along with the NMORC Project Manager and the President of the Michigan Center for Rural Health. She was also invited to attend a national conference to represent the work being done in northern Michigan.
- Board Education-Northern Michigan Substance Abuse Coalition/NMORC:
  - Laura Zingg shared the background, mission and several examples of work and activities being done around northern Michigan in regard to substance abuse and opioid abuse.
  - NMORC currently consists of over 50 partners across 25 counties; the consortium has grown substantially over the last few years and has received 7 federal grants since the inception of the coalition.
  - NMORC focuses on 4 priority areas: Prevention, Treatment, Recovery, and Workforce.
  - Work is underway to help sustain funding for this program that spans the country, as the federal government budget is looking to cut the program. Fortunately, there is enough money in current grants to continue purchasing supplies and holding activities for at least the next year.
- Medical Staff Report:
  - A motion was made and approved to make a change to the medical staff by-laws where verbiage regarding “mental conditions” will be removed from medical staff applications. The change is being made across the entire Munson Healthcare System and is supported by the KMHC medical staff.
  - Dr. Jeremy Holmes shared that there will soon be a process to self-refer for a mammogram.
- Board Committee Interest and Assignments:
  - Mr. Zenner, KMHC Board Chair, provided a list of proposed Board Committee assignments for Calendar Year 2024.
  - The Board Committee assignments will be voted on by the Full KMHC Board of Trustees at the meeting held on January 23, 2024.
- Not-for-Profit Decision Process:
  - The Not-for-Profit Decision Process and Flowchart ensued much discussion. Highlights from the discussion:

- Mr. Rogols, CEO, reviewed the timeline that has educated each board member on the advantages and disadvantages of future options for the structure of KMHC.
    - Regarding the timeline, it was clarified that a final decision was not to be made by December 2023 on not-for-profit status and whether it would go to a community vote. The decision this month was if after extensive discussion and education, does becoming a not-for profit have enough merit for KMHC leadership to complete in-depth, due diligence on potentially becoming a not-for-profit entity. The areas of in-depth investigation would include membership model not-for-profit articles and by-laws, negotiation of potential paybacks with each township/village, drafting ballot language, and negotiating an additional one-year extension with Munson Healthcare.
  - The Decision Matrix Structure exercise as completed by the Senior Leadership Team, clearly resulted in the team believing KMHC will be better served in the future becoming a not-for-profit entity rather than remaining an Act 47 entity.
    - Members of the Senior Leadership Team all shared what they believe are some of the most significant findings as reflected in the decision matrix, particularly in their area of expertise.
    - While many findings were shared with the Board, some themes were consistent among all SLT members. The findings included the ability to participate in equity joint ventures, enhanced opportunities to engage with partners in order to expand services, improved access for patients and at a potentially lower cost, and continued growth which could provide more jobs and career growth opportunities. All of this would not impact the close relationship and engagement KMHC has with the community.
  - A motion was made and supported that the KMHC Board acknowledged the potential benefits of becoming a not-for-profit and has authorized the leadership team to commence in-depth due diligence.
    - The due diligence will be completed by the May 2024 Board of Trustees Meeting.
  - It was concluded that a board-sub committee would not be necessary for the due diligence process. The Board Strategic Planning and Executive/Finance Committee will provide monthly updates to the Full Board.
- Other Updates:
  - There is a current opening on the KMHC Board for a representative from Oliver Township as well as three at-large vacancies. The KMHC Nominating Committee will be meeting to review and address the vacancies.
  - A facility update for Long-term Care will be presented at the January 2024 Board of Trustees Meeting.