

## **Ethan Huang**

#### Certified Scrum Trainer (CST), Agile Coach



<u>cn.linkedin.com/in/ethancst</u> me@ethanhuang.net



## Is it how your team is running Retrospective?

#### The Secretory ScrumMaster

#### Hi Ethan,

I decided to hire one or two full-time ScrumMasters for my three teams, could you please kindly help review the JD course I'm a little confused about a ScrumMaster's day-to-day duty...

#### JD for ScrumMaster role:

A ScrumMaster should be responsible for booking meeting rooms for the team.
A ScrumMaster should be responsible for taking the meeting minutes for the team.

• ...

Thanks,

#### The Informer ScrumMaster



#### The Moderator ScrumMaster



#### The Dictator ScrumMaster



#### **Andrew Rixon**

http://www.anecdote.com/2006/11/what-kind-facilitator-are-you/

#### The Manager Hosts



#### Complains



https://mylife-is-mylove.blogspot.com/2014/02/stop-complaining-and-give-thanks-to-god.html

Copyright © 2011 - 2019 Ethan Huang

## Fighting



#### **Post Mortem**



# SILENCE

## High Tea



https://theyumlist.net/2016/11/sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-view-is-merely-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-tea-at-nobu-kl-where-the-backdrop.html/nobukl-sky-high-kl-where-the-backdrop.html/nobukl-sky-high-kl-where-the-backdrop.

Copyright © 2011 - 2019 Ethan Huang

#### Games

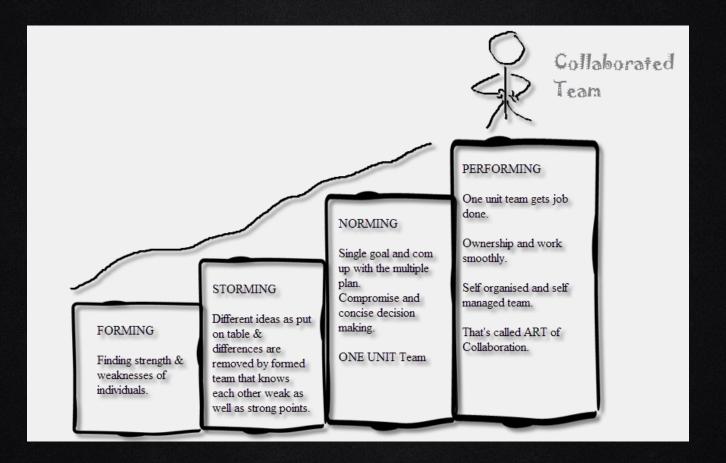




Copyright © 2011 - 2019 Ethan Huang

//Retrospective...
//Continues Improvements...
//Team Development

#### The Tuckman team model



Bruce Tuckman, 1965

## Group vs. Team

#### The Monster Machine



Jurgen Apello, Management 3.0

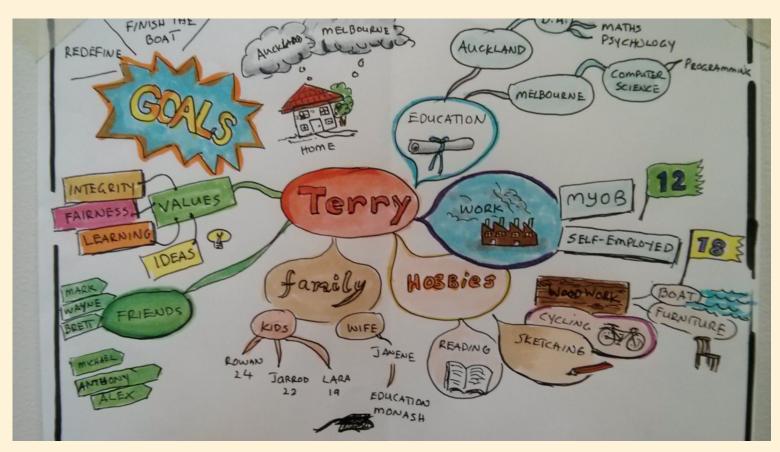
#### Two truths and a lie



Jurgen Apello, Management 3.0

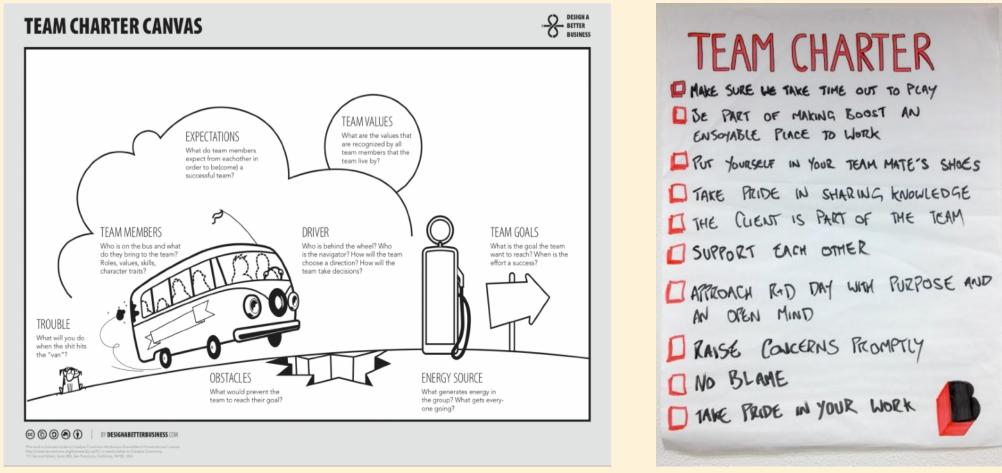
Copyright © 2011 - 2019 Ethan Huang

#### Personal Map



Jurgen Apello, Management 3.0 https://management30.com/practice/personal-maps/

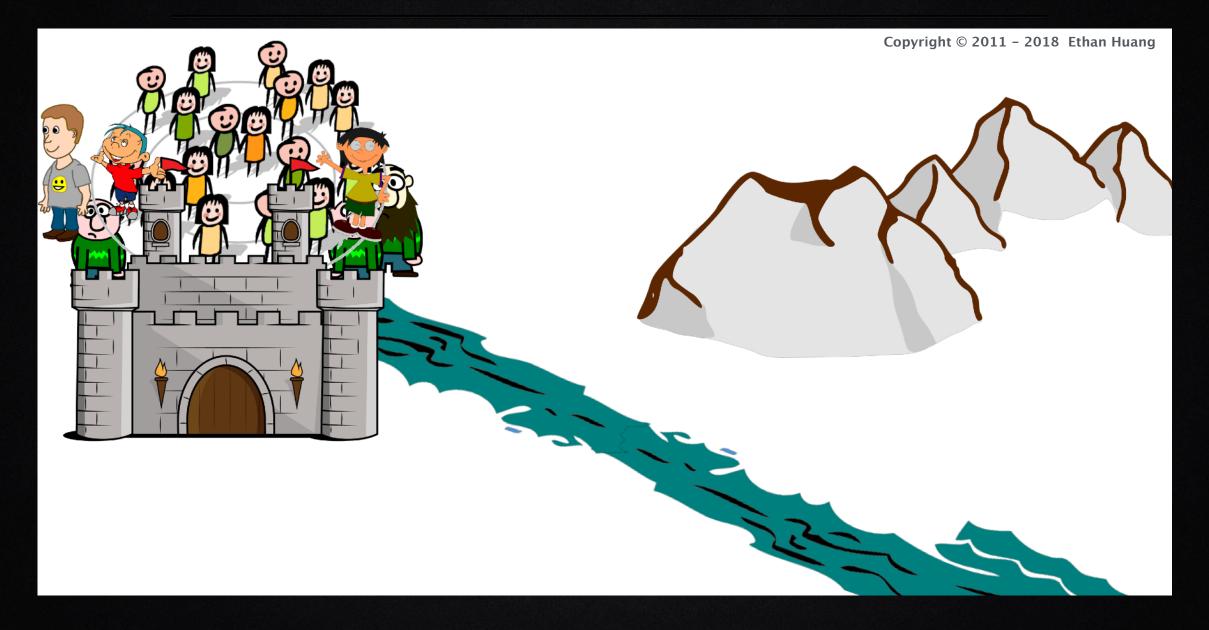
#### Team Charter

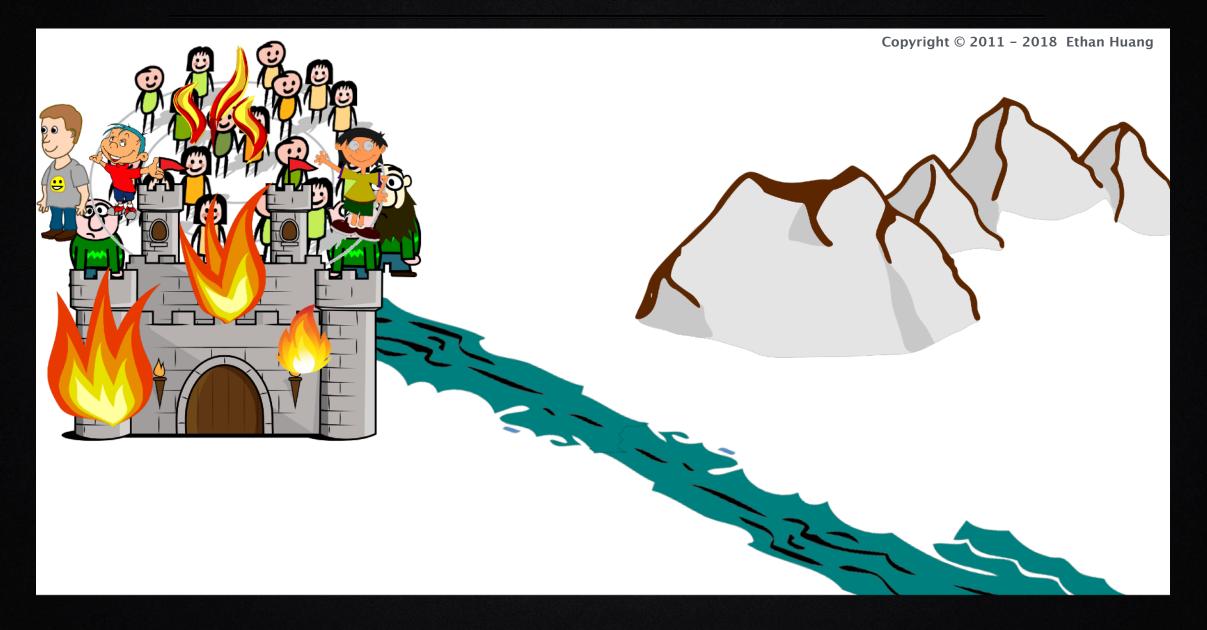


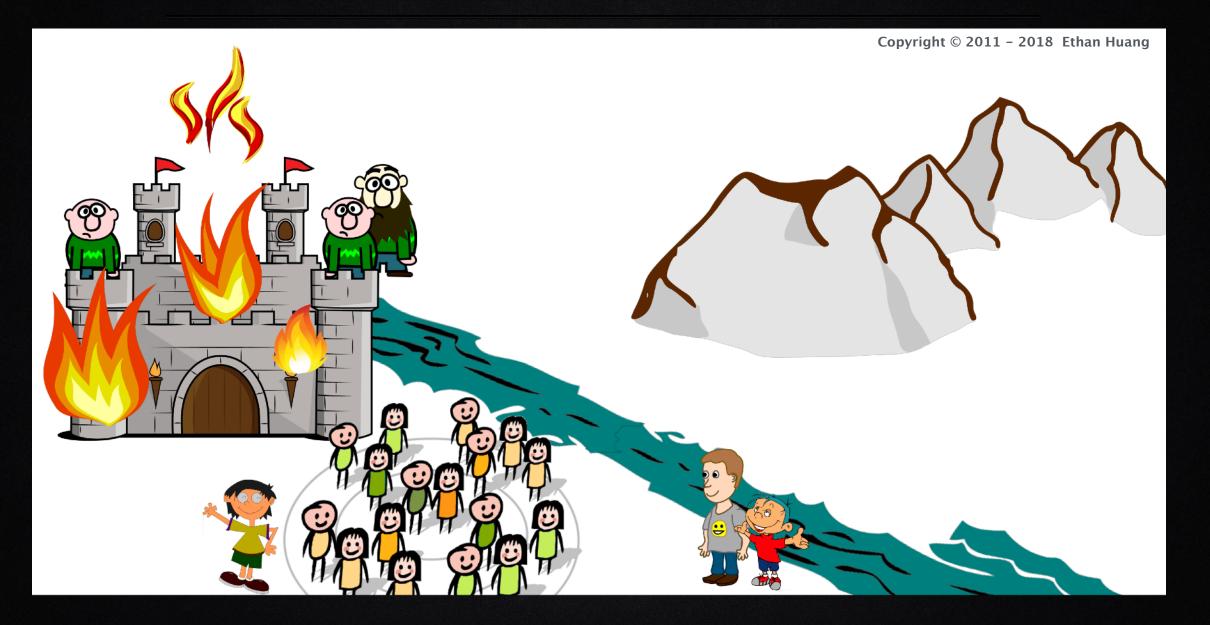
#### https://www.boost.co.nz/blog/2017/04/team-charter-building-better-teams







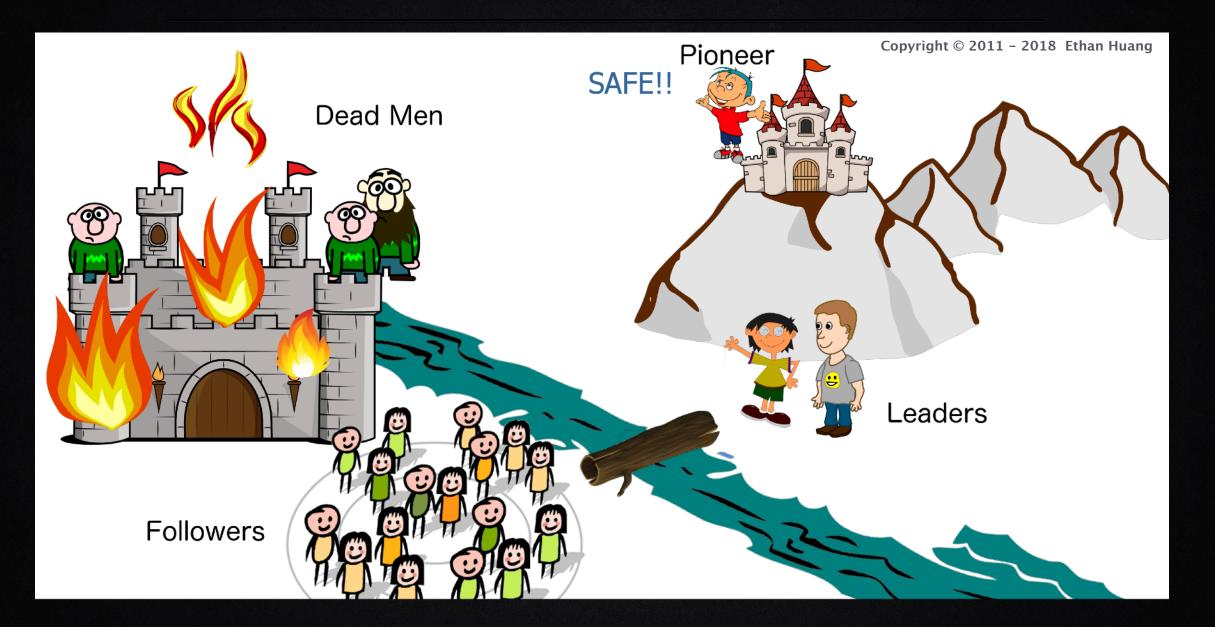
















#### Happiness wall



Jurgen Apello, Management 3.0

Copyright © 2011 - 2019 Ethan Huang

#### Love letter vs. break-up letter



## That guy/this guy



## Nhat is most important to you? and why \*5



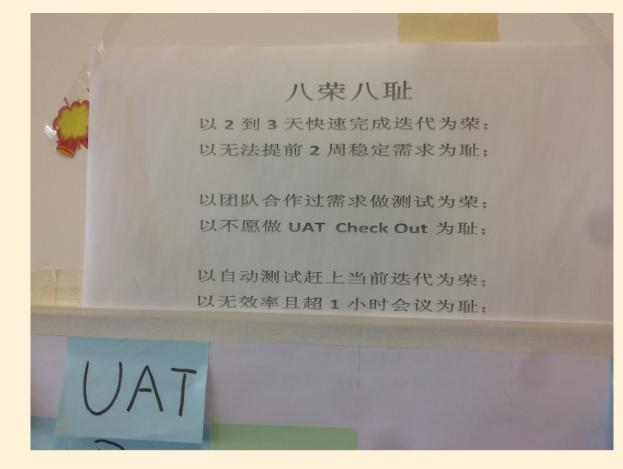
#### The team from the hell

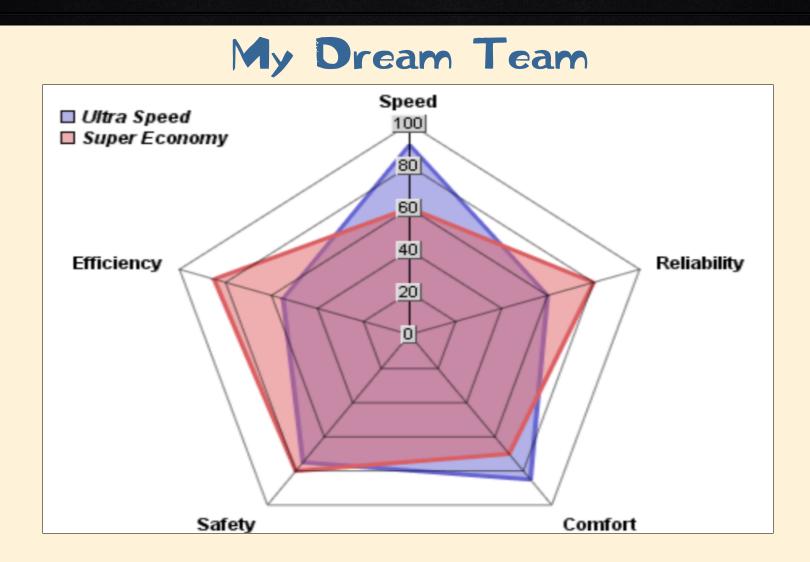


#### The team from the heaven

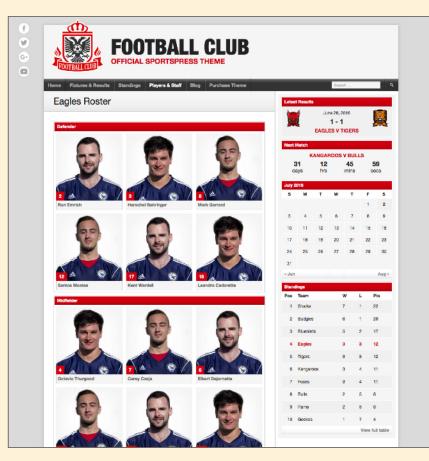


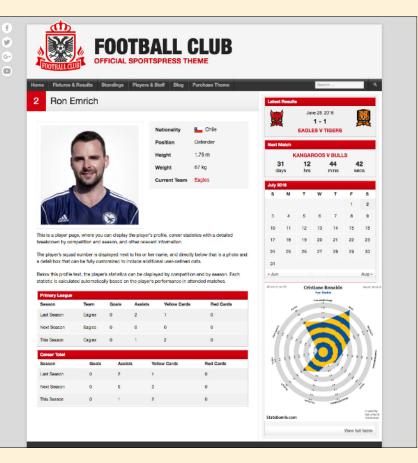
#### The team value/vision statement



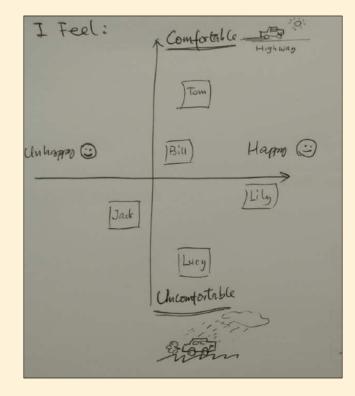


#### Team/Player Profile

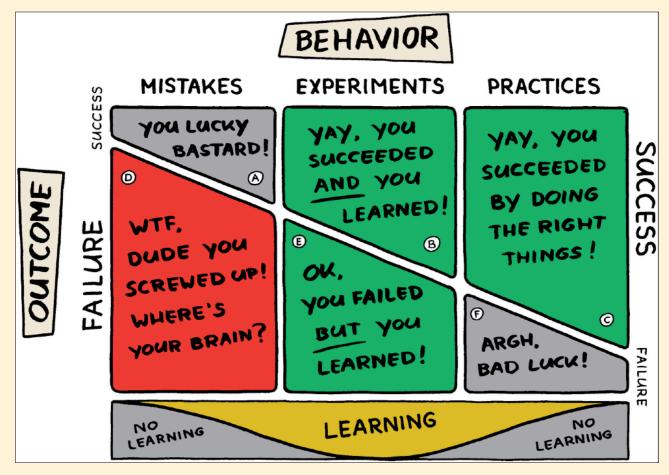




#### Happiness/Comfort Matrix



#### **Celebration Zone**



Jurgen Apello, Management 3.0

#### Delegation Poker/Board

#### The 7 Levels of Delegation

Distributed control in a complex system is achieved when authority is pushed into all corners of the network.

However, people prefer not to "lose control". Therefore, in order to A. Agree make them feels afe we must play along with the assumption that they You enter into a discussion with everyone involved, and as a group have at least some control over their situation. That's why delegation you reach consensus with each other about the decision. can benefit from the use of the seven levels of delegation.



Tel You make a decision for others and you will tell them about it. A discussion about it is neither desired nor assumed.

2. Sel You make a decision for others but you try to convince them that you made the right choice, and you help them feel involved.

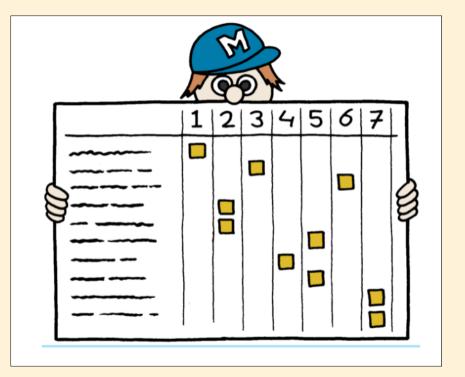
3. Consull

You ask for input first, and you take it into consideration, before making a decision that respects people's opinions.

5. Advise You will offer the others your opinion and you hope they listen to your wise words, but it will be their decision, not yours.

6. Inquire You first leave it to the others to decide, and afterwards you ask them to convince you about the wisdom of their decision.

Delegale You leave the decision to them and you don't even want to know about details that would just clutter your brain.



#### Jurgen Apello, Management 3.0

## The merit money





Copyright © 2011 - 2019 Ethan Huang



Copyright © 2011 - 2019 Ethan Huang



## THANKS!

Ethan Huang, CST & Agile Coach

