



2024 April 15

Budget and Tax Rates Presentation



2020 PROPERTY TAX NOTICE



VILLAGE OF CACHE CREEK

P.O. BOX 7, 1389 QUARTZ ROAD
 CACHE CREEK, B.C. V0K 1H0
 PHONE (250) 457-6237

Roll: [REDACTED] Duplicate
 Civic Address: [REDACTED]
 Legal Desc: [REDACTED] Plan: [REDACTED] Lot: [REDACTED] Block: [REDACTED]
 DL#: [REDACTED]

Mortgage Code: [REDACTED]

[REDACTED]
 [REDACTED]
 [REDACTED]

A large group of taxpayers have chosen to forward this notice to the province.

DUE DATE
July 31, 2020

Penalties & Interest
 10% Penalty on current taxes
 unpaid after July 31, 2020.
 Interest on arrears and delinque
 calculated to July 31, 2020.

I & R Home Owner Grant Information

If the property is your principal residence, you may qualify for the Home Owner Grant. Please read the back of this form, and if eligible, complete the application in the remittance portion. Payment should be made on either A, B or C depending on your grant claim. The Home Owner Grant application must be completed each year to receive the grant.

Payment Information

Payment can be made by mail or in person at 1389 Quartz Road. If taxes are paid through your mortgage, the Home Owner Grant claim must still be signed and submitted to the Village Office. Payment and/or Grant Claim not received by the due date of July 31, 2020 are subject to a 10% penalty. Postmarks are of acceptable as the payment date.

Taxable Assessed Value	Class		Land	Improvements
Hospital	01		23,200	112,000
General	01		23,200	112,000
School	01		23,200	112,000
Tax Levies	Class	Taxable Value	Rate	Amount
SCHOOL LEVY- RESIDENTIAL	01	135,200	2.743700	370.95
POLICING LEVY - RESIDENTIAL	01	135,200	0.365900	49.47
BCAA-RESIDENTIAL	01	135,200	0.042600	5.76
HOSPITAL LEVY-RESIDENTIAL	01	135,200	0.426100	57.61
MFA-RESIDENTIAL	01	135,200	0.000200	0.03
MUNICIPAL LEVY-RESIDENTIAL	01	135,200	3.020500	408.37
TNRD-RESIDENTIAL	01	135,200	0.866100	117.10
Local Services Taxes - Bylaw				
SEWER FRONTAGE				110.00
WATER FRONTAGE				265.00
Total Current Taxes				1,384.29



Property Taxes

- **Municipal Levy – Village revenue**
- School and Policing Levies – Provincially administered levy
- TNRD Levy – Regionally administered levy
- Hospital Levy – Health Authority administered levy
- BCAA – British Columbia Assessment Authority
- MFA – Municipal Finance Authority
- **Water & Sewer Frontages - Village revenue (access to infrastructure)**



Taxes Payable

$\text{Tax Rate} \times \text{Assessed Value} / \$1,000$



Assessed Value

- Property Taxes are based on Assessed Value
- Assessed Value is determined by the British Columbia

Assessment Authority

- Assessed Value up approx. 3.5% on average from 2023



Tax Rate

- Determined internally to generate a balanced budget to comply with Community Charter requirements.



Economic conditions refer to the state of an economy that determine the scale of production and consumption activities that relate to determining how resources are allocated

That is:

Supply and Demand



Economic Conditions in Canada

- Global economic conditions
- Productivity and unemployment rate
- Inflation rates, interest rates and exchange rates
- Consumer spending



Economic Conditions in Canada

(cont.)

- Supply chain issues due to shortage of labour have worsened
- Productivity and EI rate expected to improve
- Inflation rate at approx. 2.8% end of February '24



Constraints

- Utility prices – up ca. 9%
- Insurance – up 23%
- Worker compensation – up 12%
- Fuel – up 8% since March 2024 due to Carbon Tax increase
- Equipment and supplies
- Aged infrastructure requiring unexpected capital upgrades



Constraints

(cont.)

- Environmental uncertainties – floods and wildfires
 - ie: 2023 Freshet response costs approx. \$800 K
 - 2023 Freshet recovery projects approx. \$5.5 M of which VoCC is responsible for approx. \$250K and \$400K in 2024 and 2025, respectively.
- Water consumption – up ca. 15% from 2022 to 2023 and continues to increase
 - ie: 100 Miles House with a population of 1,928 and a hospital uses less than half the treated water our community of 970 uses



IT'S THE WEEKLY
THOUSAND YEAR
RAIN EVENT!



2023 Freshet Recovery

Description	Status	TOTAL COST	MAX Eligible	CLAIM 2024	Grantor 2024	VOCC 2024	CLAIM 2025	Grantor 2025	VOCC 2025
Water Main	Completed	281,645.42	263,606.20	-	-	-			
Insurance Deductible	Completed	50,000.00	50,000.00		-	-			
Todd Rd. Bridge	WIP	137,000.00	137,000.00	133,615.00	120,253.50	13,361.50			
Quartz Rd Culvert	Pending	2,550,000.00	2,550,000.00	-	-	-	2,550,000.00	2,295,000.00	255,000.00
WWTP Outfall	Pending	1,128,000.00	1,128,000.00	-	-	-	1,128,000.00	1,015,200.00	112,800.00
WWTP Sediment Cleanout	Completed	9,900.00	9,900.00	-	-	-			
Debris Removal	Pending	37,000.00	37,000.00	37,000.00	33,300.00	3,700.00			
Firehall Apron	Pending			-	-	-			
Community Hall Parking Lot Rear	Pending	328,000.00	328,000.00	-	-	-	328,000.00	295,200.00	32,800.00
Community Hall Rock Pit	WIP	160,000.00	92,100.00	92,100.00	82,890.00	77,110.00			
Stage Road Retaining Wall	WIP	200,200.00	200,200.00	200,200.00	180,180.00	20,020.00			
Road Repairs	NOT APPROVED			-	-	-			
Irrigation Systems	Pending			-	-	-			
Sediment and Debris Removal	Pending			-	-	-			
Sewer Inspection and Flushing of low lying areas	WIP	130,000.00	101,100.00	101,100.00	90,990.00	39,010.00			
Hydrovac of storm sewer system	WIP	19,500.00	19,500.00	19,500.00	17,550.00	1,950.00			
Storm outfall	WIP	10,400.00	10,400.00	10,400.00	9,360.00	1,040.00			
Chipping of woody debris	Pending			-	-	-			
Gateway park pathway rehabilitation	WIP	23,400.00	23,400.00	23,400.00	21,060.00	2,340.00			
Sidewalk replacement	WIP	90,400.00	90,400.00	90,400.00	81,360.00	9,040.00			
Storage trailer	NOT APPROVED	40,000.00	-	40,000.00	-	40,000.00	-	-	-
WWTP Lift station	WIP	10,000.00	10,000.00	10,000.00	9,000.00	1,000.00			
Collins Rd. Storm Outfall	Pending	11,900.00	11,900.00	-	-	-	11,900.00	10,710.00	1,190.00
Hwy Bridge Damaged Watermain	Pending	71,000.00	71,000.00	-	-	-	71,000.00	63,900.00	7,100.00





Community Weaknesses

- Small tax base
- Outdated infrastructure
- Past reliance on external sources of revenue
- Lack of business and industrial diversity



Community Opportunities

- Residential development to expand tax base
- Business opportunities in the downtown core
- Undeveloped industrial zoned properties
- Commercial properties held vacant



Fund Accounting

- General Operations
- Water Operations
- Sewer Operations
- Reserves



General Fund

- Administration
- Public Works
- Waste Collection
- Streets and Roads
- Protective Services
- Recreation
- Emergency Operations
- Transportation



Water Fund

- Delivery
- Pipes
- Treatment Plant
- Pump houses
- Reservoirs
- Wells



Sewer Fund

- Collection
- Pipes
- Treatment Plant
- Lift Stations
- Treatment
- Disposal



Reserves aka. Restricted Assets

- Statutory Reserves – Perpetual Care Fund
- Restricted Reserves:
 - Community Works Fund – Gas Tax Fund
 - Growing Communities Fund
 - Local Gov't Climate Action Program Fund
 - Transit Reserve
 - General Reserves
 - Water Funds
 - Sewer Funds
- Non-restricted Funds – Landfill Legacy Reserve



Community Financial Position

Historical Perspective

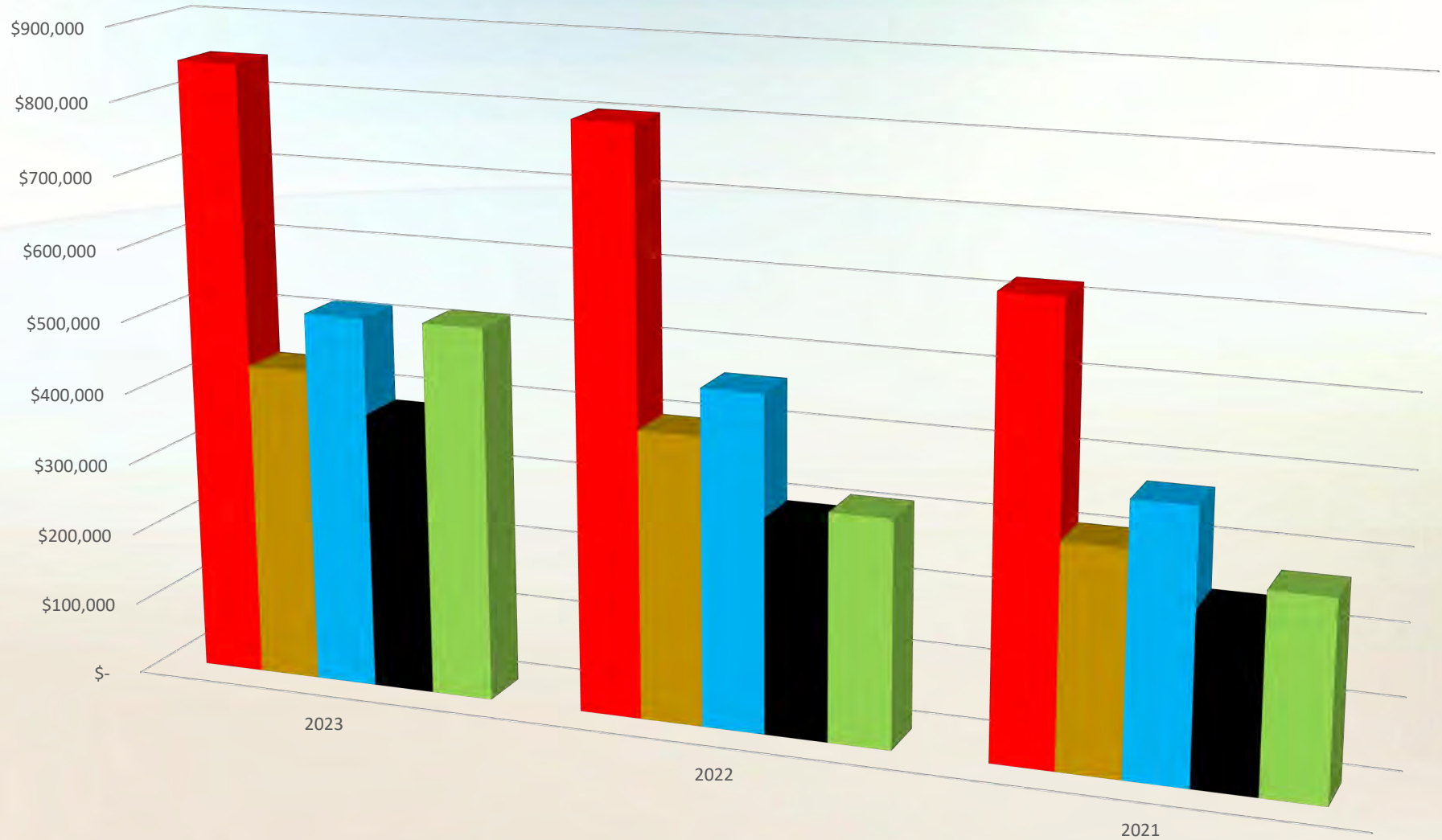


Revenues

- Municipal taxation
- Sales of services
- Licenses, Permits, Penalties
- External sources (i.e. Landfill royalties)
- Government grants



Revenues (less gov't grants)



■ Real property taxes

■ Sewer

■ Water

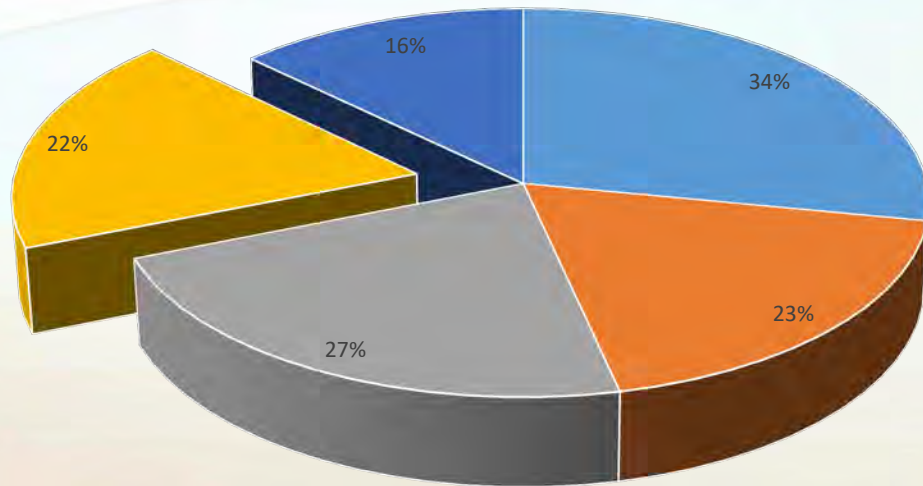
■ Crown lease and landfill royalties

■ Other revenues from own sources



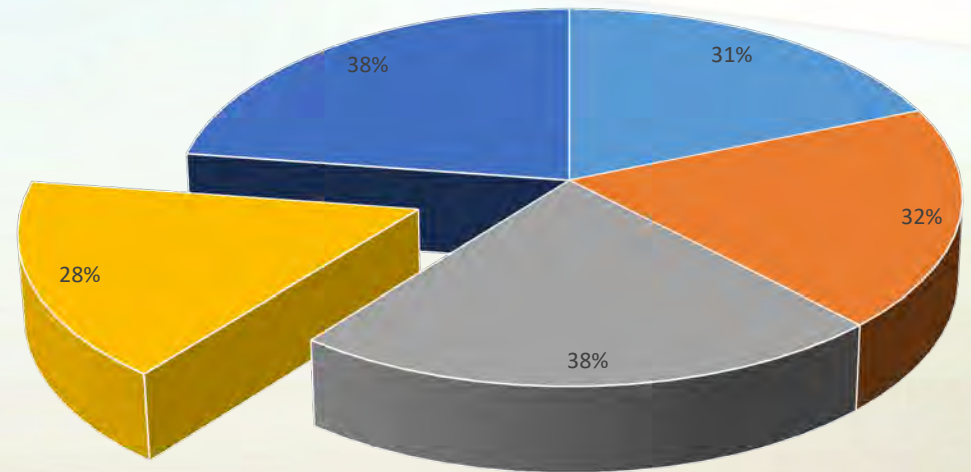
Revenue (cont.)

2021 Revenue Distribution



- Real property taxes
- Water
- Other revenues from own sources
- Sewer
- Crown lease and landfill royalties

2023 Revenue Distribution



- Real property taxes
- Water
- Other revenues from own sources
- Sewer
- Crown lease and landfill royalties



Expenditures

- Protective services
- Parks and Recreation
- Transportation
- Water and Sewer
- Capital Projects



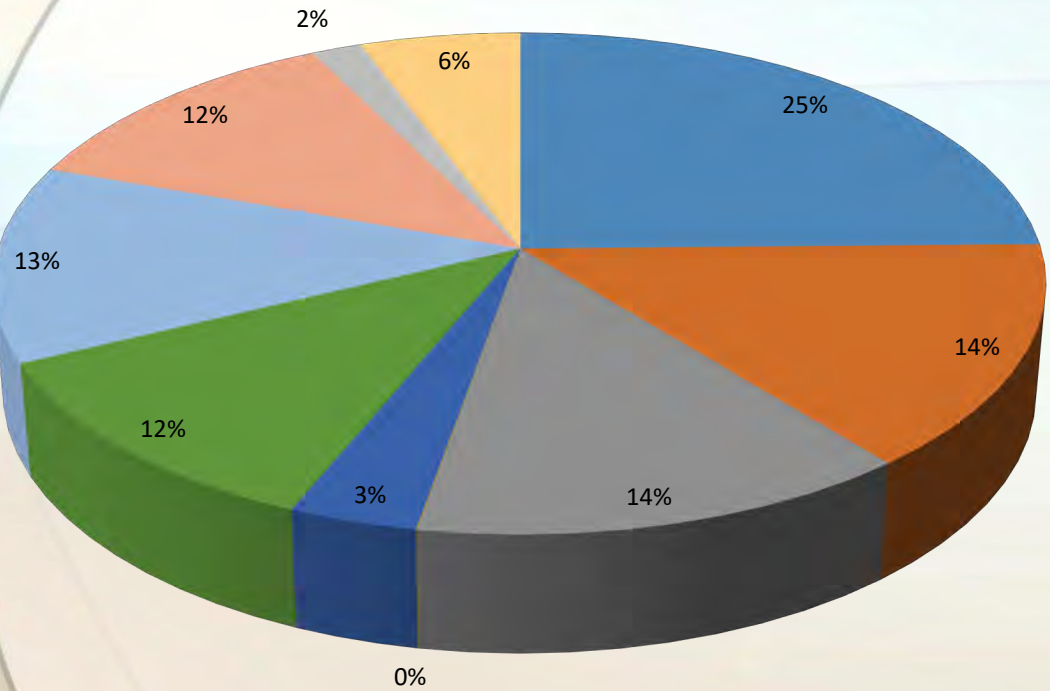
Operating Expenditures (less TCA)



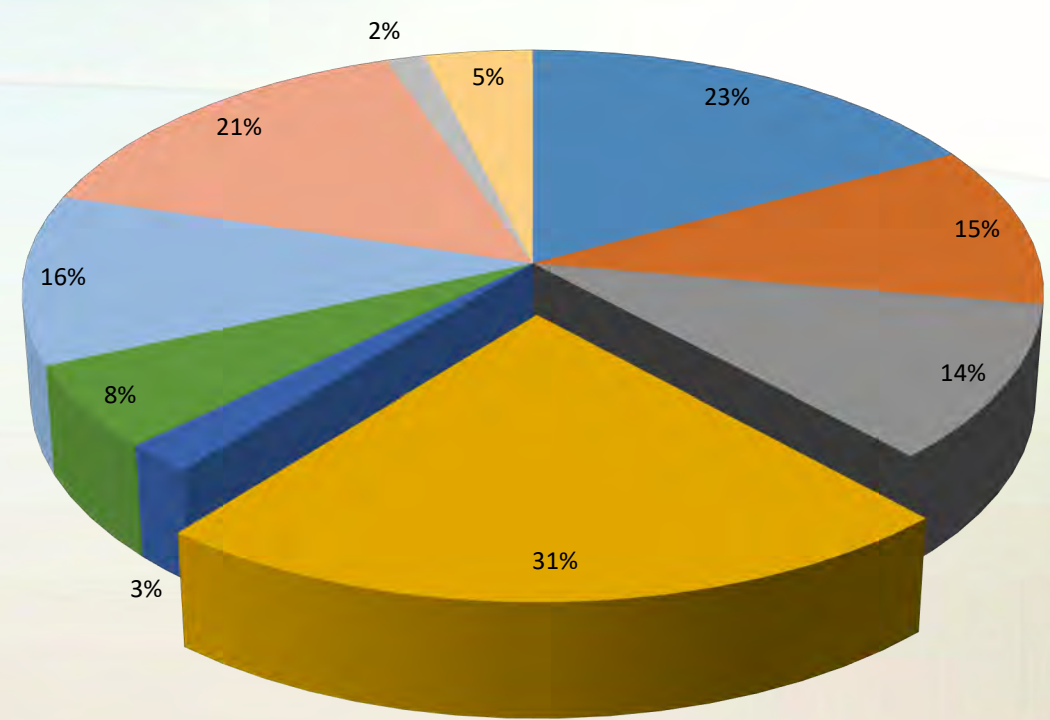


Operating Expenditures (cont.)

2021 Operational Expenditures



2023 Operational Expenditures

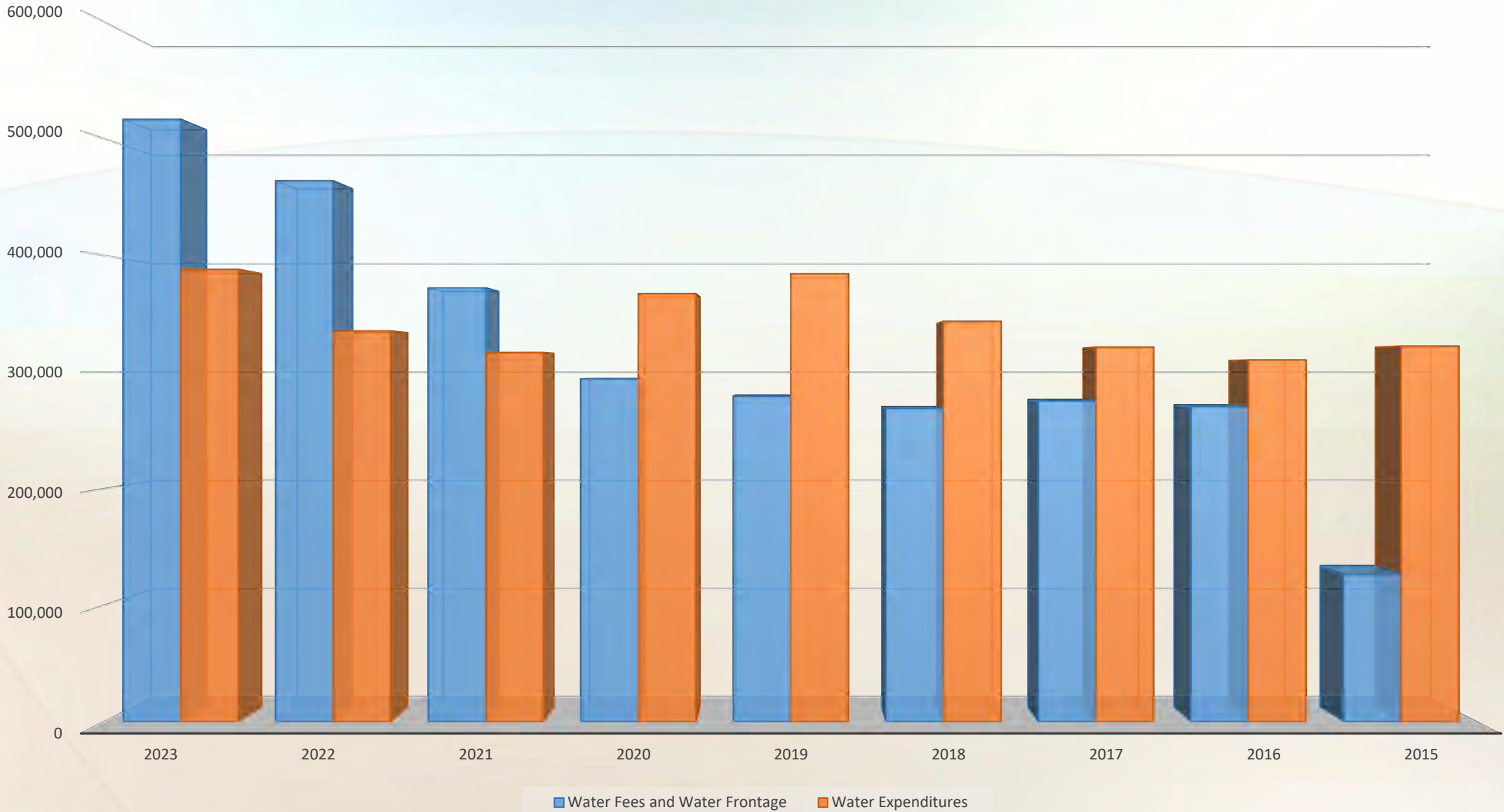


- Admin and Legislative
- Public works and common services
- Fire protection
- Water collection and distribution
- Economic development
- Amortization
- Flood control and repairs
- Waste collection and landfill
- Sewage collection system
- Swimming pool and recreation

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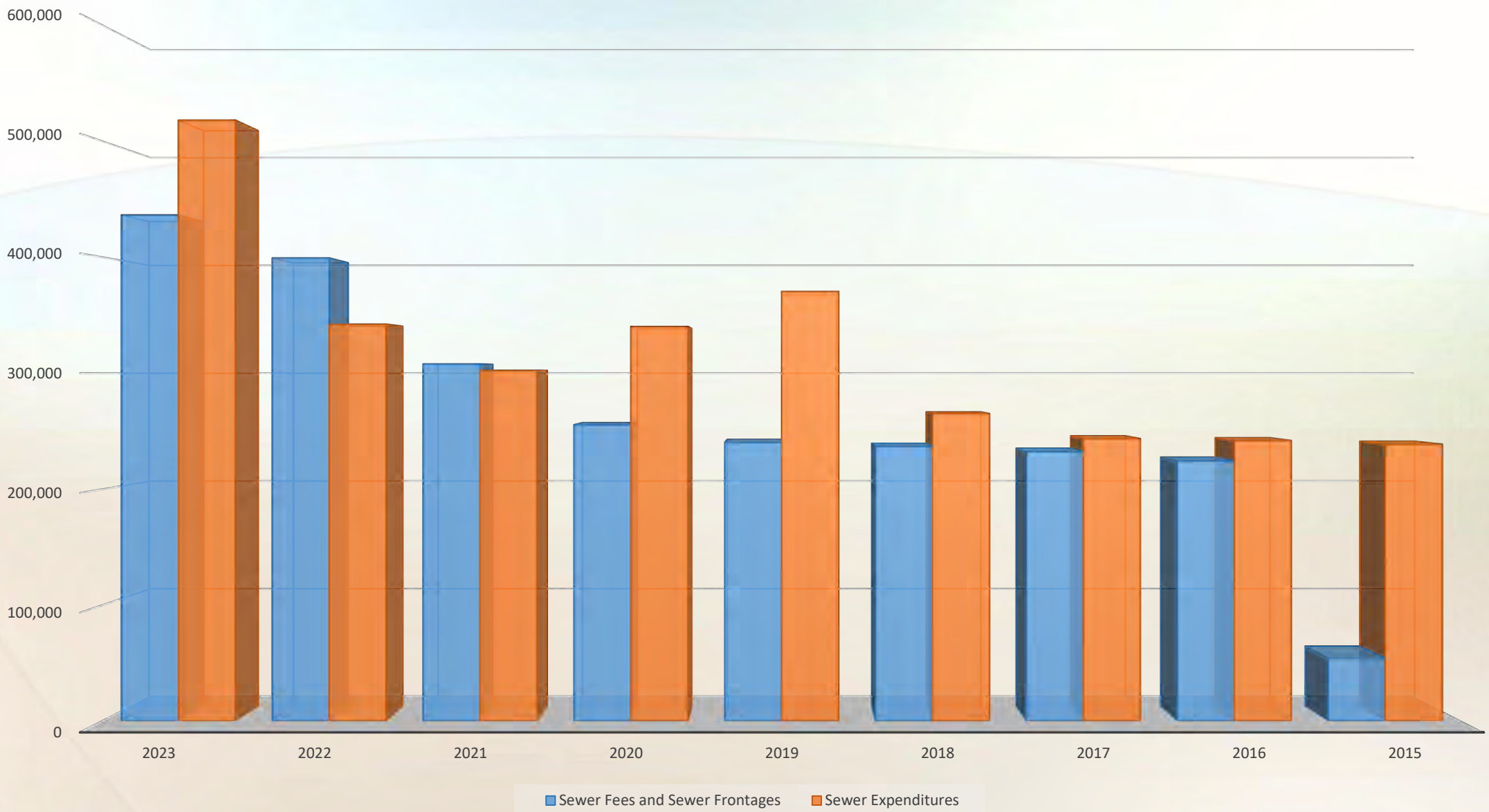


Water Operations





Sewer Operations





2024-2028 Financial Plan



Balanced Budget

The Community Charter requires that the budget be balanced and to be presented annually

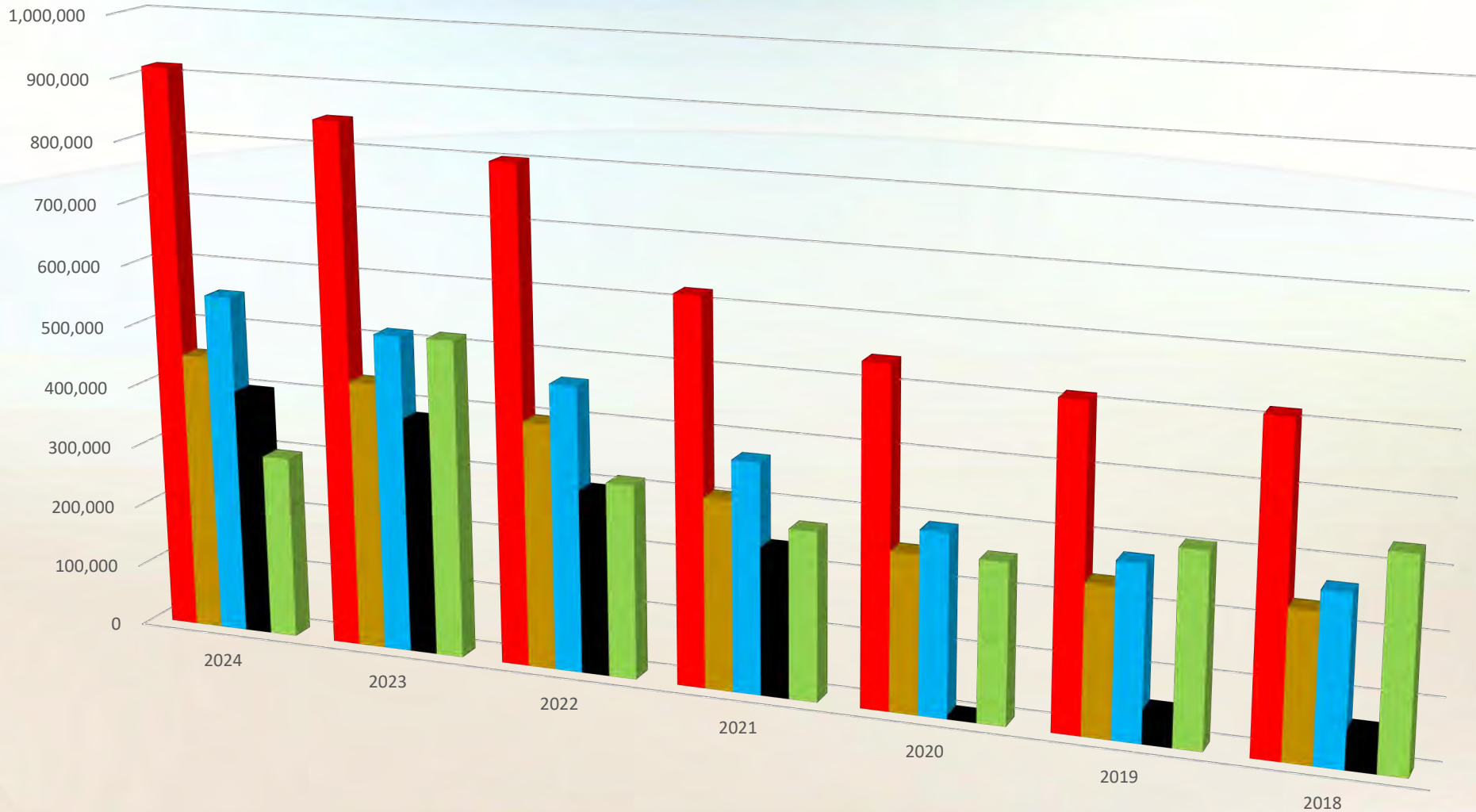


5 Year Financial Plan 2024 – 2028 Revenues

	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028
Revenues					
Property Taxes	916,818	935,154	953,857	972,934	992,393
Parcel Taxes	405,491	449,408	449,408	449,408	449,408
Fees and Charges					
Sales of Services	710,823	760,823	760,823	760,823	760,823
Other	16,200	16,200	16,200	16,200	16,198
User Fees	749,361	749,361	749,361	749,361	749,361
Other Revenues					
Interest	18,500	18,500	18,500	18,500	18,500
Grants / Other Gov'ts	4,425,402	5,911,394	1,352,835	1,352,832	1,352,829
Other	80,438	80,438	80,438	80,438	80,438
Transfer from Funds					
Reserve Funds	453,469	120,083	- 360,161	- 344,930	- 310,449
DCC	-	-	-	-	-
Transfer from Equity	620,000	620,000	620,000	620,000	620,000
Accumulated Surplus					
Total Revenues	8,396,502	9,661,360	4,641,261	4,675,566	4,729,501



Projected Revenues (less gov't grants)



■ Real property taxes ■ Sewer ■ Water ■ Crown lease and landfill royalties ■ Other revenues from own sources



5 Year Financial Plan 2024 – 2028 Expenditures

	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028
Expenses					
Capital Expenditures	3,645,403	5,067,346	35,500	28,000	13,500
Other Municipal Purposes					
General Municipal	3,049,577	2,987,658	3,033,748	3,064,444	3,105,596
Water	371,584	339,208	342,224	345,733	364,499
Sewer	401,820	393,231	399,790	407,389	415,905
Transfer to					
Reserve Funds	308,117	253,917	210,000	210,000	210,000
Amortization Expense	620,000	620,000	620,000	620,000	620,000
Accumulated Surplus					
Total Expenses	8,396,502	9,661,360	4,641,261	4,675,566	4,729,501

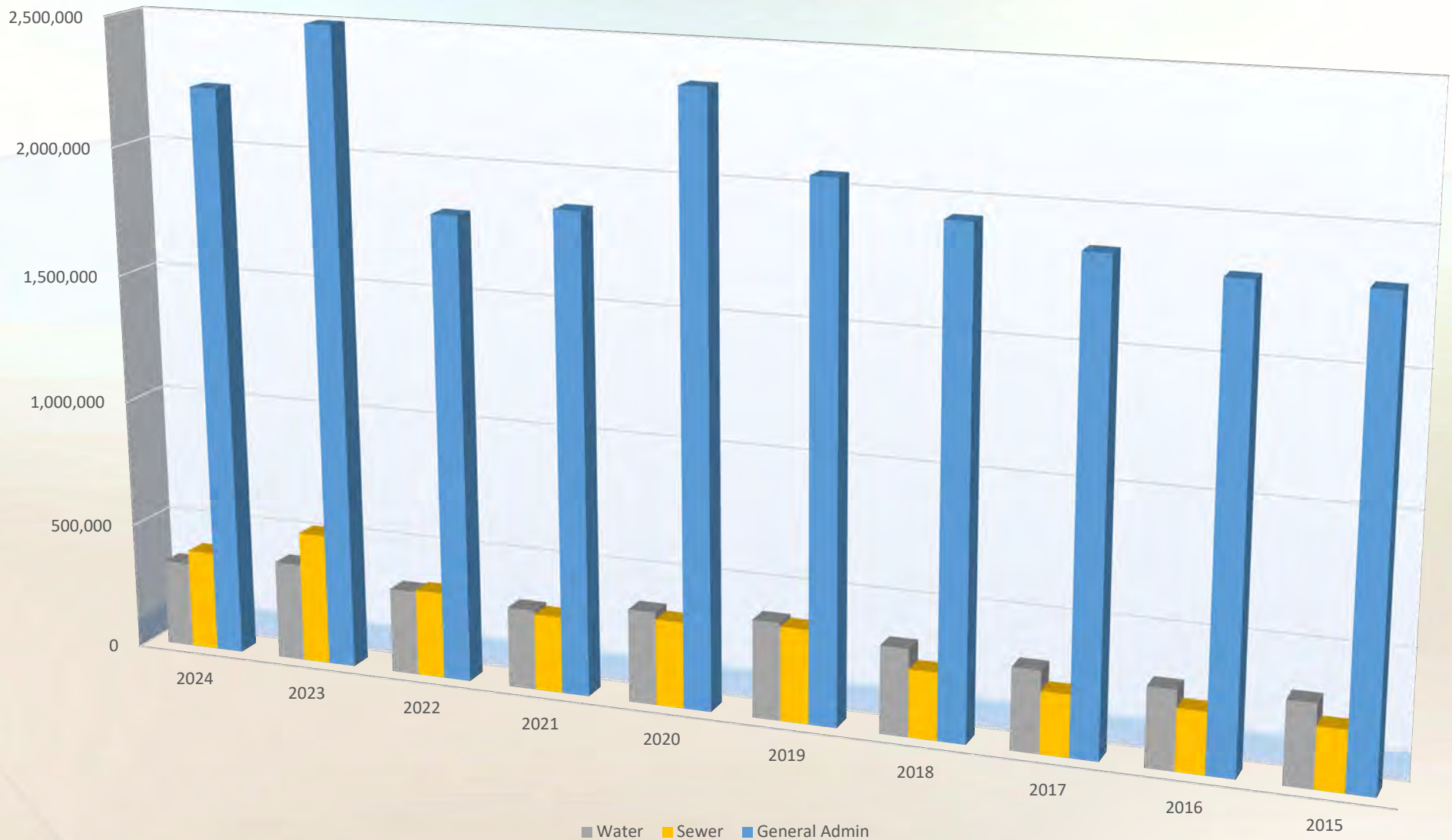


2024 Capital Projects and Grants

Description	Status	TOTAL COST	MAX Eligible	CLAIM 2024	Grantor 2024	VOCC 2024	CLAIM 2025	Grantor 2025	VOCC 2025
Old Cariboo Road - Debris Flow Management	WIP	292,228.00	192,228.00	36,026.93	9,611.40	38,539.43			
Active Transportation Plan	Approved	40,000.00	40,000.00	40,000.00	40,000.00	-			
ESS Equipment and Training	WIP	19,702.84	19,702.84	19,702.84	19,702.84	-			
Community Development Coordinator	WIP	100,000.00	100,000.00	90,067.50	90,067.50	-			
2. OCP	WIP	135,690.00	135,690.00	123,912.75	123,912.75	-			
1. CC Corridor	WIP	149,200.00	149,200.00	94,005.50	94,005.50	-			
Indigenous Consultation	Approved	40,000.00	40,000.00	40,000.00	40,000.00	-			
Shop local initiative	Approved	15,000.00	15,000.00	15,000.00	15,000.00	-			
C2C Forum Program	Approved	3,750.00	3,750.00	3,750.00	3,750.00	-			
Vision Zero Road Safety Program	WIP	20,000.00	20,000.00	20,000.00	20,000.00	-			
Next Generation 911	Approved	45,000.00	45,000.00	45,000.00	45,000.00	-			
1. VCC Erosion map & Debris mitigation	Approved	150,000.00	150,000.00	150,000.00	150,000.00	-			
2. Flood public education	Approved	150,000.00	150,000.00	150,000.00	150,000.00	-			
1. Sanitary system improvement for flood mitigation	Approved	150,000.00	150,000.00	150,000.00	150,000.00	-			
WWTP Improvements	WIP	2,282,000.00	2,282,000.00	1,291,418.95	1,291,418.95	-	860,945.96	860,945.96	-
Capacity Housing	Approved	154,253.91	154,253.91	154,253.91	154,253.91	-			
UV SYSTEM	Budgeted	41,000.00	41,000.00	41,000.00		41,000.00			
Leg Curl, G1 Smith Machine/gym equipment		10,000.00	10,000.00	10,000.00		10,000.00			
Community Hall Basement Lighting Upgrade		12,000.00	12,000.00	12,000.00		12,000.00			
Community Hall Foyer, Kitchen, Bathrooms Lighting Upgrade		3,800.00	3,800.00	3,800.00		3,800.00			
Community Hall Gymnasium Lighting Upgrade		14,500.00	14,500.00	14,500.00		14,500.00			
Quonset Lighting Upgrade		7,000.00	7,000.00	7,000.00		7,000.00			
Public works outside lights		1,700.00	1,700.00	1,700.00		1,700.00			
Todd Rd. Bridge Redecking		38,000.00	38,000.00	38,000.00		38,000.00			
TNRD GIS Program		6,000.00	6,000.00	6,000.00		6,000.00			
Dump truck for Biosolids	Budgeted	50,000.00	50,000.00	50,000.00		50,000.00			
RAS PUMP SEWER	Budgeted	8,050.00	8,050.00	8,050.00		8,050.00			
POOL DECOMMISSIONING PLANNING		5,000.00	5,000.00	5,000.00		5,000.00			
Asset Management Planning Program	Pending	58,000.00	58,000.00				58,000.00	18,500.00	39,500.00
Total VCCCapital Projects		4,001,874.75	3,901,874.75	2,620,188.38	2,396,722.85	235,589.43	918,945.96	879,445.96	39,500.00



Projected Operating Expenditures (less TCA)





Taxes Payable

$\text{Tax Rate} \times \text{Assessed Value} / \$1,000$



Tax Rate

- Adopted by Council to generate a balanced budget to comply with Community Charter requirements.



Balancing Tax Rates Between Classes

		2024	2023	2022	2021	2020
Residential	Assessment	79.30%	80.59%	79.04%	76.02%	73.64%
	Levy	56.61%	56.89%	54.90%	49.16%	43.23%
Light Industry	Assessment	0.30%	0.29%	0.35%	0.44%	0.47%
	Levy	4.05%	4.36%	8.01%	16.00%	20.48%
Business Other	Assessment	19.52%	18.24%	19.75%	22.48%	24.40%
	Levy	33.91%	33.07%	31.91%	28.58%	29.70%



Proposed Mill Rate Increase

Class	Description	Proposed Municipal Tax Rate	Percentage Change from Previous Year
1	Residential	3.7499	5.53%
2	Utility	40.0000	0.00%
5	Light Industry	70.3276	-6.23%
6	Business Other	9.1273	0.00%
8	Rec/Non-Profit	8.5759	2.60%
9	Farm	11.0672	1.11%



Importance of a Balanced Budget and Operating at Self-Sufficient Level

If we don't pay for spending with current taxes in the current year, we will end up paying for it through future taxes or in the form of inflation.

A metal signpost stands against a clear blue sky. Two directional signs are attached to the post. The sign on the left is a white arrow pointing left with the word 'QUESTIONS' in bold black capital letters. The sign on the right is a white arrow pointing right with the word 'ANSWERS' in bold black capital letters.

QUESTIONS

ANSWERS