"We've made the Concept to Commercialization" approach simple yet sophisticated. It follows a sequence of steps rather than the impractical approach of guessing all of the answers to an all-at-once Business Plan."



Tom Wien, Author



C2C

The 7 Undeniable Steps for Going-To-Market



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No one takes the long way



When there's a shortcut



But, some tasks don't allow for shortcuts

like changing tires,

brushing your teeth...

going-to-market



This talk identifies the key stepping stones, aka...



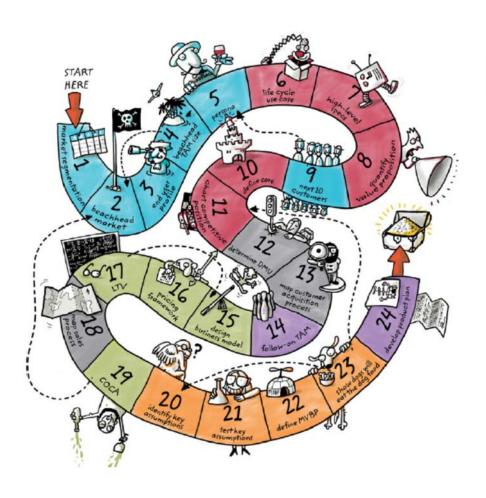
The 7 Undeniable Steps

- 1. Concepting
- 2. Planning
- 3. Storytelling
- 4. Teambuilding
- 5. Funding
- 6. Selling
- 7. Entering



• Entering includes Channels and Pricing

Other Lists Can Be Long, Yet Incomplete



Example: 24 Customer Criteria Steps

Concepting: 1, 5, 16-23

Planning: 15-17, 19

Storytelling: 1-12

Teambuilding: Missing

Funding: Missing

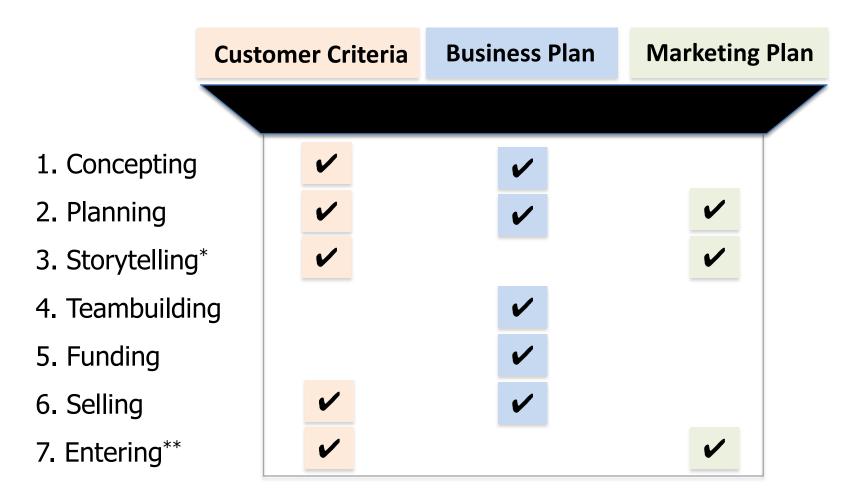
Selling: 14,24

Entering: 13,18

^{*} Bill Aulet

Undeniable Steps Unify Approaches



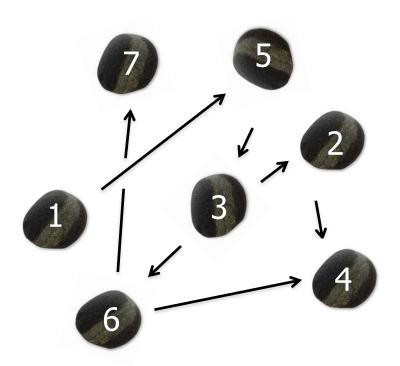


^{*} Includes Final Pitch Deck

^{**} Includes Integrated Launch Plan

Undeniable Steps Are Not Linear...

So, You Can Skip Around If You Want





There's Only 1 Prerequisite

Inspiration

Inspiration Comes From Many Places

- Hunches
- Trends
- Experience
- Customers
- Suppliers



Customers Are The #1 Source for Companies

Hunches

Trends

Experience



Suppliers



- 76% of CEOs ranked customer collaboration as the top source for new ideas per MPRA.
- Aulet identifies 6, "Who is Your Customer" Criteria: 1) Market Segmentation; 2) Select a Beachhead Market; 3) Build an End User Profile; 4) Calculate the Total Addressable Market Size for the Beachhead Market; 5) Profile the Persona for the Beachhead Market; 6) Identify Your Next 10 Customers



Start-Ups Get Their Ideas In Other Ways



Inspiration Leads To Concepting Step 1 of 7

Concepting & Modeling - Case Study



1. Solution-Based Design

- Reverse Auction for Priceline.com

2. Strategic Pricing

- Good Spread

3. Sustainable Revenue

- Price vs. Convenience

4. Customer Acquisition Cost

- eg; \$7 for Online Travel vs \$315 for Telecom





Step 2 - 'Winging' A Concept Will Get You Busted



So, Don't Go Too Far Afield

- Be Practical
- Use Estimates
- Make Assumptions



- Concepts & Models miss their target about 100% of the time(!)
- Yet, investors and banks won't fund without a forecast
- Forecasts change every 90 days for public companies



Storytelling Case Study – H&R Block



STEP 3

- Unique
- Not a knockoff.
- Ownable
- Proprietary. Protectable.
- Memorable
- Interesting. Different.



Teambuilding is the Midpoint

- Who To Pick
- How Many
- What Order



- Balanced teams of 2 are the best combination*
- Funders will demand an established team

Step 5 – Raising Capital

- Passive or Active
- Phases
- Cash Flow



- 90% of start-ups fail from lack of funding
- Phases include: 1) Seed Capital; 2) Angel Investor Funding; 3) Venture Capital (Series A-C);
 4) Mezzanine Financing and Bridge Loans; 5) IPO
- Cash is King

Step 6 – Selling

- Proven Experience
- Diversity
- Innovative Tactics



Step 7 Entering - Case Study



Dollar Shave Club

CHANNELS

✓ Online for Shave Club Retail for non-Shave Club Franchise Multi-Level

OFFERING

Per Unit Subscriptions

✓ Bundling User Experts



So, Shortcuts Work If You've Been There Before



But If You Haven't, You May End Up...

