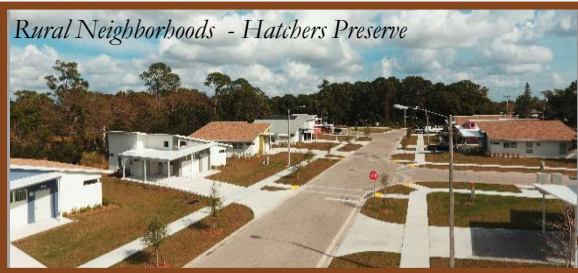


Immokalee CRA 2017 Annual Report

Rural Neighborhoods - Hatchers Preserve



Boys & Girls Club - Bolch Campus



Immokalee Manufacturing & Technology Center



Live · Work · Play





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Mission Statement

“Those of us who live and work in Immokalee envision a future for our town. We see new business and job opportunities in international trade and distribution, agri-business, ecotourism, recreation and entertainment, and the construction industry.

We see Immokalee as an attractive, sustainable community with affordable workforce housing, parks and outstanding schools – a place where people walk and bicycle to do their errands, and where parents are returning to school to finish their education and master new job skills. Main Street will have a Latin flavor – colorful plazas, outdoor cafes, shops and entertainment – attracting both the local community and the tourists who come to explore our unique ecology or entertainment at the Casino.”

Immokalee “My Home”



▶ History

- **Immokalee** is an unincorporated area in Collier County.
- Originally known as Gopher Ridge by the Seminole and Miccosukee Indians, Immokalee means "My Home" in Mikasuki language, and also in Miccosukee, Mikisúki or Hitchiti-Mikasuki, a Muskogean language.
- The area is one of the major tomato growing centers in the United States.

▶ Demographics – U.S. Census Bureau, 2012-2016 American Community Survey

- Population - 29,287
- Median age - 27 years
- Median household income - \$27,767
- Mean household income - \$38,071

▶ Transportation

- A general aviation airport is located one mile northwest of the central business district.
- Collier Area Transit (CAT) provides local bus service and paratransit.
- The main road through Immokalee is State Road 29. Other important county roads through the region are CRA 29A (New Market Road) and CRA 846.

▶ Community and Education

- Immokalee is the center of the region's agriculture industry and home to many families who work the vast fields that produce a large amount of the United States' fresh produce.
- The District School Board of Collier County is responsible for all public schools in Immokalee including five elementary schools, Immokalee Middle School and Immokalee High School. iTech technical college and Bethune Education Center provide additional training. RCMA Charter School and Pace Center for Girls are also in the community and provide alternative education programs. Ave Maria University is approximately 6 miles away in the community of Ave Maria.

▶ Landmarks and Institutions

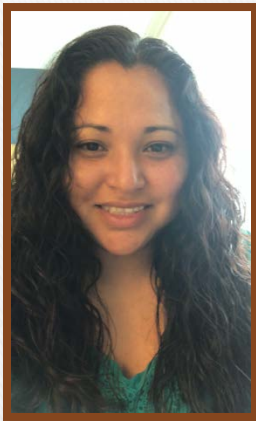
- Seminole Casino Hotel of Immokalee.
- Immokalee Pioneer Museum at Roberts Ranch
- Pepper Ranch Preserve
- Immokalee Regional Raceway
- Lake Trafford

CRA Staff

Debrah Forester

Director, Collier County CRA

Debrah joined the Collier County team in July 2017, coming from Charlotte County CRA where she was the Redevelopment Manager for over 13 years. Debrah has over 25 years experience in redevelopment, community planning, and economic development. She previously worked in Collier County from 1995-2001 and facilitated the creation of the Collier County CRA. Debrah is a member of the American Institute of Certified Planners (AICP) and is certified as a Redevelopment Administrator by the Florida Redevelopment Association and has a Masters Degree in Regional Planning from University of North Carolina, Chapel Hill. Debrah welcomes you to email her at Debrah.Forester@CollierCountyFL.gov.



Christie A. Betancourt

Interim Operations Manager

Christie accepted the position of Interim Operations Manager for the Immokalee CRA in November 2015. She has worked for the CRA since 2008, transferring from Collier County Parks and Recreation, Immokalee Branch, where she was a Program Leader for eight years. Since joining the Immokalee CRA, she has contributed significantly to the development of the CRA. In addition to her regular office duties at the CRA, she assists local Immokalee community members with logistical issues pertaining to grant programs and other governmental communication efforts. Christie is an Immokalee native and invites you to contact her at any time at Christie.Betancourt@colliercountyFL.gov.

James Sainvilus

Project Manager

A 1997 graduate of Immokalee High School and a former science teacher at Immokalee Middle School, James has been with the county since 2005. Before joining the CRA he worked for seven years as a project manager for the Collier County Public Utilities Department in the Planning and Project Management Division. A graduate of Alabama A&M University, he holds a BS in Electrical Engineering and a minor in Mathematics. James is happy to be in a position to make improvements to the community he loves. Born in Haiti, James came to the U.S. with his family when he was 16 years old. James welcomes you to email him at James.Sainvilus@colliercountFL.gov.



Special thanks to Tim Durham, Executive Manager of Corp Business Ops and Michelle Arnold, Director of Public Transit and Neighborhood Enhancement (PTNE) for their leadership and guidance as we transition through this year's reorganization. Sincere appreciation to PTNE staff, Tessie Sillery and Caroline Soto, for administrative support.

Board Chairs

William L. McDaniel Jr., District 5 Commissioner

As the Chairman of the CRA for the Immokalee area, it is my pleasure to continue to oversee the continuous redevelopment of the Immokalee Community Redevelopment Area. As we have in previous years, we will continue to engage our residents to receive their input and help us develop our master plan. Immokalee is key to the long term economic success of Collier County and our residents' input is critical. I look forward to your comments and working with you to the benefit of our community.



Dr. Frank Nappo, Immokalee CRA Chair



Dr. Frank Nappo of Naples has a longstanding involvement in volunteering and public service. He has served as a board member of the Naples Art Association at Von Liebig Art Center and was President of the association's board (2007-2011). He served as President of Drug Free Collier (2012-2016) and has been a board member for the past nine years. He currently is the President of Immokalee Housing and Family Services, serving on the board since 2008. He was appointed to serve on the Governor's Commission on Community Service, Volunteer Florida and was appointed to the Volunteer Florida Foundation from 2013-2016. In 2014 he was appointed to the Immokalee CRA and became Chair in 2016. He is a Board Member and Secretary of Residential Options of Florida and a Board Member of 1 By 1 Leadership Immokalee.

Dr. Nappo is retired from a distinguished career in education including his role as Dean of Liberal Arts and Associate Professor at Burlington County College (now known as Rowan College of Burlington).

Cherryle Patricia Thomas, Immokalee MSTU Chair

Cherryle Thomas has been a resident of Immokalee for over 30 years, coming to Immokalee in 1985. Since her arrival she has been involved in volunteer and public service work. She was the principal founder of "Christmas Around the World Parade & Gala" in 1991 and has served continuously as the chair for the committee for 26 years. She has also served on the MSTU board for 25 years and has been the Chair since 2005. She has been apart of the Immokalee Chamber of Commerce since 1990.



Her hometown was Tarboro, North Carolina. She is of Native American/White & African America descent. She attended A&T State University where she received her BS degree. She was the first African American accepted for a Dietetic Internship at Duke University and has a MS in Public Health Nutrition from University of Wisconsin. She is a member of Roman Catholic Faith, Future Homemakers of America, American Dietetic Association, and The Alpha Kappa Alpha Sorority. She has been married for 44 years to Fred N. Thomas Jr.; they have two children and several grandchildren and godchildren.

Boards

Board of County Commissioners

- Donna Fiala, District 1, CRA Board Co-Chair
- Andy Solis, District 2, BCC Vice-Chair
- Burt Saunders, District 3
- Penny Taylor, District 4, BCC Chair
- William L. McDaniel, Jr. District 5 CRA Board Co-Chair



Local Redevelopment Advisory Board

- Dr. Frank Nappo, Chair
- Estil Null, Vice-Chair
- Michael Facundo
- Ski Olesky
- Andrea Halman
- Yvar Pierre
- Anne Goodnight
- Linda Oberhaus

Lighting and Beautification MSTU

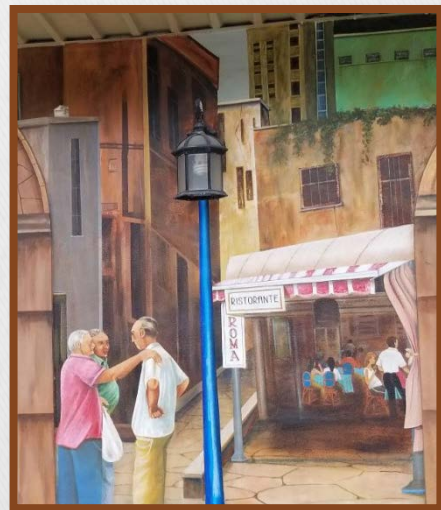
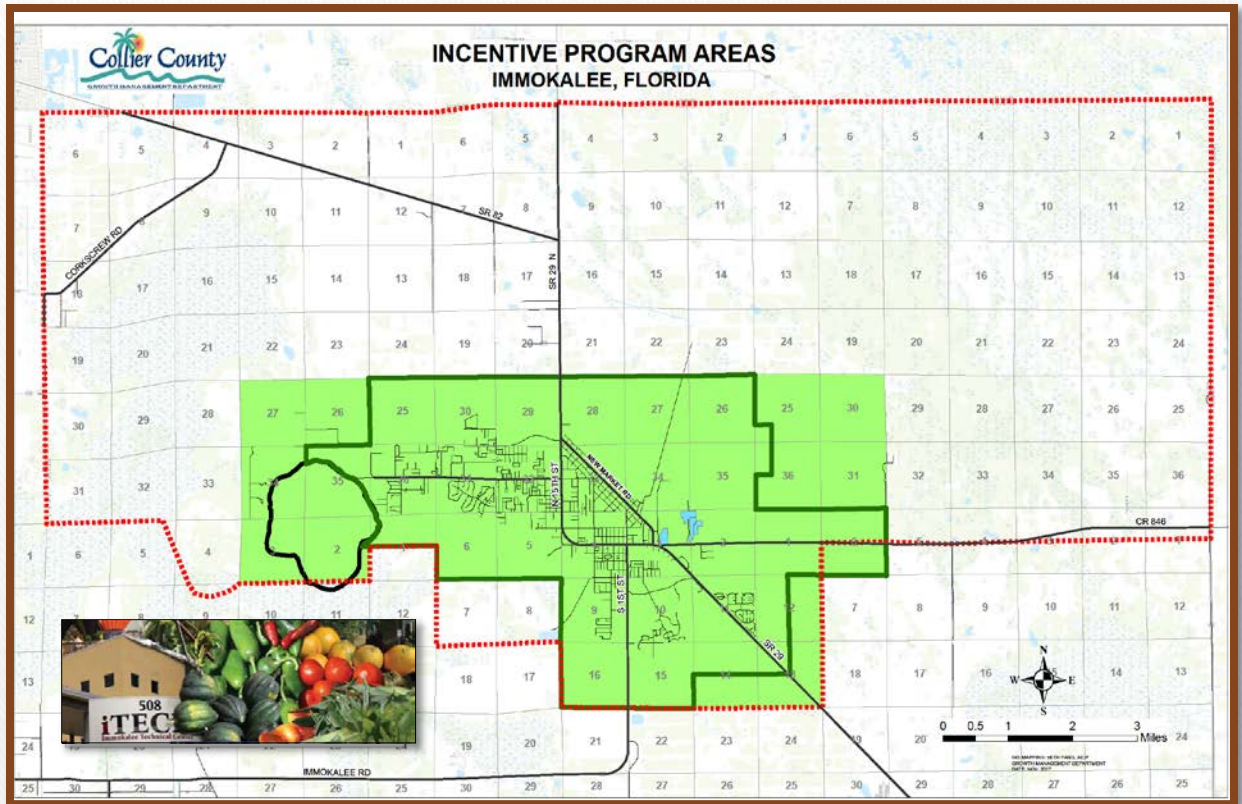
- Cherryle Thomas, Chair
- Bill Deyo, Vice-Chair
- Norma Garcia
- Andrea Halman



Public meetings for the Immokalee CRA are held the third Wednesday of every month. Public meetings for the Immokalee MSTU are held the fourth Wednesday of every month. All meetings are held at 8:30 a.m., at 750 South Fifth Street, Immokalee, Florida 34142 unless otherwise noticed.



CRA & MSTU Boundary



Mural is located outside Roma In Havana in Immokalee.

What is a CRA?



The Collier County Community Redevelopment Agency (CRA) was established in March 2000 to alleviate slum and blight in two separate Redevelopment Areas within Collier County: The Bayshore Gateway Triangle Redevelopment Area and the Immokalee Redevelopment Area.

Community Redevelopment Agency refers to a public entity created by Collier County to implement the activities outlined under Chapter 163, Florida Statutes. The Board of County Commissioners, is the ex-officio governing Board of the CRA. The CRA adopted the Immokalee Master Plan that includes all of the Immokalee Urban Designated Area.

Immokalee Local Redevelopment Advisory Board

On March 14, 2000, the Board of County Commissioners adopted Resolutions 2000-82 and 2000-83 establishing the Collier County Community Redevelopment Agency and identifying two areas within unincorporated Collier County (Bayshore/Gateway Triangle and Immokalee) as areas in need of redevelopment. In addition, Resolution 2000-83 (as amended) authorized the creation of Local Advisory Boards by separate resolution to assist in the implementation of the redevelopment plan. In 2016, Resolution 2016-198 was adopted to revise the bylaws to clarify the membership and terms of office. The purpose of this nine-member committee is to be the primary vehicle for community and professional input to the CRA for matters relating to the Immokalee Redevelopment Area. Terms are for three years.

How funding is created?

Property values in the CRA are capped, or frozen, at the assessed value for a established base year (2000). Thereafter, any tax revenues due to increases in property values in excess of the base are dedicated to the redevelopment area. The generated revenue is known as tax increment financing and is used in the Immokalee CRA to leverage its redevelopment efforts.



What is a MSTU?



A Municipal Service Taxing Unit (MSTU) is a funding mechanism where community members, with Board approval, assess themselves to make improvements to their neighborhood and/or community area and provide additional services based on community desires.

The daily, routine services of the Immokalee Beautification MSTU consist of managing the maintenance of all public areas along Main Street (SR 29) and First Street (CR 846) within the limits of the Immokalee Urban Area. Responsibilities include the selection, coordination and management of Collier County-approved contractors assigned to various maintenance and repair services such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and street lighting (Immokalee's blue street lights). In addition, the MSTU provides assistance and coordination for communication with various governmental agencies and the public.

Immokalee Lighting and Beautification Advisory Committee

The five-member advisory committee was created on October 22, 1985, to assist the Board of County Commissioners in the business affairs of the Immokalee Beautification Taxing District, and to prepare and recommend an itemized budget to carry out the business of the district for each fiscal year. In 2011, the CRA was designated to administer and manage the Immokalee MSTU.

Membership on the advisory committee represents the population within the Immokalee Beautification Taxing District. Four members must be permanent residents within the MSTU and one member may be an owner of residential or commercial property within the MSTU; this member may be an individual, an officer of a corporation, or a partner of a partnership. Terms are four years.

How is funding created?

Through a millage rate set by the MSTU's enabling ordinance. All capital projects, as well as the maintenance and other operating projects are managed by the Immokalee CRA.



CRA Projects

Commercial Façade Grant Program

In accordance with Objective 1.2 in the Immokalee Area Master Plan, the CRA continued to provide financial incentives to businesses in Immokalee via the Commercial Façade Improvement Grant program. The CRA implemented the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67.

Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures.



On May 3, 2017, the Lozano's Restaurant received a check from the CRA for \$20,000 for renovations to property located at 405 New Market Rd, Immokalee, Florida 34142.

Southwest Florida Promise Zone Designation (SFPZ)

The Promise Zone is a federal program established in 2016 to provide benefits and incentives to advance revitalization in rural areas. The 10-year designation provides preferences for certain competitive federal grant programs and a federal liaison is assigned to help designees navigate federal programs. The SFPZ is a partnership led by the Southwest Florida Regional Planning Council (Immokalee, Glades and Hendry Counties), with the goals of creating jobs, enhancing economic activity, improving educational opportunities, reducing crime and improving community infrastructure. A Vista position for Immokalee is funded. The open position will focus on assisting with Economic Development. Contact the CRA office if you are interested in applying for the position.

The United States Department of Agriculture and Southwest Florida Regional Planning Council hosted a community outreach meeting May 31, 2017, at the CareerSource Center to provide information on home repair grant and loans available to senior citizens and low-income homeowners through the USDA Section 504 Home Repair Program. The meeting was very well received by the community of Immokalee.



Florida Heartland Economic Region of Opportunity (FHERO)



FHERO is a regional collaboration of six counties: Desoto, Glades, Hardee, Hendry, Highlands, Okeechobee, the city of Belle Glade, and the Community of Immokalee in Collier County whose purpose is to coordinate the collective economic power to advance the region. The designated contact for Collier County is Christie Betancourt, Collier County CRA, Immokalee Operations Manager, and the Non-Profit Organization Engaged in Economic Development contact is Kristi Bartlett, Naples Chamber Vice President. The 2017 compliance report summarized activities including working with local board of realtors, Immokalee Foundation, Collier County Airport Authority and professional networks to gather information on available sites and buildings for sale and lease.



Over the past year FHERO designees, met with the following companies/organizations in Immokalee to learn more about potential needs and provide assistance for retention and expansion: Salazar Machine & Steel, Tellus, Fletcher Flying Services, Lipman Produce, Immokalee Chamber, Immokalee Foundation, iTTECH, Project Roma, Taste of Immokalee, Alternative Labs, Concrete Impressions, Oakes Farms, Oxxe Oil, Exotic Car Racing Club/Facility, Aquaponic Farm, Rapid Aircraft. County staff hosted a focus group for the Culinary Incubator. Staff works closely with CareerSource SWFL and the school district to relay training needs.

In 2017 Marketing Alliance, was hired by FHERO to develop a marketing plan for the region. In April, they toured, videoed, and photographed the community of Immokalee. The tour efforts included the Immokalee Regional Airport, Pepper Ranch Preserve, Immokalee Pioneer Museum at Roberts Ranch, the Immokalee Produce Center and Lake Trafford.



Immokalee Impact Fee Installment Payment Pilot Program

On July 11, 2017, the BCC adopted Ordinance 2017-34 that established an Impact Fee Installment Payment Pilot Program for the Immokalee CRA. The ordinance provides an alternative to paying impact fees in full as a prerequisite for the issuance of a Certificate of Occupancy. A fee payer may pay impact fees in installments rather than a lump sum by entering into an impact fee installment payment program agreement with Collier County that allows installment payments as a special assessment levied as non-ad valorem tax against the subject property. The program took effect October 1, 2017.



Small Business Forum

One of the many economic development efforts was the Spanish Small Business Forum held May 25, 2017, at the Boys & Girls club in Immokalee. The partnership was between the Immokalee Chamber of Commerce, the Immokalee CRA, and the Boys and Girls Club in Immokalee. The forum was sponsored by First Florida Integrity Bank, and supported by the NAACP-Collier, the Delta Sigma Theta Sorority, and the Naples Accelerator.



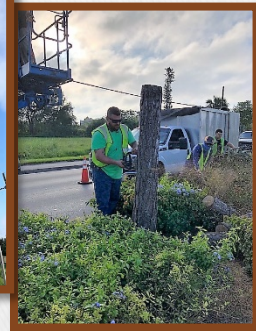
This collaborative effort offered information and orientation to local small business owners, and to those who are considering starting up a small business. The concerted effort was conducted to promote economic and business development in Immokalee. Experienced presenters from organizations like Prospera, SCORE, Goodwill Microenterprise, and the Small Business Administration offered their services at no cost. Most shared important information on “How and where to access capital,” “How to turn an idea into a business,” and “How to grow and expand your business.” A series of workshops will be offered in the upcoming year.

MSTU Projects

Services of the Immokalee Beautification MSTU consist of managing the maintenance of all public areas along Main Street (SR 29) and First Street (CR 846) within the limits of the Immokalee Urban Area. A&M Property Maintenance, a local Immokalee vendor, has been providing great service by performing various maintenance and repair services, such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and installing banners and holiday decorations.



Existing Welcome Sign



Monument Conceptual Design



The MSTU board approved a conceptual design for the replacement of the three signs located north and south along Main Street and at the west entry of First Street. The MSTU hired Q. Grady Minor & Associates, P.A. (GradyMinor) to do the design.

Joint Community Projects

Pedestrian Safety Improvements on SR 29 (Main St. from N. Ninth St. to N. First St.)

The CRA is continuing to coordinate with FDOT to improve pedestrian safety along Main Street. Improvements include a new signal at Third Street and Seventh Street, consolidating the midblock crossing and signage.. This project is currently in design phase and is expecting to be constructed in FY 2019.



Transportation Investment Generation Economic Recovery (TIGER) Grant Immokalee Complete Street Growing - Connections to Create Mobility Opportunities



Both the CRA and the MSTU offered letters of support for the TIGER IX application submitted to U.S. Department of Transportation by the Collier County Board of County Commissioners. The ***Growing Connections to Create Mobility Opportunities in Immokalee*** will further implement the vision to redevelop Immokalee into a safe pedestrian/multi-modal community. This project will target specific high-traffic pedestrian areas identified in the Immokalee Walkability Community Study adopted in 2011.

Safe Route to School: Eden Park Elementary School Sidewalks

The Florida Department of Transportation, District One Safety Office, awarded Collier County design funds in the amount of \$54,738.33 for FY2019 and \$662,333.00 for Construction/CEI for FY 2022. This project is to be designed and constructed by the county under the requirements of the Local Agency Program.



Immokalee Sidewalk Improvement Project

Immokalee CRA was awarded an additional \$125,000 of Community Development Block Grant funds to complete the Immokalee Sidewalk Improvement Project. On September 26, 2017, the Board of County Commissioners approved an amendment to the previously approved HUD grant agreement between the BCC and the CRA for additional funding in the amount of \$125,000 and a time extension for the Immokalee Sidewalk Improvement Program. The overall grant budget agreement is now \$600,000. Construction is currently underway. The project is expected to be completed in March 2018.



Blue Zone Project Southwest Florida Built Environment

On May 17, 2017, Blue Zone Built Environment consultants Dan Burden and Samantha Thomas presented held a public workshop and stakeholder meetings with members of the Immokalee CRA, community leaders and the District 5 Commissioner. The goal of the workshop was to begin the process of identifying a marquee project. During the workshop, the members identified their top three priorities for a potential marquee, including Lake Trafford Road, Main Street and Westcox Road.



Hurricane Irma

Hurricane Irma struck south Florida Sunday, September 10, 2017, causing devastation that had not been seen within the State in a decade. Communities on both the east and west sides of the peninsula were significantly impacted, predominately seeing power outages to millions of homes, crushing fuel shortages, and a huge need for basic humanitarian relief such as food, water, and emergency sheltering. Immokalee and its residents were in the direct path. The community, while remaining vigilant in the face of the hurricane, was in a state of flux, trying to feed its residents while also attempting to organize, manage, and control the tremendous flow of volunteer organizations and donated goods coming into the community.

An Immokalee Response Team was requested by the Collier County Emergency Operations Center to provide assistance to the community. The team was assigned the mission of coordinating the efforts of the non-governmental organizations and the volunteers and donations received by the community. The team was also given the task of communicating the need for resources of the community to the County for further assistance and creating considerations for short-term, intermediate, and long-term response/recovery that can be utilized for future incidents.



Hurricane Irma – Immokalee Unmet Needs Coalition

Due to the impact of Hurricane Irma, an Immokalee Unmet Needs Coalition was formed. The association is a collaboration of non-profit, faith based, local, state and national organizations whose mission is to assist in identifying the unmet needs of those affected by disaster. Working together, the coalition shares information and recourses to address the needs of individuals, businesses and families.



Committees formed to meet the needs are:

- ▶ Needs Assessment: work with designated agencies to conduct a post-hurricane assessment and prioritize needs.
- ▶ Case Management: coordinate and manage requests to support unmet needs in the community.
- ▶ Resource Directory/Communication: provide information, and update a list of resources for members and the community.
- ▶ GIK/Distribution Center: coordinate in-kind donations and distributions to the community.
- ▶ Volunteer Management: coordinate volunteer groups coming to the community to match with the needs in the community.
- ▶ Housing Task Force: address immediate and long-term housing needs.
- ▶ Spiritual & Emotional Care: coordinate services to reach those in the community.



Economic Development

2017 was a busy year for both business development and expansion, and infrastructure improvements in the community. Staff and the CRA and MSTU advisory boards attended various ceremonies for the following Immokalee businesses:

First Bank of Immokalee – Ground Breaking May 10, 2017

El Noa Sports Bar – Ribbon Cutting May 22, 2017

St. Matthews House Thrift Store – Ground Breaking May 24, 2017 and Grand Opening Ribbon Cutting November 17, 2017

Gabriel's House of Care – Grand Opening Ribbon Cutting December 16, 2017



Projects on the Horizon



Florida Culinary Accelerator @ Immokalee Airport

Members of the Immokalee community joined County staff and Board members for the Collier Culinary Connection Day March 2, 2017. It was the official groundbreaking ceremony for the Florida Culinary Accelerator in Immokalee at 170 Airpark Blvd. Bldg. 103. The Florida Culinary Accelerator located in Immokalee is a membership-based commercial kitchen for the preparation, creation and distribution of hand crafted food products. Any Culinary Entrepreneurs will soon be able to create their own products in the Culinary Accelerator.



Three-star Michelin rated chef Christian Le Squer toured and greeted culinary head chef and students at Immokalee Technical College April 21, 2017. Christian Le Squer will partner with Immokalee's Culinary Accelerator to boost food entrepreneurship in the region and help put Immokalee on the map as a food-manufacturing destination for aspiring chefs.



Immokalee Water & Sewer District Water Main Replacement Project

The Immokalee Water-Sewer District has a \$21,000,000 construction project under way in the Immokalee Area. The project is funded by USDA and consists of four phases replacing asbestos cement and undersized water mains. A groundbreaking ceremony was held August 24, 2017. The goals of this project are to replace undersized and outdated water main infrastructure, improve water quality, improve system reliability, and to reduce unaccounted for (unbilled) water.



This project area encompasses approximately 50 miles of asbestos cement and undersized (2-inch and 3-inch diameter) water mains, which equates to roughly one-half of the entire distribution system. The existing water mains were part of the original private utilities systems.

Community Events



- Lipman Backpack Giveaway
- Lipman 5K Run
- Earth Day
- Ciclovía events
- Celebrate Immokalee events
- Christmas Around the World
- Interagency meetings
- One By One Leadership events
- Immokalee Unmet Needs Coalition
- Sports Activity Day at Boys & Girls Club
- Blue Zone Project committee
- Schultze Foundation committee
- Naples Accelerator workshops & training classes
- Immokalee Chamber of Commerce Meetings
- Boys & Girls Club of Collier County events
- Taste of Immokalee events
- Chamber of Commerce Business After hours
- Highlands Elementary Career Day



CRA hosted the 4th Annual Christmas Tree Lighting Event

The CRA hosted the Annual Tree Lighting at the Immokalee Zocalo Plaza with the help of the MSTU, the Seminole Casino Hotel, Collier County Parks & Recreation, the Immokalee Chamber of Commerce, the Sheriff's Department and the Immokalee Fire Department.



Ciclovia Immokalee! is in its third year of providing the community of Immokalee a monthly day of safe and open environment at the Immokalee Community Park for families to run, bike, play and be well together.

Celebrate Immokalee Festival was held March 24-26, 2017. This annual event is organized by the Immokalee Chamber of Commerce and was facilitated by the Immokalee Pioneer Museum at Roberts Ranch.



Earth Day was held April 22, 2017, as a joint collaboration with 1 By 1 Leadership, Conservation Collier and Collier County Parks & Recreation.



Lipman Backpack Give Away was held August 5, 2017, at the Immokalee High School field.



Lipman 5K Run was held April 22, 2017, at the Immokalee High School field.

Immokalee CRA Annual Report

Financial Reporting



Mural is located inside Lozano's Restaurant in Immokalee.

In accordance with s.163.356 (3) Fla., Stat., the annual report for the Immokalee Community Redevelopment Agency (CRA) has been filed with Collier County. This report includes information on activities for fiscal year 2017. Complete financial statements are contained in the 2017 Collier County Comprehensive Annual Financial Report (CAFR).

Immokalee CRA

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA

FY-2017 CRA Operating and Grant Budget

Funds 186, 715 & 716

Unaudited

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Beginning Balance	\$ 268,100.00	\$ 268,100.00	\$ 322,500.00	\$ 54,400.00
Tax Increment	\$ 544,600.00	\$ 544,600.00	\$ 544,600.00	\$ -
Interest	\$ 1,900.00	\$ 1,900.00	\$ 4,941.90	\$ 3,041.90
Mgt. Fee Paid by MSTU	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ -
Grant & Reimburse	\$ -	\$ 600,000.00	\$ 1,802.04	\$ (598,197.96)
Misc., TC & PA Trans	\$ -	\$ -	\$ 1,108.13	\$ 1,108.13
Total Sources	\$ 899,600.00	\$ 1,499,600.00	\$ 959,952.07	\$ (539,647.93)
Expenditures				
Personal Services	\$ 245,400.00	\$ 245,400.00	\$ 234,909.39	\$ (10,490.61)
Operating	\$ 215,200.00	\$ 235,200.00	\$ 152,385.73	\$ (82,814.27)
Capital	\$ 5,000.00	\$ 795,494.75	\$ 5,133.76	\$ (790,360.99)
Grants in Aid	\$ 55,000.00	\$ 55,000.00	\$ 34,175.92	\$ (20,824.08)
Repay Advance to Fund (111)	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -
Estimated End Balance / Reserve	\$ 349,000.00	\$ 138,505.25	\$ 503,347.27	\$ 364,842.02
Total Uses	\$ 899,600.00	\$ 1,499,600.00	\$ 959,952.07	\$ (539,647.93)



Mural is located inside Lozano's Restaurant in Immokalee.

Immokalee Beautification Municipal Services Taxing Unit

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA Managed MSTU

FY-2017 Budget to Actual – Immokalee Beautification MSTU

Funds 162

Unaudited

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Beginning Balance	\$ 359,600.00	\$ 359,600.00	\$ 451,700.00	\$ 92,100.00
Ad Valorem Taxes	\$ 325,750.04	\$ 325,750.04	\$ 332,140.09	\$ 6,390.05
Interest	\$ 2,849.96	\$ 2,849.96	\$ 5,782.86	\$ 2,932.90
Misc., TC & PA Trans	\$ -	\$ -	\$ 8,553.04	\$ 8,553.04
Total Sources	\$ 688,200.00	\$ 688,200.00	\$ 798,175.99	\$ 109,975.99
Expenditures				
Operating	\$ 203,400.00	\$ 203,400.00	\$ 48,949.87	\$ (154,450.13)
Capital	\$ 100,000.00	\$ 100,000.00	\$ 68,090.50	\$ (31,909.50)
Mgt. Fee Paid to CRA	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ -
Cost of Tax Collection	\$ 11,500.00	\$ 11,500.00	\$ 9,938.47	\$ (1,561.53)
Estimated End Balance / Reserve	\$ 288,300.00	\$ 288,300.00	\$ 586,197.15	\$ 297,897.15
Total Uses	\$ 688,200.00	\$ 688,200.00	\$ 798,175.99	\$ 109,975.99



Mural is located outside Roma In Havana Restaurant.

Immokalee CRA Managed Road Segment Immokalee Road & SR 29

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA Managed MSTU

FY-2017 Budget to Actual – Immokalee Road & State Road 29

Funds 111-163805

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Net Cost Unincorp Gen'l Fund	\$ 200,600.00	\$ 200,600.00	\$ 175,338.12	\$ (25,261.88)
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Total Sources	\$ 200,600.00	\$ 200,600.00	\$ 175,338.12	\$ (25,261.88)
Expenditures				
Landscape Material	\$ 33,900.00	\$ 33,900.00	\$ 24,386.90	\$ (9,513.10)
Contractual Maintenance	\$ 130,000.00	\$ 130,000.00	\$ 130,168.82	\$ 168.82
Water & Electricity	\$ 25,000.00	\$ 25,000.00	\$ 15,253.44	\$ (9,746.56)
Irrigation/Other Supplies	\$ 11,700.00	\$ 11,700.00	\$ 5,528.96	\$ (6,171.04)
Total Uses	\$ 200,600.00	\$ 200,600.00	\$ 175,338.12	\$ (25,261.88)



Mural is located inside Lozano's Restaurant in Immokalee.



Collier County Community Redevelopment Agency - Immokalee

CareerSource Southwest Florida

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