

**Collier County Government
Fiscal Year 2021 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	588,998	684,900	871,200	752,800	-	752,800	9.9%
Indirect Cost Reimburs	51,200	57,100	57,100	51,400	-	51,400	(10.0)%
Capital Outlay	32,543	108,500	744,900	113,500	-	113,500	4.6%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
Net Operating Budget	929,116	1,182,800	1,916,600	1,237,400	-	1,237,400	4.6%
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	1,472,000	-	1,842,100	-	1,842,100	25.1%
Total Budget	1,144,954	3,022,400	2,326,200	3,498,300	-	3,498,300	15.7%
Appropriations by Program	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Immokalee Beautification MSTU (162)	223,198	378,600	284,400	388,500	-	388,500	2.6%
Immokalee Community Redevelopment Agency (CRA) (186)	502,852	588,500	580,100	631,000	-	631,000	7.2%
Immokalee CRA Grant and Grant Match (715/716)	-	-	836,400	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	203,066	215,700	215,700	217,900	-	217,900	1.0%
Total Net Budget	929,116	1,182,800	1,916,600	1,237,400	-	1,237,400	4.6%
Total Transfers and Reserves	215,838	1,839,600	409,600	2,260,900	-	2,260,900	22.9%
Total Budget	1,144,954	3,022,400	2,326,200	3,498,300	-	3,498,300	15.7%

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Immokalee Community Redevelopment Agency (CRA)

Division Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	348,281	395,100	379,300	430,000	-	430,000	8.8%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	17,217	-	900	-	-	-	na
Interest/Misc	42,352	19,000	21,500	19,000	-	19,000	0.0%
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	728,400	-	728,400	18.1%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	164,900	-	164,900	18.0%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
Carry Forward	1,511,800	1,511,800	1,796,100	1,775,600	-	1,775,600	17.4%
Less 5% Required By Law	-	(20,800)	-	(22,500)	-	(22,500)	8.2%
Total Funding	3,009,626	3,022,400	4,101,800	3,498,300	-	3,498,300	15.7%

Division Position Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	3.00	2.00	2.00	2.00	-	2.00	0.0%

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**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
CRA Implementation	1.00	611,481	620,100	-8,619
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
Immokalee Beautification MSTU Management	1.00	93,619	85,000	8,619
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves/Transfers/Interest	-	1,183,100	1,183,100	-
Current Level of Service Budget	2.00	1,888,200	1,888,200	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Personal Services	220,616	257,300	223,400	194,700	-	194,700	(24.3)%
Operating Expense	170,766	197,800	278,300	258,400	-	258,400	30.6%
Indirect Cost Reimburs	48,700	54,900	54,900	49,400	-	49,400	(10.0)%
Capital Outlay	27,012	3,500	3,500	3,500	-	3,500	0.0%
Grants and Aid	5,758	75,000	20,000	125,000	-	125,000	66.7%
Remittances	30,000	-	-	-	-	-	na
Net Operating Budget	502,852	588,500	580,100	631,000	-	631,000	7.2%
Trans to 001 Gen Fd	-	46,400	46,400	53,800	-	53,800	15.9%
Trans to 187 Bayshore Redev Fd	74,100	75,200	75,200	74,100	-	74,100	(1.5)%
Trans to 716 Im CRA Match	-	60,000	160,000	100,000	-	100,000	66.7%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Reserve for Contingencies	-	58,000	-	62,400	-	62,400	7.6%
Reserve for Capital	-	774,800	-	936,900	-	936,900	20.9%
Total Budget	606,952	1,632,900	891,700	1,888,200	-	1,888,200	15.6%
Total FTE	3.00	2.00	2.00	2.00	-	2.00	0.0%

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Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Intergovernmental Revenues	-	-	1,600	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	9,600	-	-	-	na
Miscellaneous Revenues	6,467	-	-	-	-	-	na
Interest/Misc	21,540	12,000	12,000	12,000	-	12,000	0.0%
Trans fm 001 Gen Fund	574,900	616,900	616,900	728,400	-	728,400	18.1%
Trans fm 111 Unincorp Gen Fd	130,100	139,700	139,700	164,900	-	164,900	18.0%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	714,400	779,900	925,400	898,500	-	898,500	15.2%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
Total Funding	1,532,407	1,632,900	1,790,200	1,888,200	-	1,888,200	15.6%

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 13, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to a Business Development Center Grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. The FY 21 tax increment is \$215,093,851.

Forecast FY 2020:

Personal service costs are forecast somewhat under budget due to vacancy savings.

Current FY 2021:

Reductions to the personal services budget reflects the shift of expenses for job bank labor from personal services to contract labor budgeted in the operating expense category. A budget of \$105,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. Reserves totaling \$999,300 are budgeted.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Immokalee CRA is \$363,739,441 and the related tax increment value by which the tax increment revenue is derived is \$215,093,851. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$728,400 and \$164,900 respectively. Year over year TIF revenue is increased by \$136,700 or 18.1% to \$893,300.

**Collier County Government
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Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Reserves, Transfers, and Interest	-	100,000	100,000	-
Current Level of Service Budget	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	-	-	100,000	-	-	-	na
Capital Outlay	-	-	736,400	-	-	-	na
Net Operating Budget	-	-	836,400	-	-	-	na
Reserve for Capital	-	60,000	-	100,000	-	100,000	66.7%
Total Budget	<u>-</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Reimb From Other Depts	68,549	-	676,400	-	-	-	na
Trans fm 186 Immok Redev Fd	-	60,000	160,000	100,000	-	100,000	66.7%
Total Funding	<u>68,549</u>	<u>60,000</u>	<u>836,400</u>	<u>100,000</u>	<u>-</u>	<u>100,000</u>	<u>66.7%</u>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2020:

Forecast grant funded activity includes the following project:

\$836,400 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2021:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share new grants, \$100,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

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**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
MSTU Operations & Maintenance	-	388,500	388,500	-
Reserves/Transfers/Interest	-	903,700	903,700	-
Current Level of Service Budget	-	1,292,200	1,292,200	-

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	215,166	271,400	277,200	276,500	-	276,500	1.9%
Indirect Cost Reimburs	2,500	2,200	2,200	2,000	-	2,000	(9.1)%
Capital Outlay	5,532	105,000	5,000	110,000	-	110,000	4.8%
Net Operating Budget	223,198	378,600	284,400	388,500	-	388,500	2.6%
Trans to Property Appraiser	2,995	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,943	9,000	9,000	9,300	-	9,300	3.3%
Trans to 112 Landscape Fd	15,800	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	637,200	-	805,200	-	805,200	26.4%
Total Budget	334,936	1,113,800	382,400	1,292,200	-	1,292,200	16.0%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Ad Valorem Taxes	348,281	395,100	379,300	430,000	-	430,000	8.8%
Delinquent Ad Valorem Taxes	23,883	-	-	-	-	-	na
Miscellaneous Revenues	10,750	-	-	-	-	-	na
Interest/Misc	20,812	7,000	9,500	7,000	-	7,000	0.0%
Trans frm Property Appraiser	203	-	-	-	-	-	na
Trans frm Tax Collector	4,276	-	-	-	-	-	na
Carry Forward	797,400	731,900	870,700	877,100	-	877,100	19.8%
Less 5% Required By Law	-	(20,200)	-	(21,900)	-	(21,900)	8.4%
Total Funding	1,205,604	1,113,800	1,259,500	1,292,200	-	1,292,200	16.0%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Forecast FY 2020:

Forecast operating expenses are consistent with the adopted budget.

Current FY 2021:

The budget provides for ongoing management and maintenance as well as a \$110,000 allowance for capital expenditures. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$805,200 is provided.

Revenues:

Taxable value is \$429,973,044, an increase of 9.62% over last year. The rolled back rate for this district is 0.9428 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$430,000 in property tax revenue.

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**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2021 Total FTE	FY 2021 Budget	FY 2021 Revenues	FY 2021 Net Cost
Immokalee Roadway Beautification Management	-	217,900	-	217,900
<p>This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.</p>				
Current Level of Service Budget	-	217,900	-	217,900

Program Budgetary Cost Summary	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Operating Expense	203,066	215,700	215,700	217,900	-	217,900	1.0%
Net Operating Budget	203,066	215,700	215,700	217,900	-	217,900	1.0%
Total Budget	203,066	215,700	215,700	217,900	-	217,900	1.0%

Program Funding Sources	2019 Actual	FY 2020 Adopted	FY 2020 Forecast	FY 2021 Current	FY 2021 Expanded	FY 2021 Adopted	FY 2021 Change
Miscellaneous Revenues	-	-	900	-	-	-	na
Net Cost Unincorp General Fund	203,066	215,700	214,800	217,900	-	217,900	1.0%
Total Funding	203,066	215,700	215,700	217,900	-	217,900	1.0%

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2020:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

Current FY 2021:

Planned maintenance expenditures are in line with prior year levels.