

Collier County Community Redevelopment Agency

IMMOKALEE CRA

i The Place to Call Home !

**JOINT MEETING
OF THE COMMUNITY
REDEVELOPMENT AGENCY
& THE IMMOKALEE
BEAUTIFICATION MSTU
(Municipal Service Taxing Unit)
ADVISORY COMMITTEE**

**Special Meeting
February 13, 2020
10:00 a.m.**



Immokalee
Florida in the 21st century

IMMOKALEE

CRA Collier County Community
Redevelopment Agency





Florida's 21st century

2020

January							February							March							April						
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September							October							November							December								
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-  CRA Meeting
-  MSTU Meeting
-  Special Meeting
-  Joint Meeting
-  Offsite Location

All meetings held at CareerSource SWFL located at 750 South 5th Street, Immokalee FL unless otherwise noted

All meetings are held at the CareerSource SWFL Conference Room located at 750 South 5th Street, Immokalee, FL 34142 unless otherwise noted. CRA Meetings are held every third Wednesday of the month. MSTU Meetings are held every fourth Wednesday of the month.

CRA Board

Commissioner
Donna Fiala
Co-Chair

Commissioner
William McDaniel, Jr.
Co-Chair

Commissioner
Burt L. Saunders

Commissioner
Penny Taylor

Commissioner
Andy Solis, Esq

CRA Advisory Board

Frank Nappo
Chairman

Anne Goodnight
Vice-Chair

Mike Facundo
Edward "Ski" Olesky
Estil Null
Andrea Halman
Yvar Pierre
Frank Leon
Mark Lemke

**MSTU Advisory
Committee**

Bernardo Barnhart
Chair

Peter Johnson
Vice-Chair

Andrea Halman
Norma Garcia
Cherryle Thomas

CRA Staff

Debrah Forester
CRA Director

Christie Betancourt
Operations Manager

Monica Acosta
Administrative
Assistant

Special Joint Meeting

Community Redevelopment Agency Advisory Board and the Immokalee Lighting and Beautification MSTU Advisory Committee.

CareerSource Southwest Florida
750 South 5th Street
Immokalee, FL 34142
239-658-3000

February 13, 2020 - 10:00 A.M.

- A. Call to Order
- B. Pledge of Allegiance and Moment of Silence
- C. Roll Call and Announcement of a Quorum
- D. Introductions
- E. Approval of Workshop Agenda (*CRA & MSTU Action Item*)
- F. Announcements (*CRA & MSTU Action Item*)
 - 1. CDBG FY20/21 Application Cycle
 - i. Immokalee Sidewalk Improvements – West Eustis Phase III (Enclosure 1)
- G. Community Presentation (*CRA Action Item*)
 - 1. McDonald's Rebuilt – Parking Exemption
- H. Old Business
 - 1. Strategic Planning Session for 2019 CRA & MSTU Plans
 - i. 2019 Work Plan (Enclosure 2)
 - ii. Review 2019 Accomplishments (Enclosure 3)
 - 2. Budget
 - i. 2019/2020 Budget (Enclosure 4)
- I. New Business
 - 1. Review and discuss Focus Areas and Priorities for 2020
 - 2. Review and discuss 2020/2021 Budget
- J. Citizen Comments.
- K. Next Meeting Date. CRA will meet on February 19, 2020 at 9:00 A.M. at CareerSource. MSTU will meet on February 26, 2020 at 8:30 A.M. at CareerSource.
- L. Adjournment.

* The next CRA Committee meeting will be held February 19, 2020, at 9:00 A.M. at CareerSource Southwest Florida located at 750 South Fifth Street in Immokalee unless otherwise noticed.

* The next MSTU Committee meeting will be held February 26, 2020, at 8:30 A.M. at CareerSource Southwest Florida located at 750 South Fifth Street in Immokalee unless otherwise noticed.

All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library and provided to the County Public Information Department for distribution. Please contact Christie Betancourt at 239.867.0028 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Christie Betancourt at least 48 hours before the meeting. The public should be advised that members of the MSTU Advisory Committee are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Committee/Board may come before one or more of the referenced Board and Committees from time to time.

B. Project Type

Completed by christie.betancourt@colliercountyfl.gov on 2/7/2020
12:53 PM

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

B. Project Information

B.1. Project Title

Immokalee Sidewalk Improvements - Eustis Avenue

B.2. Which program funds are being sought?

Community Development Block Grant (CDBG)

B.3.a. Amount being request:

\$300,000.00

B.3.b. Total Project Cost:

\$380,000.00

B.3.c. Funding request percentage of total cost:

78.95 %

B.4. If requesting CDBG funding, which one of the three National Objectives will this project target?

Answer in the drop down.

Benefits low and moderate income persons (24 CFR 570.208(a))

B.5. Which HUD Activity Code best reflects this proposed project? *If your project reflects more than 1 matrix code, you must submit multiple applications. See HUD Matrix Code guidance in the Resources section.*

03L - Sidewalk Improvement

B.6.a. Which County Priority will your project target?

Public Services

B.6.b. Describe the impact on Collier County's Priority needs.

The category will be evaluated in terms of the documentation and justification of the need for the activity.

- Has articulated a rationale for the project related to the project's purpose(s). The applicant should explain how the project will address the stated national objectives.
- Has determined the demand for the project. This may include a market analysis of the target population and/or community(ies)

The Immokalee Community Redevelopment Agency (CRA), the Immokalee Municipal Service Taxing Unit (MSTU), the Collier County Public Transit and Neighborhood Enhancement Division (PTNE), and Collier County Metropolitan Planning Organization (MPO) have several areas in Immokalee they would like to construct sidewalks on.

This proposed Project will be used to further implement the Immokalee CRA & MSTU Annual Goals. The Immokalee community area is designated a Rural Area of Opportunity (RAO). The benefits of being a designated RAO is that communities are given extra points on grants, they are eligible to receive waivers or reduction of match, they are priority assignments for REDI as well as to allow the Governor, acting through REDI, to waive criteria, requirements, or similar provisions of any economic development incentive. Incentives include, but are not limited to, the Qualified Target Industry Tax Refund Program, Quick Response Training Program, and Quick Response Training Program for participants in the welfare transition program, transportation projects, Brownfield redevelopment bonus refund, and the rural job tax credit program.

The Immokalee community area is also designated a Promise Zone area. The benefits of being a promise zone is that it partners the Federal government with local leaders who are addressing multiple community revitalization challenges in a collaborative way.

Promise Zone Designees will receive:

- Preferences for certain competitive federal grant programs and technical assistance from participating federal agencies;
- A federal liaison assigned to help designees navigate federal programs;
- An opportunity to engage AmeriCorps VISTA members in the Promise Zone's work
- Promise Zone tax Incentives, if enacted by Congress.

One of the study areas under consideration is Main Street (SR29), a busy arterial corridor for both vehicular and pedestrian traffic within the Central Business District. State Road 29 provide access for tourist from State Road 27 to the north in Hendry County to South of Everglades City, south of US 41 (a.k.a. Tamiami Trail East) and terminating at Everglades Airport. The section of SR29 (Main Street) that passes through Immokalee provides the main access to the economical support of the downtown businesses and overall community. The Sidewalk program will greatly improve the functionality and aesthetics of the business district and residential areas while improving the quality of life in Immokalee. Both the CRA and Immokalee Lighting/Beautification MSTU Advisory Committees have worked long and hard with Collier County Alternate Transportation Department and Collier Metropolitan Planning Organization (MPO) Board to ensure that these improvements be carried through to completion to serve the community interests as a whole.

The design elements of the sidewalk projects along West Eustis Avenue will include fitting sidewalk around existing drainage system and modifying the drainage component as necessary. The removal of existing damaged and deteriorated asphalt and replacement with new concrete sidewalk and will incorporate improved pip culverts under the driveways where identified. This sidewalk project will reflect the Immokalee community's desire to improve the Immokalee central business district. The community's regional beautification plan for future improvements have been determined through a comprehensive study prepared by a team of professionals that include RWA Consulting Inc. and Land Design Innovation Incorporated, the results of the study are contained in the "Immokalee CRA Public Realm Plan/Town Design", dated 2012, and winner of the 2020 Florida Planning and Zoning Association Award of Merit.

B.7. Provide justification for how your project targets the National Objective/County Goals selected above

This project will provide public facilities and improvements to the local schools, non-profits, and the residential and commercial areas on the southside of Immokalee. The Low Moderate Income designation is illustrated using HUD Low Income Census Tract map, (Exhibit 22) LMA Collier County Maps FY 2015 and Immokalee Area Census Map.

B.8. IF APPLYING FOR SHIP FUNDS: Please select the SHIP Strategy that best reflects the proposed project.

N/A

B.9. Accomplishment Type

Public Facilities

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B.10. Geographic Service Area

CDBG Target Area

B.11. HUD Census Tract Identification System: Click the link below, or copy the link and paste in your browser, to access the system.

<http://hud.maps.arcgis.com/apps/Viewer/index.html?appid=9642c475e56f49efb6e62f2d8a846a78> Please list the target census tract(s) in the space provided.

Census tract 112.04. Low/Mod total 2,485 and Low/Mod Universe total is 2,890.

B.12. Provide a concise project description and goals narrative.

The category will be evaluated in terms of the goals, objectives and activities (GOA) planned to complete the project, the numbers served versus the cost and the sustainability of the activity.

- **Project GOA respond to identified problems, needs, and community demand as determined by the applicant**
- **Project GOA should be concise, achievable, measurable, time-limited, and clearly stated**
- **Project GOA evidence the project's value and facilitate the applicant's organizational goals and objectives**

The Collier County Board of County Commissioner, on behalf of Immokalee Community Redevelopment Agency (CRA), is seeking funding assistance to complete the next phase of the Immokalee Sidewalk Improvements Project. We are requesting \$300,000 construction funds to construct the project. If awarded the MSTU will be allocating \$60,000 for the design portion in FY20 and the CRA will allocate \$20,000 of CRA Match funds in FY2021.

Immokalee is a walking community where walking should be a safe and convenient mode of transportation and recreation. In order to promote more walking and cycling activities, the CRA is requesting funds to construct sidewalks in locations where the highest concentrations of pedestrians exist and where the lack of a sidewalks poses the greatest threat to the pedestrian.

The proposed sidewalk improvements are located on existing streets within a high concentration of older residential development. While streets built today are required to include sidewalks, many of the existing streets in Immokalee were built without sidewalks to minimal standards. Many have no sidewalks and those that do may not meet ADA requirements.

Funding of this proposal will complete the sidewalk on the final portion of West Eustis Avenue from South Fifth Street to South 1st Street. This project area will be designed in FY2020.

Most residents in this farmworker community use alternative modes of transportation to commute on a daily basis. Providing a safe and interconnected sidewalk system is one of the community's priorities. To reach this goal, the sidewalk master plan needs to take on a neighborhood focus approach with a multi-phase implementation schedule. The sidewalk projects provide an additional benefit to the community by incorporating improvements to the drainage system. Swales and culverts may be installed or improved to meet the requirements of the additional sidewalks. The first neighborhood focus area identified in 2016 was the south end of Immokalee and it was divided into three phases. Once complete it will provide a continuous pedestrian connection to residential, recreational, educational and commercial opportunities. Connecting Immokalee's residents to the Dreamland Park and 1st Street Central Business Sub-District. South Immokalee Residential Neighborhood was divided into three phases:

* Phase 1 – West Eustis and South Ninth Street were completed in 2018. West Eustis was completed from South Ninth to South Fifth Street.

South Ninth Street was completed from West Eustis Avenue to Pinecrest Elementary School.

* Phase 2 – Carver Street and South Fifth Street – Under Design/Construction 2020

* Phase 3 – West Eustis – Pending application. Project area is from South Fifth Street to South First Street

The project will complete South-End Residential District and will include installing 6-foot wide concrete sidewalks and modifying drainage system as necessary. In some areas, the project will removal the existing damaged and deteriorated 4-foot wide asphalt path and replacement it with new 6-foot wide concrete sidewalks and it will improve the pipe culverts under the driveways where identified.

Most sidewalks were selected by the CRA and MSTU 2016 Goals and Action Plans of the Advisory Committees. This implementation could also include the removal and replacement of existing deteriorating and/or unsafe features from within the County right-of-way. The Program will be consistent with two previous related studies/reports entitled Immokalee Pedestrian Crosswalk Improvements Study, and The Immokalee Walkability Study which were prepared by professional consultant firms with the assistance of the CRA and MSTU citizen advisory committees.

The proposed construction project will be designed using MSTU Funds and is proposed to be constructed by September 30, 2020 using the awarded CDBG grant funds and CRA Match funds. The Project will improve pedestrian and vehicular safety, provide aesthetics to create a unified community character, and improve the visibility and economic viability of existing and future businesses in the downtown area and several other areas of Immokalee.

Collier County Transportation Operations Department, in conjunction with a citizen’s focus group, was tasked to study and identify the possible underlying causes for the high accident and crime rate. The task force identified a concern with lack of sidewalks, obstructed intersection sight lines, not enough light and limited pedestrian visibility.

Goals:

Promote and improve walking as a safe and inviting mode of travel through a comprehensive walking program of pedestrian facilities.

Vision:

- Increase the safety of commuters walking or using transit to get to work.
- Increase the safety of students walking to school or riding the bus.
- Increase transit use in the community.
- Foster strong public awareness about the rights and responsibilities of pedestrians.
- Support walking as a recreational activity.

B.13. Income Targets - Please indicate what income bracket you are targeting. If more than one bracket is being target please provide a percent for each.

Income Categories	% of clients to be served
ELI (<30%)	0.00 %
VLI(<50%)	0.00 %
LI(<80%)	51.00 %
Mod (<120%)	0.00 %
Gap (<140%)	0.00 %
Unrestricted	0.00 %
	51.00 %

B.14. Is tour project designed to assist, Seniors, Veterans and/or individuals with Special Needs?

No

B.15. If you answered 'yes' to B.14. above what % of each population will you provide assistance?

Population	Percent
Seniors	0.00 %

C. Experience & Capacity

Completed by debrah.forester@colliercountyfl.gov on 2/5/2020
2:40 PM

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

C. Experience & Capacity

Please provide the following information

C.1. Experience and organizational capacity narrative.

The category will be evaluated on the basis on the experience of the applicant, and experience in undertaking projects of similar complexity as the one for which funds are being requested.

- **Demonstrate capability, experience, and knowledge (i.e. managerial and technical) to implement the project**
- **Identify roles and responsibilities of each team member. Identify and describe contributions of key project personnel, including the specific respective roles, time commitment, contributions, services provided and memorandums of agreement may be provided**
- **Describe success from past performance with grant funding**
- **Identify any additional commitments to the project by participating institutions, professional staff or other key institutions or individuals**

The CRA team collectively has more than 20 years of experience managing projects of similar capacity as indicated in this grant application. The team that will be managing this program consists of a Project Manager, Operations Manager, Budget Analyst, Administrative Assistant, and CRA Director. Once the contract has been approved by the BCC, the assigned Project Manager will take over the role of Construction Manager. They will schedule the initial pre-construction meeting with all stakeholders. They will lay out the project schedule, Davis Bacon reporting requirements, scope of work, and any other pertinent information. As the project progresses, staff will be on site daily to ensure adherence to all safety codes and scope of work. They will keep a daily activity log complete with pictures. The Project Manager will review contractor invoices on a monthly basis before handing them over to finance for processing.

The construction of this proposed sidewalk project will demonstrate through implementation that the community needs and goals have been heard by the governing bodies and action is being taken to invest in the Immokalee community. This sidewalk project will continue renewed community pride through the development of comprehensive sidewalks in lieu of simple sidewalks. .

In 2011 the CRA invested \$4 million dollars in improving the drainage conveyance systems in the Downtown District. The Colorado Avenue project consist of the CRA going back in to this project area to install additional drainage structures and pipe along Colorado Avenue to further improve the hydrology of the area. Although this project addresses drainage issues, of equal importance is the pedestrian safety improvement component of the project. The Colorado Avenue corridor from South First to South Ninth Streets consists of drainage ditches in some areas which force pedestrians and vehicles to share the roadway. The project included concrete sidewalks, grading & new sod on both sides of Colorado Avenue from South First to South Ninth Streets in the densely populated downtown Immokalee area. Prior to installing the sidewalks, the CRA filled the open drainage ditches with concrete drainage pipe and fill dirt in order to create a level area for the sidewalks along the roadway. Colorado Avenue is the primary pedestrian access facility for families accessing both Pinecrest Elementary School and the Immokalee Daycare Center.

In an area where families generally escort their young children to and from school, the sidewalks were vital to ensuring pedestrian safety. Prior to the project, families were forced to share the roadway with vehicles due to deep open drainage ditches along both sides of the roadway. The Immokalee CRA continues to work on projects – major and minor – to improve the physical surroundings of Immokalee and its quality of life.

On November 2012, the CRA staff completed the four million dollar grant funded storm water improvement project, which replaced a blighted residential area with a functional and aesthetically pleasing drainage conveyance system complete with 7-acre pond site, roadway and sidewalk improvements.

On August 13, 2013, the Immokalee CRA staff also completed a sidewalk project on Carson Rd, which is being used as a tool to estimate the project costs for this proposed program. Carson Road Sidewalk Improvement cost \$175,000 for 0.5 mile of sidewalks, but did not include additional site features such as brick paver areas, benches or receptacles.

In 2014, the CRA completed the construction of the First Street Zocalo Plaza at the intersection of Main Street and First Street. The Plaza worked towards the design and construction of a community plaza space as identified in the Immokalee Public Realm Plan. The total project cost was \$994,000 which was completely funded by the 2013 CDBG award.

In 2014, the Immokalee CRA awarded two construction contracts related to the further implementation of the Immokalee Stormwater Master Plan. The Immokalee Drive corridor in west Immokalee was first identified as an area of concern by SWFL Water Management District in its original Immokalee Master Drainage Improvement Plan in 2005. Their concerns were based primarily on the nuisance flooding along the corridor in this densely populated residential area. This \$2.5 million project addressed the concerns through the installation of a series of drainage structures connected via a piped conveyance system that meets current design standards. As a pedestrian safety measure, the scope also included the installation of concrete sidewalks on both sides of the roadway. The CRA also installed a comprehensive asphalt overlay, constructed new driveway aprons and replaced all effected right-of-way features.

In 2015, the Immokalee CRA completed the design and construction of the Immokalee Drive and Colorado Ave stormwater and sidewalk improvement projects. Both projects cost about \$1.9Million.

In May 2018, the Immokalee CRA completed the design and construction of the stormwater and sidewalk improvement project along portions of South 9th Street, Eustis Avenue, and South 5th Street . The CRA was awarded a total of \$600,000 of CDBG funds from two funding cycles (FY2016 & FY 2017). The total project cost was \$741,498 of which the MSTU paid \$79,814 to cover the design portion and the CRA paid \$61,684 to cover the remaining construction costs.

In 2019, the Immokalee CRA was awarded an additional \$476,365 of CDBG funds to cover the remaining project cost. The original award from 2018 was for \$200,000 for Phase II improvements to Carver and South 5th Streets. The total estimated project cost is \$860,000. The CRA has allocated \$160,000 from two funding years to cover the design and construction cost of the project. A budget amendment will be completed for any shortage in the project from CRA funds. This project is expected to be completed in late 2020.

Immokalee is a community that has demonstrated a strong pride and desire for improvements and through the assistance of grant funding like this we can change dreams into reality and improve the quality of life in Immokalee, Florida.

C.2.a. Has your organization received funding from Collier County in the past?

Yes

C.2.b. If the response to C.2.a. above is yes complete the Prior Awards Table. Start with the most recent funding years.

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12 of 28

Fiscal Year	Award Amount	Clients Served	Project Location
10/01/2010	\$3,500,000.00	Immokalee	Immokalee Downtown District
10/01/2013	\$2,011,955.00	Immokalee	Immokalee Dive Area
10/01/2013	\$517,300.00	Immokalee	Colorado Avenue
10/01/2013	\$994,000.00	Immokalee	First Street & Main Street
10/01/2016	\$475,000.00	Immokalee	South 9th Street & South 5th Street
10/01/2017	\$125,000.00	Immokalee	South 9th Street & South 5th Street
10/01/2018	\$200,000.00	Immokalee	South 5th Street and Carver Street
10/01/2019	\$476,365.00	Immokalee	South 5th Street and Carver Street

C.3. Has your organization built or rehabilitated site built housing in Collier County in the past three years?

No

C.4. Provide additional project specific information showcasing your organization's experience and capacity. Include any project estimates and their sources if applicable

Please see attached (Exhibit 26) Project cost for the proposed Immokalee Sidewalk Project. Currently, there is no sidewalk on one side of the street, and pedestrians are forced to use the roadway shoulder, discouraging and limiting safe movement. This road serves as a direct connection to a nearby school, residences, and some churches in the area.

E. Implementation

Completed by christie.betancourt@colliercountyfl.gov on 2/3/2020
3:07 PM

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

E. Implementation

Please provide the following information

E.1. Project Implementation Plan and Readiness to Implement.

The category will be evaluated on the basis of the applicant's ability to commence the project and expend funds within the program year. Provide the following information:

- List tasks in a logical order that demonstrates a feasible work plan
- Identified staff, board members, partners responsible for implementation
- Identify available resources needed to implement proposed activity
- Has previously demonstrated ability to complete projects or tasks in a timely manner
- Work Plan clearly constructed and complete to provide a clear understanding as to how the project will be implemented
- Identify the obstacles that may be encountered in developing and implementing the project, and describes, in detail, the approaches that will be employed to overcome such obstacles

The Sidewalk Program pursues the Immokalee CRA and MSTU annual operational plans, along with the MPO goals of promoting walking as safe means of transportation.

The proposed Sidewalk Program will provide a comprehensive understanding of sidewalk needs in the Immokalee Community. A long-term comprehensive program is necessary in order to:

- Address sidewalk needs objectively and comprehensively in various locations in Immokalee
- Plans for grant funding
- Coordinate sidewalk construction with other roadway work
- Insure efficient use of County funds, and Builds more sidewalks more quickly

Comprehensive Program (Sidewalk Program)

With a comprehensive program, better coordination can occur and an appropriate funding strategy can be pursued. The program is based on an inventory of missing sidewalk segments on Arterials, Major Collectors and Neighborhood Collectors.

The program ranks sidewalk projects using scoring system that is based on the vision and goals of the Operational Plan and street characteristics. This is a simple way to assess need, and allow the county to address to the most needed projects first. Street characteristic criteria will be added to Operational Plan criteria to create the final scoring system. This system is intended to objectively rank missing sidewalk segments.

Implementation considerations for the program are as follows:

- A focus on constructing sidewalks on one side of the street first, in order to provide a walking facility on at least one side of streets (consistent with prior programs in the county).
- Construct at-grade ribbon sidewalks or grade-separated sidewalks, in order to cost effectively retrofit many streets

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16 of 28

and develop a more comprehensive walking route network (consistent with prior programs).

- Built at-grade, and set back from the street edge, which is referred to as “ribbon” sidewalk. In order to separate the pedestrian from motor vehicle traffic, a sidewalk is located at least five feet from the edge of pavement. This provides the same buffer effect as a planter strip.
- Consider sidewalk construction in lieu of Neighborhood Traffic Management Program (NTMP) devices, because sidewalks affect pedestrian safety, and pedestrian safety may be the reason for a neighborhood’s need to slow motor vehicle traffic.
- Construct neighborhood connections on public property and pedestrian crossing improvements in conjunction with sidewalks, where feasible, in order to increase the usefulness of the sidewalk and create a comprehensive walking route network.
- Trails and bike lanes should be constructed with consideration for sidewalks but should not be considered alternative to sidewalks.

The Immokalee CRA/MSTU will use its own funds when budget permits to design the projects. We will use the County Purchasing Department guidelines to procure the services of the professional Engineering firm with a landscape architect on staff to create a design for the projects. The design will consist of, but not be limited to Implementing new sidewalk, irrigation system upgrades and landscaping refurbishment within newly reconstructed sidewalk segments located within the project limits. The design acquisition phase will be expedited using the County Fixed term engineering contracts that have been competitively bid to request construction quotes/proposals; this process will take four times less than it would take to start up within a new selection committee and so forth. During construction the CRA Operation Manager, Project Manager and Fiscal Administrator will all work to ensure that the project deliverable are on time and on budget with the required level of quality. They will prepare financial reports and supporting documentation for funders as outlined in funding agreements and participate in a close out audit.

E.2. Please complete the project timeline table. Timelines must be well thought out, complete and achievable. Failure to provide adequate timeline may result in disqualification.

Tasks	Order of Completion	No. Days to Complete	Date Completed / Anticipated Date	Responsible Party
Environmental review	3		01/31/2021	
Acquisition			M/d/yyyy	
Loan application			M/d/yyyy	
Enforceable commitment			M/d/yyyy	
Other Grants/Sources	1		10/01/2020	
Design Conceptual Drawings	2		11/30/2020	
Architectural Plans			M/d/yyyy	
Zoning Approvals			M/d/yyyy	
Construction Plans	4		01/31/2021	
Permits	5		02/28/2021	
Anticipated start date for construction	6		03/01/2021	
Construction milestones	7		03/31/2021	
Certificate of Occupancy	8		06/30/2021	
Equipment purchases for operating facility			M/d/yyyy	
Facility opening			M/d/yyyy	

G. Budget

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

Completed by christie.betancourt@colliercountyfl.gov on 2/3/2020
3:10 PM

G. Budget

G.1. Budget Summary and Itemization Table

Budget Itemization	Requested Funds	Other Funds	Leverage/ Match	Total Budget (\$)	Narrative	Deliverable
Design of Eustis Ave. Sidewalk	\$0.00	\$60,000.00	\$0.00	\$60,000.00	CRA Staff will use MSTU funds to Design Project in FY2020	100% Construction Design Plans
Construction of Eustis Ave. Sidewalk	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Final county acceptance of newly constructed sidewalk within the county right-of-way
CEI Services	\$0.00	\$0.00	\$20,000.00	\$20,000.00		Construction complete project closedout
	\$300,000.00	\$60,000.00	\$20,000.00	\$380,000.00		

H. Leverage / Match

Completed by christie.betancourt@colliercountyfl.gov on 2/3/2020
3:29 PM

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

H. Leverage / Match

Please provide the following information

H.1. Will the project require matching funds?

Yes

H.2. If yes, please complete the Leveraged or Match Funds table below.

Source of Match/Leveraged Funds	Conditions/Limitations of Match/Leverage Funds	Amount
CRA FUND 186 TRANSFER TO 716 MATCH FUNDS	CDBG AWARD	\$20,000.00
		\$20,000.00

J. Outcomes & Performance Measures

Case Id: 13669

Name: Immokalee Sidewalk Improvements - Eustis

Address: *No Address Assigned

Completed by christie.betancourt@colliercountyfl.gov on 2/1/2020
8:50 AM

J. Outcomes & Performance Measures

Please provide the following information

Outcomes and Performance Measures: The category will be evaluated on the applicant's ability to collect data to measure the outcomes of the activities and the project as a whole

- Describe the agency's evaluation plan with performance measurements
- Demonstrate long term support of project
- How will the outcome measures meet national or program objectives and explain how the evaluation plan demonstrates "value-added" or "community value" to Collier County

As was previously explained, these improvements will meet many of the objectives identified in the CRA and MSTU Advisory Committee's Annual Goals and Action/Operational Work Plans.

- Provide a list of program/project outcomes.

Improved ascetic appeal of common areas in Immokalee.

Increased pedestrian safety via the installation of sidewalks, removing pedestrians from the roadways.

- Explain how the program/project demonstrates "value-added" or "community value" to Collier County.

A portion of the tax revenue that is generated within Immokalee is channeled into the CRA and MSTU funds, which are reinvested into the community via economic, infrastructure and ascetic improvement endeavors. Unfortunately, there exists a severe gap between the taxable values and real-world market values of the properties throughout the community. This gap has created a financial hindrance on overall community improvements.

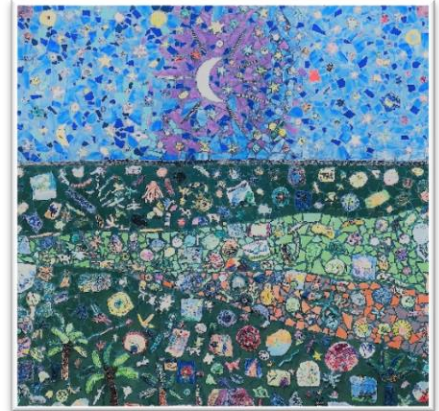
The commercial common area improvements proposed within this application will support an increased assessment value of the properties within the community, generating an increased tax base that will ultimately be reinvested back into the community, creating a chain reaction of positive community growth.

2019 Work Plan

WORK PLAN RESULT

The Budget and Work Plan Workshop as conducted on February 06, 2019 presented a great opportunity to take the existing 2018 Plan and revise it to simplify, condense and re-arrange some of the tasks.

Through group discussion, the CRA developed consensus regarding the top priorities for **2019**. These priorities are projects or initiatives that are deemed most significant by the boards and provided clear direction to the staff. These priorities will help define how staff allocates their time and effort as well as the funds. A five-year spreadsheet with priority cost is attached to plan.



2019 Priorities:

1 Land Use Planning

- 1.1 Immokalee Area Master Plan & Future Land Use Map (FLUM)
- 1.2 Redevelopment Plan

2 Economic Development

- 2.1 Marketing & Branding
- 2.2 Attract new and Retain existing Businesses
- 2.3 Develop Properties in Immokalee
- 2.4 Tourism/Ecotourism

3 Infrastructure Improvements – (5 Year Capital Improvements Plan)

- 3.1 Develop Sidewalk Plan
- 3.2 Stormwater & Drainage Improvements
- 3.3 Lighting Improvements
- 3.4 Housing Improvements
- 3.5 Road Improvements

4 Improve Immokalee Campaign

- 4.1 Develop Education Program
- 4.2 Community Outreach

5 Coordination

- 5.1 Improve Range of Human Services
- 5.2 Coordination with Collier County & Regulatory Agencies
- 5.3 Seek Grant Funds/Leverage funds

2019 WORK PLAN (5 YEAR PLAN)

Objective	Tasks	2019	2020	2021	2022	2023	Priority	Budget
1. LAND USE PLANNING								
1.1 Immokalee Area Master Plan & Future Land Use Map (FLUM)								
	Adopt Immokalee Area Master Plan and Future Land Use Map	X					X	TBD
	Land Development Code		X					
1.2 Redevelopment Plan								
	Minor Revisions to Redevelopment Plan - CRA Boundary Map updates	X					X	TBD
	Review and Update Redevelopment Plan to sync with finalized Master Plan	X	X					
2. ECONOMIC DEVELOPMENT								
2.1 Marketing & Branding								
	Work Closely with Florida Heartland Economic Region of Opportunity (FHRO) to market Immokalee	X	X	X	X	X	X	TBD
	Website Redesign	X					X	TBD
	Market Immokalee as a Regional Area of Opportunity (RAO)	X	X	X	X	X		
	Market Immokalee as an Opportunity Zone area	X	X	X	X	X		
	Market Immokalee as a Promise Zone area	X	X	X	X	X		
	Continue to define and enhance Immokalee's visual identity	X	X	X	X	X		
	Promote incentive programs	X	X	X	X	X		
	Aggressively conduct presentations before businesses, civic agencies, government agencies, ect to promote Immokalee	X	X	X	X	X		
	Market HUBZone Program	X	X	X	X	X		
	Utilize mission statement effectively on business cards and other media	X	X	X	X	X		
	Create a combined CRA/OBED/Chamber Welcome Center on Main Street		X	X	X	X		
	Immokalee Culinary Accelerator							
2.2 Attract New and Retain Existing Businesses								
	Promote Commercial Sweat Equity Grant Program	X	X	X	X	X		
	Promote Commercial Façade Grant Program	X	X	X	X	X		
	Monitor expansion opportunities for existing businesses and recruit new businesses	X	X	X	X	X		
	Invest in Infrastructure for new businesses- buildings, utilities, broadband, etc.	X	X					
	Identify and target specific industries (manufacturing, medical technology)	X	X	X	X	X		
	Promote economic development at the airport	X	X	X	X	X		
2.3 Develop Properties in Immokalee								
	Develop property CRA currently owns		X	X	X	X		
	Acquire and develop properties adjacent to CRA owned property		X	X	X	X		

* As determined at the work plan workshop

Objective	Tasks	2019	2020	2021	2022	2023	Priority	Budget
2.4 Tourism/Ecotourism								
	Promote tourism as a way to diversify the economy	X	X	X	X	X		
	Enhance access to natural resources	X	X	X	X	X		
	Utilize momentum from Casino to promote other tourist activities	X	X	X	X	X		
	Partner with Parks and Recreation to promote Pepper Ranch Preserve as an attraction	X	X	X	X	X		
	Explore feasibility of developing bike trails throughout Immokalee	X	X					
3. INFRASTRUCTURE IMPROVEMENTS - (5 Year Capital Improvements Plan)								
3.1 Develop Sidewalk Plan								
	South Side Area which includes Eustis Avenue, South 9th Street, Carver Street and East Lake Trafford Area from Ann Olesky Park to SR 29 (N. 15th Street)	X	X		X	X	X	X \$ 860,000.00
	Eden Park Area which includes Carson Road from Eden Avenue to Westclox Street			X	X	X		TBD
	State Road 29 Area from 1st Street to Panther Crossing (Village Oaks)			X	X	X		
	Simulate community awareness, interest, and participation in transportation planning	X	X	X	X	X		
	Committee & Staff representation on transportation committees	X	X	X	X	X		
3.2 Stormwater & Drainage Improvements								
	Implement Immokalee stormwater master plan	X	X	X	X	X	X	TBD
	Short term priority improvement project list	X	X	X	X	X	X	TBD
	Long term priority improvement project list	X	X	X	X	X	X	TBD
	Seek grants to continue to implement stormwater master plan	X	X	X	X	X		
	Augment partnerships with county departments and SFWMD	X	X	X	X	X		
	Acquire land for stormwater improvements	X	X	X	X	X		
3.3 Lighting Improvements								
	Improve and maintain street lighting	X	X	X	X	X	X	TBD
	Neighborhood planning efforts	X	X	X	X	X		
	Short term priority improvement project list	X	X	X	X	X		
	Long term priority improvement project list	X	X	X	X	X		
3.4 Housing Improvements								
	Coordinate with Collier County Support and Housing Department	X	X	X	X	X		
	Coordinate with Code Enforcement to eliminate unsafe or unsanitary housing	X	X	X	X	X	X	TBD
	Promote the development of workforce/gap and market rate housing	X	X	X	X	X		
	Evaluate opportunities to purchase foreclosed or distressed properties	X	X	X	X	X		
	Neighborhood Planning Efforts	X	X	X	X	X		
	Seek funding for Demolition Program	X	X	X	X	X		
	Coordinate w/Unmet Needs Coalition housing committee to implement Resiliency Plan	X	X	X	X	X	X	TBD
	Coordinate with local agencies to acquire land for housing in Immokalee							

* As determined at the work plan workshop

Objective	Tasks	2019	2020	2021	2022	2023	Priority	Budget
3.5 Road Improvements								
	Road improvement priority list- coordinate with FDOT, MPO, and County	X	X	X	X	X		
	Seek funding for private road improvements in order to turn over to County for maintenance	X	X	X	X	X		
	Pursue grants for bike paths and sidewalks	X	X	X	X	X		
	Pave unpaved roads- private and public	X	X	X	X	X		
	Improve crossings on 1st Street	X	X	X	X	X		
	Shade Trees on Right-A-Way	X	X	X	X	X		
4. Improve Immokalee Campaign								
4.1 Develop Education Program								
	Develop community education program - Keep Immokalee Beautiful Brochure	X	X	X	X	X		
	Create CREAMSTU Taskforce for program	X	X	X	X	X		
	Remove or rehabilitate substandard buildings on Main Street	X	X	X	X	X		
	Investigate and monitor existing "Adopt-a-Road" program (CGRAMSTU)	X	X	X	X	X		
	Continue code enforcement sweeps	X	X	X	X	X		
	Replace Monuments							
4.2 Community Outreach								
	Attend Community Taskforce Meetings	X	X	X	X	X		
	Continue to coordinate with Code Enforcement, Sheriff's Department, Waste Connections, Public Utilities, etc. in regards to improve conditions in Immokalee	X	X	X	X	X		
	Residential Community Cleanups	X	X	X	X	X		
	Commercial Community Cleanups	X	X	X	X	X		
5. COORDINATION								
5.1 Improve Range of Human Services								
	Advocate for expansion of medical services in Immokalee	X	X	X	X	X		
	Explore opportunities for additional medical facilities	X	X	X	X			
	Advocate for fully staffed government services satellite office	X	X					
5.2 Coordination with Collier County & Regulatory Agencies								
	Regularly attend BOCC meeting	X	X	X	X	X		
	Attend community events	X	X	X	X	X		
	Coordinate with Immokalee Unmet Needs Coalition on community needs	X	X	X	X	X		
	Promote investment and project development in Immokalee	X	X	X	X	X		
5.3 Seek Grant Funds/Leverage Funds								
	Apply for Community Development Block Grant (CDBG) funds	X	X	X	X	X		
	Apply for State/Federal Grants	X	X	X	X	X		
	Leverage Match Fund from CRA and MSTU funds	X	X	X	X	X		
	Utilize SWFL Regional Planning Council for grant writing	X	X	X	X	X		

* As determined at the work plan workshop

2019 Accomplishments



1. Immokalee CRA assisted with soliciting public input for the Immokalee Area Master Plan:

On February 10, 2015, the board directed staff to initiate GMP (restudies) of four GMP master plans in eastern Collier County. The IAMP restudy formally began in January 2018. Through a public outreach effort, staff focused on complementary land uses, economic vitality, mobility and environmental sustainability. The plan was approved by the Board of County Commissioner on May 14, 2019 for transmittal to Department of Economic Opportunity (DEO). DEO provided comments on June 21, 2019. The plan was approved by the Collier County Planning Commission on October 31, 2019 and was approved by the BCC for final adoption on December 10, 2019.

2. Immokalee CRA was awarded an additional \$476,365 of Community Development Block Grant (CDBG) funds to complete the sidewalk improvements on the South Side of Immokalee:

In June 2019 through a competitive process, the Immokalee CRA was selected and awarded grant funds for additional sidewalk improvements along the southside of Immokalee. The CRA received a total of \$676,365 of HUD funding allocation for CDBG projects. The Immokalee Sidewalk 2018 Improvement Project will allow the CRA to complete sidewalk improvements along a portion of Carver Street & South 5th Street. The total project cost is estimated at \$867,000. This project is part of a sidewalk implementation program in Immokalee, which will provide many benefits including safety, mobility, and healthier communities. The sidewalks will make the community more attractive to potential businesses to come to the community, thus will increase job opportunities. Construction is expected to be completed in October 2020.

3. Immokalee CRA continued its collaboration with the Immokalee Unmet Needs Coalition to meet the needs of the community with disaster related housing needs:

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state or national organizations who work together to meet the unmet of Immokalee residents impacted by disaster. The IUNC works in collaboration with other agencies to assess needs, offer resources and ensure that residents are assisted after their resources (FEMA, SBA loans, and personal insurance) have been exhausted. In 2019 the Coalition rebuilt 5 homes that were destroyed during Hurricane Irma and assisted with several home repairs. The Housing Task Force Committee is dedicated to immediate and long-term housing needs of the community of Immokalee. In December 2019 the committee revised the Disaster Recover and Resiliency Plan that includes short and long-term efforts that serves as an Action Plan for the community.

2019 Accomplishments

4. **Immokalee CRA continued collaboration efforts with Florida Heartland Economic Region of Opportunity (FHERO):**

In 2019, FHERO was awarded the Regional Rural Development Grant in the amount of \$97,500. A deliverable of the grant includes the development of a Strategic Plan for the Immokalee community in partnership with the Collier County Economic Development Office. The consultant VisionFirst is tasked with developing a three-year economic development strategic plan for the community of Immokalee and eastern Collier County in partnership with the Immokalee Community Redevelopment Agency. The grant award for the Immokalee area is \$22,000 and is expected to be completed in June 2020.

5. **Immokalee CRA and the Immokalee MSTU continues to coordinate with FDOT for Pedestrian Safety Improvements on SR 29 (Main Street) from N 9th Street to N 1st Street:**

The CRA is continuing to coordinate with FDOT to improve pedestrian safety along Main Street. The MSTU provided an advance deposit of \$125,342 to FDOT for installation of holiday attachments on 30 light poles and all efforts associated with adding the attachments, including banner arms, GFCI outlets, additional conductors, mobilization and maintenance of traffic at SR29 from 1st Street North to 9th Street North in Immokalee. Improvements also include a new signal at Third Street, consolidating the midblock crossing and signage. The construction contract was awarded in December 2019 and is expected to be constructed by September 2020. The total project cost is estimated at 1.98 Million.

6. **Immokalee CRA collaborated with Collier County Growth Management Stormwater Department to apply for \$1,200,000 of Community Development Block Grant Disaster Recover (CDBG-DR) funds to improve identified flood risk areas in Immokalee:**

The Stormwater Department applied for Community Development Block Grant -Disaster Recovery (CDBG-DR) funds for two areas in Immokalee. The North 3rd Street Drainage proposed project is located on North 3rd Street between 2nd Avenue and Roberts Avenue West. The project would include roadside swales, installation of inlets on 3rd Street, construction of a storm drainpipe system to alleviate ponding and allow conveyance southward to the storm drain system on West Main Street. Cost for repairs is estimated at \$600,000. The Eden Garden Bypass Drainage Improvement proposed project is located in the area south of Westclox St., east of Boxwood Dr., west of Carson Rd., and generally north and northeast of Eden Gardens. The project would construct a new ditch along the northern boundary of Eden Gardens, install a 24" pipe under Boxwood Dr. to tie into the existing ditch along the northwest boundary of Eden Gardens to convey flows further west. Cost for repairs is estimated at \$600,000. In January 2020, DEO notified Collier County of Notice of Intent to Award – Irma Infrastructure funds in the amount up to \$591,374.

2019 Accomplishments

7. **Immokalee MSTU and the Immokalee CRA continue to coordinate efforts to construct two Monuments in Immokalee:**

In 2018, the MSTU board approved two monument designs from Q. Grady Minor & Associates, P.A. (Grady Minor) for monuments located at the Farm Workers Village entrance (Panther Crossing) on SR 29 and on the corner of South 1st and East Eustis Avenue located across the Seminole Casino Hotel Immokalee. In late 2019, Lykins was awarded the construction contract in the amount of \$48,815 to do repairs to the monument located on SR29 and New Market Road and replace the monument located on South 1st Street and East Eustis Avenue. Those two monuments will be completed in early 2020. The third monument will go out for bid in early 2020 and should be constructed by the end of 2020.

8. **Immokalee MSTU received \$53,779 of Insurance reimbursement for the replacement of damaged poles in the beautification area:**

In 2019, the MSTU was successful in processing reimbursement insurance claims for poles that were knocked down in 2018 and 2019. The MSTU was reimbursed a total of \$53,779 for replacement of the damaged poles in the beautification area.

**Immokalee Beautification
FUND 111
February 7, 2020**

	Vendor	Item	PO#	Budget	Commitments	Expenditures	Total Available	
1	Coster 163805 Imm Rd & SR 29			\$ 215,700.00			\$ 215,700.00	
2	TOTAL EXPENSE			\$ 215,700.00	\$ 34,287.08	\$ 80,023.12	\$ 101,389.80	
3	INS CO REFUND					\$ (900.00)		
4	A&M	Incidental	634990 4500199030	\$ 35,000.00	\$ -	\$ 5,000.00	\$ 30,000.00	
5					\$ -	\$ -	\$ -	
6	LANDSCAPE INCIDENTAL			\$ 35,000.00	\$ -	\$ 5,000.00	\$ 30,000.00	
7	A&M	Maintenance	634999 4500199030	\$ 140,000.00	\$ 12,080.00	\$ 65,920.00	\$ 62,000.00	
8					\$ -	\$ -	\$ -	
9	OTHER CONTRACTUAL			\$ 140,000.00	\$ 12,080.00	\$ 65,920.00	\$ 62,000.00	
10		LCEC - 0476220000 -SR 29 7th St	643100 4700004098	\$ 300.00	\$ 197.45	\$ 102.55	\$ -	
11		LCEC - 8773840000 - S. 1st. St. lights	643100 4700004098	\$ 1,500.00	\$ 1,139.19	\$ 360.81	\$ -	
12		LCEC - 9874030000 SR 29 Irrigation	643100 4700004098	\$ 1,600.00	\$ 1,115.48	\$ 484.52	\$ -	
13		LCEC - 5844855623 Security Lights	643100 4700004098	\$ 6,000.00	\$ 3,622.50	\$ 2,377.50	\$ -	
14		LCEC -			\$ -	\$ -	\$ -	
15	ELECTRICITY			\$ 13,000.00	\$ 6,074.62	\$ 3,325.38	\$ 3,600.00	
16		IWSD - 11060226-01 Meter# 2642	643400 4700004030	\$ 2,100.00	\$ 1,300.49	\$ 799.51	\$ -	
17		IWSD - 11062507-1 Meter # 6933	643400 4700004030	\$ 930.00	\$ 588.29	\$ 341.71	\$ -	
18		IWSD - 11062508-01 Meter# 8642	643400 4700004030	\$ 2,370.00	\$ 1,807.38	\$ 562.62	\$ -	
19								
20		IWSD - 21210106-01 Meter# 8624	643400 4700004030	\$ 3,500.00	\$ 1,367.51	\$ 2,132.49	\$ -	
21		7/24/17-08/24/17 107 N 1st St.	643400 1900199214				\$ -	
22	WATER & SEWER			\$ 6,000.00	\$ 5,063.67	\$ 3,836.33	\$ (2,900.00)	
23	Trash & Garbage			\$ 11,000.00	\$ 10,000.00		\$ 1,000.00	
24		WASTE CONNECTIONS	643300 4500198629	\$ 1,200.00	\$ 1,068.79	\$ 131.21	\$ -	
25		FLORIDA IRRIGATION SUPPLY INC	646311 4500199023	\$ 3,400.00	\$ 1,068.79	\$ 131.21	\$ 2,200.00	
26			646318 4500190519	\$ 6,000.00			\$ 6,000.00	
27	MULCH			\$ 7,000.00	\$ -	\$ 2,710.20	\$ 4,289.80	
28	FERT HERB CHE			\$ 300.00	\$ -	\$ -	\$ 300.00	
29	OPERATING EXPENSE			\$ 215,700.00	\$ 34,287.08	\$ 80,023.12	\$ 101,389.80	
30	TOTAL BUDGET			\$ 215,700.00				
31							Total Available Balance	\$ 101,389.80
32							Committed And Not Spent	\$ 34,287.08
33								
34							Estimated Cash	\$ 135,676.88

**Immokalee Beautification
FUND 162
February 08, 2020**

	Vendor	Commitment Item	Item	PO#	Budget	Commitments	Expenditures	Total
1		311100			\$ (395,100.00)	\$ -	\$ (292,818.02)	\$ (102,281.98)
2		311200			\$ -	\$ -	\$ -	\$ -
3		361170			\$ -	\$ -	\$ (1,212.71)	\$ 1,212.71
4		361180			\$ (7,000.00)	\$ -	\$ (4,329.26)	\$ (2,670.74)
5		361320			\$ -	\$ -	\$ (151.30)	\$ 151.30
6		369130			\$ -	\$ -	\$ (52,878.97)	\$ 52,878.97
7	REVENUE STRUCTURE				\$ (402,100.00)	\$ -	\$ (351,390.26)	\$ (50,709.74)
8		486600			\$ -	\$ -	\$ -	\$ -
9		486700			\$ -	\$ -	\$ -	\$ -
10		489200			\$ (731,900.00)	\$ -	\$ -	\$ (731,900.00)
11		489201			\$ (7,080.75)	\$ -	\$ -	\$ (7,080.75)
12		489900			\$ 20,200.00	\$ -	\$ -	\$ 20,200.00
13	TRANSFERS & CONTRIB				\$ (718,780.75)	\$ -	\$ -	\$ (718,780.75)
14	TOTAL REVENUE				\$ (1,120,880.75)	\$ -	\$ (351,390.26)	\$ (769,490.49)
15	Q. Grady Minor	631400	Monument Design	4500188387		\$ 4,650.75		
16	Q. Grady Minor	631400	Landscape Architect	4500195523	\$ 52,080.75	\$ 2,430.00	\$ -	
17	ENG FEES OTHER				\$ 52,080.75	\$ 4,659.50	\$ 2,421.25	\$ 45,000.00
18	Collier County	631650			\$ 400.00	\$ -	\$ -	\$ 400.00
19	Collier County	634970	Indirect Cost	Direct Pay	\$ 2,200.00	\$ 1,100.00	\$ 1,100.00	\$ -
20	Parks & Recreation	639980	Zocalo - Maintenance	InterDept Pay	\$ 20,000.00	\$ -	\$ 2,499.97	\$ 17,500.03
21	Lykins Signtek & Development		Welcome Sign	4500200840	\$ 48,815.00	\$ 48,815.00	\$ -	\$ -
22	Papaney & Sons		Install Zocalo Decorations	450020852	\$ 3,200.00	\$ -	\$ 3,200.00	\$ -
23	Trimmers		Install Lighted Garlands	4500200728	\$ 9,000.00	\$ -	\$ 9,000.00	\$ -
24	Trimmers		Install Christmas Tree	4500200673	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -
25	A&M Property		Incidentals/Road Maint	4500199030	\$ 8,000.00	\$ 4,950.00	\$ 3,050.00	\$ -
26	OTHER CONTRACTUAL				\$ 100,000.00	\$ 53,765.00	\$ 20,250.00	\$ 25,985.00
27		643300			\$ 1,000.00	\$ -	\$ -	\$ 1,000.00
28	Collier County	645100	Insurance General	Direct Pay	\$ 700.00	\$ 350.00	\$ 350.00	\$ -
29	Florida Irrigation System (FIS)	646311	Irrigation Parts		\$ 15,000.00	\$ -	\$ -	\$ 15,000.00
30		646451			\$ 85,000.00	\$ -	\$ -	\$ 85,000.00
31		649010			\$ 2,000.00	\$ -	\$ -	\$ 2,000.00
32		649100			\$ 200.00	\$ -	\$ -	\$ 200.00
33		651110			\$ 500.00	\$ -	\$ -	\$ 500.00
34		651910			\$ 1,000.00	\$ -	\$ 299.90	\$ 700.10
35					\$ -	\$ -	\$ -	\$ -
36					\$ -	\$ -	\$ -	\$ -
37		652210			\$ 500.00	\$ -	\$ 176.27	\$ 323.73
38		652990			\$ 100.00	\$ -	\$ 2,352.95	\$ (2,252.95)
39		652999			\$ -	\$ -	\$ 428.02	\$ (428.02)
40	OPERATING EXPENSE				\$ 280,680.75	\$ 59,874.50	\$ 29,878.36	\$ 190,927.89
41					\$ -	\$ -	\$ -	\$ -
42		763100			\$ 100,000.00	\$ -	\$ -	\$ -
43		764990			\$ 5,000.00	\$ -	\$ -	\$ -
44	CAPITAL EXPENSES				\$ 105,000.00	\$ -	\$ -	\$ 105,000.00
45		911120			\$ -	\$ -	\$ -	\$ -
46		911860			\$ 85,000.00	\$ -	\$ 42,500.00	\$ 42,500.00
47	TRANSFERS				\$ 85,000.00	\$ -	\$ 42,500.00	\$ 42,500.00
48		930600			\$ 4,000.00	\$ -	\$ 1,625.54	\$ 2,374.46
49		930700			\$ 9,000.00	\$ -	\$ 6,356.36	\$ 2,643.64
50	TRANSFERS CONST				\$ 13,000.00	\$ -	\$ 7,981.90	\$ 5,018.10
51		993000			\$ 637,200.00	\$ -	\$ -	\$ 637,200.00
52	RESERVES				\$ 637,200.00	\$ -	\$ -	\$ 637,200.00
53	TOTAL BUDGET				\$ 1,120,880.75	\$ 59,874.50	\$ 80,360.26	\$ 980,645.99
54							Total Available Balance	\$ 980,645.99
55							Committed And Not Spent	\$ 59,874.50
56							Estimated Cash	\$ 1,040,520.49
57							Estimated Cash Less Uncollected Ad Valorem Taxes	\$ (102,281.98)

Immokalee Redevelopment Fund 186

February 07, 2020

	Vendor	Item	PO#	Budget	Commitments	Expenditures	Total
1		OVERNIGHT INTEREST	331220	\$ -	\$ -	\$ (9,637.49)	\$ 9,637.49
2		INVESTMENT INTEREST	334225			\$ (1,606.25)	\$ 1,606.25
3		OVERNIGHT INTEREST	361170	\$ -	\$ -	\$ (1,367.43)	\$ 1,367.43
4		INVESTMENT INTEREST	361180	\$ (12,000.00)		\$ (4,464.09)	\$ (7,535.91)
5		SURPLUS FURNITURE	364410		\$ -		\$ -
6		REVENUE STRUCTURE		\$ (12,000.00)	\$ -	\$ (17,075.26)	\$ 5,075.26
7		TRANSFER FROM 001	481001	\$ (616,900.00)	\$ -	\$ (616,900.00)	\$ -
8		TRANSFER FROM 111	481111	\$ (139,700.00)	\$ -	\$ (139,700.00)	\$ -
9		TRANSFER FROM 162	481162	\$ (85,000.00)	\$ -	\$ (42,500.00)	\$ (42,500.00)
10		CARRY FORWARD GEN	489200	\$ (779,900.00)	\$ -	\$ -	\$ (779,900.00)
11		CARRY FORWARD OF	489201	\$ (108,950.00)			\$ (108,950.00)
12		NEG 5% EST REV	489900	\$ 600.00	\$ -	\$ -	\$ 600.00
13		TRANSFERS & CONTRIB		\$ (1,729,850.00)	\$ -	\$ (799,100.00)	\$ (930,750.00)
14		TOTAL REVENUE		\$ (1,741,850.00)	\$ -	\$ (816,175.26)	\$ (925,674.74)
15		PERSONAL SERVICE		\$ 257,300.00	\$ 14,796.00	\$ 62,212.28	\$ 180,291.72
16		IT CAP ALLOCATION	634207	DIRECT \$ 2,600.00	\$ 1,300.00	\$ 1,300.00	\$ -
17		IT OFFICE AUTOMATION	634210	DIRECT \$ 12,000.00	\$ 6,000.00	\$ 6,000.00	\$ -
18		IT MS OFFICE	634212	DIRECT \$ 300.00	\$ -	\$ 300.00	\$ -
19		INDIRECT COST	634970	DIRECT \$ 54,900.00	\$ 27,450.00	\$ 27,450.00	\$ -
20	Zocalo Sept-Nov Maint	INTERDEPT PAYMENTS	634980	INTEROFFICE \$ 12,000.00	\$ -	\$ 2,499.96	\$ 9,500.04
21	Pauli Systems		634999	4500199849 \$ 3,000.00	\$ 1,199.00	\$ 1,801.00	\$ -
22	A&M Property Maintenance		634999	4500199032 \$ 5,500.00	\$ 4,500.00	\$ 1,000.00	\$ -
23	Premier Staffing		634999	4500199020 \$ 40,000.00	\$ 27,366.28	\$ 12,633.72	\$ 0.00
24	Office Door/Window sign		634999	VISA \$ -		\$ 408.00	\$ (408.00)
25		OTHER CONTRACTUAL	634999	\$ 90,000.00	\$ 33,065.28	\$ 15,842.72	\$ 41,092.00
26		MILEAGE REIMBURSEMENT	640200	DIRECT \$ 500.00	\$ -	\$ -	\$ 500.00
27		TRAVEL PROF DEVELOP	640300	DIRECT \$ 4,500.00	\$ -	\$ 2,998.38	\$ 1,501.62
28	Fleet - County Car	MOTOR POOL RENTAL CHARGE	640410	DIRECT \$ -	\$ -	\$ -	\$ -
29		TELEPHONE ACCESS	641230	\$ 600.00	\$ -	\$ -	\$ 600.00
30	Centurylink	TELEPHONE DIRECT LINE	641400	4700004054 \$ 6,000.00	\$ 3,551.88	\$ 1,448.12	\$ 1,000.00
31	Verizon	CELLULAR TELEPHONE	641700	4500199033 \$ 3,000.00	\$ 1,656.45	\$ 843.55	\$ 500.00
32	USPS	POST FREIGHT & UPS	641950	\$ 200.00	\$ -	\$ 12.11	\$ 187.89
33		POSTAGE	641951	\$ 100.00	\$ -	\$ -	\$ 100.00
34	LCEC	ELECTRICITY	643100	4700004080 \$ 2,000.00	\$ 648.38	\$ 351.62	\$ 1,000.00
35	Immokalee Water & Sewer	WATER AND SEWER	643400	4700004031 \$ 3,000.00	\$ 2,633.81	\$ 1,166.19	\$ (800.00)
36	SWFL Workforce Board	RENT BUILDINGS	644100	4700004032 \$ 35,000.00	\$ 20,411.16	\$ 14,579.40	\$ 9.44
37	J.M. Todd	LEASE EQUIPMENT	644620	4500199037 \$ 1,900.00	\$ 1,112.65	\$ 887.35	\$ (100.00)
38		INSURANCE GENERAL	645100	DIRECT \$ 2,000.00	\$ 1,000.00	\$ 1,000.00	\$ -
39		BUILDING RM IS	646180	\$ 500.00	\$ -	\$ -	\$ 500.00
40	Carter Fencing	FENCING MAINTENANCE	646317	4500197338 \$ 8,950.00	\$ -	\$ 8,950.00	\$ -
41		FLEET MAINTENANCE PARTS	646440	VISA \$ -	\$ -	\$ 5.59	\$ (5.59)
42		PRINTING & OUTSIDE VENDORS	647110	\$ 500.00	\$ -	\$ 25.00	\$ 475.00
43		OTHER ADS	648160	\$ 200.00	\$ -	\$ -	\$ 200.00
44		MARKETING AND PROMOTIONAL	648170	\$ 2,000.00	\$ -	\$ 158.68	\$ 1,841.32
45		CLERKS RECORDING	649030	\$ 100.00	\$ -	\$ -	\$ 100.00
46	Desk Spinco Inc./Naples Daily	LEGAL ADVERTISING	649100	4500200498 \$ 1,000.00	\$ 4,000.00	\$ -	\$ (3,000.00)
47		OTHER MISCELLANEOUS	649990	Visa \$ 300.00	\$ -	\$ 139.43	\$ 160.57
48	Office Depot		651110	\$ 3,000.00	\$ -	\$ 73.88	\$ 2,926.12
49		OFFICE SUPPLIES	651110	\$ 3,000.00	\$ -	\$ 73.88	\$ 2,926.12
50	J.M. Todd	COPYING CHARGES	651210	\$ 3,000.00	\$ 2,494.41	\$ 1,005.59	\$ (500.00)
51	Walmart	MINOR OFFICE	651910	Visa \$ 200.00	\$ -	\$ 72.02	\$ 127.98
52		MINOR OFFICE	651930	\$ 1,000.00			\$ 1,000.00
53		MINOR DATA PROCESSING	651950	\$ 2,000.00			\$ 2,000.00
54	Food items for Meetings	FOOD OPERATING	652210	Visa \$ 1,500.00	\$ -	\$ 829.68	\$ 670.32
55		FUEL AND LUBE	652490	DIRECT \$ 500.00		\$ 177.19	\$ 322.81
56	CDW-PDF Subscriptions	COMPUTER SOFTWARE	652920	Visa \$ 1,000.00		\$ 933.90	\$ 66.10
57		OTHER OPERATING	652990	\$ 300.00	\$ -	\$ 587.65	\$ (287.65)
58		PAINTING SUPPLIES	652999	\$ 200.00		\$ 409.58	\$ (209.58)
59	NDN online subscription	BOOKS PUB SUBSCRIPTIONS	654110	\$ 500.00	\$ -	\$ -	\$ 500.00
60	FRA and DEO dues		654210		\$ -	\$ -	\$ -
61	HERO		654210	\$ 3,500.00		\$ 2,415.40	\$ 1,084.60
62		DUES AND MEMBERSHIPS	654210	\$ 3,500.00	\$ -	\$ 2,415.40	\$ 1,084.60
63		OTHER TRAINING ED	654360	\$ 800.00		\$ 1,795.28	\$ (995.28)
64	Chamber Breakfast Mtgs.	ORGANIZATIONAL DEVELOPMENT	654370	VISA \$ -	\$ -	\$ 120.00	\$ (120.00)
65							
66		OPERATING EXPENSE		\$ 261,650.00	\$ 105,324.02	\$ 94,378.27	\$ 61,947.71
67		DATA PROCESSING	764900	\$ 2,000.00	\$ -	\$ -	\$ 2,000.00
68		OTHER MACHINE	764990	\$ 1,500.00	\$ -	\$ -	\$ 1,500.00
69		CAPITAL OUTLAY		\$ 3,500.00	\$ -	\$ -	\$ 3,500.00
70		PAY IN LIEU OF	883100	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00

Immokalee Redevelopment Fund 186
February 07, 2020

71	RESIDENTIAL REHAB	884200		\$	55,000.00	\$	-	\$	-	\$	55,000.00	
70	GRANTS AND DEBT SERVICE			\$	75,000.00	\$	-	\$	-	\$	75,000.00	
72	TRANSFER TO 001	910010	DIRECT	\$	46,400.00	\$	-	\$	-	\$	46,400.00	
74	TRANSFER TO 187	CRA Director	911870	DIRECT	\$	75,200.00	\$	-	\$	75,200.00	\$	-
75	TRANSFER TO 716	Transfer to 716 Match funds	917160	DIRECT	\$	160,000.00	\$	-	\$	46,558.75	\$	113,441.25
75	ADV/REPAY TO 001	Budget Transfer 186 to 001	920010	DIRECT	\$	-	\$	-	\$	46,400.00	\$	(46,400.00)
76	ADV/REPAY TO 111 UNINCORPORATEI	Repayment for IBDC	921110	DIRECT	\$	30,000.00	\$	-	\$	30,000.00	\$	-
77	TRANSFERS			\$	311,600.00	\$	-	\$	198,158.75	\$	113,441.25	
78	RESERVES FOR CONTINGENCIES	991000		\$	58,000.00	\$	-	\$	-	\$	58,000.00	
79	RESERVES FOR CAPITAL OUTLAY	993000		\$	774,800.00	\$	-	\$	-	\$	774,800.00	
80	RESERVES			\$	832,800.00	\$	-	\$	-	\$	832,800.00	
81	TOTAL BUDGET			\$	1,741,850.00	\$	120,120.02	\$	354,749.30	\$	1,266,980.68	

82
83
84
85

Total Available Balance	\$	1,266,980.68
Plus Committed And Not Spent	\$	120,120.02
Estimated Cash	\$	1,387,100.70