

**Collier County Government  
Fiscal Year 2020 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Budgetary Cost Summary</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6)%
Operating Expense	350,909	666,200	691,298	684,900	-	684,900	2.8%
Indirect Cost Reimburs	51,100	51,200	51,200	57,100	-	57,100	11.5%
Capital Outlay	681,739	104,000	242,902	108,500	-	108,500	4.3%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	155,000	-	-	-	na
<b>Net Operating Budget</b>	<b>1,289,651</b>	<b>1,216,600</b>	<b>1,424,400</b>	<b>1,182,800</b>	<b>-</b>	<b>1,182,800</b>	<b>(2.8)%</b>
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3)%
Reserve for Capital	-	1,072,400	-	1,472,000	-	1,472,000	37.3%
<b>Total Budget</b>	<b>1,496,759</b>	<b>2,566,200</b>	<b>1,701,600</b>	<b>3,022,400</b>	<b>-</b>	<b>3,022,400</b>	<b>17.8%</b>
<b>Appropriations by Program</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Immokalee Beautification MSTU (162)	74,232	358,800	333,100	378,600	-	378,600	5.5%
Immokalee Community Redevelopment Agency (CRA) (186)	414,699	645,300	578,800	588,500	-	588,500	(8.8)%
Immokalee CRA Grant and Grant Match (715/716)	597,998	-	300,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	202,722	212,500	212,500	215,700	-	215,700	1.5%
<b>Total Net Budget</b>	<b>1,289,651</b>	<b>1,216,600</b>	<b>1,424,400</b>	<b>1,182,800</b>	<b>-</b>	<b>1,182,800</b>	<b>(2.8)%</b>
<b>Total Transfers and Reserves</b>	<b>207,108</b>	<b>1,349,600</b>	<b>277,200</b>	<b>1,839,600</b>	<b>-</b>	<b>1,839,600</b>	<b>36.3%</b>
<b>Total Budget</b>	<b>1,496,759</b>	<b>2,566,200</b>	<b>1,701,600</b>	<b>3,022,400</b>	<b>-</b>	<b>3,022,400</b>	<b>17.8%</b>

**Collier County Government  
Fiscal Year 2020 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Division Funding Sources</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	354,073	384,000	368,600	395,100	-	395,100	2.9%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	11,107	-	6,400	-	-	-	na
Interest/Misc	20,648	11,700	21,000	19,000	-	19,000	62.4%
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
Trans fm 001 Gen Fund	512,700	574,900	574,900	616,900	-	616,900	7.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	139,700	-	139,700	7.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
Carry Forward	1,089,700	1,187,900	1,511,800	1,511,800	-	1,511,800	27.3%
Less 5% Required By Law	-	(19,900)	-	(20,800)	-	(20,800)	4.5%
<b>Total Funding</b>	<b>2,940,833</b>	<b>2,566,200</b>	<b>3,213,400</b>	<b>3,022,400</b>	<b>-</b>	<b>3,022,400</b>	<b>17.8%</b>

<b>Division Position Summary</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	3.00	2.00	-	2.00	(33.3)%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3)%</b>

**Collier County Government  
Fiscal Year 2020 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>CRA Implementation</b>	<b>1.00</b>	<b>570,009</b>	<b>570,009</b>	<b>-</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>93,691</b>	<b>85,000</b>	<b>8,691</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves/Transfers/Interest</b>	<b>-</b>	<b>969,200</b>	<b>977,891</b>	<b>-8,691</b>
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>1,632,900</b>	<b>1,632,900</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Personal Services	194,136	320,200	258,200	257,300	-	257,300	(19.6)%
Operating Expense	96,038	197,400	188,600	197,800	-	197,800	0.2%
Indirect Cost Reimburs	48,500	48,700	48,700	54,900	-	54,900	12.7%
Capital Outlay	64,258	4,000	27,500	3,500	-	3,500	(12.5)%
Grants and Aid	11,767	75,000	25,800	75,000	-	75,000	0.0%
Remittances	-	-	30,000	-	-	-	na
<b>Net Operating Budget</b>	<b>414,699</b>	<b>645,300</b>	<b>578,800</b>	<b>588,500</b>	<b>-</b>	<b>588,500</b>	<b>(8.8)%</b>
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 001 General Fund	-	-	-	46,400	-	46,400	na
Trans to 187 Bayshore Redev Fd	78,000	74,100	34,100	75,200	-	75,200	1.5%
Trans to 716 Im CRA Match	-	-	100,000	60,000	-	60,000	na
Trans to 506 IT Capital	3,600	-	-	-	-	-	na
Reserve for Contingencies	-	60,000	-	58,000	-	58,000	(3.3)%
Reserve for Capital	-	493,000	-	774,800	-	774,800	57.2%
<b>Total Budget</b>	<b>526,299</b>	<b>1,302,400</b>	<b>742,900</b>	<b>1,632,900</b>	<b>-</b>	<b>1,632,900</b>	<b>25.4%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(33.3)%</b>

**Collier County Government  
Fiscal Year 2020 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

<b>Program Funding Sources</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
FEMA - Fed Emerg Mgt Agency	13,755	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,400	-	-	-	na
Interest/Misc	10,241	5,000	12,000	12,000	-	12,000	140.0%
Trans fm 001 Gen Fund	512,700	574,900	574,900	616,900	-	616,900	7.3%
Trans fm 111 Unincorp Gen Fd	116,100	130,100	130,100	139,700	-	139,700	7.4%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	503,500	507,700	714,400	779,900	-	779,900	53.6%
Less 5% Required By Law	-	(300)	-	(600)	-	(600)	100.0%
<b>Total Funding</b>	<b>1,241,296</b>	<b>1,302,400</b>	<b>1,522,800</b>	<b>1,632,900</b>	<b>-</b>	<b>1,632,900</b>	<b>25.4%</b>

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding of \$268,900. Repayment will be accomplished in nine years. The initial \$30,000 repayment occurred in FY 16, the final payment is scheduled for FY 24.

The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$182,154,163.

Forecast FY 2019:

Personal service costs are forecast somewhat under budget due to vacancy savings. A \$30,000 payment for the Independence Place project is forecast.

The primary revenue source for the Immokalee CRA is Tax Increment Financing (TIF) revenue. TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated combined TIF revenue of \$705,000.

Current FY 2020:

The budget is based on three (2) FTEs and a full time job bank position. The position count is adjusted for the realignment of an accounting position transferred to the Corporate Business Operations Division. Operating expenses are up a modest amount reflecting recent cost experience and larger contractual service and rent budgets. A budget of \$55,000 is provided for the Commercial Rehabilitation Grant Program and the Impact Fee Deferral Program is funded at \$20,000. A \$30,000 repayment to Fund (111) is provided. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to properly allocate the cost of personnel shared between the two CRA operations. The capital reserve is increased to \$832,800.

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. For the current year taxable value within the Immokalee CRA is \$330,798,753 and the related tax increment value by which the tax increment revenue is derived is \$182,154,163. The transfer's from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$616,900 and \$139,700 respectively. Year over year TIF revenue is increased by \$51,600 to \$756,600.

**Collier County Government  
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**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>Reserves, Transfers, and Interest</b>	-	60,000	60,000	-
<b>Current Level of Service Budget</b>	-	60,000	60,000	-

<b>Program Budgetary Cost Summary</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Operating Expense	-	-	118,998	-	-	-	na
Capital Outlay	597,998	-	181,002	-	-	-	na
<b>Net Operating Budget</b>	<b>597,998</b>	-	<b>300,000</b>	-	-	-	na
Reserve for Capital	-	-	-	60,000	-	60,000	na
<b>Total Budget</b>	<b>597,998</b>	-	<b>300,000</b>	<b>60,000</b>	-	<b>60,000</b>	na

<b>Program Funding Sources</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Reimb From Other Depts	529,648	-	200,000	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	100,000	60,000	-	60,000	na
<b>Total Funding</b>	<b>529,648</b>	-	<b>300,000</b>	<b>60,000</b>	-	<b>60,000</b>	na

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2019:

Forecast grant funded activity includes the following project:

\$300,000 CDBG grant - Immokalee Sidewalk Improvements

Current FY 2020:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Anticipating the need to cost share a 2020 CDBG grant, \$60,000 will be transferred from Immokalee CRA Fund 186 and placed in reserves.

**Collier County Government  
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**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

<b>Program Summary</b>	<b>FY 2020 Total FTE</b>	<b>FY 2020 Budget</b>	<b>FY 2020 Revenues</b>	<b>FY 2020 Net Cost</b>
<b>MSTU Operations &amp; Maintenance</b>	-	378,600	378,600	-
<b>Reserves/Transfers/Interest</b>	-	735,200	735,200	-
<b>Current Level of Service Budget</b>	-	<b>1,113,800</b>	<b>1,113,800</b>	-

<b>Program Budgetary Cost Summary</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Operating Expense	52,149	256,300	171,200	271,400	-	271,400	5.9%
Indirect Cost Reimburs	2,600	2,500	2,500	2,200	-	2,200	(12.0)%
Capital Outlay	19,484	100,000	34,400	105,000	-	105,000	5.0%
Remittances	-	-	125,000	-	-	-	na
<b>Net Operating Budget</b>	<b>74,232</b>	<b>358,800</b>	<b>333,100</b>	<b>378,600</b>	-	<b>378,600</b>	<b>5.5%</b>
Trans to Property Appraiser	2,902	3,900	3,900	4,000	-	4,000	2.6%
Trans to Tax Collector	7,607	8,400	8,400	9,000	-	9,000	7.1%
Trans to 112 Landscape Fd	-	15,800	15,800	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserve for Capital	-	579,400	-	637,200	-	637,200	10.0%
<b>Total Budget</b>	<b>169,741</b>	<b>1,051,300</b>	<b>446,200</b>	<b>1,113,800</b>	-	<b>1,113,800</b>	<b>5.9%</b>

<b>Program Funding Sources</b>	<b>2018 Actual</b>	<b>FY 2019 Adopted</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Current</b>	<b>FY 2020 Expanded</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Change</b>
Ad Valorem Taxes	354,073	384,000	368,600	395,100	-	395,100	2.9%
Delinquent Ad Valorem Taxes	2,528	-	-	-	-	-	na
Miscellaneous Revenues	10,733	-	-	-	-	-	na
Interest/Misc	10,406	6,700	9,000	7,000	-	7,000	4.5%
Trans frm Property Appraiser	144	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	3,100	-	-	-	na
Carry Forward	586,200	680,200	797,400	731,900	-	731,900	7.6%
Less 5% Required By Law	-	(19,600)	-	(20,200)	-	(20,200)	3.1%
<b>Total Funding</b>	<b>967,167</b>	<b>1,051,300</b>	<b>1,178,100</b>	<b>1,113,800</b>	-	<b>1,113,800</b>	<b>5.9%</b>

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Forecast FY 2019:

Forecast operating and capital expenditures are somewhat lower than the adopted budget while a \$125,000 cost share allowance with FDOT for light fixture features is anticipated.

Current FY 2020:

The budget provides for ongoing management and maintenance as well as \$105,000 for capital improvements. Operating expenses include funding to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A capital reserve of \$637,200 is provided.

Revenues:

The taxable value for FY 20 is \$395,095,727, a 3.22% increase from FY 19. The rolled back rate for this district totals 0.9945 per \$1,000 of taxable value. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$395,100 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.



**Collier County Government  
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**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2020 Total FTE	FY 2020 Budget	FY 2020 Revenues	FY 2020 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	215,700	-	215,700
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	215,700	-	215,700

Program Budgetary Cost Summary	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Operating Expense	202,722	212,500	212,500	215,700	-	215,700	1.5%
<b>Net Operating Budget</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>
<b>Total Budget</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>

Program Funding Sources	2018 Actual	FY 2019 Adopted	FY 2019 Forecast	FY 2020 Current	FY 2020 Expanded	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenues	374	-	-	-	-	-	na
Net Cost Unincorp General Fund	202,348	212,500	212,500	215,700	-	215,700	1.5%
<b>Total Funding</b>	<b>202,722</b>	<b>212,500</b>	<b>212,500</b>	<b>215,700</b>	-	<b>215,700</b>	<b>1.5%</b>

Notes:

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2019:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

Current FY 2020:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.