



South Central Healthcare Coalition

Multi-year Training and Exercise Plan
2024 - 2027

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PURPOSE

The purpose of the Multi-year Training and Exercise Plan (TEP) is to document an organization's overall training and exercise program priorities for a specific multi-year time period. It is considered to be a living document that can be updated and refined annually. These priorities are linked to corresponding core capabilities, and, if applicable, a rationale based on existing strategic guidance, threat assessments, corrective actions from previous exercises, or other factors. This Multi-year TEP identifies the training and exercises that will help the organization build and sustain the core capabilities needed to address its training and exercise program priorities.

The Multi-year TEP should lay out a combination of progressively building exercises – along with the associated training requirements – which address the priorities identified in the Training and Exercise Planning Workshop (TEPW). A progressive, multi-year exercise program enables organizations to participate in a series of increasingly complex exercises, with each successive exercise building upon the previous one until mastery is achieved. Further, by including training requirements in the planning process, organizations can address known shortfalls prior to exercising capabilities.

A Multi-year TEP may also serve as a follow-on companion document to the South Central Region Homeland Security Strategy, and can provide a roadmap for the South Central Healthcare Coalition to follow in accomplishing the priorities described therein.

Included in this Multi-year TEP is a training and exercise schedule, which provides a graphic illustration of the proposed activities scheduled for the years 2024 – 2027.

PROGRAM PRIORITIES

The South Central Healthcare Coalition (SCHCC) utilizes the Notice of Funding Opportunity from the Administration of Strategic Preparedness and Response (ASPR), South Central Region annual HCC Joint Risk Assessment, and Exercise After-Actions and Improvement Plan Reports to develop the multi-year Training and Exercise Plan. Further, involvement in the 5 jurisdictions' CEPA assessment allows the SCHCC to understand gaps and opportunities across our region to consider including and/or incorporating into our training and exercise plan.

1. Mass Casualty Incident Response and Coordination
 - a. FEMA: Operational Coordination
2. Patient Movement & Distribution
 - a. FEMA: Mass Care Services
 - b. Public Health, Healthcare, and Emergency Medical Services
3. Information Management
 - a. FEMA: Intelligence and Information Sharing
 - b. FEMA: Operational Continuity

Mass Casualty Incident Response and Coordination

Health care organizations – including hospitals, emergency medical services (EMS), and out of hospital providers, will be able to deliver timely and efficient care to their patients even when the demand for health care services exceeds available supply. The HCC, in collaboration with the Emergency Support Function – 8 (ESF-8) lead agency, coordinates information and available resources for its members to maintain conventional surge response. When an emergency overwhelms the HCC's collective resources, the HCC supports the health care delivery system's transition to contingency and crisis surge response and promotes a timely return to conventional standards of care as soon as possible.

Corresponding Core Capabilities:

- Hospital Preparedness Program Capability 1: Incident Management & Coordination
- Hospital Preparedness Program Capability 2: Health Care and Medical Response Coordination
- Hospital Preparedness Program Capability 3: Continuity of Health Care Service Delivery
- Hospital Preparedness Program Capability 4: Medical Surge

Rationale:

- Cobalt Catastrophe: South Central Coalition Medical Response & Surge Exercise
- Silent but Deadly: South Central Coalition Medical Response & Surge Exercise

Supporting Training Courses and Exercises:

- ICS 300: Intermediate ICS for Expanding Incidents
- G191: ICS/EOC Interface
- G366: Planning for Needs of Children in Disaster
- G386: Mass Fatalities
- L197: Access and Functional Needs
- MGT 341: Disaster Preparedness for Hospitals & Healthcare Organizations within the Community Infrastructure
- MGT 409: Community Healthcare Planning and Response to Disasters
- MGT 439: Pediatric Disaster Response and Emergency Preparedness
- PER 902: Hospital Emergency Response Training for Mass Casualty Incidents (HERT)

Patient Movement and Distribution

The HCC should utilize existing primary and redundant communications systems and platforms that are capable of sending EEs to maintain situational awareness. SCHCC will identify reliable, resilient, interoperable, and redundant information and communication systems and platforms that provide bed and patient tracking systems and naming conventions as provided by Colorado Patient Tracking Task Force Pilot and program initiatives. Additionally, SCHCC provides a detailed activation and notification process for initiating medical surge response coordination among HCC members, to include strategies for patient tracking, patient distribution in the event a facility becomes overwhelmed, and/or definitive patient movement out of an affected region that is coordinated through the NDMS response plan.

Corresponding Core Capabilities:

- Hospital Preparedness Program Capability 2: Health Care and Medical Response Coordination
- Hospital Preparedness Program Capability 3: Continuity of Health Care Service Delivery
- Hospital Preparedness Program Capability 4: Medical Surge

Rationale:

- Cobalt Catastrophe: South Central Coalition Medical Response & Surge Exercise
- South Central Healthcare Coalition: Hospital Response – COS Airport FSE 9/28/23

Supporting Training Courses and Exercises:

- G366: Planning for Needs of Children in Disaster
- G386: Mass Fatalities
- L197: Access and Functional Needs
- MGT 341: Disaster Preparedness for Hospitals & Healthcare Organizations within the Community Infrastructure
- MGT 409: Community Healthcare Planning and Response to Disasters
- MGT 439: Pediatric Disaster Response and Emergency Preparedness
- PER 902: Hospital Emergency Response Training for Mass Casualty Incidents (HERT)
- Ensure a method to share lessons learned and best practices from training courses and exercises.]

Information Management

Effective response coordination relies on information sharing to establish a common operating picture. Information sharing is the ability to share real-time information related to the emergency, the current state of the health care delivery system, and situational awareness across the various response organizations and levels of government (federal, state, local). The HCC's development of information sharing procedures and use of interoperable and redundant platforms is critical to successful response.

Corresponding Core Capabilities:

- Hospital Preparedness Program Capability 2: Health Care and Medical Response Coordination
- Hospital Preparedness Program Capability 3: Continuity of Health Care Service Delivery

Rationale:

- Silent but Deadly: South Central Coalition Medical Response & Surge Exercise
- South Central Healthcare Coalition Redundant Communications Drill 12/5/23

Supporting Training Courses and Exercises:

- MGT 346: EOC Operations and Planning for All Hazards
- PER 257: Cyberterrorism First Responder (CFR)
- DHSEM: Inclusive Planning Strategies for People with AFN & People Focused Emergencies
- PER 211: Medical Management of CBRNE Events

Other Resources for Training and Exercises:**EMS for Children (EMSC)**

Colorado Pediatric Preparedness for the Emergency Room (COPPER): This is a voluntary pediatric readiness recognition program for Colorado Emergency Departments. The program has two levels of recognition: Pediatric Prepared and Pediatric Advanced. The main difference between the two levels is the presence of a physician Pediatric Emergency Care Coordinator (PECC), which is required for Pediatric Advanced recognition but not for Pediatric Prepared. COPPER was developed by EMS for Children Colorado in collaboration with several statewide partners. The program strives to help emergency departments achieve a higher level of pediatric readiness by providing key resources, support, and education.

Mountain Plains Regional Disaster Health Response System (MPRDHRS)

MPRDHRS is a tiered system that builds upon and unifies existing assets within states and across regions to support a more coherent, comprehensive, and capable health care disaster response system. The MPRDHRS integrates clinical and health care systems' operational expertise into existing preparedness and response structures at the local, state, and regional level, and expands capabilities and capacity for improving disaster readiness across the healthcare system, increasing medical surge capacity, and providing specialty care – including trauma, burn, and infectious disease, among others – during large-scale disasters or public health emergencies. MPRDHRS sites build on existing medical surge and disaster preparedness foundations across industry and government, fostering and maturing multi-state partnerships as well as industry assets to create an integrated, tiered system of disaster health care.

MULTI-YEAR TRAINING AND EXERCISE SCHEDULE

SCHCC Multi-year Training and Exercise Schedule 2024

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Training						Pulsara Pilot Trng	Pulsara Pilot Trng	Pulsara Pilot Trng	Pulsara Pilot Trng L105 PIO Basics MPRDHRS: SDakota PFA trainings Funky Bug Lecture Series & Blood Product Resuscitation for acute trauma and disasters webinar	Pulsara Pilot Trng MGT 469: Radiological Dispersal Device (RDD) Response Guidance – Train the Planner MGT 475: Crowd Management Sport and Special Events DHSEM AFN G197 Hearing Loop Training	Pulsara Pilot Trng G197 AFN in Emerg Mngmt IAEM Healthcare Caucus	Pulsara Pilot Trng PRE 100: Active Shooter Exercise Development Workshop
Drills											Comms Drill	
Exercise						NDMS FSE			PPROEM Neighborhood Evacuation FSE		EPCPH Chempack FSE	

Program Priorities Addressed:

Mass Casualty Incident Response and Coordination

Patient Movement and Distribution

Information Management

SCHCC Multi-year Training and Exercise Schedule 2025

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Training	L 146 HSEEP ICS 300 PER100 Active Shooter EX Dev Wkshp EMResource Training	ICS 300 COOP DHSEM 1001 IC System Overview for Sen Officials AWR313 Homemade Explosives Park Co Mass Fatality Seminar	ICS 400 Psych First Aid	G191 ICS/EOC Interface CVM Admin Trng G288 Local Volunteers & Donations Mngmt G197 AFN Planning for EM	Summit G386 Mass Fatality Trng PER304W Social Media for Disaster Mngmt NTSB Family Assistance Center AWR209 Wk w/ Media: Rural First Responders		MGT451 Bomb Threat Mgmt DHSEM Inclusive Planning for AFN	DHSEM1002 Emerg & Disaster for Executives G271 Haz Weather and Community Risk G386 Mass Fatalities Incident Response L1302 COOP Managers	ICS 300 MGT319 Point of Distro PER335 Critical Decision for CompX Coord Attacks	ICS 400 PFA	G108 Comm Mass Care and Emerg Asst	MGT318 Mngmnt PIO All Hazards DHSEM Resource Mobilize Wkshp AAWR383 Cyber Security Risk Awareness
Drills	EPC Veoci Qtly Drill	Lake Radio Comms Drill	CC ESC Comms Drill	EPC Veoci Qtly Drill	Comms Drill CC EOC SA Drill	CC ESC Comms Drill	EPC Alternate EOC Drill EPC Veoci Qtly Drill		PPROEM Neighborhood Evac Drill		Comms Drill EPC Veoci Qtly Drill	
Exercise	LCPH Active Shooter TTX w/ DHS	CCPH MCI TTX	PC Wildfire TTX TC Wildfire TTX	CC Sheltering Func EX PCPH PHEP/CRI TTX	MRSE LCOEM Wildfire TTX				EPCPH Wkshp – Medical Material Mngmnt & Distro	PCPH Flu Vax (PODEX)	TCPH FAC Fun EX	

Program Priorities Addressed:

Mass Casualty Incident Response and Coordination

Patient Movement and Distribution

Information Management

SCHCC Multi-year Training and Exercise Schedule 2026

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Training	HSEEP IPPW				Summit							
Drills					Comms Drill						Comms Drill	
Exercise					MRSE							

Program Priorities Addressed:

- Mass Casualty Incident Response and Coordination
- Patient Movement and Distribution
- Information Management

SCHCC Multi-year Training and Exercise Schedule 2027

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Training	HSEEP				Summit							
Drills					Comms Drill						Comms Drill	
Exercise					MRSE/ Cyber Ex							

Program Priorities Addressed:

Mass Casualty Incident Response and Coordination

Patient Movement and Distribution

Information Management

SCHCC Multi-year Training and Exercise Schedule 2028

Organization	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Training	HSEEP				Summit							
Drills					Comms Drill						Comms Drill	
Exercise					MRSE/ Ext Down Time EX							

Program Priorities Addressed:

Mass Casualty Incident Response and Coordination

Patient Movement and Distribution

Information Management