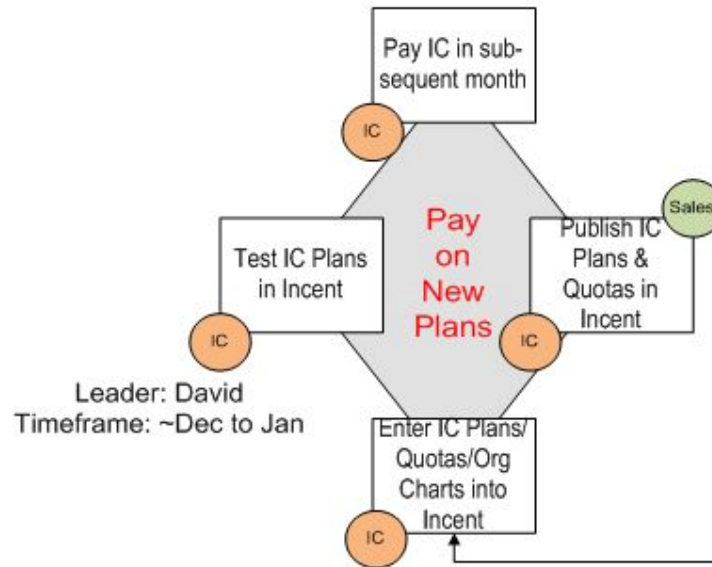


Building Blocks of Annual Planning Process (APP)

The APP is a cross-functional relay race with each step building upon the previous one.

3 Layers:

1. The grey boxes w/ red lettering show the 4 major workstreams.
2. The white boxes describe the major steps in each workstream.
3. The circles show the functional teams involved in contributing to each step.



2013 Improvements:

- Accountability for each task, each workstream, and the entire process.
- Quality Review Gates - we will not move onto the next step without prior steps being completed.
- More HQ support

