Growth Proposal

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Outline

Define and Deliver Growth and Increase Valuation Multiple

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Executive Summary

My client is at a pivotal inflection point.

With the Board transitioning from four to three members, the company sits in a high-value sector with significant untapped opportunity particularly in their markets and geographies.

But challenges in board succession planning, strategic direction, and commercial speed are slowing growth and limiting investor appeal.

This proposal sets out a 3-month engagement designed to build executional momentum, remove internal bottlenecks, and begin shaping their value narrative in line with a premium valuation.

Key Themes

Headlines for alignment, Goal Setting, Capability Uplift and Enduring model

FORMALISE SUCCESSION PLANNING

IMPLEMENT A STRATEGIC GROWTH DASHBOARD

SHIFT TO VALUE-BASED SELLING

DEFINE AND BROADCAST A SHARED VISION

CREATE ACCOUNTABILITY THROUGH OKRS

SURFACE HIDDEN VALUE IN PSL'S DATA ASSETS

STRENGTHEN LEADERSHIP DEPTH

DRIVE TOP-LINE REVENUE GROWTH

Formalise Succession Planning

Back to Outline

Challenge

- Director exit ambitions lack clarity and structure.
- Current succession paths lack formal planning, clarity, or readiness.
- Curent valuation is low and does not support exit ambitions

Proposal

Facilitate a board-level succession workshop. Define, document, and pressure-test leadership transitions.

Outcomes

- Agreed exit pathway for each Director
- Succession map with leadership readiness actions
- Reduced risk, improved investor confidence
- Starting point for their "future state" narrative

Implement a Strategic Growth Dashboard

Challenge

- Current reporting is retrospective. Board decisions are based on lag indicators rather than forward-facing insights.
- Debates on data as opposed to opportunity.

Proposal

Design a strategic dashboard capturing growth Objectives and Key Results (OKR's), commercial metrics, and predictive KPIs.

Outcomes

- Proactive board conversations focused on acceleration
- Board meetings become action-oriented, not report-heavy
- Improved visibility into future growth levers

Shift to Value-Based Selling

Challenge

• They are selling too late and too low in the client value chain, limiting both revenue and impact.

Proposal

Reposition the commercial story around client outcomes and bundle services strategically. Train client-facing teams in consultative selling and strategic messaging.

Outcomes

- Larger, higher-margin deals
- Access to senior decision-makers earlier in sales cycles
- Unified GTM message across sales, marketing, and delivery
- Stronger brand perception and sales assets

Drive Top-Line Revenue Growth

Challenge

- Financial goals outpace current commercial results.
- Margins and revenue are insufficient to support a high-multiple exit.

Proposal

Run a focused 90-day revenue sprint. Optimise pricing, identify cross-sell levers, and activate new market opportunities.

Outcomes

- Immediate revenue uplift
- Commercial momentum aligned with exit objectives
- Reduced reliance on external financing

Define and Broadcast a Shared Vision

Challenge

• There is no unifying, energising vision across leadership and teams. Direction feels tactical, not strategic.

Proposal

Facilitate a leadership alignment session. Craft a compelling strategic narrative and internal comms toolkit.

Outcomes

- Unified company direction
- Higher internal morale and accountability
- Clearer messaging for clients and potential investors

Create Accountability Through OKRs

Challenge

- Low visibility on performance.
- Missed goals go unaddressed.
- Teams operate in silos.

Proposal

Implement OKRs across key functions. Introduce a monthly review cadence and manager scorecards.

Outcomes

- Company-wide alignment on priorities
- Clear ownership and delivery rhythm
- Reinforced performance culture

Surface Hidden Value in Data Assets

Challenge

• The clients proprietary data and insight IP is not positioned as a monetised or strategic asset.

Proposal

Conduct a valuation and asset-mapping exercise. Build a data-led value story into investor materials. Get the assets correctly positioned on the balance sheet.

Outcomes

- Improved positioning for PE or strategic buyers
- Clearer articulation of intangible value
- Support for an enhanced valuation multiple

Strengthen Leadership Depth

Challenge

 Key capability gaps are slowing execution, particularly in middle management.

Proposal

Conduct a leadership capability audit. Identify short-term gaps and create a hiring/training roadmap.

Outcomes

- Faster decision-making and delivery
- Fit-for-purpose leadership to support scale
- Future-proofing against key-person risk
- Teams see new leadership as enablers

Engagement Structure

Duration: 3 Months

Format: Hybrid advisory and enablement. This advisory engagement would be priced as a flat monthly retainer with defined deliverables and milestones. A detailed scope and fee structure can be finalised following the scope alignment call.

Core Activities					
Weekly 1:1s with	Monthly board-	Fortnightly senior	Cross-functional strategy and enablement sessions		
MD	level reviews	team workshops			

Deliverables					
Strategic dashboard	Succession and readiness map	Vision narrative and communications assets	Sales toolkit and commercial messaging		
Revenue sprint plan with OKRs	Data valuation and investor story	Leadership capability matrix	Full Engagement Write Up		

Back to Outline

Timeline (Illustrative)

This will be confirmed during scope call

Deliverables					
Phase	Deliverable	Target Date			
Week 1	Kick-off & Dashboard Draft	Aug 9			
Weeks 2–3	Succession Planning + Vision Session	Session Aug 23			
Week 4	Sales Narrative + Sprint Plan	Sept 2			
Weeks 5–6	OKR Rollout + Change Management	Sept 16			
Weeks 7–9	Leadership Audit & Talent Plan Oct 7				
Weeks 10–12	PE Valuation + Wrap-Up	Nov 15			

Final Note

Challenge

- The client doesn't need more discussion it needs decisive action.
- The opportunity is real, but so is the cost of delay.
- This proposal is designed to unlock traction, energise leadership, and sharpen your valuation narrative.

Engage and Act

The future is either created now or it slips into someone else's hands.

Next Steps

- Confirm date for scope alignment call
- Agree decision-making structure
- Activate formal advisory engagement

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