



The Door-Opener

Winning Variable-Hour Accounts with MEC/MVP

THE PROBLEM YOUR PROSPECTS DON'T KNOW THEY HAVE

Employers with large variable-hour, part-time, and seasonal workforces — staffing, hospitality, quick-service restaurants (QSR), retail, transportation — are disproportionately exposed to the ACA employer mandate. Most are Applicable Large Employers. Many have no compliant offering in place for their variable-hour population. And in most cases, **their current broker has never raised it.**

THE EXPOSURE, IN 2026 DOLLARS

§4980H(a)

\$3,340

per full-time employee (less the 30-employee reduction) if no qualifying coverage is offered — a **\$440 increase** over 2025

§4980H(b)

\$5,010

per full-time employee receiving subsidized Exchange coverage, where employer coverage is unaffordable or below minimum value — a **\$660 increase** over 2025

**A staffing firm with 500 full-time employees and no offering:
(a) penalty exposure of roughly \$1.57 million per year — and rising annually.**

THE FIX

- **MEC — Minimum Essential Coverage.** Satisfies the §4980H(a) offer requirement — eliminating the largest exposure at a fraction of traditional plan cost.
- **MVP — Minimum Value Plan.** Addresses §4980H(b) by meeting minimum value and affordability standards for employees who want richer coverage.

Purpose-built for variable-hour populations: simple enrollment, high-turnover-friendly administration, priced for the census.

THE PRODUCER PLAY

1 IDENTIFY

Any prospect in staffing, hospitality, quick-service restaurants, retail, or transportation with 50+ full-time equivalents.

2 LEAD WITH EXPOSURE

Walk them through their 2026 penalty math. The incumbent broker either missed it or ignored it.

3 PRESENT THE FIX

A compliant MEC/MVP program built for exactly this workforce.

THE COST OF DOING NOTHING

THE RETENTION RISK

Every variable-hour account in your book is a prospect in someone else's pipeline. When another broker walks in with the compliance conversation you never had, you're not defending a quote — you're explaining a gap. **Accounts rarely survive that conversation.**

THE REVENUE LEFT ON THE TABLE

Every unaddressed variable-hour census is a missed MEC/MVP placement — and the door to everything that follows: **Guardian360 true self-funded programs, group GAP, and a full voluntary benefits lineup built for this classification.** Three to four recurring revenue lines per client, currently going to nobody. Or worse — to whoever raises it first.

WHY NORTHGATE

Northgate Benefit Group is an MGA, wholesaler, and program manager that works **exclusively through licensed brokers and consultants.** Founded by leadership with 20+ years on the carrier and MGA side — focused specifically on variable-hour workforce benefits. We build the programs. **You own the client. Always.**

Penalty amounts shown are 2026 indexed figures under IRC §4980H(a) and §4980H(b) and are subject to annual adjustment. This material is for licensed broker and consultant use only and is not tax or legal advice. Product availability varies by state.