

# Adam Miller Rebuttal Responses

## DEVELOPMENT

### **1. You say development must reflect community values. How will you determine those values when residents disagree?**

I will keep the process simple and transparent. I will listen to Salem Lakes residents through multiple, accessible channels and clearly publish how their input shapes decisions, including the trade-offs involved. I will turn community values into measurable standards, test ideas through pilot projects, and maintain ongoing, open dialogue so we can adapt over time.

## TAXES & FISCAL STABILITY

### **2. You emphasize reducing unnecessary spending and pursuing grants. What is your plan if grant funding becomes unavailable and cuts alone cannot stabilize the budget?**

If grant funding becomes unavailable and cuts alone cannot stabilize the budget, I will pursue a balanced approach. That includes prioritizing essential services, implementing targeted efficiency measures, and seeking diversified funding sources. Steps include auditing expenditures to eliminate waste, freezing non-critical projects, renegotiating contracts, and increasing revenue opportunities that align with community priorities, such as shared services, appropriate impact fees, and public-private partnerships.

## PUBLIC INPUT

### **3. You say residents should have more opportunities to vote on major decisions. What criteria would you use to decide which issues go to a public vote?**

Major decisions should go to a public vote when they affect many residents, require significant resources or risk, involve major policy changes, or lack clear and implementable guidance. These are the types of issues where direct community input is most important.