# Nonprofit Management Essentials – Micro-credentials Program Learning Outcomes

The Nonprofit Management Essentials Micro-credential Program at Trent University is designed to provide participants with the foundational skills and knowledge necessary for effective leadership in the nonprofit sector. Upon completion of the program, participants will gain a comprehensive understanding of nonprofit operations, financial management, board governance, fundraising strategies, grant writing, volunteer management, and the importance of Equity, Diversity, and Inclusion in nonprofit work. Graduates will be equipped with practical tools and strategies to drive mission success, enhance organizational performance, and earn digital micro-credential badges that reflect their expertise in these critical areas.

## **Introduction to the Nonprofit Sector**

- Get an overview of the Evolution of the Nonprofit Sector, from its historical origins to its contemporary significance in addressing societal needs and fostering social change.
- Learn how to analyze and differentiate between several types of Nonprofit Organizations, including Charities, Public Foundations, Private Foundations, and others, exploring their respective missions, structures, and legal requirements.
- Understand the Regulatory Landscape governing Nonprofit Organizations in Ontario, focusing on the Ontario Nonprofit Corporations Act (ONCA) guidelines and Canada Revenue Agency (CRA) regulations, and their implications for governance and compliance.
- Understand the Foundations of Effective Governance within Nonprofit Organizations, highlighting the roles and responsibilities of Boards of Directors, and strategies for fostering transparency, accountability, and strategic decision-making.

## **Board Governance Essentials for Nonprofits**

- Understand Board Governance principles, roles, responsibilities, and ethical considerations within NPOs.
- Learn strategies for Building Strong Foundations through effective board structure, composition, recruitment, orientation, and ongoing development.
- Learn how to implement Effective Risk Management practices to safeguard organizational assets, reputation, and mission.
- Learn how to develop Board Succession Planning Strategies to ensure continuity of leadership and sustainability of organizational impact.



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### **Foundations of Financial Administration for Nonprofits**

- Learn the skills necessary to Set Up a Record Keeping System tailored to the needs of Nonprofit Organizations, ensuring accuracy, compliance, and accessibility of financial data.
- Lear how to Set Up a Financial Management System that supports effective budgeting, financial reporting, and decision-making within NPOs.
- Learn the Accounting Standards applicable to Nonprofit Organizations, including specific guidelines for financial reporting and disclosure.
- Learn how to develop and Implement Policies and Procedures that promote financial integrity, transparency, and accountability within NPOs.

## **Advanced Financial Administration for Nonprofits**

- Understand the Financial Capacity Building and Transparency practices specific to Nonprofit Organizations, emphasizing strategies for sustainability and accountability.
- Learn the Practices and Principles of Gifting and Receipting, ensuring compliance with Canada Revenue Agency (CRA) regulations and fostering donor relationships.
- Learn the essential skills in Budgeting, enabling effective financial planning and resource allocation within NPOs.
- Learn transparency and accountability through comprehensive Financial Reporting practices tailored to the unique needs of NPOs.
- Learn practical Tips and Strategies for preparing the T3010 Registered Charity Information Return, ensuring compliance and accuracy in reporting to CRA.



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## **Learning Outcomes**

### **Optimizing Fundraising Efforts for Nonprofits**

- Learn to analyze Donor Diversity by exploring demographics, giving patterns and motivations, enabling tailored fundraising strategies to engage diverse donor segments effectively.
- Learn to survey the Spectrum of Fundraising Methods available to NPOs, including traditional and innovative approaches, and their respective strengths and applications.
- Develop skills in Crafting a Winning Fundraising Campaign, from strategic planning to execution, incorporating best practices for messaging, donor stewardship, and evaluation.
- Understand the diverse Sources of Grants available to NPOs, including government, corporate, foundation grants, and other funding opportunities, and strategies for securing and leveraging these resources.

## **Grant Writing for Nonprofits**

- Learn the grant writing process and its key components.
- Learn practical skills to identify and approach potential funders.
- Develop persuasive and well-structured grant proposals that align with funder priorities.
- Learn how to effectively manage and report on grants to ensure compliance and accountability.

## **Effective Volunteer Management**

- Understand the importance of volunteers in NPOs, legal considerations, and ethical guidelines.
- Develop strategies for Engaging Volunteers through effective recruitment and selection processes that align with organizational needs and volunteer interests.
- Understand onboarding and Capacity Building practices, including orientation and training programs, to equip volunteers with the skills and knowledge necessary for their roles.
- Understand strategies for Sustaining Engagement through volunteer retention initiatives,
   recognition programs, and ongoing support.
- Learn the importance of Building Positive Relationships with Volunteers through effective communication, conflict resolution, and volunteer feedback mechanisms.



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### **Digital Marketing Fundamentals for Nonprofits**

- Understand Nonprofit Digital Marketing, including its significance, unique challenges, and opportunities.
- Learn how to optimize Websites for Nonprofits for enhanced user experience, accessibility, and conversion rates.
- Learn to develop strategies for Content Marketing tailored to nonprofit audiences, emphasizing storytelling and engagement.
- Learn how to implement effective Social Media Marketing strategies to build community, increase visibility, and drive engagement for nonprofit causes.
- Utilize Analytics and Measurement tools to evaluate digital marketing performance, track key metrics, and optimize strategies.
- Learn Mastery of Tools essential for nonprofit digital marketing success including platforms for email marketing, fundraising, and volunteer management.

## **Embracing Diversity: Creating Equitable Work Environments**

- Understand Equity, Diversity, and Inclusion initiatives, highlighting their relevance, definitions, and ethical imperatives within organizational contexts.
- Learn Theoretical Frameworks for Understanding EDI, including social justice theories, intersectionality, and cultural competence models.
- Learn strategies for Creating Inclusive Organizational Cultures that promote equity, respect diversity, and foster belonging.
- Develop skills in Assessing and Evaluating EDI Initiatives to measure impact, identify areas for improvement, and promote continuous learning and development.
- how we can implement a more inclusive environment within organizations and as individuals, and resources for next steps.

