



HORIZONS®
KENT AND QUEEN ANNE'S

ANNUAL REPORT 2026

EXPANDING ACCESS TO HIGH-QUALITY
EDUCATIONAL OPPORTUNITIES



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Horizons Overview



Born in 1995

About Our Organization

For more than 30 years, Horizons of Kent and Queen Anne's has worked to expand access to high-quality, out-of-school learning experiences that help students grow and thrive.

We blend academics, well-being, and enriching experiences that spark curiosity, confidence, and connection.

Our signature 6-week summer program offers our students a space where they are supported by caring and professional teachers, who are dedicated to helping them strengthen skills that set them up for lifelong success.

Horizons continues to grow—so that more children, families, and communities can benefit from the long-term support they deserve.

There's no better investment in our shared future than expanding access to and supporting Horizons of Kent and Queen Anne's.

Horizons' Vision and Mission

Horizons' Vision

A future in which every child thrives



Horizons' Mission

We advance educational equity by building long-term partnerships with students, families, communities, and schools to create experiences outside of school that inspire the joy of learning.



Message From the Executive Director

Horizons of Kent and Queen Anne's is an extraordinary, one-of-a-kind program! We are incredibly fortunate to be located on Maryland's Eastern Shore, surrounded by abundant natural resources that give our students so many opportunities to explore, discover and grow. We are equally grateful for the amazing local organizations that partner with us to enrich and expand everything we offer!

This summer, Horizons students once again had an incredible season of growth, confidence-building and joyful discovery. They played chess, rode horses, learned to swim and sail, got their hands dirty, explored cooking and ancestral nutrition, and deepened their self-awareness. In line with our theme, "Fueled For Success," they also tried their hands at playing instruments,



assembling bikes (pro tip: make sure the handlebars and seats are tightened!), constructing fishing poles, practicing meditation, and building their own wind-powered mini-cars. The 1st grade class at the Kent School treated fuel as food and *(cont. next page)*



Inspiring.



Building.



Nurturing.

Message (cont.)

"traveled" to a new country each week, enthusiastically exploring its culture and cuisine. They even pedaled a stationary bike to power a blender to make an all-American smoothie!

Sixth grade brought Atlas's globe to life with papier-mâché and used tinfoil and teamwork to create an impressive Tin Man from the book, *Ungifted*. Meanwhile, 7th grade students carefully measured and converted ingredients for no-bake Oreo balls, combining math, collaboration, and a delicious final result!

Kindergarten students at the Gunston School site showed off their creativity by designing their own World Cup jerseys, while the 5th grade dove into the world of indigenous plants, even growing a few of their own from seeds. Some days were packed with so many exciting activities and field trips that I had to resist posting them all on Facebook for fear of overwhelming the platform—a truly wonderful problem to have!

There is no doubt that our outstanding teachers were the reason students were so excited to attend each day. They brought remarkable enthusiasm, creativity, energy and expertise to every classroom, making learning feel fresh, engaging and fun.

Even our most spirited students were sometimes rendered speechless, completely absorbed in the lesson. One of the greatest joys of this work is witnessing the moment a student becomes fully engaged, genuinely curious and eager to learn more. Who knew 7th graders could be so captivated by industrial hose fittings, couplings and fluid transfer solutions during a field trip to Dixon Valve?

We also celebrated record-breaking family engagement! Family Cooking Night and Family Swim Night reached capacity within hours of registration opening. Although the new Horizons office is spacious, it felt wonderfully full during Family Cooking Night with Chesapeake Culinary Center, as families filled the room with energy, connection and community until we truly felt like one big Horizons family.

Swimming also saw unprecedented progress, with a record number of students advancing from red to green wristbands—an achievement worth celebrating! Character Development and Restorative Practices were formally introduced in every classroom, helping students build important tools for responsibility, reflection and care for one another. The goal is for Horizons to model a broader effort that helps students take responsibility for their actions and understand how their behavior affects their peers.

In short, this summer was a tremendous success for students, families, teachers, and partners alike. We are thrilled by all that was accomplished and excited to keep expanding the program so even more students can experience the joy, growth and opportunities Horizons provides in the near future.



Emily Murphy, Executive Director



Fueled For Success



Brief overview

This year we responded to the overwhelming interest in the program with record enrollment growth of 25%. The bulk of the growth was in the middle school program with the addition of 15 more students and 2 classes. We relocated to a new office with more space for family events and year-round programming, allowing us to serve more students. Expansion has brought into focus the need to strengthen our donor base and increase our visibility.

Facts

01 Record Enrollment Growth

250 students enrolled at three sites

02 Fueled For Success

The theme for the summer program

Board of Directors

Kate Goodall Gray, President

The Dixon Group & KRM Development
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Washington College Professor
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Robert Thompson

Senior Vice President & Loan Officer
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Program Expansion

By reaching more students, we're helping build a future where every child is supported by the people and opportunities they need to thrive.

Key Partnerships



Expanded Offerings and Opportunities

Gunston School

Washington College

Kent School

Kent County Public Schools

Queen Anne's County Public Schools

Kent Association of Riding Therapy

Modern Stone Age Kitchen

Camp Pecometh

Rock Hall Yacht Club Sailing School

Corsica River Yacht Club

YMCA

Sultana Education Foundation

Moodays Music

Chesapeake Culinary Center

Playfully Polite

Character Counts

Cat Colloquiem

The Kitchen

Prince Limousine

Queen Anne's County Ride

Joe Wheeler Transportation

Open Doors Partners in Education

Teacher/Student Ratio

2 : 15

Staff Leadership

01



Emily Murphy

Executive Director

02



Teresa Dellamura

Enrollment Director

03



Claire Gervaise

Supervising Nurse

04



Kristin O'Neil

Site Director, Kent School

05



Patrick Hopkins

Site Director, Gunston School

06



Cheryl Fracassi

Site Director, Washington College

07



Mel Skirkanich

Aquatics Director

08



Abby Ritchie

SEL Director

A special thanks to Vickie Anderson for her dedication to Horizons over the past four years!

The Mission

Horizons of Kent and Queen Anne's is a tuition-free, academic and enrichment program serving PreK-8 grade students in families from underserved communities in Kent and Queen Anne's counties. Our mission is to advance educational equity and prevent the summer slide (proven to contribute to the cycle of poverty) on the Eastern Shore by building long-term partnerships with students, families, communities, and schools to create experiences that inspire the joy of learning. To accomplish this, we offer an intensive 6-week summer program on the campuses of the Kent School, the Gunston School and Washington College. Students build critical skills in reading, math, swimming, and social and emotional development to prepare for successful school years and transitions. Our project-based, hands-on curriculum focuses on the whole child while allowing professional teachers to hone their craft with us each summer. We remove the physical barriers to learning by absorbing



the total cost of each student and providing transportation, supplies and meals. Investing in our students' academic success and social-emotional well-being is more urgent than ever. By the end of each summer session, Horizons students have typically gained 1-3 months of grade equivalence in reading and math - effectively reversing summer learning loss and sending students back to school feeling confident and ready. Over the course of 9 summers, a student will gain an additional 1 year of learning outside the classroom, giving our students a marked advantage.

By the Numbers

Project Completed

01. Office relocation

Horizons of Kent and Queen Anne's moved its main office to a new location. This relocation marks an important milestone in its ongoing commitment to serving our students and families with enhanced facilities and expanded programming.

The new site provides a modern, accessible environment designed to better meet the needs of our students and families in Kent and Queen Anne's counties.



250

Enrolled students



50

Staff



13

Field Trips



3

Sites



80%

Percent staff retention

By the Numbers (Cont.)



90%

Rate of Attendance



76%

Student
retention



73%

Improved or
stayed the
same in
math



3,000

Hours of swim
instruction



180

Academic and enrichment
hours per student



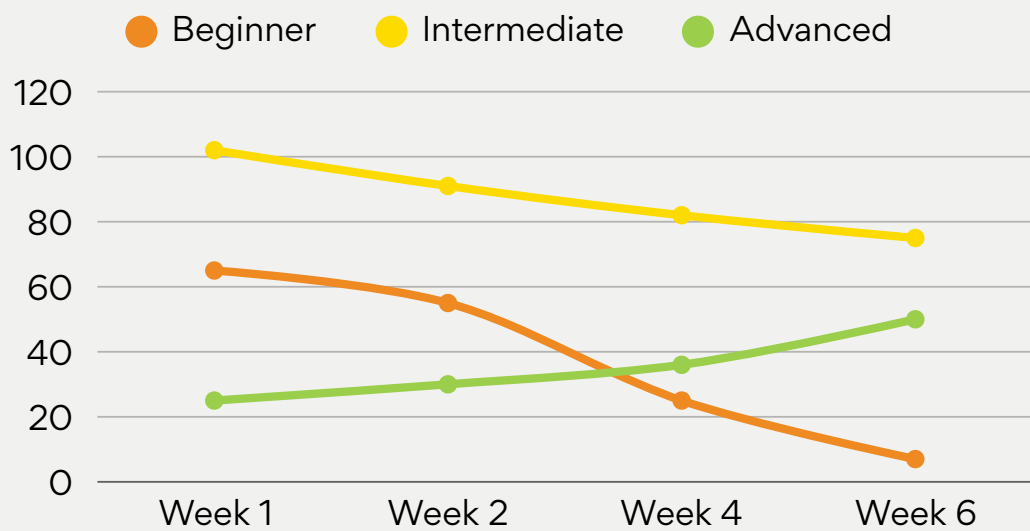
78%

Improved or
stayed the
same in reading



Swim Program

Remarkable Growth



The number of beginner and intermediate students declined over the summer as they graduated to the advanced group.



Beginners

Many of the younger students started in the beginners group. Their numbers **decreased** as they progressed to intermediate by Week 6.



Intermediate

Most students fell into the intermediate category. By Week 6, the numbers **decreased** as many gained advanced skills.



Advanced

The least number of students began the program as advanced swimmers. By Week 6, the numbers **increased** by forty students.

Scope of Activities

01.

Swimming

Aquatics Director, Mel Skirkanich, and the Horizons staff, led Red Cross Swim training for two hours each week.

02.

Etiquette

Led by actress, Presilah Davis, and tailored specifically for 8th grade, the five “Playfully Polite” sessions prepared students to transition into high school by emphasizing leadership, personal responsibility, and real-world social skills.



03.

Nutrition

Sixth grade learned about ancestral diets, foraging and fermenting vegetables at Modern Stone Age Kitchen. They spent four sessions in the kitchen learning that cooking nutritious meals is easy, simple, inexpensive and can be made from readily available ingredients.

Scope of Activities

04. Character

Character Counts volunteers led weekly lessons at all three sites

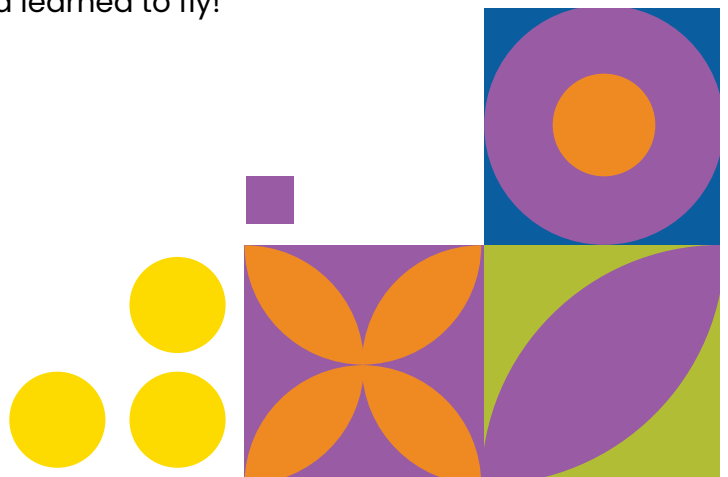
05. Sailing

This summer Queen Anne's County students sailed at the Corsica River Yacht Club, while the Kent County students returned to the Rock Hall Yacht Club.



06. Flying

8th grade students visited iFly and learned to fly!



Scope of Activities



07.

Music

Middle school students visited Mooday's Music and tried their hand at ukelele, drums and composing music on laptops.

08.

Maryland State Police

Kent County students visited the Trooper 6 medevac and rescue helicopter unit operated by the Maryland State Police Aviation Command.



Scope of Activities



09. STEM

The Kent School students loved the STEM kits from the National Innovator Hall of Fame: hands-on STEM activity kits packed with complete materials and step-by-step instructions, providing accessible, equitable experiences, inspiring curiosity, encouraging creativity and building 21st-century skills.

10. One Level/One Book

All student read an entire book this summer: *A Boy Called Bat* (PreK - 2), *The Lemonade War* (grades 3 -5) and *Ungifted* (middle school).

11. Chess

Horizons students love chess, which instills focus and discipline, improves self-confidence and self-esteem, teaches planning and patience, builds unity and improves social interaction.



Scope of Activities

12.

Guest Readers

Superintendent of Kent County Schools, Dr. McComas, read a story to the Kindergarten class. Author and Head of Kent School, Nancy Mugele, read her recently published book, *Jingles Goes to School*, and Karen Pupke read *The Red Thread*, a book about adoption--her adopted daughter is a Horizons' teachers assistant.



13.

Horseback riding

Students learned to care for and ride horses with the Kent Association of Riding Therapy. Getting on a horse took a lot of courage, but the sense of accomplishment afterward was well worth it!

Scope of Activities

14. Massey Air Museum

Students visited the Massey Air Museum, a living airport-museum reminiscent of rural airports of a bygone era.



15. Pirate Ships

Students traveled across the Chesapeake Bay Bridge to Annapolis for an experience of a lifetime.



Scope of Activities

16.

Making smoothies

The smoothie is an American invention, and can be made by riding a bicycle to generate power to blend the ingredients.



17.

Building Bikes

A generous grant from the Choptank Electric Trust paid for 17 bikes for the middle school students to ride during the program. The only hitch was they had to assemble the bikes themselves! The students could be seen all over Chestertown as they rode the local trails and used their bikes for transportation for field trips and scavenger hunts.



Scope of Activities

18.

Environmental Studies

Sultana Education Foundation. Every year, our students visit the Lawrence Wetlands Preserve where they catch tadpoles and learn about pond life and the Eastern Shore ecosystem.



19.

Meditation

Social emotional learning is important to Horizons: Students were taught to get in touch with their thoughts and control their emotions in a healthy way by meditating.



Scope of Activities

20. Dixon Valve

7th grade students visited one of Dixon's local manufacturing facilities and saw how robotics and engineering are used in real-world industries.



21. Ravens Training

Students attended Ravens training at the Under Armour Performance Center in Owings Mills, MD.



2026 Graduates

Braylee Wiggins

Johanna Morales Salas

Chase Miller

Micah Christophel

Amir Johnson

Adrian Parker

Dwayne Parsons

Abner Perez Rivera

Génesis Pereira

Alesha Wilson

Raphael Stinson

Kayden Downes



We're proud of you!

We're going to miss you!

Horizons Alumni



Where are they now?

Giuseppe Gordillo-Terreros

Giuseppe graduated from University of Maryland with a Bachelor of Science – BS, Architecture in June. In August, he joined DPR Construction as a Project Engineer. Giuseppe was a Horizons student, teachers assistant from 2017 – 2023, and rejoined us again this summer before he started his job!

“

Horizons has been a crucial part of my success as a student and has impacted my life far beyond the several summers I spent in the program, from second grade through eighth grade. It was one of the first places where I learned about college, discovered that I enjoyed working with my hands, and was encouraged not to give up when things became difficult in the classroom and in the pool. I went from barely feeling comfortable in the water to being on the “swim team” level, where I learned competition strokes and techniques. Horizons has taught me to work and think differently so I could succeed inside and outside of the classroom.

Even after graduating from the program, Horizons continued to be a part of my life. I returned during high school and college as a teaching assistant, giving me the opportunity to help provide the same experience and encouragement that had meant so much to me. Horizons also has helped me through finding scholarships for college allowing me to graduate from UMD debt free. I am incredibly grateful for the opportunities, encouragement, and support Horizons has given me throughout my journey.

”

Horizons Alumni

Jack Cullum

Jack graduated from University of Maryland with a Bachelor of Arts in Communication this June. At UMd, he was a Student Manager of the Men's Lacrosse Team. Today he works as the National Teams Coordinator at USA Lacrosse.



“

Every summer had a different theme, which made learning exciting and gave each year its own unique experience. The teachers and staff always found creative ways to make learning fun through engaging activities while helping us maintain and strengthen the skills we needed for the upcoming school year.

Swimming was one of the biggest impacts Horizons had on my life. The program introduced me to competitive swimming and lifeguarding, both of which became major parts of my life after Horizons. I went on to swim for Sho'men, Eastern Shore Aquatics, and Kent County High School, and later worked as a lifeguard at Camp Pecometh and the YMCA.

The field trips and off-site learning experiences were unforgettable. Some of my favorite memories include visiting Smith Island, sailing with the Rock Hall Yacht Club, reading with the Kent County Humane Society, and spending several summers at Washington College as we got older. These experiences allowed us to learn beyond the classroom and try things we otherwise might not have had the opportunity to experience.

”

Horizons Alumni

Kamron Wiggins

Kamron attends Washington College where he is studying business and art. He became a teacher's assistant at Horizons after he graduated from the program and has been with us ever since!



I have been with Horizons for more than ten years. I went through the program myself and have now found myself working there for almost five years. Some of my favorite memories at Horizons include attending Ravens training camp in tie-dye shirts and taking a new group of kids to the Rock Hall Yacht Club to try sailing for the first time. I think Horizons has benefited me by getting me out of the house during the summer, allowing me to socialize, make new connections, and strengthen connections with returning staff.



Kevin Moreno

Kevin graduated from the Horizons program in 2022 and became a teacher's assistant a year later. He has been with the program ever since and will be applying to college this year.

When I attended the camp, the swim lessons were a terrifying experience for me. I never wanted to get in the water. However, through hard work and a lot of convincing from my parents and teachers, I managed to get in and do the back float. Today, Horizons has benefited me greatly—look at me now, I am a high-school swimmer.



In the News



Mid-Shore Community Foundation

Horizons' board president, Kate Gray, received the J. McKenny Willis, Jr. award, given to nonprofits that provide "outstanding service" at the Mid-Shore Community Foundation's Annual Awards Breakfast last December.

Hanscom Federal Credit Union

Horizons of Kent and Queen Anne's was awarded a grant from Peoples Powered by Hanscom Federal Credit Union: A community credit union dedicated to supporting those in need.

Community Engagement



March Into Fitness

In March, Horizons families were invited to a fun-filled free workout class with fitness instructor Aundra Anderson.



Play Day at Washington College

In March, Horizons students were invited to Washington College's campus to swim in the college pool, create artwork, tour the campus and eat lunch in the dining hall.



Seeds and Smiles

Horizons families were invited learn about seeds, plants and healthy eating. The students planted seeds in decoupage vases of their own creation to take home.

Community Engagement



Family Swim Night

Families were invited to the Camp Pecometh pool for a cookout, swimming, volleyball and fun in the gaga pit.



Family Cooking Night

For the second year, Horizons partnered with the Chesapeake Culinary Center for Family Cooking Night. David Murray drew a crowd so large that there was barely enough room for everyone. He served a delicious meal and then demonstrated a hands-on prep for another meal for families to take home.



Character

And the awards go to...

The LT Goodall Character Award winners this year were: Charlie Butler, Tatiana Rochester and Vernon Gross. They were selected by their teachers because they demonstrated kindness, responsibility and citizenship. Thank you Prince Limousine and Steve Quigg at The Kitchen at the Imperial for giving these amazing students the royal treatment. They were well-deserving.



Kindness



Responsibility



Citizenship

Friday Lunches

Horizons provides lunch each day of the program. On Fridays, Kent County students are treated to Fun Friday Lunches and Queen Anne's County students are treated to a special snack! Thank you to the following for supporting this program...

01

Nicholson Speedway, Inc.

02

Brian's Best Pastries

03

Hopkins Seed Co. and Rich Levels Grain Inc.

04

Nancy Nunn and Family

05

Chesapeake Bank and Trust

06

Gunther McClary and Nancy Mugele

07

Jim Wright

08

Michelle Johnson

09

Kate Gray

You can sponsor a special Friday Lunch too! For just approximately \$350 you can feed all 65 of our middle school students.

Outcomes

Real Results, Lasting Impact

01. Gains

Horizons students gain an average of 6–10 weeks of academic growth in reading and math during each six-week summer session.

02. Returns

84% of students and families return each year, along with more than 80% of teachers, anchoring the program in the community.

03. Skills

New skills learned at Horizons translate into stronger school-year engagement, confidence, and positive learning mindsets.

04. College

75% of Horizons students who complete the program through 8th grade matriculate to college.

05. Community

Many graduates return as volunteers or educators, giving back to the programs that helped shape them.



Financial Analysis

Fiscal Year September 1, 2025 – August 31, 2026

INCOME

UNRESTRICTED CONTRIBUTIONS

54% Private and family foundations **\$283,355**

RESTRICTED CONTRIBUTIONS

16% Foundations **\$76,575**

INDIVIDUAL GIVING

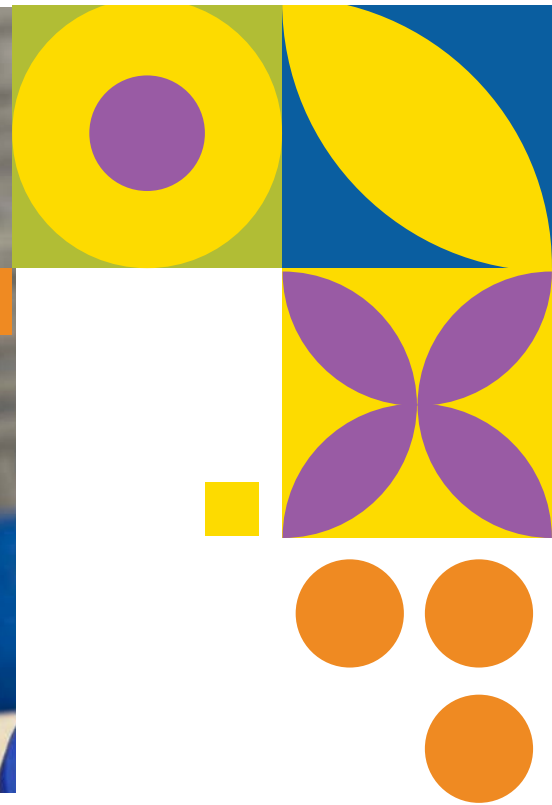
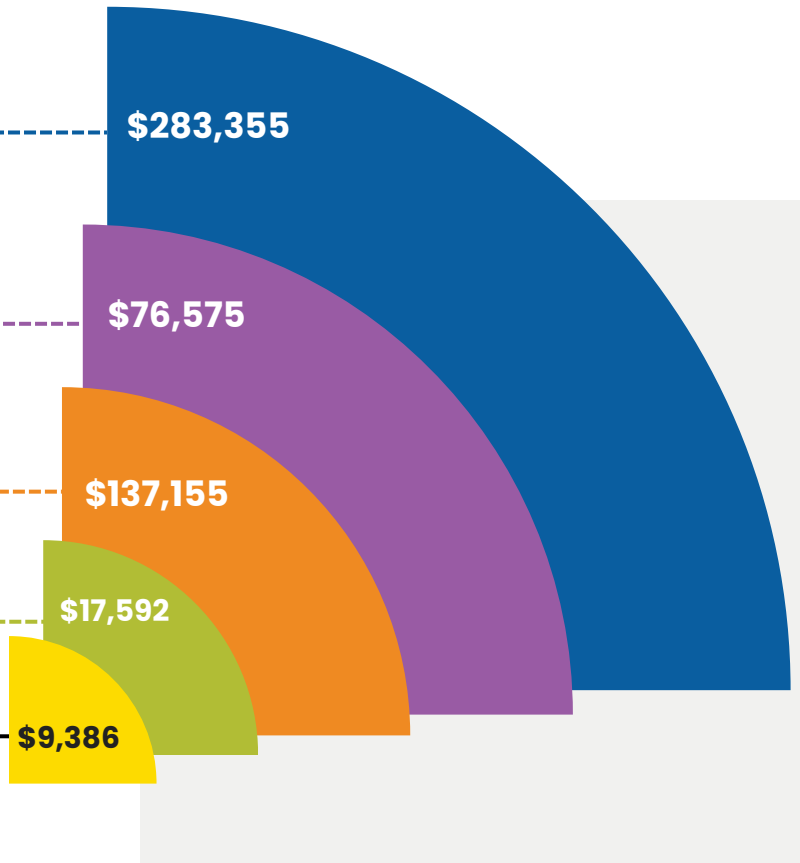
27% Annual Appeal **\$137,155**

EVENTS

2% Giving Day **\$17,592**

PROGRAM REVENUE

1% Fees **\$9,386**



EXPENSES

21% KENT SCHOOL SITE

Teacher salaries, pool fees, teaching materials, field trip expenses, academic assessments, T-Shirts

\$125,974

16% GUNSTON SCHOOL SITE

Teacher salaries, pool fees, teaching materials, field trip expenses, academic assessments, T-Shirts

\$91,836

12% WASHINGTON COLLEGE SITE

Teacher salaries, pool fees, teaching materials, field trip expenses, academic assessments, T-Shirts

\$73,779

24% SALARIES

Year-round employees

\$140,058

14% TRANSPORTATION

Kent and Queen Anne's counties

\$81,011

13% OVERHEAD

Office supplies, insurance, printing, postage, licences, utilities

\$77,780



Individual Giving

We are so grateful to those who give to make this program possible. Thank you!



Mrs. Berkeley Bayne Ake
Mr. Margaret Allen
Jeanette Ames
Mr. and Mrs. John H. Anderson Jr.
Beth A. Andrews
anonymous
Margo Aspiron
Kara T. Assante Di Cupillo
Ron Athey
Mr. & Mrs. August E. Aull III
Ms. Shelia Austrian
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Patrick Manzo
Mr. and Mrs. William Mason Jr.
Dr. and Mrs. Bryan Matthews
Mr. and Mrs. Christopher D. McClary
Dr. Mary McComas
Paul McDonald
Mr. and Mrs. Andrew Meehan
Kelley Melvin



Individual Giving

(CONT.)

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Mr. Terry Rabinowitz	Mr. and Mrs. Raymond Tarrach	Ms. Paula Wordtt
Meagan Raghunanan	Jeff Taylor	Mr. James Wright
Ms. Eugenia Randolph	Shania Thomas	Becky Yoder
Ms. Margaret B. Rasin		Mr. and Mrs. Karl Zierfuss

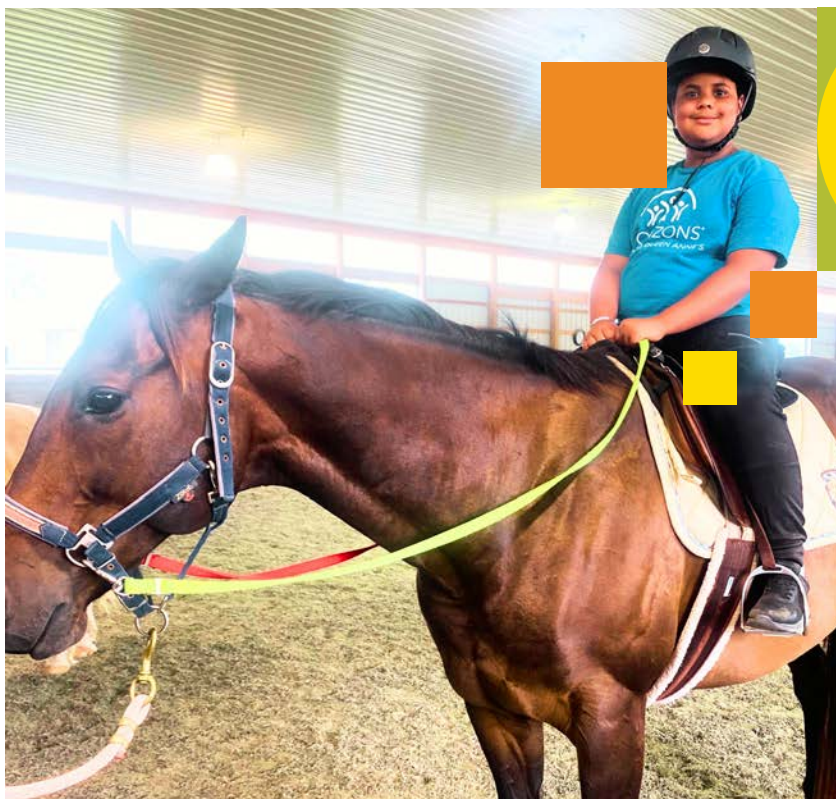


Institutional Giving

Carl Forstmann Memorial Foundation, Inc.
Chester River Events
Chester River Monthly Meeting
Chestertown Library, Inc.
Choptank Electric Trust
Dixon Specialty Products
Fish Whistle, LLC
Fordi Family Foundation
Gray Charitable Trust
Hanscom Federal Credit Union
John Ben Snow Memorial Trust
MCC America's Charities
Mid-Shore Community Foundation
Mosquito Squad of the Eastern Shore
Nicholson Speedway, Inc.
Rich Levels Grain, Inc.
Starkey Charitable Fund
Stranahan Foundation

The Blackbaud Giving Fund
The Campbell Foundation Inc
The Children's Home Foundation
Anonymous
The Dixon Group Inc.
The Ed Hatcher-Angie Cannon Giving Fund
Fidelity Charitable
The Gladwood Foundation
The Hervy Family Foundation
The Karma Group
The Philip E. and Carole R. Ratcliffe Foundation
The Schluderberg Foundation, Inc.
United Way of Kent County
United Way of Queen Anne's County
Uplift Us Inc.
Veverka Family Foundation
Washington College
Women & Girls Fund

Every effort was made to ensure the accuracy of this report. Please email Emily Murphy with any corrections, updates, comments or questions.
emurphy@horizonskqa.org





Thank You!

It's only with the support of our donors that we may continue to provide this program to those who need it most! If you are interested in planned giving or would like to know more about the program, please get in touch.

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