Medical Events Total Insured Population APC Estimated Savings – 18 months

(1,250 Insured and \$13,122,011 Total Spend)

The APC estimated was based on 18 months of data from 1/1/2019 through 6/30/2020, with 100% claims paid in each month.

| | Employer Total Medical Claims | and Membership – 18 Month Baseline | e | |
|----------------------|-------------------------------|------------------------------------|----------|--|
| 1/1/2019 – 6/30/2020 | Claimants | Med\$ | %Med\$ | |
| Inpatient | 137 | \$2,529,731 | 19.3% | |
| Outpatient | 658 | \$6,264,205 | 47.7% | |
| Pharmacy | 984 | \$2,081,787 | 15.9% | |
| Non-Facility | 1,052 | \$1,879,994 | 14.3% | |
| Provider PC | 653 | \$231,431 | 1.8% | |
| Provider SP | 653 | \$407,362 | 3.1% | |
| Provider Peds | 144 | \$53,915 | 0.4% | |
| Provider Oth | 713 | \$720,390 | 5.5% | |
| Not Provided | 232 | \$63,956 | 0.5% | |
| Admin | 51 | \$290,724 | 2.2% | |
| Ancillary | 1 | \$0 | 0.0% | |
| Facility | 4 | \$6,523 | 0.0% | |
| Service | 137 | \$105,693 | 0.8% | |
| Other | 640 | \$366,294 | 2.8% | |
| Grand Total | 1,137 | \$13,122,011 | 100.0% | |
| | | | | |
| | | opulation | | |
| Insured | Member Months | Med\$ | РМРМ | |
| 1,250 | 22,294 | \$11,040,224 | \$495.21 | |
| Insured (Employee) | Member Months | Med\$ | PMPM | |
| 500 | 8,926 | \$4,044,975 | \$453.17 | |

APC Estimated Savings - 25% Participation

(1,250 Insured and \$13,122,011 Total Medical Spend – 18 Months)

The APC estimated cost and/or savings based on a 25% participation ranged from -\$92K to \$379K.

| Replacement Percentage | 25% | | | | | | | | |
|---|---------|--------------|-------------|------|--------------|-------------|-------------|-------|-------|
| 18-Month Analysis | | | | | | | | | |
| rvice Benchmark | | | | | | | | | end |
| In/Out-Patient Services | 67.0% | \$8,793,936 | \$2,198,484 | -15% | -25% | (\$329,773) | (\$549,621) | -2.5% | -4.2% |
| Pharmacy | 15.9% | \$2,081,787 | \$520,447 | -10% | -20% | (\$52,045) | (\$104,089) | -0.4% | -0.8% |
| Specialists | 3.1% | \$407,362 | \$101,840 | -15% | -30% | (\$15,276) | (\$30,552) | -0.1% | -0.2% |
| Primary Care | 1.8% | \$231,431 | | | | (\$57,858) | (\$57,858) | -0.4% | -0.4% |
| Other Non Fac Services* | 12.3% | \$1,241,202 | | | | | | | |
| | 100.0% | \$13,122,011 | \$3,280,503 | | | (\$454,951) | (\$742,120) | | |
| Non-Claims Based Displacement Costs | | | | | | | | | |
| Displacement TPA B LCM/CC Mgmt (PMPM)** | \$0.00 | \$0 | | | | \$0 | \$0 | 0.0% | 0.0% |
| Telemed/Telehealth (PEPM)** | \$0.00 | \$0 | | | | \$0 | \$0 | 0.0% | 0.0% |
| Total Non-Claims Cost | | | | | | \$0 | \$0 | 0.0% | 0.0% |
| Total Savings | | | | | | (\$454,951) | (\$742,120) | -3.5% | -5.7% |
| | | | | | | | | | |
| PMPM APC Services | \$65.00 | | | | | \$362,278 | \$362,278 | 2.8% | 2.8% |
| Potential Savings Through APC | | | | | Savings \$ | (\$92,673) | (\$379,843) | -0.7% | -2.9% |
| Fotential Savings Through AFC | | | | | Savings PMPM | (\$4.16) | (\$17.04) | | |

Savings calculations are based on:

- Variables in blue colored cells
- Primary Care: Percent & Money of Non-APC PC displaced by APC penetration
- **Heath Management program costs being displaced by APC did not apply for this population
 - Excludes Chronic Care, Large Case, Telehealth, Behavioral Health & Maternity, Preauthorization & Concurrent Review, & any other programs like Smart Shopper type programs.
 - · Dollar Savings are based on Adjusted Spend
 - % Savings are based on Gross (Not Adjusted Med\$)
- Benchmarks (see page 15) for Benchmark Reference sources cited
- Variable participation rates as designated
- APC CPT code identification and medical event logic
- MM = Member Months
- *Non-Facility (anything designated as a facility, e.g., inpatient, outpatient hospital, ambulatory surgical centers, etc. = not provided in a facility setting
- An 18-month calculation was used to mitigate confounding factors

| Population | | | | | | | | | |
|-------------|----------------------|--------------|----------|--|--|--|--|--|--|
| Insured | Member Months | Med\$ | PMPM | | | | | | |
| 1,250 | 22,294 | \$11,040,224 | \$495.21 | | | | | | |
| Subscribers | Member Months | Med\$ | PMPM | | | | | | |
| 500 | 8,926 | \$4,044,975 | \$453.17 | | | | | | |

APC Estimated Savings - <u>75%</u> Participation (1,250 Insured and \$13,122,011 Total Medical Spend – 18 Months)

The APC estimated cost and/or savings based on a 75% participation ranged from -\$278K to \$1.1m.

| Replacement Percentage | 75 | % | | | | | | | |
|---|-----------|--------------|-------------|--------------------------|------------------------|---------------|---------------|--------|--------|
| 18-Month Analysis | | | | | | | | | |
| Service Benchmark | % T-Spend | Gross \$ | Adjusted \$ | From% ^{2,3,4,5} | To% ^{2,3,4,5} | From\$ | To\$ | % Sp | end |
| In/Out-Patient Services | 67.0% | \$8,793,936 | \$6,595,452 | -15% | -25% | (\$989,318) | (\$1,648,863) | -7.5% | -12.6% |
| Pharmacy | 15.9% | \$2,081,787 | \$1,561,340 | -10% | -20% | (\$156,134) | (\$312,268) | -1.2% | -2.4% |
| Specialists | 3.1% | \$407,362 | \$305,521 | -15% | -30% | (\$45,828) | (\$91,656) | -0.3% | -0.7% |
| Primary Care | 1.8% | \$231,431 | | | | (\$173,573) | (\$173,573) | -1.3% | -1.3% |
| Other Non Fac Services* | 12.3% | \$1,241,202 | | | | | | | |
| | 100.0% | \$13,122,011 | \$9,841,508 | | | (\$1,364,853) | (\$2,226,360) | | |
| Non-Claims Based Displacement Costs | | | | | | | | | |
| Displacement TPA B LCM/CC Mgmt (PMPM)** | \$0.00 | \$0 | | | | | | | |
| Telemed/Telehealth (PEPM)** | \$0.00 | \$0 | | | | | | | |
| Total Non-Claims Cost | | | | | | | | | |
| Total Savings | | | | | | (\$1,364,853) | (\$2,226,360) | -10.4% | -17.0% |
| | | | | | | | | | |
| PMPM APC Services | \$65.00 | | | | | \$1,086,833 | \$1,086,833 | 8.3% | 8.3% |
| Potential Savings Through APC/APC | | | | | Savings \$ | (\$278,020) | (\$1,139,528) | -2.1% | -8.7% |
| | | | | | Savings PMPM | (\$12.47) | (\$51.11) | | |

Savings calculations are based on:

- Variables in blue colored cells
- Primary Care: Percent & Money of Non-APC PC displaced by APC penetration
- **Heath Management program costs being displaced by APC did not apply for this population
 - Excludes Chronic Care, Large Case, Telehealth, Behavioral Health & Maternity, Preauthorization & Concurrent Review, & any other programs like Smart Shopper type programs.
 - · Dollar Savings are based on Adjusted Spend
 - % Savings are based on Gross (Not Adjusted Med\$)
- Benchmarks (see page 15) for Benchmark Reference sources cited
- · Variable participation rates as designated
- APC CPT code identification and medical event logic
- MM = Member Months
- *Non-Facility (anything designated as a facility, e.g., inpatient, outpatient hospital, ambulatory surgical centers, etc. = not provided in a facility setting
- An 18-month calculation was used to mitigate confounding factors

| Population | | | | | | | |
|-------------|---------------------------|--------------|----------|--|--|--|--|
| Insured | ed Member Months Med\$ PN | | | | | | |
| 1,250 | 22,294 | \$11,040,224 | \$495.21 | | | | |
| Subscribers | Member Months | Med\$ | PMPM | | | | |
| 500 | 8,926 | \$4,044,975 | \$453.17 | | | | |

APC Replacement Procedures (18 months)

(Plausibility: Additional Detail Available for Review by Request)

| | Claimants | Events | Med\$ | РМРМ | Avg\$/Clmnt | Avg\$/Event* |
|---------------------|-----------|--------|-----------|---------|-------------|--------------|
| Primary Care | 691 | 3,159 | \$204,603 | \$13.82 | \$296.10 | \$64.77 |
| Eval & Mgmt | 650 | 2,709 | \$155,245 | \$10.49 | \$238.84 | \$57.31 |
| Medicine | 391 | 992 | \$25,143 | \$1.70 | \$64.30 | \$25.35 |
| Pathology | 338 | 746 | \$13,502 | \$0.91 | \$39.95 | \$18.10 |
| Surgery | 205 | 353 | \$8,257 | \$0.56 | \$40.28 | \$23.39 |
| HCPCS | 217 | 589 | \$2,456 | \$0.17 | \$11.32 | \$4.17 |
| Cat II Quality Mgmt | 4 | 4 | \$0 | \$0.00 | \$0.00 | \$0.00 |
| Mid Level | 450 | 1,612 | \$94,291 | \$6.37 | \$209.54 | \$58.49 |
| Specialty Care | 333 | 1,132 | \$76,568 | \$5.17 | \$229.93 | \$67.64 |
| Pediatrics | 147 | 369 | \$48,155 | \$3.25 | \$327.58 | \$130.50 |
| Laboratory | 496 | 1,240 | \$47,582 | \$3.21 | \$95.93 | \$38.37 |
| Surgery | 185 | 458 | \$30,442 | \$2.06 | \$164.55 | \$66.47 |
| Rehab/Therapy | 35 | 230 | \$13,488 | \$0.91 | \$385.36 | \$58.64 |
| Not Provided | 192 | 263 | \$10,954 | \$0.74 | \$57.05 | \$41.65 |
| Emergency Care | 69 | 115 | \$9,518 | \$0.64 | \$137.95 | \$82.77 |
| Ancillary | 101 | 188 | \$6,919 | \$0.47 | \$68.50 | \$36.80 |
| Mental Health | 23 | 91 | \$6,275 | \$0.42 | \$272.84 | \$68.96 |
| Diagnostics | 176 | 325 | \$5,304 | \$0.36 | \$30.13 | \$16.32 |
| Clinic | 23 | 52 | \$1,943 | \$0.13 | \$84.49 | \$37.37 |
| Maternity | 4 | 5 | \$760 | \$0.05 | \$190.01 | \$152.00 |
| Grand Total | 1,004 | 8,380 | \$556,800 | \$37.62 | \$554.58 | \$66.44 |

Observations:

- The fact that \$557K spend based on APC CPT codes that could be handled under the monthly membership fee is evident in the data for the 18 months studied supports the group and consultant further investigating implementation of an APC arrangement.
- This data supports the savings results as reported from the prior APC Retrospective Data Analysis is plausible and somewhat validates the potential calculated savings. In addition to a % of the spend being moved under the APC, other savings as presented through the Retrospective Data Analysis comes from downstream reduction in spend due to medication adherence, risk reduction, reduction in ER visits, and so forth.
- · Removed Specialty Class: Anesthesia, Dental, Inpatient, Oncology
- Removed Place of Service: Assisted Living Facility, Birthing Center, Inpatient Hospital, Inpatient Psych Facility, Mass Immunization Center, Military Treatment Facility, Non-residential Substance Abuse Tx Facility, and Residential Sub Abuse Tx Facility
- Analyst's Note: *Average Spend/Event and how it compares to the APC Monthly Membership Fee
- The consequence of the analysis based on a database that does not have all the requisite billing codes and dates results in understated Inpatient events and overstated Outpatient events. Since this means a moderate overstatement of the total number of events, the Average Cost Per Event may be understated.