

Entravision Communications Corporation (EVC)

3Q Preview: Price Target Dips as EBITDA Slips; Digital Keeps the Lights On; Maintain Hold

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Prior to 3Q results set for 11/4 AMC, our PT falls to \$2.00 from \$2.50. The webinar will be at 5:00pm ET, at investor.entravision.com. Our rating stays Hold.

Our 2025 adjusted EBITDA estimate drops to \$23m from \$26m, on 2Q miss and reduced margin outlook. See Fig. 2. After 1H miss, our 2025 Media segment revenue and OCF estimates fall again. See Fig. 3. Although the Advertising Technology & Services (“AT&S”) segment beat our revenue estimates in 1Q and 2Q, its operating leverage missed in 2Q, resulting in a slight reduction of our 2025 AT&S OCF estimate. See Fig. 3 & 7. Aside from updating for 2Q, our primary forecast changes are: 1) raising our 2025 revenue estimate on AT&S’s 2Q beat, while again shifting OCF mix to AT&S from Media, 2) reducing our out-year EBITDA growth estimates on lower margin assumptions, and 3) reducing WACC estimates in our DCF for updated macro inputs (a valuation boost). See Fig. 2, 3 & 8. Pro forma net debt has been steady, at \$108m at 6/30, for estimated LTM leverage of 2.6x, which is comfortably within credit agreement covenants revised in July.

We see stock range bound on offsetting catalysts. We think it unlikely that AT&S’s stellar growth will push EVC stock past macro headwinds, overall margin pressure, a reduced credit facility, and continuing countdown to the end of the current TV affiliation agreement with TelevisaUnivision at the end of next year. Although AT&S revenue growth accelerated again in 2Q, its 2-year CAGR did drop, a trend we assume will continue in 2H. See Fig. 5. AT&S had no operating leverage in 2Q, reflecting in particular surging cloud computing expenses, but management said it expected operating leverage going forward, which we assume in 2H. See Fig. 6. On the 2Q call, management confirmed our view that the AT&S Segment owes some of its soaring revenue growth to geographic expansion of its sales effort. 2Q call color also confirmed our concern that the Media Segment is suffering from economic uncertainty and immigration enforcement, resulting for example in fewer local advertisers. Reflecting 2Q call color, for the balance of 2025, we assume: 1) the nearly \$2m y/y investment in sales and digital at Media in 2Q continues at a similar pace, 2) the ~\$6m y/y increase in 2Q in AT&S opex to support its revenue growth will continue at a similar pace, and 3) the roughly \$1m in annualized savings from a reorganization of Media sales kicks in starting in 3Q. We do assume that the big y/y decreases in corporate expense seen in 1H largely disappear starting in 3Q, as they cycle the cuts that started last year. Lower HQ lease expense comes in exchange for litigation with EVC’s prior landlord in Santa Monica.

2Q recap—EBITDA missed again. See Fig. 4. We figure adj. EBITDA of \$4.9m (5.0% margin) missed our \$5.8m (5.9% margin) estimate. Revenue growth was -8% for Media and +66% for AT&S, vs. our -4% and +51% estimates, respectively. OCF margins missed at Media (6.5% vs. 11.5%), as well as at AT&S (10.1% vs. 11.9%). EPS was a loss of \$0.04, missing our \$0.09 estimate, driven by the operating miss. Reported free cash flow was \$5.7m, down from \$15.0m in 2Q24.

Our 12-month price target is \$2.00; risks on page 2. Our PT is supported by a spectrum value estimate and a DCF valuation based on explicit financial forecasts through 2030. See Fig. 15.

HOLD				
Price at 10/29/25 (USD)				2.03
Price Target				2.00
52-week range				1.58 - 2.73
Performance (%)	1m	3m	12m	
Absolute	-14	-14	-11	
S&P 500	3	8	18	
Market Cap (USDm)				184.7
Shares outstanding (m)				91.0
Float (%)				90
Average volume				184,229
S&P 500				6,890.6
Forecasts and ratios				
Year ended 12/31	2023A	2024A	2025E	
1Q EPS (USD)	0.02	-0.55	-0.53	
2Q EPS (USD)	-0.02	-0.35	-0.04	
3Q EPS (USD)	0.03	-0.13	-0.20	
4Q EPS (USD)	-0.21	-0.62	0.45	
FY EPS (USD)	-0.18	-1.66	-0.30	
% Change	-185%	NM	NM	
P/E (x)	NM	NM	NM	
EV/EBITDA (x)	6.8	4.2	9.0	
Revenue (USDm)	297.0	364.9	403.6	
% Change	-9%	23%	11%	

ANALYST CERTIFICATIONS AND IMPORTANT DISCLOSURES ARE LOCATED IN THE APPENDIX.

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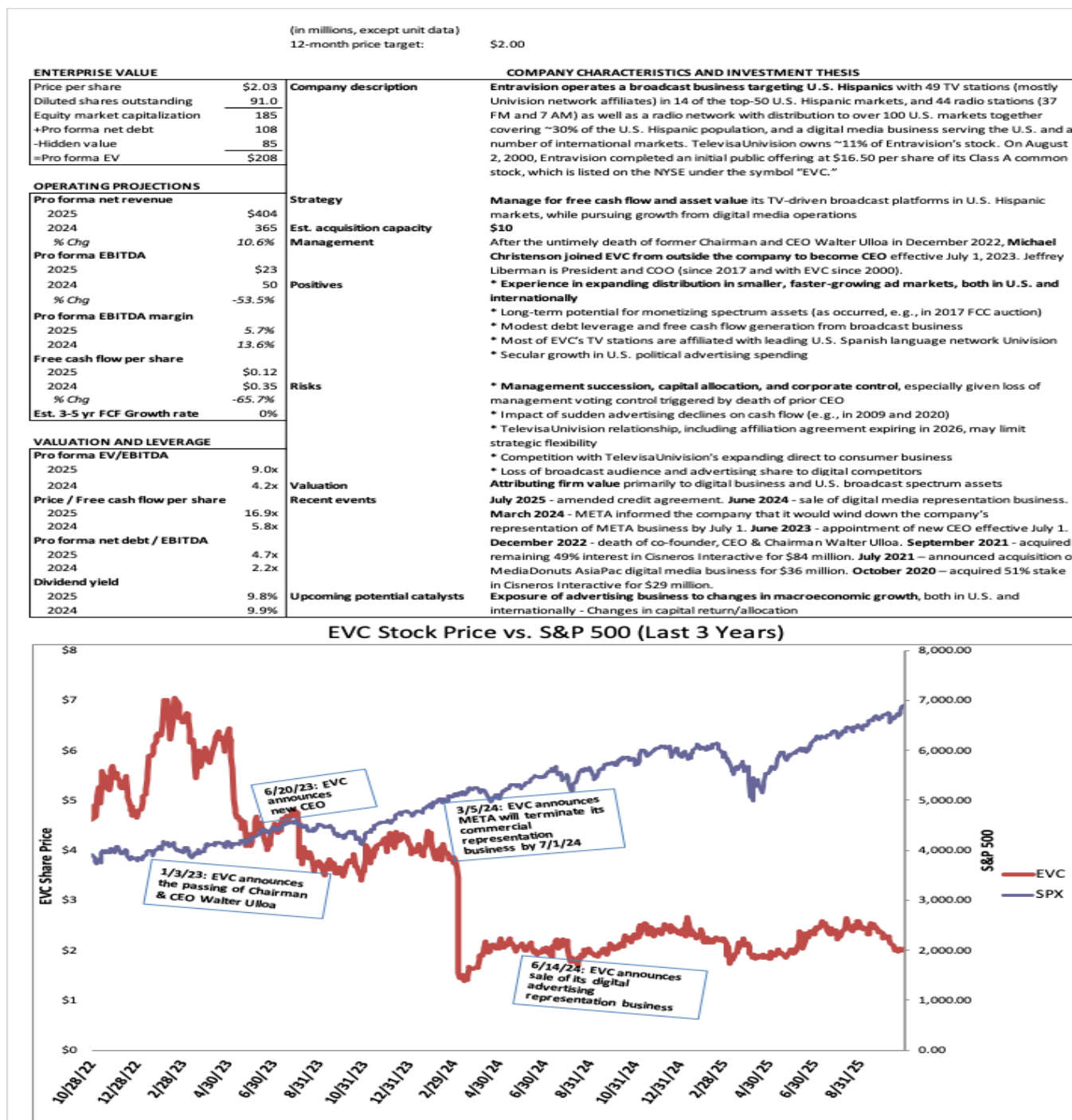
Investment Thesis and Valuation: Hold With \$2.00 Price Target

We rate Hold the shares of EVC. Despite 1) a reduced operating risk profile for EVC's overall business because of the stability of TV retransmission revenue (68% of 2024 EBITDA), secular growth of political advertising revenue, modest pro forma net debt leverage of ~2x EBITDA, 2) potential monetization from future spectrum auctions (as in 2017), and 3) digital businesses that are posting impressive growth, EVC shares nevertheless face 4) audience declines at its U.S. broadcast business, and 5) dependence on and potentially increasing competition with its primary network programming supplier TelevisaUnivision. Our valuation supports stock price performance over the next 12 months consistent with a Hold rating.

Our 12-month price target is a weighted average of projected equity valuations using a discounted cash flow (DCF) analysis at year-end 2025 and 2026, plus an estimated value for spectrum assets the sale of which would be immaterial to continuing EVC's broadcast operations. See Fig. 15. Our PT assumes a base case forecast with 2025/26 adjusted EBITDA pro forma for asset sales of \$23m/\$38m, and \$85m for spectrum asset value, resulting in a target valuation of \$2.00. In structuring our DCF, first we adjust the current net debt for the value of any estimated payments remaining on the acquisitions (e.g., earnouts) and noncontrolling interest. Second, we adjust the current net debt by the estimated free cash flow after dividends to be generated by each valuation date. Third, we include in the forecast return any dividends projected through the year-end valuation dates. Finally, we value EVC both using a weighted average cost of capital (WACC) reflecting its own stock price trading and using separate WACCs for its broadcast and digital media businesses based on sector comparables, applied to separate free cash flow forecasts for each of these businesses. The results of these two methods, plus the estimated spectrum value, set the range for our valuation. Note that in our DCF, for our terminal value estimates, we assume that capex equals D&A, which results in a substantially higher capex estimate than in our financial statement forecasts because capex should be similar to D&A for a terminal value forecast, to support the need for an asset base in perpetuity.

Risks to our investment thesis include: 1) sensitivity of EVC's advertising-based businesses to macroeconomic flux, and 2) the impact of 2023 change in voting control and 2024 asset sales on company's strategy and pursuit of potential longer-term options, including capital allocation and sale of all or a portion of the company.

Figure 1: EVC Investment Thesis, Metrics and Valuation Summary



Source: Yahoo Finance, NASDAQ, company data and Industry Capital Research estimates

More on Our Outlook and Valuation

Figure 2: Our EBITDA estimates fall for 2025/2026

Entravision Communications (NYSE: EVC)							
Summary of Annual Estimates							
In millions, except per share data							
	Last Yr	Estimates			YoY %CHG		
		Prior	Chg	Current	Prior	Chg	Current
2025E							
Pro Forma *							
Revenue	364.9	397.3	6.3	403.6	8.9%	1.7%	10.6%
Op expense	315.4	371.4	9.1	380.6	17.8%	2.9%	20.7%
Adjusted EBITDA	49.5	25.9	(2.9)	23.0	-47.7%	-5.8%	-53.5%
Margin	13.6%	6.5%	-0.8%	5.7%			
As Reported							
Revenue	364.9	397.3	6.2	403.6	8.9%	1.7%	10.6%
Op expense	315.4	371.4	9.1	380.5	17.8%	2.9%	20.6%
Adjusted EBITDA	49.5	25.9	(2.9)	23.0	-47.7%	-5.8%	-53.5%
Margin	13.6%	6.5%	-0.8%	5.7%			
Pro forma EPS	(\$0.58)	(\$0.29)	(\$0.01)	(\$0.30)	-50.0%	1.7%	-48.3%
Cash FCF/sh	\$0.35	\$0.15	(\$0.03)	\$0.12	-57.1%	-8.6%	-65.7%
2026E							
Pro Forma *							
Revenue	403.6	460.3	(4.0)	456.3	14.1%	-1.0%	13.1%
Op expense	380.6	416.3	1.8	418.1	9.4%	0.5%	9.9%
Adjusted EBITDA	23.0	44.0	(5.7)	38.2	91.1%	-24.9%	66.2%
Margin	5.7%	9.6%	-1.2%	8.4%			
As Reported							
Revenue	403.6	460.3	(4.0)	456.3	14.1%	-1.0%	13.1%
Op expense	380.5	416.3	1.8	418.1	9.4%	0.5%	9.9%
Adjusted EBITDA	23.0	44.0	(5.7)	38.2	91.1%	-24.9%	66.2%
Margin	5.7%	9.6%	-1.2%	8.4%			
Pro forma EPS	(\$0.30)	(\$0.06)	(\$0.01)	(\$0.07)	-80.0%	3.3%	-76.7%
Cash FCF/sh	\$0.12	\$0.28	(\$0.05)	\$0.23	133.3%	-41.7%	91.7%
* pro forma reflects announced acquisitions and dispositions							
Source: Company reports, Industry Capital Research estimates							

Our 2025 adjusted EBITDA estimate drops to \$23m from \$26m, on the 2Q miss and lower 2H OCF margin assumptions. At the Media segment, we assume an improvement in core broadcast advertising revenue growth trends throughout the year, while noting that management confirmed in 2Q that some of its advertisers have been pulling back in the face of immigration enforcement and uncertain economic trends. Although there is evidence that overall U.S. Hispanic spending capacity is weathering the macro turbulence, the risk continues that households concerned about the loss of earnings from immigration action could be saving more than spending. Reports suggest that Hispanic spending trends in Texas, Arizona and California—where EVC has meaningful broadcast operations—have been particularly hard hit.

Figure 3: Our 2025/2026 estimate changes again shift the mix of estimated OCF to the AT&S Segment

Entravision Communications (NYSE: EVC)							
Summary of New Segment Annual Estimates							
In millions, except per share data							
	Estimates			YoY %CHG			
	Last Yr	Old	Chg	Current	Old	Chg	Current
2025E							
Media Revenue	222.1	191.2	(3.5)	187.7	-13.9%	-1.6%	-15.5%
Media Opex	170.5	170.5	0.3	170.9	0.0%	0.2%	0.2%
Media OCF	51.6	20.7	(3.9)	16.8	-59.9%	-7.5%	-67.4%
Margin	23.2%	10.8%	-1.9%	9.0%			
AT&S Revenue	142.9	206.1	9.8	215.9	44.3%	6.8%	51.1%
AT&S Opex	130.9	184.0	10.6	194.7	40.6%	8.1%	48.8%
AT&S OCF	12.0	22.1	(0.9)	21.2	83.5%	-7.2%	76.3%
Margin	8.4%	10.7%	-0.9%	9.8%			
Total Revenue	364.9	397.3	6.2	403.6	8.9%	1.7%	10.6%
Total Opex	301.3	354.6	11.0	365.5	17.7%	3.6%	21.3%
Total OCF	63.6	42.8	(4.7)	38.0	-32.8%	-7.4%	-40.2%
Margin	17.4%	10.8%	-1.3%	9.4%			
2026E							
Media Revenue	187.7	210.9	(4.0)	206.9	12.4%	-2.1%	10.3%
Media Opex	170.9	176.8	0.0	176.8	3.5%	0.0%	3.5%
Media OCF	16.8	34.0	(4.0)	30.1	102.6%	-23.5%	79.1%
Margin	9.0%	16.1%	-1.6%	14.5%			
AT&S Revenue	215.9	249.4	0.0	249.4	15.5%	0.0%	15.5%
AT&S Opex	194.7	222.0	3.7	225.7	14.0%	1.9%	15.9%
AT&S OCF	21.2	27.4	(3.7)	23.8	29.3%	-17.3%	11.9%
Margin	9.8%	11.0%	-1.5%	9.5%			
Total Revenue	403.6	460.3	(4.0)	456.3	14.1%	-1.0%	13.1%
Total Opex	365.5	398.8	3.7	402.5	9.1%	1.0%	10.1%
Total OCF	38.0	61.5	(7.6)	53.8	61.7%	-20.1%	41.6%
Margin	9.4%	13.4%	-1.6%	11.8%			
* pro forma reflects announced acquisitions and dispositions							
Source: Company reports, FactSet, Industry Capital Research estimates							

Figure 4: We fine-tune 2025 quarterly estimates after 2Q miss

Entravision Communications							
Summary of Quarterly Estimates							
In millions, except per share data							
	Last Yr	E	Results Beat/Miss	A	E	YoY %CHG Beat/Miss	A
2Q25A							
As Reported							
Revenue	\$82.7	\$97.7	\$3.0	\$100.7	18.2%	3.7%	21.9%
Op Expense	72.2	91.9	4.0	95.9	27.3%	5.5%	32.8%
Adjusted EBITDA	10.5	5.8	(0.9)	4.9	-44.6%	-8.9%	-53.6%
Margin	12.7%	5.9%	-1.1%	4.8%			
EPS - Continuing Operations	\$0.04	\$0.09	(\$-0.13)	(\$0.04)	125.0%	-325.0%	-200.0%
	Last Yr	Prior	Estimates Chg	Current	Prior	YoY %CHG Chg	Current
3Q25E							
As Reported							
Revenue	97.2	104.7	\$2.3	107.0	7.8%	2.3%	10.1%
Op Expense	82.1	98.9	2.6	101.4	20.5%	3.1%	23.6%
Adjusted EBITDA	15.1	5.8	(0.3)	5.5	-61.3%	-2.0%	-63.3%
Margin	15.5%	5.6%	-0.4%	5.2%			
EPS - Continuing Operations	(\$0.12)	(\$0.19)	(\$-0.01)	(\$0.20)	58.3%	8.3%	66.7%
* pro forma reflects announced acquisitions and dispositions							
Source: Company reports, Industry Capital Research estimates							

Here is color on our quarterly forecast assumptions for the balance of 2025:

- 3Q

We forecast that Media revenue was down more in 3Q than in 2Q, reflecting the political advertising comp. We assume that core segment ad revenue growth excluding political turned slightly positive, however, given the return of some of the commercial advertising displaced by political ads last year. We estimate that Media OCF margin compression increased slightly in 3Q, reflecting loss of high-margin political ad revenue from last year, despite cycling the reallocation of some corporate expense to the operating segments that started in 3Q24.

We assume that AT&S revenue was up strongly again in 3Q, although less than in 1H, as we assume that its 2-year CAGR declined sequentially, as it did in 2Q. See Fig. 5. We estimate that AT&S OCF margin expanded year over year. See Fig. 6 & 11.

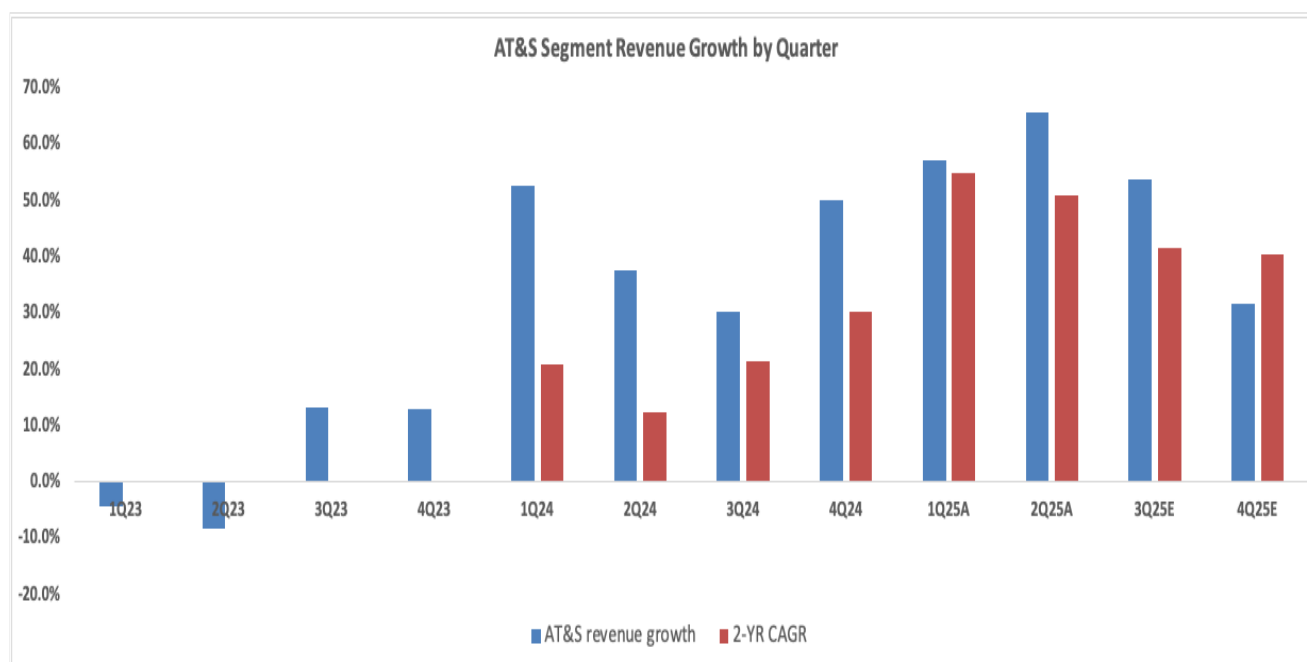
- 4Q

Our forecast assumes that Media revenue is down the most in 4Q, reflecting the toughest political ad comparison of the year, despite what we assume will be strong core advertising growth in 4Q. We note as well that the WSJ October survey calls for a deceleration in GDP growth in 4Q. Media OCF margin compression should be greater in 4Q than 3Q, reflecting the loss of the high-margin political advertising.

We assume that AT&S revenue is up least in 4Q, although still by solid double digits in percent, and that its 2-year CAGR declines from 3Q as well. Our forecast assumes AT&S OCF margin expansion continues, and we expect full-year AT&S OCF margin to exceed the prior high posted in 2022 of 8.6%.

Our updates for interest rates and equity risk premium slightly reduce the WACC estimates in our DCF valuation. See Fig. 8. Both interest rates and the equity risk premium have declined over the past quarter, providing a small lift to valuations.

Figure 5: AT&S revenue surge is lasting longer than we expected, but its 2-year CAGR did fall in 2Q



Our lower price target is consistent with our more negative sentiment for EVC's stock.

- U.S. Hispanics are disproportionately from lower-income households, which this year have cut back more on spending, seen a greater increase in use of and default on credit (e.g., credit cards and subprime auto loans), and have more negative outlooks for their financial condition over the next year. Per research from Numerator, spending of unacculturated Hispanic households—which EVC's broadcast properties super-serve with Spanish-language programming—has declined by 4.8% this year, a sharp reversal from 4.3% growth last year. Retailers like Walmart, as well as auto parts stores and budget airlines have reported a deterioration in spending trends among lower-income households on whom they are particularly dependent. Inflation has been higher on the lower cost goods (e.g., groceries) that form a greater relative share of U.S. Hispanic household spending.
- Although the outlook for a recession in the WSJ economists' survey was unchanged in October from July, economic growth is increasingly dependent on the higher-income U.S. households to which EVC's media business under-indexes. The stagnation in the U.S. immigrant population has contributed to lower job growth, while curbing the spending of the Hispanic demographic which EVC's media properties target. Moreover, consensus still calls for a meaningful deceleration in U.S. GDP growth in 4Q.
- Valuations of a number of public ad tech stocks, such as The Trade Desk and Pubmatic, have declined markedly this year, putting pressure on valuation assumptions for EVC's own AT&S segment.
- Positives for broadcast asset values from M&A or spectrum sales do not seem likely near-term catalysts.

Figure 6: We expect slight AT&S OCF margin expansion in 2H25

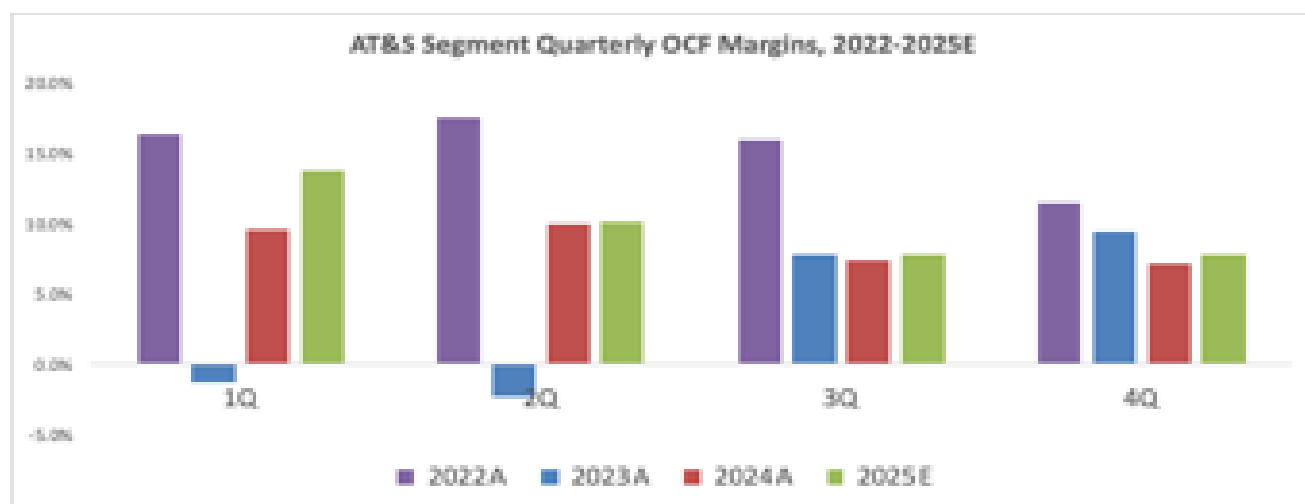


Figure 7: After the 2Q miss, we lower our OCF estimates for 3Q and 4Q

Entravision Communications (NYSE: EVC)							
Summary of Segment Quarterly Estimates							
In millions, except per share data							
	Last Yr	Old	Estimates Chg	Current	Old	YoY %CHG Chg	Current
2Q25A							
Media Revenue	49.2	47.1	(1.7)	45.4	-4.2%	-3.5%	-7.8%
Media Opex	40.5	41.7	0.7	42.5	3.1%	1.8%	4.9%
Media OCF	8.8	5.4	(2.5)	3.0	-38.0%	-28.1%	-66.2%
Margin	17.8%	11.5%	▼	6.5%			
AT&S Revenue	33.4	50.6	4.8	55.3	51.3%	14.3%	65.5%
AT&S Opex	30.1	44.6	5.2	49.7	48.2%	17.2%	65.4%
AT&S OCF	3.4	6.0	(0.4)	5.6	78.6%	-12.0%	66.6%
Margin	10.1%	11.9%	▼	10.1%			
Total Revenue	82.7	97.7	3.0	100.7	18.2%	3.7%	21.9%
Total Opex	70.5	86.3	5.9	92.2	22.3%	8.4%	30.7%
Total OCF	12.1	11.4	(2.9)	8.6	-5.7%	-23.6%	-29.3%
Margin	14.7%	11.7%	-3.2%	8.5%			
3Q25E							
Media Revenue	59.8	50.3	(0.7)	49.5	-16.0%	-1.2%	-17.2%
Media Opex	44.9	43.8	0.0	43.8	-2.6%	0.0%	-2.6%
Media OCF	14.9	6.5	(0.7)	5.7	-56.4%	-4.9%	-61.4%
Margin	24.9%	12.9%	▼	11.6%			
AT&S Revenue	37.4	54.5	3.0	57.5	45.8%	8.0%	53.8%
AT&S Opex	34.6	49.4	3.5	53.0	42.9%	10.3%	53.1%
AT&S OCF	2.8	5.0	(0.5)	4.5	82.4%	-19.9%	62.5%
Margin	7.4%	9.2%	▼	7.8%			
Total Revenue	97.2	104.7	2.3	107.0	7.8%	2.3%	10.1%
Total Opex	79.5	93.2	3.5	96.8	17.2%	4.5%	21.7%
Total OCF	17.6	11.5	(1.3)	10.2	-34.7%	-7.3%	-42.0%
Margin	18.1%	11.0%	-1.4%	9.6%			
4Q25E							
Media Revenue	67.3	52.8	(1.0)	51.8	-21.5%	-1.6%	-23.0%
Media Opex	45.6	44.4	(0.4)	44.0	-2.6%	-0.8%	-3.4%
Media OCF	21.7	8.4	(0.7)	7.7	-61.2%	-3.1%	-64.3%
Margin	32.2%	15.9%	▼	15.0%			
AT&S Revenue	39.7	50.2	2.0	52.2	26.5%	5.0%	31.5%
AT&S Opex	36.9	46.2	1.9	48.1	25.2%	5.2%	30.4%
AT&S OCF	2.8	4.0	0.1	4.1	43.1%	3.0%	46.1%
Margin	7.1%	8.0%	▼	7.9%			
Total Revenue	107.0	103.0	1.0	104.0	-3.7%	0.9%	-2.8%
Total Opex	82.5	90.6	1.5	92.1	9.9%	1.9%	11.7%
Total OCF	24.5	12.5	(0.6)	11.9	-49.2%	-2.4%	-51.6%
Margin	22.9%	12.1%	-0.7%	11.4%			
* pro forma reflects announced acquisitions and dispositions							
Source: Company reports, FactSet, Industry Capital Research estimates							

Figure 8: DCF-based valuation range drops after changes to forecast and macro inputs

Entravision Communications													
Summary of Changes to Forecast and Valuation Since Last Published Report													
(in \$ million except unit data)													
CAGRs	2024		DCF Valuation		EBITDA CAGRs						Risk-Free Rate	Equity Premium	WACC-EVC
	Rev	EBITDA	SoTP	Firm	2021-25	2022-26	2023-27	2024-28	2025-29	2026-30			
Pre-Changes	364.9	49.5	\$2.50	\$3.00	-27%	-20%	-13%	-13%	2%	-3%	4.4%	3.9%	5.8%
Post-Changes	364.9	49.5	\$2.50	\$2.00	-29%	-23%	-18%	-18%	-3%	-6%	4.1%	3.8%	5.5%
Delta	0.0	0.0	\$0.00	(\$1.00)	-2.1%	-2.7%	-4.1%	-4.1%	-5.3%	-2.9%	-0.3%	-0.2%	-0.3%
Memo:													
Digital OCF					-11%	-14%	-4%	23%	9%	6%			

Source: Company data and Industry Capital Research estimates

Figure 9: Media Segment revenue drivers

In millions																
MEDIA SEGMENT	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E	
Reported Media revenue	\$213.6	\$225.2	\$230.7	\$196.7	\$45.8	\$49.2	\$59.8	\$67.3	\$222.1	\$41.0	\$45.4	\$49.5	\$51.8	\$187.7	\$206.9	
Growth	0.4%	5.4%	2.4%	-14.7%	-1.4%	-0.4%	22.7%	29.1%	12.9%	-10.5%	-7.8%	-17.2%	-23.0%	-15.5%	10.3%	
Media non-recurring items:																
Broadcast advertising	152.7	154.3	161.7	124.7	27.8	29.9	40.0	46.3	144.0	24.1	26.6	30.2	31.3	112.2	134.9	
Assm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental advertising	152.7	154.3	161.7	124.7	27.8	29.9	40.0	46.3	144.0	24.1	26.6	30.2	31.3	112.2	134.9	
Media revenue ex advertising	61.0	70.9	69.0	72.0	17.9	19.4	19.8	20.9	78.1	16.9	18.8	19.3	20.5	75.4	72.0	
Growth ex Advertising	-5.9%	16.3%	-2.7%	4.3%	6.7%	5.0%	10.3%	11.6%	8.4%	-5.9%	-3.1%	-2.4%	-2.3%	-3.4%	-4.5%	
Retransmission Consent	36.8	37.0	36.0	36.6	9.2	8.8	8.0	7.9	33.9	8.1	7.7	7.0	7.2	30.1	26.0	
Assm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental Retrans	36.8	37.0	36.0	36.6	9.2	8.8	8.0	7.9	33.9	8.1	7.7	7.0	7.2	30.1	26.0	
Media revenue ex Retrans	176.9	188.2	194.7	160.2	36.6	40.4	51.8	59.4	188.2	32.9	37.7	42.5	44.5	157.6	181.0	
Growth ex Retrans	-0.4%	6.4%	3.5%	-17.7%	-0.5%	0.7%	30.0%	36.8%	17.5%	-10.1%	-6.7%	-17.9%	-25.0%	-16.2%	14.8%	
Spectrum usage/auction	5.4	6.2	6.0	8.2	1.8	1.6	1.7	1.8	6.9	1.8	1.8	1.7	2.2	7.4	6.6	
Assm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental Spectrum Usage	5.4	6.2	6.0	8.2	1.8	1.6	1.7	1.8	6.9	1.8	1.8	1.7	2.1	7.4	6.6	
Media revenue ex Spectrum Usage	208.2	219.0	224.7	188.6	44.0	47.6	58.1	65.5	215.2	39.2	43.6	47.8	49.7	180.3	200.4	
Growth ex Spectrum Usage	4.2%	5.2%	2.6%	-16.1%	-0.6%	0.5%	24.5%	30.3%	14.1%	-10.9%	-8.4%	-17.8%	-24.1%	-16.2%	11.1%	
Other	5.8	7.3	5.3	4.7	1.2	1.3	1.5	1.6	5.6	1.2	1.2	1.6	1.8	5.9	5.6	
Assm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental Other	5.8	7.3	5.3	4.7	1.2	1.3	1.5	1.6	5.6	1.2	1.2	1.6	1.8	5.9	5.6	
Media revenue ex Other	207.8	217.9	225.4	192.0	44.6	48.0	58.3	65.6	216.4	39.8	44.2	47.9	49.9	181.8	201.3	
Growth ex Other	1.5%	4.9%	3.4%	-14.8%	-1.6%	-0.8%	22.3%	29.3%	12.7%	-10.7%	-7.9%	-17.8%	-24.0%	-16.0%	10.7%	
Media Acquisitions/Dispositions (inc. Affiliations)																
Assm: % Incremental to Core		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental M&A	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Media revenue ex M&A	213.6	225.2	230.7	196.7	45.8	49.2	59.8	67.3	222.1	41.0	45.4	49.5	51.8	187.7	206.9	
Growth ex M&A	0.4%	5.4%	2.4%	-14.7%	-1.4%	-0.4%	22.7%	29.1%	12.9%	-10.5%	-7.8%	-17.2%	-23.0%	-15.5%	10.3%	
PF U.S. Digital revenue	12.9	20.4	21.6	22.6	5.8	7.6	8.5	9.7	31.6	5.8	8.0	8.9	9.2	32.1	33.8	
Core Advertising Growth																
In millions																
BROADCAST ADVERTISING	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E	
Broadcast Advertising PF Rev Growth	3.1%	-6.9%	4.8%	-22.9%	-6.0%	-3.6%	29.9%	39.0%	15.5%	-13.4%	-10.8%	-24.5%	-32.4%	-22.1%	20.2%	
Reported Broadcast Advertising Revenue	\$152.7	\$154.3	\$161.7	\$124.7	\$27.8	\$29.9	\$40.0	\$46.3	\$144.0	\$24.1	\$26.6	\$30.2	\$31.3	\$112.2	\$134.9	
Growth	3.1%	1.1%	4.8%	-22.9%	-6.0%	-3.6%	29.9%	39.0%	15.5%	-13.4%	-10.8%	-24.5%	-32.4%	-22.1%	20.2%	
Non-recurring items:																
Political/Census	28.8	1.6	32.1	0.2	0.6	1.5	10.7	22.9	35.7	0.0	0.0	0.7	0.3	1.0	32.3	
Assm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Incremental political	28.8	1.6	32.1	0.2	0.6	1.5	10.7	22.9	35.7	0.0	0.0	0.7	0.3	1.0	32.3	
Broadcast ad revenue ex political	123.9	152.7	129.6	124.5	27.3	28.3	29.3	23.4	108.3	24.1	26.6	29.5	31.0	111.2	102.6	
Growth ex Political	-16.2%	23.2%	-15.1%	-4.0%	-7.9%	-8.5%	-4.8%	-29.3%	-13.0%	-11.7%	-6.1%	0.9%	32.1%	2.7%	-7.8%	
Broadcast advertising revenue ex-all non-recurring	123.9	152.7	129.6	124.5	27.3	28.3	29.3	23.4	108.3	24.1	26.6	29.5	31.0	111.2	102.6	
Broadcast ad revenue growth ex all non-recurring	-16.2%	23.2%	-15.1%	-4.0%	-7.9%	-8.5%	-4.8%	-29.3%	-13.0%	-11.7%	-6.1%	0.9%	32.1%	2.7%	-7.8%	
Broadcast ad rev grth ex all non-rec 2-yr CAGR		1.6%	2.3%	-9.7%	-4.3%	-5.8%	-4.4%	-19.1%	-8.6%	-9.8%	-7.3%	-2.0%	-3.3%	-5.5%	-2.7%	

Source: Industry Capital Research estimates and company data

Figure 10: Advertising Technology & Services Segment estimates

in millions, except unit data																
	2019A	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E
Legacy																
Revenue	\$68.9	\$54.1	\$70.6	\$103.7	\$113.1	\$34.3	\$38.9	\$41.3	\$42.7	\$157.0	\$52.0	\$61.7	\$61.7	\$54.2	\$229.6	\$263.8
Cost of Revenue	36.8	30.6	40.2	60.4	69.3	20.9	23.4	24.7	26.0	95.1	31.5	37.0	37.0	31.6	137.0	156.3
Opex ex-cost of revenue	32.3	24.5	23.8	29.0	39.4	11.7	12.1	14.5	14.5	52.8	15.7	19.2	20.7	20.1	75.7	86.1
OCF	(0.1)	(1.0)	6.5	14.3	4.4	1.7	3.4	2.1	2.1	9.2	4.9	5.5	4.0	2.5	16.9	21.5
Legacy Digital OCF Margin	-0.2%	-1.9%	9.2%	13.8%	3.9%	5.0%	8.7%	5.0%	4.8%	5.9%	9.4%	8.9%	6.5%	4.7%	7.4%	8.1%
Acquisitions Since 2020-Stand Alone																
BCNMonetize revenue	0.0	0.0	15.1	15.8	4.0	2.2	4.6	5.0	15.8	4.4	2.2	4.7	7.2	18.5	19.4	
BCNMonetize cost of revenue	0.0	0.0	6.8	7.1	1.8	1.0	2.1	2.3	7.1	2.0	1.0	2.1	3.2	8.3	8.7	
BCNMonetize opex ex-cost of revenue	0.0	0.0	2.5	3.9	0.3	0.7	1.1	1.4	3.5	0.2	0.8	1.2	1.4	3.5	5.0	
BCNMonetize OCF	0.0	0.0	5.8	4.8	1.9	0.5	1.4	1.4	5.2	2.2	0.5	1.4	2.6	6.6	5.7	
BCNMonetize OCF Margin			38.6%	30.3%	48.0%	22.9%	30.4%	27.3%	32.8%	50.5%	20.8%	29.5%	35.9%	35.9%	29.1%	
Acquisitions Since 2020-Pro Forma																
BCNMonetize revenue	0.0	0.0	15.1	15.8	4.0	2.2	4.6	5.0	15.8	4.4	2.2	4.7	7.2	18.5	19.4	
BCNMonetize cost of revenue	0.0	0.0	6.8	7.1	1.8	1.0	2.1	2.3	7.1	2.0	1.0	2.1	3.2	8.3	8.7	
BCNMonetize opex ex-cost of revenue	0.0	0.0	2.5	3.9	0.3	0.7	1.1	1.4	3.5	0.2	0.8	1.2	1.4	3.5	5.0	
BCNMonetize OCF	0.0	0.0	5.8	4.8	1.9	0.5	1.4	1.4	5.2	2.2	0.5	1.4	2.6	6.6	5.7	
BCNMonetize OCF Margin																
Acquisitions Since 2020-Adjustments to Reported																
BCNMonetize revenue	0.0	(0.0)	(0.0)	(15.1)	(6.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
BCNMonetize cost of revenue	0.0	(0.0)	(0.0)	(6.8)	(2.7)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
BCNMonetize opex ex-cost of revenue	0.0	(0.0)	(0.0)	(2.5)	(1.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
BCNMonetize OCF pre-minority interest	0.0	(0.0)	(0.0)	(5.8)	(1.9)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Memo: 'BCNMonetize minority interest	0.0	0.0	0.0	0.0	0.0					0.0						
Acquisitions Since 2020-As Reported																
BCNMonetize revenue	0.0	0.0	0.0	0.0	9.8	4.0	2.2	4.6	5.0	15.8	4.4	2.2	4.7	7.2	18.5	19.4
BCNMonetize cost of revenue	0.0	0.0	0.0	0.0	4.4	1.8	1.0	2.1	2.3	7.1	2.0	1.0	2.1	3.2	8.3	8.7
BCNMonetize opex	0.0	0.0	0.0	0.0	2.4	0.3	0.7	1.1	1.4	3.5	0.2	0.8	1.2	1.4	3.5	5.0
BCNMonetize OCF	0.0	0.0	0.0	0.0	2.9	1.9	0.5	1.4	1.4	5.2	2.2	0.5	1.4	2.6	6.6	5.7
BCNMonetize OCF Margin					30.0%	48.0%	22.9%	30.4%	27.3%	32.8%	50.5%	20.8%	29.5%	35.9%	35.9%	29.1%
EBITDA to red non-con interests	0.0	0.0	0.0	0.0	1.5	1.0	0.3	0.7	0.7	2.6	1.1	0.2	0.7	1.3	3.4	2.9
BCNMonetize EBITDA	0.0	0.0	0.0	0.0	1.4	0.9	0.2	0.7	0.7	2.5	1.1	0.2	0.7	1.3	3.3	2.8
Digital non-cash comp adjustment					8.4											
Digital segment pro forma, ex-foreign exchange																
Digital revenue	228.3	315.9	70.6	118.8	128.9	38.223	41.1	45.9	47.7	172.9	56.4	63.9	66.4	61.4	248.1	283.3
Digital cost of revenue	173.0	253.2	40.3	67.2	76.4	22.7	24.4	26.8	28.3	102.2	33.5	38.0	39.1	34.8	145.3	165.0
Digital opex ex-cost of revenue	45.5	45.4	24.4	31.5	43.3	11.945	12.779	15.606	15.944	56.274	15.9	20.0	21.9	21.5	79.2	91.1
Digital OCF	9.8	17.3	5.9	20.1	9.2	3.6	3.9	3.5	3.4	14.4	7.1	6.0	5.4	5.1	23.6	27.1
Digital segment as reported																
Digital revenue	68.9	143.3	557.2	747.1	932.7	38.2	41.1	45.9	47.7	172.9	56.4	63.9	66.4	61.4	248.1	283.3
Digital cost of revenue	36.8	106.9	467.8	624.0	801.2	22.7	24.4	26.8	28.3	102.2	33.5	38.0	39.1	34.8	145.3	165.0
Digital opex	32.3	30.6	51.3	74.1	95.0	11.946	12.779	15.606	15.944	56.275	15.9	20.0	21.9	21.5	79.2	91.1
Digital OCF	(0.1)	5.7	38.2	49.0	36.6	3.6	3.9	3.5	3.4	14.4	7.1	6.0	5.4	5.1	23.6	27.1
Digital OCF Margin	-0.2%	4.0%	6.8%	6.6%	3.9%	9.5%	9.4%	7.6%	7.2%	8.3%	12.5%	9.3%	8.1%	8.3%	9.5%	9.6%
Digital segment as reported, ex-divestitures																
Digital revenue	68.9	54.1	70.6	103.7	122.9	38.2	41.1	45.9	47.7	172.8	56.4	63.9	66.4	61.4	248.1	283.2
Digital cost of revenue	36.8	30.6	40.2	60.4	73.7	22.7	24.4	26.8	28.3	102.2	33.5	38.0	39.1	34.8	145.3	165.0
Digital opex	32.3	24.5	23.8	29.0	41.9	11.9	12.8	15.6	15.9	56.3	15.9	20.0	21.9	21.5	79.2	91.1
Digital OCF	(0.1)	(1.0)	6.5	14.3	7.4	3.6	3.9	3.5	3.4	14.4	7.1	6.0	5.4	5.1	23.6	27.1
Digital OCF Margin	-0.2%	-1.9%	9.2%	13.8%	6.0%	9.5%	9.4%	7.6%	7.2%	8.3%	12.5%	9.3%	8.1%	8.3%	9.5%	9.6%
U.S. Digital																
U.S. Digital revenue	8.2	12.9	20.4	21.6	22.6	5.8	7.6	8.5	8.0	30.0	5.5	8.6	8.9	9.2	32.2	33.8
U.S. Digital cost of revenue	3.5	5.6	8.8	9.3	11.0	2.9	4.1	4.9	4.8	16.7	3.3	4.6	4.5	4.6	16.9	16.9
U.S. Digital opex ex-cost of revenue	3.9	6.1	9.5	7.2	8.1	2.4	3.0	2.9	2.5	10.9	2.2	3.6	3.5	3.6	13.0	13.5
U.S. Digital OCF	0.7	1.2	2.1	5.1	3.5	0.5	0.5	0.7	0.6	2.3	0.1	0.4	0.9	1.0	2.4	3.4
U.S. Digital OCF Margin	8.9%	9.5%	10.2%	23.6%	15.3%	9.0%	6.6%	8.3%	7.6%	7.8%	1.0%	4.3%	10.3%	10.9%	7.3%	10.0%
AT&S segment, pro forma																
AT&S revenue	60.7	41.2	50.2	97.2	106.3	32.4	33.4	37.4	39.7	142.9	50.9	55.3	57.5	52.2	215.9	249.4
AT&S cost of revenue	33.2	25.1	31.5	57.9	65.3	19.8	20.3	21.9	23.5	85.5	30.2	33.4	34.6	30.2	128.4	148.1
AT&S opex	28.3	18.4	14.3	24.3	35.2	9.5	9.8	12.7	13.4	45.4	13.7	16.4	18.4	17.9	66.3	77.6
AT&S OCF	(0.8)	(2.2)	4.4	15.0	5.8	3.1	3.4	2.8	2.8	12.0	7.0	5.6	4.5	4.1	21.2	23.8
AT&S OCF Margin	-1.4%	-5.5%	8.8%	15.5%	5.4%	9.5%	10.1%	7.4%	7.1%	8.4%	13.8%	10.1%	7.8%	7.9%	9.8%	9.5%
AT&S segment as reported																
AT&S revenue	60.7	41.2	50.2	82.1	100.3	32.4	33.4	37.4	39.7	142.9	50.9	55.3	57.5	52.2	215.9	249.4
AT&S cost of revenue	33.2	25.1	31.5	51.1	62.6	19.8	20.3	21.9	23.5	85.5	30.2	33.4	34.6	30.2	128.4	148.1
AT&S opex	28.3	18.4	14.3	21.8	33.8	9.5	9.8	12.7	13.4	45.4	13.7	16.4	18.4	17.9	66.3	77.6
AT&S OCF	(0.8)	(2.2)	4.4	9.2	3.9	3.1	3.4	2.8	2.8	12.0	7.0	5.6	4.5	4.1	21.2	23.8
AT&S OCF Margin	-1.4%	-5.5%	8.8%	11.2%	3.9%	9.5%	10.1%	7.4%	7.1%	8.4%	13.8%	10.1%	7.8%	7.9%	9.8%	9.5%

Source: Company reports; Industry Capital Research estimates

Figure 11: Financial statement forecasts supporting our valuation

In millions, except per share data															
AS REPORTED	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E
NEW SEGMENTS															
Net revenue:															
Media	\$213.6	\$225.2	\$230.7	196.7	45.8	49.2	59.8	67.3	222.1	41.0	45.4	49.5	51.8	187.7	206.9
Seasonality					20.6%	22.2%	26.9%	30.3%		21.8%	24.2%	26.4%	27.6%		
AT&S	41.2	50.2	97.2	100.3	32.4	33.4	37.4	39.7	142.9	50.9	55.3	57.5	52.2	215.9	249.4
Seasonality					22.7%	23.4%	26.1%	27.8%		23.6%	25.6%	26.6%	24.2%		
Total net revenue (core)	254.8	275.4	327.9	297.0	78.2	82.7	97.2	107.0	364.9	91.9	100.7	107.0	104.0	403.6	456.3
Revenue from spectrum usage rights	0.0	0.0	0.0	0.0					0.0					0.0	0.0
Total net revenue	254.8	275.4	327.9	297.0	78.2	82.7	97.2	107.0	364.9	91.9	100.7	107.0	104.0	403.6	456.3
Cost of Revenue															
Media	5.6	8.8	9.3	11.0	2.9	4.1	4.9	4.8	16.7	3.3	4.7	4.5	4.6	17.0	16.9
Media cost of revenue as % of revenue	2.6%	3.9%	4.0%	5.6%	6.3%	8.4%	8.2%	7.2%	7.5%	8.0%	10.2%	9.0%	8.8%	9.0%	8.2%
AT&S	25.1	31.5	57.9	66.2	19.8	20.3	21.9	23.5	85.5	30.2	33.4	34.6	30.2	128.4	148.1
AT&S cost of revenue as % of revenue	60.9%	62.7%	59.6%	66.0%	61.0%	60.7%	58.7%	59.1%	59.8%	59.4%	60.3%	60.2%	57.9%	59.5%	59.4%
Total cost of revenue (core)	30.7	40.2	67.2	77.2	22.7	24.4	26.8	28.3	102.2	33.5	38.0	39.1	34.8	145.4	165.0
Cost of revenue from spectrum usage rights (Media)															
Total cost of revenue	30.7	40.2	67.2	77.2	22.7	24.4	26.8	28.3	102.2	33.5	38.0	39.1	34.8	145.4	165.0
Opex															
Media opex	128.8	131.0	130.8	132.8	36.6	36.4	40.1	40.7	153.7	37.4	37.8	39.3	39.4	153.9	159.9
AT&S opex	18.4	14.3	24.3	30.2	9.5	9.8	12.7	13.4	45.4	13.7	16.4	18.4	17.9	66.3	77.6
Total opex (core)	147.2	145.3	155.1	163.0	46.1	46.1	52.7	54.1	199.1	51.0	54.2	57.7	57.3	220.2	237.5
Spectrum usage rights															
Total Opex	147.2	145.3	155.1	163.0	46.1	46.1	52.7	54.1	199.1	51.0	54.2	57.7	57.3	220.2	237.5
OCF															
Media OCF	79.3	85.5	90.6	52.9	\$6.3	\$8.8	\$14.9	\$21.7	51.6	\$0.4	\$3.0	\$5.7	\$7.7	16.8	30.1
Media OCF Margin	37.1%	38.0%	39.3%	26.9%	13.7%	17.8%	24.9%	32.2%	23.2%	0.9%	6.5%	11.6%	15.0%	9.0%	14.5%
Incremental Margin	1944.0%	53.8%	92.2%	110.8%	812.5%	2086.4%	15.8%	44.1%	-5.2%	123.9%	151.6%	88.7%	89.9%	101.1%	69.0%
AT&S OCF	(2.3)	4.4	15.0	3.9	3.1	3.4	2.8	2.8	12.0	7.0	5.6	4.5	4.1	21.2	23.8
AT&S OCF margin	-5.5%	8.8%	15.5%	3.9%	9.5%	10.1%	7.4%	7.1%	8.4%	13.8%	10.1%	7.8%	7.9%	9.8%	9.5%
Incremental Margin	7.2%	74.2%	22.5%	-350.1%	30.0%	42.8%	5.7%	2.5%	19.0%	21.2%	10.2%	8.6%	10.4%	12.6%	7.6%
Total OCF (core)	77.0	89.9	105.6	56.8	9.4	12.1	17.6	24.5	63.6	7.4	8.6	10.2	11.9	38.0	53.8
Margin	30.2%	32.7%	32.2%	19.1%	12.0%	14.7%	18.1%	22.9%	17.4%	8.0%	8.5%	9.6%	11.4%	9.4%	11.8%
Incremental Margin					-18.9%	-5.5%	11.4%	24.5%		-14.7%	-19.6%	-75.3%	425.2%		
Spectrum sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total OCF	77.0	89.9	105.6	56.8	9.4	12.1	17.6	24.5	63.6	7.4	8.6	10.2	11.9	38.0	53.8
Total OCF Margin	30.2%	32.7%	32.2%	19.1%	12.0%	14.7%	18.1%	22.9%	17.4%	8.0%	8.5%	9.6%	11.4%	9.4%	11.8%
Incremental Margin					-18.9%	-5.5%	11.4%	24.5%		-14.7%	-19.6%	-75.3%	425.2%		
Corporate Expense	27.8	33.0	49.4	50.3	12.2	10.8	6.9	7.5	37.5	7.8	6.4	6.9	7.5	28.6	29.5
GAAP EBITDA	56.0	88.7	85.1	35.7	(2.9)	1.3	10.7	17.0	26.1	(0.4)	2.2	3.3	4.4	9.4	24.4
Corporate non-cash comp	3.9	6.4	14.3	14.2	3.7	2.7	2.2	1.4	10.0	1.5	1.7	1.4	4.2	8.7	8.9
Opex adjustments to cash:															
Amortization of syndication contracts	(0.5)	(0.5)	(0.5)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.5)
Payments on syndication contracts	(0.5)	(0.5)	(0.5)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.5)
Non-cash comp in direct opex	1.2	3.2	5.7	9.5	1.8	1.5	1.5	0.0	4.7	1.1	1.0	1.0	1.8	4.8	4.9
Non-recurring cash severance	1.7	0.4	4.3	0.9	0.0	3.1	1.7		4.8						
EBITDA attributable to redeemable noncontrolling interest	3.4	9.1	0.0	1.7	0.2	0.0	0.0	0.0	0.2					0.0	0.0
EBITDA attributable to noncontrolling interest			3.4	0.0					0.0					0.0	0.0
Other adjustments to cash					(2.4)	(1.8)	1.1	(1.6)	(4.6)						
Total opex (positive) adjustments to cash	0.5	5.5	(10.0)	(8.6)	(4.0)	(6.4)	(2.0)	(1.6)	(14.1)	(1.1)	(1.0)	(1.0)	(1.8)	(4.8)	(4.9)
Foreign currency (gain) loss	(1.1)	0.5	3.0	0.9	0.3	(0.0)	(0.1)	0.6	0.7	0.0	0.0	0.0	(0.0)	0.0	0.0
Total Adjusted EBITDA	60.4	89.0	106.5	57.7	4.5	10.5	15.1	19.4	49.5	2.2	4.9	5.6	10.3	23.0	38.2
Other opex for spectrum (in corporate)															
Adjusted EBITDA (core)	60.4	89.0	106.5	57.7	4.5	10.5	15.1	19.4	49.5	2.2	4.9	5.6	10.3	23.0	38.2
Memo: adj. EBITDA (core) reported	60.4	88.0	103.1	57.7	4.5	10.5	15.1	19.4	49.5						
Model variance: adj. EBITDA	0.0	1.0		(0.0)	0.0		0.0	0.0	(0.0)						
Adj. EBITDA core margin	17.6%	11.7%	11.1%	5.2%	5.8%				13.6%						
Incremental Margin	27.3%	6.9%	8.9%	-32.4%	5.3%				1.1%						

Source: Industry Capital Research estimates and company data

Figure 12: Financial statement forecasts supporting our valuation (cont.)

In millions, except per share data	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E
Memo: cash opex (core)	153.8	178.4	187.8	211.1	42.1	39.7	50.7	52.5	185.1	49.9	53.2	56.7	55.5	215.3	232.6
Memo: cash corporate expense	23.9	26.6	35.1	36.1	8.6	8.1	4.7	6.1	27.4	6.3	4.7	5.6	3.3	19.9	20.5
Memo: total non-cash comp	5.1	9.6	20.0	23.7	5.4	4.2	3.7	1.4	14.8	2.6	2.7	2.3	5.9	13.6	13.9
Memo: adj. EBITDA - (OCF - cash corporate)	0.6	(5.7)	7.0	7.7	3.7	6.4	2.2	1.0	13.4	1.1	1.0	1.0	1.7	4.8	4.9
Memo: PF EBITDA attributable to redeemable noncontrolling interest															
D&A	17.3	22.4	25.7	28.0	4.7	4.4	3.9	3.8	16.8	3.5	3.0	3.4	3.8	13.7	15.2
D&A % of Revenue	5.0%	2.9%	2.7%	2.5%	6.1%	5.4%	4.0%	3.5%	4.6%	3.8%	3.0%	3.2%	3.6%	3.4%	3.3%
Change in fair value contingent consideration	0.000	8.2	14.2	(2.5)	(0.2)	0.2	(0.7)	0.0	(0.6)	0.0	0.0	0.0	0.0	0.0	0.0
Impairments	40.0	3.0	1.6	13.3	0.0	0.0	0.0	61.2	61.2	23.7	0.0	0.0	(23.7)	0.0	0.0
Other operating (gain) loss	(6.9)	(7.0)	0.4	0.6	0.0	0.0	0.0	0.0	0.0	25.2	0.0	(0.0)	0.7	25.8	8.8
Gain (Loss) on Sale	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reserves, accruals and other, net	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operating Income (EBIT Inc. Impairments)	6.6	61.5	40.2	(4.5)	(7.7)	(3.3)	7.6	(48.6)	(52.0)	(52.8)	(0.8)	(0.1)	23.6	(30.2)	0.4
Operating Margin %	1.9%	8.1%	4.2%	-0.4%	-9.8%	-4.0%	7.8%	-45.4%	-14.2%	-57.5%	-0.8%	-0.1%	22.7%	-7.5%	0.1%
Interest expense	(8.3)	(6.9)	(8.7)	(15.7)	(4.4)	(4.1)	(4.1)	(3.8)	(16.5)	(3.7)	(4.0)	(3.2)	(3.2)	(14.1)	(11.8)
Noncash interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Interest income	1.7	0.2	0.7	3.5	0.6	0.6	0.6	0.7	2.5	0.6	0.6	0.6	0.5	2.3	1.6
Dividend income				0.0	0.0	0.0	0.0	0.0	0.0						
Net interest expense	(6.5)	(6.8)	(8.0)	(12.2)	(3.9)	(3.5)	(3.4)	(3.2)	(14.0)	(3.1)	(3.4)	(2.7)	(2.7)	(11.8)	(10.2)
Loss on debt extinguishment	0.0	0.0	0.0	(1.6)	(0.0)	(0.1)	0.0	0.0	(0.1)	0.0	(0.0)	0.0	0.0	0.0	0.0
Other income, net	0.0	0.2	(0.5)	(0.1)	(0.1)	0.0	(0.0)	0.0	(0.1)	0.0	0.0	0.0	(0.0)	0.0	0.0
Pretax income	0.1	54.9	31.7	(18.4)	(11.7)	(6.9)	4.1	(51.7)	(66.2)	(55.8)	(4.3)	(2.8)	21.0	(41.9)	(9.8)
Pretax margin	0.0%	7.2%	3.3%	NM	NM	NM	4.3%	NM	NM	NM	NM	NM	20.2%	NM	NM
Income (taxes) benefit	(1.5)	(18.7)	(11.6)	2.8	4.1	10.7	(15.0)	(3.9)	(4.1)	8.1	0.8	(15.0)	20.8	14.7	3.4
Effective tax rate	1276.3%	34.0%	36.5%	15.0%	35.6%	153.8%	361.7%	-7.6%	-6.2%	14.4%	18.6%	-538.0%	-99.3%	35.0%	35.0%
Cash tax rate	6552.5%	7.5%	53.4%	-71.3%	-11.1%	-55.6%	37.0%	37.0%	18.8%	-0.3%	-29.2%	-22.1%	0.0%	-4.9%	0.0%
Net Income (Before Equity Investments)	(1.4)	36.2	20.1	(15.6)	(7.5)	3.7	(10.8)	(55.7)	(70.3)	(47.8)	(3.5)	(17.8)	41.8	(27.3)	(6.4)
Equity in net of noncon. affils.	0.0	0.0	(2.1)	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.1)	0.1	0.0	0.0
Reported Net Income	(1.4)	36.2	18.1	(15.4)	(7.5)	3.7	(10.8)	(55.7)	(70.3)	(47.8)	(3.5)	(17.9)	41.9	(27.3)	(6.4)
Net margin	17.6%	11.7%	11.1%	5.2%	5.8%	12.7%	15.5%	18.2%	13.6%	2.4%	4.8%	5.2%	10.0%	5.7%	8.4%
Accretion of Preferred	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minority Interest	2.5	5.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net inc. to common pre-1-time	(3.9)	30.3	18.1	(15.4)	(7.5)	3.7	(10.8)	(55.7)	(70.3)	(47.8)	(3.5)	(17.9)	41.9	(27.3)	(6.4)
Net margin	NM	NM	NM	NM	NM	NM	NM	0.1	NM	NM	NM	NM	NM	NM	NM
EPS - Continuing Operations	(\$0.05)	\$0.36	\$0.21	(\$0.18)	(0.1)	0.0	(0.1)	(0.6)	(0.8)	(0.5)	(0.0)	(0.2)	0.5	(\$0.30)	(\$0.07)
Extraordinary items/discontinued items	0.0	0.0	0.0	0.0	(41.4)	(35.4)	(1.1)	(0.7)	(78.6)	(0.2)	0.2	0.0	0.0	0.0	0.0
Net income to common	(3.9)	30.3	18.1	(15.4)	(48.9)	(31.7)	(12.0)	(56.4)	(148.9)	(48.0)	(3.3)	(17.9)	41.9	(27.3)	(6.4)
EPS - basic	(\$0.05)	\$0.36	\$0.21	(\$0.18)	(0.6)	(0.4)	(0.1)	(0.6)	(1.7)	(0.5)	(0.0)	(0.2)	0.5	(\$0.30)	(\$0.07)
EPS - diluted	(\$0.05)	\$0.34	\$0.21	(\$0.18)	(\$0.55)	(\$0.35)	(\$0.13)	(\$0.62)	(\$1.66)	(\$0.53)	(\$0.04)	(\$0.20)	\$0.45	(\$0.30)	(\$0.07)
EPS reported by company	(\$0.05)		\$0.21	(\$0.18)	(\$0.55)	(\$0.35)	(\$0.13)	(\$0.62)	(\$1.66)	(\$0.53)	(\$0.04)				
Model variance: EPS	\$0.00		(\$0.00)	\$0.00	\$0.00	\$0.00	(\$0.00)	(\$0.00)	\$0.00	\$0.00	\$0.00				
Pro forma adjustments	38.1	9.6	25.6	12.4	(0.2)	35.4	0.0	61.2	96.4	0.2	0.2	0.0	0.0	0.0	0.0
Pro forma net income	34.1	39.9	43.6	(3.0)	(49.1)	3.7	(12.0)	4.9	(52.5)	(47.8)	(3.2)	(17.9)	41.9	(27.3)	(6.4)
Pro forma EPS - basic	\$0.41	\$0.47	\$0.51	(\$0.03)	(\$0.55)	\$0.04	(\$0.13)	\$0.05	(\$0.58)	(\$0.53)	(\$0.03)	(\$0.20)	\$0.46	(\$0.30)	(\$0.07)
Pro forma EPS	\$0.41	\$0.45	\$0.50	(\$0.03)	(\$0.55)	\$0.04	(\$0.13)	\$0.05	(\$0.58)	(\$0.53)	(\$0.03)	(\$0.20)	\$0.45	(\$0.30)	(\$0.07)
EPS shares - Basic	84.2	85.3	85.4	87.9	89.5	89.8	90.0	90.2	89.9	91.0	91.0	91.5	92.1	91.5	93.0
EPS shares - Diluted	84.2	87.9	87.8	87.9	89.5	90.7	90.0	90.2	89.9	91.0	91.0	91.5	92.4	91.5	93.0

Source: Industry Capital Research estimates and company data

Figure 13: Financial statement forecasts supporting our valuation (cont.)

In millions, except per share data	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E
EBITDA:															
Net income (loss) attributable to common stockholders				-15.4	-48.9	-31.7	-12.0	-56.4	-148.9	-48.0	-3.3	-17.9	41.9	-27.3	-6.4
Net income (loss) attributable to redeemable noncontrolling interest - discontinued operations				0.0	-2.8				-2.8						
Net income (loss) attributable to noncontrolling interest - discontinued operations				0.0					0.0						
Interest expense				16.5	4.4	4.1	4.1	3.8	16.5	3.7	4.0	3.2	3.2	14.1	11.8
Interest expense - discontinued operations				0.3	0.1	0.1			0.2						
Interest income				-1.9	-0.6	-0.6	-0.6	-0.7	-2.5	-0.6	-0.6	-0.6	-0.5	-2.3	-1.6
Interest income - discontinued operations				-1.5	-0.6	-0.2			-0.7						
Dividend income				0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Realized gain (loss) on marketable securities				0.1	0.1	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0
(Gain) loss on debt extinguishment				1.6	0.0	0.1	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0
Income tax expense				-10.9	-4.1	-10.7	15.0	3.9	4.1	-8.1	-0.8	15.0	-20.8	-14.7	-3.4
Income tax expense - discontinued operations				2.5	-3.7	3.0	-0.1	-0.2	-1.0						
Amortization of syndication contracts				0.5	0.1	0.1	0.1	0.1	0.5	0.1	0.1	0.1	0.1	0.5	0.5
Payments on syndication contracts				-0.5	-0.1	-0.1	-0.1	-0.1	-0.5	-0.1	-0.1	-0.1	-0.1	-0.5	-0.5
Non-cash comp				23.7	5.4	3.3	3.7	1.4	13.8	2.6	2.7	2.3	5.9	13.6	13.9
D&A				17.0	4.7	4.4	3.9	3.8	16.8	3.5	3.0	3.4	3.8	13.7	15.2
D&A - discontinued operations				11.0	2.4	1.6	0.0		4.0						
Change in fair value contingent consideration				11.8	-0.2	0.2	-0.7	0.0	-0.6	0.0	0.0	0.0	0.0	0.0	0.0
Change in fair value contingent consideration - disc ops				-14.4	-1.2	-11.4	0.0		-12.6						
Impairment - discontinued operations				13.3	49.4	0.0	0.0	61.2	110.7	23.7	0.0	0.0	-23.7	0.0	0.0
Loss on lease abandonment										25.2	0.0	0.0	0.7	25.8	8.8
Non-recurring cash severance				0.9	0.0	3.1	1.7	2.5	7.3	0.0	0.0	0.0	0.0	0.0	0.0
Other operating loss - discontinued operations				4.9	0.0	45.0	0.1	0.0	45.2	0.2	-0.2	0.0	0.0	0.0	0.0
EBITDA attributable to redeemable noncontrolling interest - disc ops				-1.5	-0.2	0.0			-0.2						
EBITDA attributable to noncontrolling interest - disc ops				-0.2					0.0						
= Adjusted EBITDA				57.7	4.5	10.5	15.1	19.4	49.5	2.2	4.9	5.5	10.4	23.0	38.2
Memo: adj. EBITDA (core) reported			103.1	57.7	4.5	10.5	15.1	19.4	49.5						
Model variance: adj. EBITDA				(0.0)	(0.0)	0.0	0.0	(0.0)	(0.0)						
Adj. EBITDA core margin				19.0%	5.8%	12.7%	15.5%	18.2%	13.6%	2.4%	4.8%	5.2%	10.0%	5.7%	8.4%
Incremental Margin					-80.7%	-41.9%	4.6%	11.1%	-12.0%	-17.1%	-31.0%	-97.2%	303.5%	-68.7%	28.9%
Free Cash Flow:															
EBITDA	60.4	89.0	106.5	57.7	4.5	10.5	15.1	19.4	49.5	2.2	4.9	5.5	10.4	23.0	38.2
Cash net interest	-5.9	-6.2	-6.7	-11.9	-3.3	-3.5	-3.4	-3.2	-13.5	-3.5	-3.6	-2.7	-2.7	-12.4	-10.2
Other adjustments to cash	5.3	6.8	-4.7	2.0	0.0										
- Cash taxes	-7.7	-4.1	-16.9	-13.1	-1.3	-3.9	-1.5	19.1	12.5	-0.2	-1.3	-0.6	0.0	-2.0	0.0
Cash taxes / EBITDA	13%	5%	16%	23%	28%	37%	10%	-98%	-25%	8%	26%	11%	0%	9%	0%
Minus: capex	-9.5	-5.6	-11.5	-27.3	-2.1	-2.7	-2.7	0.4	-7.0	-2.6	-2.2	-2.2	-0.5	-7.5	-7.9
Capex / D&A	55%	25%	45%	98%	44%	60%	69%	-10%	42%	76%	71%	63%	14%	55%	52%
Capex / EBITDA	16%	6%	11%	47%	46%	25%	18%	-2%	14%	121%	44%	38%	5%	33%	21%
= Free Cash Flow	42.6	79.9	66.7	7.4	(2.2)	0.4	7.5	35.8	41.5	(4.1)	(2.2)	0.1	7.2	1.0	20.1
FCF per share	\$0.51	\$0.91	\$0.76	\$0.08	(\$0.03)	\$0.00	\$0.08	\$0.29	\$0.35	(\$0.05)	(\$0.02)	\$0.00	\$0.19	\$0.12	\$0.23
Memo: FCF/Adjusted EBITDA	70.5%	89.8%	62.6%	12.8%					83.7%					4.5%	52.7%
Cash flow from operations			78.9	75.2	33.4	17.7	10.9	12.8	74.7	(15.2)	7.8				
Cash for capital expenditures			11.5	27.3	2.7	2.7	1.6	2.2	9.1	2.6	2.2				
Free cash flow (reported by company, 2Q24-on method)				47.9	30.6	15.0	9.3	10.6	65.6	(17.9)	5.7				
Dividends per basic share	\$0.13	\$0.10	\$0.10	\$0.20	\$0.05	\$0.05	\$0.05	\$0.05	\$0.20	\$0.05	\$0.05	\$0.05	\$0.05	\$0.20	\$0.20
- Dividends	(10.5)	(8.5)	(8.5)	(17.6)	(4.5)	(4.5)	(4.5)	(4.5)	(18.0)	(4.5)	(4.5)	(4.6)	(4.6)	(18.3)	(18.6)
Dividends as % of FCF	24.7%	10.7%	12.8%	237.8%	(4.5)	(4.5)	(4.5)	(4.5)	57.4%	(4.5)	(4.5)	(4.6)	(4.6)	162.1%	86.2%

Source: Industry Capital Research estimates and company data

Figure 14: Financial statement forecasts supporting our valuation (cont.)

ANNUAL PERCENTAGE CHANGE	2020A	2021A	2022A	2023A	1Q24	2Q24	3Q24	4Q24	2024A	1Q25A	2Q25A	3Q25E	4Q25E	2025E	2026E
Net revenue (core) growth	-6.8%	8.1%	19.0%	-9.4%	15.6%	12.1%	25.5%	36.7%	22.9%	17.5%	21.9%	10.1%	-2.8%	10.6%	13.1%
Media revenue growth	0.4%	5.4%	2.4%	-14.7%	-1.4%	-0.4%	22.7%	30.0%	12.9%	-10.5%	-7.8%	-17.2%	-23.0%	-15.5%	10.3%
AT&S revenue growth	-32.1%	21.9%	93.5%	3.3%	52.7%	37.7%	30.3%	50.0%	42.4%	57.0%	65.5%	53.8%	31.5%	51.1%	15.5%
Cost of revenue	-16.6%	31.3%	66.9%	14.9%	34.3%	24.3%	25.3%	46.7%	32.4%	47.7%	55.6%	45.8%	22.9%	42.2%	13.5%
Opex (core)	-15.1%	-1.3%	6.8%	5.1%	17.1%	11.2%	29.7%	30.6%	22.2%	10.6%	17.4%	9.4%	5.9%	10.6%	7.9%
Media opex growth	-11.2%	1.7%	-0.1%	1.5%	11.3%	8.9%	22.2%	20.8%	15.8%	2.1%	4.0%	-1.9%	-3.2%	0.1%	3.9%
AT&S opex growth	-35.1%	-22.2%	69.8%	24.6%	46.2%	20.6%	61.3%	73.2%	50.2%	43.2%	67.5%	44.9%	33.4%	46.0%	17.1%
Total OCF (core)	21.4%	16.8%	17.4%	-46.2%	-17.5%	-3.9%	14.6%	40.1%	11.9%	-21.4%	-29.3%	-42.0%	-51.6%	-40.2%	41.6%
Media OCF growth	23.3%	7.9%	5.9%	-41.6%	-45.9%	-33.5%	13.3%	44.6%	-2.5%	-94.3%	-66.2%	-61.4%	-64.3%	-67.4%	79.1%
AT&S OCF growth	NM	NM	NM	-73.8%	NM	NM	22.0%	13.5%	NM	NM	66.6%	62.5%	46.1%	76.3%	11.9%
Corporate expense	-0.9%	18.6%	49.7%	1.8%	16.6%	-10.2%	-47.9%	-48.1%	-25.4%	-36.4%	-41.0%	0.0%	0.0%	-23.7%	3.0%
Cash corporate expense	-2.0%	11.3%	31.7%	2.9%	3.4%	-8.2%	-47.3%	-39.5%	-23.9%	-27.2%	-41.8%	18.5%	-45.2%	-27.7%	3.4%
Adjusted EBITDA (core)	46.6%	47.4%	19.6%	-45.8%	-65.2%	-26.3%	6.4%	19.7%	-14.1%	-51.8%	-53.6%	-63.3%	-46.4%	-53.5%	66.2%
Pro forma adjusted EBITDA	46.6%	45.7%	17.1%	-44.1%	-21.5%	77.4%	83.0%	126.9%	73.9%	-51.8%	-53.5%	-62.6%	-47.0%	-53.5%	66.2%
Non-cash compensation expense	17.1%	87.2%	108.8%	18.3%	34.4%	-29.1%	-47.6%	-78.6%	-37.6%	-52.0%	-36.6%	-36.3%	NM	-8.1%	2.0%
D & A	3.8%	29.7%	14.6%	9.0%	-26.8%	-32.0%	-47.2%	-50.8%	-39.9%	-26.6%	-31.6%	-11.2%	0.5%	-18.3%	10.5%
Operating income	88.3%	50.0%	6.5%	-100.0%	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
Pretax income	NM	NM	-42.3%	NM	NM	NM	88.1%	NM	NM	NM	NM	NM	NM	NM	NM
Net income pre-extra.	NM	NM	-40.3%	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
EPS, Continuing Operations	NM	NM	-41.7%	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
EPS - diluted	NM	NM	-40.2%	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
FCF/share	NM	78.4%	-16.5%	-89.5%	NM	-100.0%	100.0%	NM	NM	NM	NM	-100.0%	-34.5%	-65.7%	91.7%
EPS shares - Diluted	-1.0%	4.4%	-0.2%	0.2%	-0.3%	3.3%	0.1%	2.2%	2.2%	1.6%	0.3%	1.7%	2.4%	1.8%	1.6%

Source: Industry Capital Research estimates and company data

Figure 15: DCF analysis supports our \$2.00 price target

Entravision DCF analysis

\$ in millions except per share amounts

	Current	YE 2025	YE 2026	ASSUMPTIONS									
Firm Value	268	192	181	Risk Free Rate	4.08%	2018-22	2020-24	2022-26	2024-28	2026-30	2029-30		
(-) Total Net Debt	108	99	96	Equity Premium	3.77%	EBITDA	18%	-5%	-23%	-3%	-6%		
(+) Hidden Value (Inc. NOLs)	85	85	85	Assumed LT Growth Rate (g)	0%	FCF to Firm	44%	-9%	-26%	-5%	4%		
(-) Options (Claims on Entravision)	0.0	0.0	0.0	Share Price	\$2.00	2019-23	2021-25	2023-27	2025-29				
Common Equity Value	245.6	178.0	170.0	Outstanding Shares	91.0	EBITDA	10%	-29%	-18%	-3%			
Shares Outstanding	91.0	93.5	96.0	Estimate MV of Debt Calculation	182.0	FCF to Firm	NM	-30%	-5%				
Projected Dividends		\$0.10	\$0.30	Interest Expense	6.9								
Current Share Price	\$2.00	\$2.00	\$2.00	Current Cost of Debt	6.0%								
Value Per Share	\$2.00	\$2.00	\$2.07	Wgtd Avg Maturity of Debt	107.8								
12-month	\$2.00			BV of Debt	107.8								
12-month (SOTP)	\$2.50			Estimate MV of Debt	107.8								
Discounted Cash Flow													
EBITDA				2023	2024	2025	2026	2027	2028	2029	2030	Terminal	
EBIT				59.4	49.7	23.0	38.2	27.5	44.9	20.2	30.2		
Less Cash Taxes				31.4	32.9	9.3	23.1	11.5	27.7	3.0	12.5	7.8	
Plus D&A				(9.4)	(9.9)	(2.8)	(6.9)	(3.4)	(8.3)	(0.9)	(3.8)	(2.7)	
Less Cap Ex				28.0	16.8	13.7	15.2	16.0	17.2	17.2	17.7	17.7	
Less Increase in WC				(27.3)	(7.0)	(7.5)	(7.9)	(8.3)	(8.7)	(9.1)	(9.6)	(17.7)	
Free Cash Flow to Firm				59.3	31.3	11.3	21.6	14.2	25.7	9.0	24.9	8.5	
Tax Rate				30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	35.0%	
Net Debt	108												
Leverage Mult.	1.8x												
D/Equity	59%												
D/EV	37%												
E/EV	63%												
Unlevered Beta	0.41												
Levered Beta	0.52												
D/Equity (long-term target)	39%												
Cost of Debt (AT)	4.2%												
Cost of Equity	6.0%												
WACC	5.5%												
PV of CF				6%	6%	6%	6%	6%	6%	6%	6%		
						10.7	19.4	12.1	20.7	6.9	18.0		
							20.5	12.8	21.8	7.3	19.0		
								13.5	23.0	7.7	20.1		
												153.4	
												4x EBITDA	
Sum of PV													
	Current	YE 2025	YE 2026										
Sum of PV	163.1	81.3	64.2										
PV of Terminal Value	105.3	111.1	117.2										
NPV of all CF	268.4	192.4	181.5										

Source: Industry Capital Research estimates and company data

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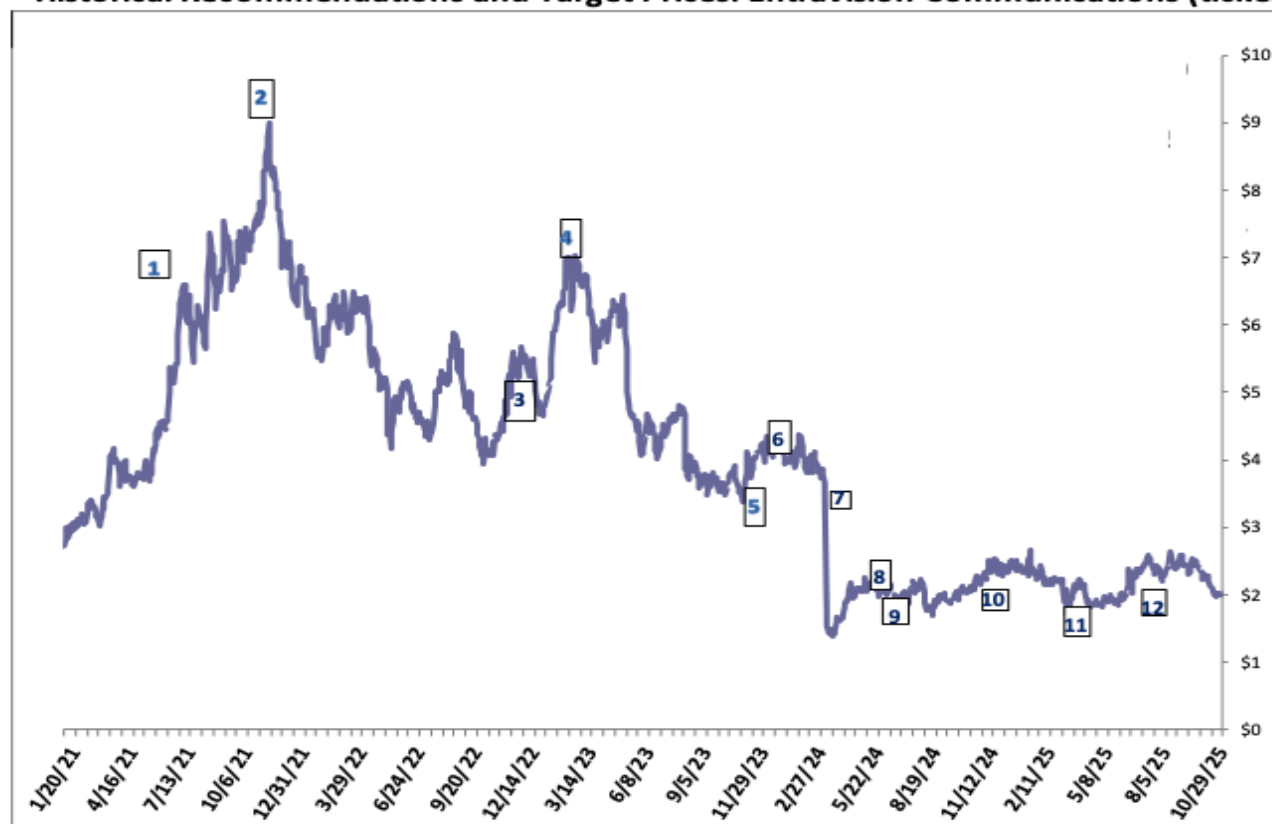
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BUY: total return expected is >15% over a 12-month period

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