

## **Entravision Communications Corporation (EVC)**

Expect In-Line 1Q, with Recession Risk More to Estimates Than Valuation; Maintain Buy and PT

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With results set for May 4 AMC, 1Q should meet our below-consensus EBITDA estimate, reflecting headwinds later in the quarter from the U.S. financial sector. The call will be at 5:00 pm ET, with dial-in 844 836-8739 (U.S.) or 412 317-5440 (int'l).

For 1Q, we expect EVC to meet our estimates of revenue of \$232.5m and adjusted EBITDA of \$13.4m (5.8% margin) vs. consensus of \$229.0m/\$17.0m/7.4%. Our 1Q digital revenue growth estimate of +24% is above EVC's +21% prior pacing. We assume Entravision Latam's revenue growth accelerates to +14% in 1Q from +7% in 4Q, representing a relatively stable 2-year CAGR. This would be consistent with the results of META, Entravision Latam's dominant partner, whose rest-of-world (ROW) ad revenue 2-year CAGR was 15% in 1Q vs. 16% in 4Q. We assume EVC Asia revenue growth was +36%, down from +72% in 4Q, again representing a stable 2-year revenue CAGR. Our TV revenue estimate assumes core ad growth excluding political was flat, below +2% prior pacing, on some caution on advertising pullbacks in the wake of U.S. financial sector troubles. Our core radio ad revenue growth estimate excluding political is -1%, in line with -1% prior pacing.

Although there is some risk to 2023 consensus estimates if a recession hits in 2H, our valuation already reflects recession risk. Our base case assumes no recession, resulting in 2023E EBITDA of \$94m in 2023, which is actually in line with consensus. See Fig. 3. We continue to address recession uncertainty with a separate scenario producing ~\$87m in 2023E EBITDA. Our valuation range of \$68 still assumes a 50% chance of a recession and scenario-weighted average of ~\$90m in 2023 EBITDA. See Fig. 5-7. The Wall Street Journal survey's odds of recession was the same in April as January—61%. The higher risk of tighter lending in the wake of a number of 1Q bank failures does increase our conviction in having our valuation assume a risk of a 2023 recession.

We see EVC shares as well-positioned for potential macro headwinds, as its low leverage gives it ample capacity to pursue its acquisition strategy, while supporting a more attractive dividend yield. We estimate that EVC now has over \$400m in acquisition capacity, highlighting the importance of capital allocation as a catalyst. In early April, EVC delivered one of the smaller acquisitions we have been expecting, buying a 51% stake in ad tech company Adsmurai in exchange for cancelation of a prior loan valued at \$14.2m. We estimate the value of the 49% minority stake at roughly \$15m. We expect some additional digital acquisitions of a similar size (\$10-20m each) in the near term, and note that macro headwinds could shake loose some larger deals. After February's dividend doubling, EVC shares yield ~3%. We still expect a decision on a permanent CEO by mid-year. We do not rule out some changes in board membership (and note that one director has announced she will not stand for re-election), including the possibility of adding a member of the Ulloa family, whose stake could create an overhang.

Price target of \$7.50 reflects updated macro assumptions (see Fig. 5); risks on page 3. Our 12-month PT is supported by a DCF valuation based on explicit financial forecasts through 2028.

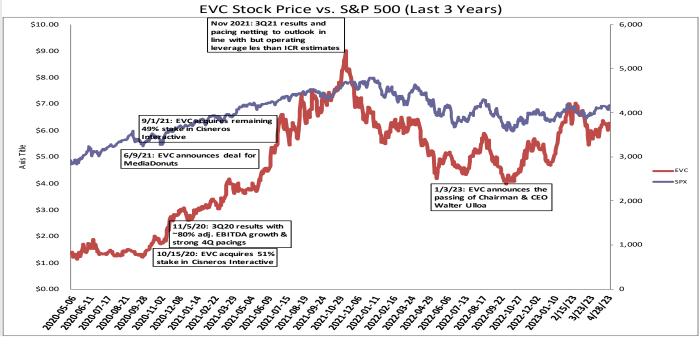
|                        | BUY   |         |             |
|------------------------|-------|---------|-------------|
| Price at 4/30/23 (USD) |       |         | 6.25        |
| Price Target           |       |         | 7.50        |
| 52-week range          |       |         | 3.96 - 7.33 |
| Performance (%)        | 1m    | 3m      | 12m         |
| Absolute               | 8     | -1      | 23          |
| S&P 500                | 5     | 2       | 1           |
| Market Cap (USDm)      |       |         | 549.8       |
| Shares outstanding (m) |       |         | 88.0        |
| Float (%)              |       |         | 89          |
| Average volume         |       |         | 355,543     |
| S&P 500                |       |         | 4,169.5     |
| Forecasts and ratios   |       |         |             |
| Year ended 12/31       | 2022A | 2023E   | 2024E       |
| 1Q EPS (USD)           | 0.02  | 0.01    | 0.12        |
| 2Q EPS (USD)           | 0.10  | 0.07    | 0.11        |
| 3Q EPS (USD)           | 0.11  | 0.04    | 0.15        |
| 4Q EPS (USD)           | -0.02 | 0.17    | 0.11        |
| FY EPS (USD)           | 0.21  | 0.29    | 0.49        |
| % Change               | -38%  | 41%     | 68%         |
| P/E (x)                | 30.3  | 21.5    | 12.8        |
| EV/EBITDA (x)          | 5.8   | 7.2     | 5.4         |
| Revenue (USDm)         | 956.2 | 1,074.2 | 1,220.7     |
| % Change               | 26%   | 12%     | 14%         |

## ANALYST CERTIFICATIONS AND IMPORTANT DISCLOSURES ARE LOCATED IN THE APPENDIX. Industry Capital

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Figure 1: EVC Investment Thesis, Metrics and Valuation Summary

(in millions, except unit data) 12-month price target: \$7.50 ENTERPRISE VALUE COMPANY CHARACTERISTICS AND INVESTMENT THESIS \$6.25 Company description Entravision operates a digital media business serving the U.S. and roughly 40 international Price per share Diluted shares outstanding 88.0 markets, and a broadcast business targeting U.S. Hispanics with 49 TV stations (mostly Univision Equity market capitalization 550 network affiliates) in 14 of the top-50 U.S. Hispanic markets, and 45 radio stations (37 FM and 8 AM) as well as a radio network with distribution to over 100 U.S. markets together covering 31% +Pro forma net debt 137 of the U.S. Hispanic population. The company's 2022 revenue by segment was 78% from digital, 13 =Pro forma EV \$674 15% from TV, and 7% from audio. Televisa Univision owns ~11% of Entravision's stock. On August 2, 2000, Entravision completed an initial public offering at \$16.50 per share of its Class A common stock, which is listed on the NYSE under the symbol "EVC." OPERATING PROJECTIONS Strategy Pro forma net revenue Expand digital media operations into fast-growing markets outside the U.S. and manage for free 2023 \$1,074 cash flow and asset value its TV-driven broadcast platforms in U.S. Hispanic markets. Est. acquisition capacity 2022 984 % Chq 9.1% Management Since the untimely death of Walter Ulloa in December, Christopher Young is Interim CEO, as well Pro forma EBITDA as CFO (as which he has served since 2008, having been with EVC since 2000). Paul Zevnik is 2023 \$94 Interim Chairman. Jeffrey Liberman is President and COO (since 2017 and with EVC since 2000, 2022 116 with recently extended contract to 2024). % Chg \* Experience in expanding distribution in smaller, faster-growing ad markets, both in U.S. and -19.1% internationally Pro forma EBITDA margin \* Low debt leverage and high free cash flow vield support returns of capital and digital-focused 2023 acquisitions 2022 11.8% ree cash flow per share 2023 \$0.61 \* Most of its TV stations affiliated with leading U.S. Spanish language network Univision \* Secular growth in U.S. political advertising spending 2022 \$0.72 Risks \* Management succession, especially given loss of management voting control triggered by death Est. 3-5 yr FCF Growth rate 7% \* Volatility of international media business, reflecting early stage and potential competition VALUATION AND LEVERAGE \* Impact of sudden advertising declines on cash flow (e.g., in 2009 and 2020) Pro forma EV/EBITDA \* Competition with TelevisaUnivision's expanding direct to consumer business \* TelevisaUnivision relationship through TV network affiliations and ownership stake may limit Price / Free cash flow per share Valuation Attributing roughly 80% of firm value to digital media business 10.2x December 2022 - death of co-founder. CEO & Chairman. September 2021 - acquired remaining 2023 Recent events 2022 49% interest in Cisneros Interactive for \$84 million. July 2021 – announced acquisition of Pro forma net debt / EBITDA MediaDonuts AsiaPac digital media business for \$36 million. October 2020 – acquired 51% stake in Cisneros Interactive for \$29 million. May 2020 - announced substantial expense costs targeting 2022 1.2x Dividend yield Recession risk to advertising-based revenue, both in U.S. and internationally - Additional digital 2023 3.2% Upcoming potential catalysts 2022 media M&A - Changes in capital return/allocation with new senior management



Source: Yahoo Finance, NASDAQ, company data and Industry Capital Research estimates

## Investment Thesis and Valuation: Buy With \$7.50 Price Target

Positives supporting our Buy rating include: 1) EVC's share price is not fully capturing the potential of digital media acquisitions because their higher growth and different business models are more difficult for investors to assess; 2) higher post-pandemic broadcast margins, stability of TV retransmission revenue (35% of 2022E EBITDA) and secular growth of political advertising revenue (31% of 2022E EBITDA), and potential monetization from future spectrum auction (as in 2017) substantially reduce the operating risk profile of overall business; 3) pro forma net debt leverage under 2x and double-digit free cash flow yield will give new senior management flexibility to increase returns of capital and continue accretive digital acquisitions; and 4) our DCF valuation supports substantial stock price upside over the next 12 months, particularly if there is no recession.

Our DCF-based 12-month price target is a weighted average of projected equity valuations at year-end 2023 and 2024; our PT assumes a 50% chance of a base case with ~\$94m in 2023 EBITDA and a 50% chance of a recession with ~\$87m in 2023 EBITDA, resulting in a target valuation range of \$6-\$8. In structuring our DCF, first we adjust the current net debt for the value of any estimated payments remaining on the acquisitions (e.g., earnouts) and noncontrolling interest. Second, we adjust the current net debt by the estimated free cash flow to be generated by each valuation date. Finally, we value EVC both using a weighted average cost of capital (WACC) reflecting its own stock price trading and using separate WACCs for its broadcast and digital media businesses based on sector comparables, applied to separate free cash flow forecasts for each of these businesses. The results of these two methods set the range for our valuation, with the EVC-specific method incorporating market data on EVC shares' actual volatility setting the upper bound, and the sector method relying on measures of risk of comparables setting the lower bound. Note that in our DCF, for our terminal value estimates, we assume that capex equals D&A, which results in a substantially higher capex estimate than in our financial statement forecasts because capex should be like D&A for a terminal value forecast, to support the need for an asset base in perpetuity.

Risks to our investment thesis include: 1) impact of upcoming management succession and change in voting control on company's strategy and pursuit of potential longer-term options, including sale of all or a portion of the company, 2) sensitivity of EVC's advertising-based businesses to macroeconomic shocks, such as a recession, 3) potential volatility of EVC's digital media business, given its increasing focus on emerging markets, its dependence on a small number of commercial relationships with media tech platforms, and increasing competition, 4) secular challenges and potentially increasing competition from TelevisaUnivision for EVC's broadcast media business, and 5) risk-off market sentiment as an overhang for valuation of EVC's fast-growing, less mature digital advertising businesses.

Figure 2: No change to our quarterly estimates, as we expect an in-line 1Q below consensus given headwinds from U.S. financial sector

| In millions, except pe | er snare data |         |           |         |        |         |         |           |           |
|------------------------|---------------|---------|-----------|---------|--------|---------|---------|-----------|-----------|
|                        |               |         | Estimates |         |        | oY %CHG |         |           | ICR vs    |
|                        | Last Yr       | Prior   | Chg       | Current | Prior  | Chg     | Current | Consensus | Consensus |
| 1Q23E                  |               |         |           |         |        |         |         |           |           |
| Pro Forma *            |               |         |           |         |        |         |         |           |           |
| Revenue                | \$207.7       | \$232.5 | (\$0.0)   | \$232.5 | 12.0%  | 0.0%    | 12.0%   |           |           |
| Op Expense             | 189.5         | 219.1   | (0.0)     | 219.1   | 15.6%  | 0.0%    | 15.6%   |           |           |
| Adjusted EBITDA        | 18.1          | 13.4    | 0.0       | 13.4    | -26.0% | 0.0%    | -26.0%  |           |           |
| As Reported            |               |         |           |         |        |         |         |           |           |
| Revenue                | 197.2         | 232.5   | (0.0)     | 232.5   | 17.9%  | 0.0%    | 17.9%   | 229.0     | 1.59      |
| Op Expense             | 179.1         | 219.1   | (0.0)     | 219.1   | 22.4%  | 0.0%    | 22.4%   |           |           |
| Adjusted EBITDA        | 18.1          | 13.4    | 0.0       | 13.4    | -26.0% | 0.0%    | -26.0%  |           | -21.19    |
| Margin                 | 9.2%          | 5.8%    | 0.0%      | 5.8%    |        |         | '       | 7.4%      |           |
| Pro Forma EPS          | \$0.08        | \$0.01  | \$+0.00   | \$0.01  | -87.5% | 0.0%    | -87.5%  | \$0.04    | -75.09    |
| FCF/sh (core)          | \$0.16        | \$0.04  | \$+0.00   | \$0.04  | -75.0% | 0.0%    | -75.0%  |           |           |
|                        |               |         | Estimates |         | ١      | oY %CHG |         |           | ICR vs    |
|                        | Last Yr       | Prior   | Chg       | Current | Prior  | Chg     | Current | Consensus | Consensus |
| 2Q23E                  |               |         |           |         |        |         |         |           |           |
| Pro Forma *            |               |         |           |         |        |         |         |           |           |
| Revenue                | \$237.5       | \$258.6 | (\$0.0)   | \$258.6 | 8.9%   | 0.0%    | 8.9%    |           |           |
| Op Expense             | 213.6         | 236.8   | 0.0       | 236.8   | 10.8%  | 0.0%    | 10.9%   |           |           |
| Adjusted EBITDA        | 23.9          | 21.8    | (0.0)     | 21.8    | -8.7%  | -0.1%   | -8.8%   |           |           |
| As Reported            |               |         |           |         |        |         |         |           |           |
| Revenue                | \$221.7       | \$258.6 | (\$0.0)   | \$258.6 | 16.6%  | 0.0%    | 16.6%   | 254.0     | 1.89      |
| Op Expense             | 199.2         | 236.8   | 0.0       | 236.8   | 18.8%  | 0.0%    | 18.9%   |           |           |
| Adjusted EBITDA        | 22.5          | 21.8    | (0.0)     | 21.8    | -2.9%  | -0.2%   | -3.1%   |           | -5.3%     |
| Margin                 | 10.1%         | 8.4%    | 0.0%      | 8.4%    |        |         |         | 9.1%      | -0.69     |
| Pro Forma EPS          | \$0.11        | \$0.07  | \$+0.00   | \$0.07  | -36.4% | 0.0%    | -36.4%  | \$0.10    | -30.09    |
| FCF/sh (core)          | \$0.16        | \$0.13  | \$+0.00   | \$0.13  | -18.8% | 0.0%    | -18.8%  |           |           |

**Entravision Communications Corporation (EVC)** 

Figure 3: Our unchanged annual estimates—largely in line with consensus on EBITDA—assume no recession

| Entravision (         |               |         | NYSE: EVC | )       |        |          |         |           |           |
|-----------------------|---------------|---------|-----------|---------|--------|----------|---------|-----------|-----------|
| Summary of A          | nnual Estir   | nates   |           |         |        |          |         |           |           |
| In millions, except p | er share data |         |           |         |        |          |         |           |           |
|                       |               |         | Estimates |         | ١      | YoY %CHG |         |           | ICR vs    |
|                       | Last Yr       | Prior   | Chg       | Current | Prior  | Chg      | Current | Consensus | Consensus |
| 2023E                 |               |         |           |         |        |          |         |           |           |
| As Reported           |               |         |           |         |        |          |         |           |           |
| Revenue               | 956.2         | 1,074.2 | (0.0)     | 1,074.2 | 12.3%  | 0.0%     | 12.3%   | 1,050     | 2.3%      |
| Op expense            | 853.2         | 980.2   | (0.0)     | 980.2   | 14.9%  | 0.0%     | 14.9%   |           |           |
| Adjusted EBITDA       | 103.0         | 94.0    | 0.0       | 94.0    | -8.8%  | 0.0%     | -8.8%   | 94.0      | 0.0%      |
| Margin                | 10.8%         | 8.8%    | 0.0%      | 8.8%    |        |          |         | 9.0%      | -0.2%     |
| EPS                   | \$0.21        | \$0.29  | \$0.00    | \$0.29  | 41.2%  | 0.2%     | 41.4%   | \$0.37    | -21.3%    |
| Cash FCF/sh           | \$0.72        | \$0.61  | \$0.00    | \$0.61  | -15.3% | 0.0%     | -15.3%  |           |           |
| 2024E                 |               |         |           |         |        |          |         |           |           |
| As Reported           |               |         |           |         |        |          |         |           |           |
| Revenue               | 1,074.2       | 1,220.7 | (0.0)     | 1,220.7 | 13.6%  | 0.0%     | 13.6%   | 1,178     | 3.6%      |
| Op expense            | 980.2         | 1,095.1 | 0.0       | 1,095.1 | 11.7%  | 0.0%     | 11.7%   |           |           |
| Adjusted EBITDA       | 94.0          | 125.6   | (0.0)     | 125.6   | 33.6%  | 0.0%     | 33.6%   | 127.0     | -1.1%     |
| Margin                | 8.8%          | 10.3%   | 0.0%      | 10.3%   |        |          |         | 10.8%     | -0.5%     |
| EPS                   | \$0.29        | \$0.49  | (\$0.00)  | \$0.49  | 68.0%  | -0.1%    | 67.9%   | \$0.72    | -32.1%    |
| Cash FCF/sh           | \$0.61        | \$0.95  | \$0.00    | \$0.95  | 55.7%  | 0.0%     | 55.7%   |           |           |

Source: Company reports, FactSet, Industry Capital Research estimates

Figure 4: Our digital segment estimates incorporate Adsmurai acquisition and call for double-digit revenue growth in 2023 and 2024

| Summary of Digital S<br>In millions, except per share | _     |         | nnual Esti | mates    |           |           |
|---|-------|---------|------------|----------|-----------|-----------|
| in minoris, except per snare                          | · uat | u       | Estimates  | YoY %CHG |           | ICR vs    |
|   |       | Last Yr | Current    | Current  | Consensus | Consensus |
| 2023E   |       |         |            |          |           |           |
| As Reported   |       |         |            |          |           |           |
| Legacy Digital Revenue                                |       | 103.7   | 137.0      | 32.2%    |           |           |
| Legacy Digital Opex                                   |       | 89.4    | 122.8      | 37.4%    |           |           |
| Legacy Digital OCF                                    |       | 14.3    | 14.2       | -0.7%    |           |           |
| Margin  |       | 13.8%   | 10.4%      |          |           |           |
| EVC Latam Revenue                                     |       | 508.8   | 568.5      | 11.7%    |           |           |
| EVC Latam Opex  |       | 480.2   | 535.4      | 11.5%    |           |           |
| EVC Latam OCF   |       | 28.6    | 33.1       | 15.7%    |           |           |
| Margin  |       | 5.6%    | 5.8%       |          |           |           |
| EVC Asia Revenue                                      |       | 89.5    | 99.2       | 10.8%    |           |           |
| EVC Asia Opex   |       | 84.2    | 92.2       | 9.5%     |           |           |
| EVC Asia OCF  |       | 5.3     | 7.0        | 30.0%    |           |           |
| Margin  |       | 6.0%    | 7.0%       |          |           |           |
| 365 Digital Revenue                                   |       | 11.4    | 11.7       | 2.2%     |           |           |
| 365 Digital Opex                                      |       | 10.7    | 11.5       | 7.2%     |           |           |
| 365 Digital OCF                                       |       | 0.7     | 0.2        | -71.0%   |           |           |
| Margin  |       | 6.4%    | 1.8%       |          |           |           |
| Digital Segment Revenue                               |       | 747.1   | 890.3      | 19.2%    | 756.7     | 17.79     |
| Digital Segment Opex                                  |       | 698.1   | 832.9      | 19.3%    |           |           |
| Digital Segment OCF                                   |       | 49.0    | 57.5       | 17.2%    |           |           |
| Margin  |       | 6.6%    | 6.5%       |          |           |           |
| 2024E   |       |         |            |          |           |           |
| As Reported   |       |         |            |          |           |           |
| Legacy Digital Revenue                                |       | 137.0   | 161.0      | 17.5%    |           |           |
| Legacy Digital Opex                                   |       | 122.8   | 143.6      | 16.9%    |           |           |
| Legacy Digital OCF                                    |       | 14.2    | 17.3       | 22.2%    |           |           |
| Margin  |       | 10.4%   | 10.8%      |          |           |           |
| EVC Latam Revenue                                     |       | 568.5   | 638.9      | 12.4%    |           |           |
| EVC Latam Opex  |       | 535.4   | 597.9      | 11.7%    |           |           |
| EVC Latam OCF   |       | 33.1    | 41.0       | 23.7%    |           |           |
| Margin  |       | 5.8%    | 6.4%       |          |           |           |
| EVC Asia Revenue                                      |       | 99.2    | 109.5      | 10.4%    |           |           |
| EVC Asia Opex   |       | 92.2    | 101.2      | 9.7%     |           |           |
| EVC Asia OCF  |       | 7.0     | 8.3        | 19.6%    |           |           |
| Margin  |       | 7.0%    | 7.6%       |          |           |           |
| 365 Digital Revenue                                   |       | 11.7    | 16.3       | 39.0%    |           |           |
| 365 Digital Opex                                      |       | 11.5    | 14.7       | 28.0%    |           |           |
| 365 Digital OCF                                       |       | 0.2     | 1.6        | NM       |           |           |
| Margin  | •     | 1.8%    | 9.6%       |          |           |           |
| Digital Segment Revenue                               |       | 890.3   | 1,015.6    | 14.1%    |           |           |
| Digital Segment Opex                                  |       | 832.9   | 941.5      | 13.0%    |           |           |
| Digital Segment OCF                                   |       | 57.5    | 74.1       | 29.0%    |           |           |
| Margin  |       | 6.5%    | 7.3%       |          |           |           |

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Figure 5: Target valuation range is \$6-8 per share assumming no 2023 recession

| Entravision Commu                | unication  | s         |          |        |         |         |         |         |         |                |                |          |            |            |
|----------------------------------|--|-----------|----------|--------|---------|---------|---------|---------|---------|----------------|----------------|----------|------------|------------|
| Summary of Changes t             | to Forecast  | and Valua | tion     |        | _       |         |         |         |         |                |                |          |            |            |
| (in \$ million except unit data) |  |           |          |        |         |         |         |         |         |                |                |          |            |            |
| CAGRs                            | Rev  | EBITDA    | Low      | High   | 2019-23 | 2021-25 | 2022-26 | 2023-27 | 2024-28 | Risk Free Rate | Equity Premium | WACC-EVC | WACC-EVC-D | WACC-EVC-8 |
| Prior                            | 1074.2   | 94.0      | \$6.50   | \$8.00 | 23%     | 8%      | 9%      | 8%      | 8%      | 3.4%           | 4.8%           | 8.1%     | 11.2%      | 6.8%       |
| Current                          | 1074.2   | 94.0      | \$6.00   | \$8.00 | 23%     | 8%      | 9%      | 8%      | 8%      | 3.4%           | 4.8%           | 8.1%     | 11.3%      | 6.9%       |
| Delta                            | 0.0  | 0.0       | (\$0.50) | \$0.00 | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.0%    | 0.1%           | 0.0%           | 0.0%     | 0.0%       | 0.0%       |
| Source: Company data and Industr | Source: Company data and Industry Capital Research estimates |           |          |        |         |         |         |         |         |                |                |          |            |            |

Figure 6: We estimate that a 2023 recession would reduce our 12-month target valuation range to \$5-\$7 per share

|  | Entravision Communications Summary of Changes to Forecast and Valuation |        |        |                          |         |         |         |         |         |                |                |          |            |            |
|--|---|--------|--------|--------------------------|---------|---------|---------|---------|---------|----------------|----------------|----------|------------|------------|
| Summary of Changes to Forecast and Valuation                 |   |        |        |                          |         |         |         |         |         |                |                |          |            |            |
| (in \$ million except unit data)                             | 20  | 23     | DCF Va | F Valuation EBITDA CAGRs |         |         |         |         |         |                |                |          |            |            |
| CAGRs  | Rev   | EBITDA | Low    | High                     | 2019-23 | 2021-25 | 2022-26 | 2023-27 | 2024-28 | Risk Free Rate | Equity Premium | WACC-EVC | WACC-EVC-D | WACC-EVC-8 |
| Current  | 1032.2  | 86.6   | \$5.00 | \$7.00                   | 20%     | 7%      | 7%      | 7%      | 7%      | 3.4%           | 4.8%           | 8.1%     | 11.3%      | 6.9%       |
| Source: Company data and Industry Capital Research estimates |   |        |        |                          |         |         |         |         |         |                |                |          |            |            |

Figure 7: Our recession assumptions would cut our 2023 EBITDA estimate to ~8% below consensus

| Summary of A          | nnual Estii    | nates   |           |         |        |         |         |           |           |
|-----------------------|----------------|---------|-----------|---------|--------|---------|---------|-----------|-----------|
| In millions, except p | oer share data |         |           |         |        |         |         |           |           |
|                       |                |         | Estimates |         | ,      | oY %CHG |         |           | ICR vs    |
|                       | Last Yr        | Prior   | Chg       | Current | Prior  | Chg     | Current | Consensus | Consensus |
| 2023E                 |                |         |           |         |        |         |         |           |           |
| As Reported           |                |         |           |         |        |         |         |           |           |
| Revenue               | 956.2          | 1,074.2 | (42.0)    | 1,032.2 | 12.3%  | -4.4%   | 8.0%    | 1,050     | -1.7%     |
| Op expense            | 853.2          | 980.2   | (34.6)    | 945.6   | 14.9%  | -4.1%   | 10.8%   |           |           |
| Adjusted EBITDA       | 103.0          | 94.0    | (7.4)     | 86.6    | -8.8%  | -7.2%   | -16.0%  | 94.0      | -7.9%     |
| Margin                | 10.8%          | 8.8%    | -0.4%     | 8.4%    |        |         |         | 9.0%      | -0.6%     |
| EPS                   | \$0.21         | \$0.29  | (\$0.05)  | \$0.24  | 41.2%  | -22.4%  | 18.8%   | \$0.37    | -33.9%    |
| Cash FCF/sh           | \$0.72         | \$0.61  | (\$0.06)  | \$0.55  | -15.3% | -8.3%   | -23.6%  |           |           |
| 2024E                 |                |         |           |         |        |         |         |           |           |
| As Reported           |                |         |           |         |        |         |         |           |           |
| Revenue               | 1,032.2        | 1,220.7 | (47.0)    | 1,173.7 | 18.3%  | -4.6%   | 13.7%   | 1,178     | -0.4%     |
| Op expense            | 945.6          | 1,095.1 | (38.4)    | 1,056.7 | 15.8%  | -4.1%   | 11.7%   |           |           |
| Adjusted EBITDA       | 86.6           | 125.6   | (8.6)     | 117.0   | 45.0%  | -9.9%   | 35.1%   | 127.0     | -7.9%     |
| Margin                | 8.4%           | 10.3%   | -0.3%     | 10.0%   |        |         |         | 10.8%     | -0.8%     |
| EPS                   | \$0.24         | \$0.49  | (\$0.05)  | \$0.44  | 100.0% | -21.8%  | 78.2%   | \$0.72    | -39.4%    |
| Cash FCF/sh           | \$0.55         | \$0.95  | (\$0.07)  | \$0.88  | 72.7%  | -12.7%  | 60.0%   |           |           |

**Entravision Communications Corporation (EVC)** 

| <b>Entravision Commun</b>                   | ications (N | YSE: EVC  | )         |
|---|-------------|-----------|-----------|
| Operating Estimate Cha                      | nges: Rece  | ssion C   | ase       |
| In millions, except per share data          | 1           |           |           |
|   |             | Estimates |           |
|   | Current     | Chg       | Recession |
| 2023E                                       |             |           |           |
| Revenue Growth:                             |             |           |           |
| Digital                                     | 19%         | -4%       | 15%       |
| Core TV Advertising                         | -5%         | -7%       | -12%      |
| Core Radio Advertising                      | 3%          | -10%      | -7%       |
| Operating Expense Growth:                   |             |           |           |
| Digital (Ex-Cost of Revenue)                | 26%         | -2%       | 24%       |
| TV  | -4%         | -4%       | -8%       |
| Radio                                       | 5%          | -8%       | -3%       |
| OCF Margin:                                 |             |           |           |
| Digital                                     | 6.5%        | 0.0%      | 6.4%      |
| TV  | 38.5%       | -0.6%     | 37.9%     |
| Radio                                       | 27.0%       | -1.5%     | 25.5%     |
| Source: Industry Capital Research estimates |             |           |           |

Figure 8: Comparables we reference to measure risk for EVC's digital business have handily outperformed the market for the year-to-date

| Selected Digital Media Compara<br>Stock Price Performance YTD 4/ |        |
|--|--------|
| Ticker   |        |
| META   | 99.7%  |
| MELI   | 51.0%  |
| PERI   | 38.5%  |
| Median   | 34.3%  |
| EVC  | 30.2%  |
| PUBM   | 6.6%   |
| SFOR.L   | -22.7% |
| S&P 500  | 8.6%   |
| Source: Yahoo! Finance and Industry Capital Research             |        |

## Industry Capital Research

Figure 9: Putting 2023's bounce in the context of 2022's decline, EVC's comparables still lag the S&P 500

| Selected Digital Media Compara<br>Stock Price Performance 1/1/22<br>Ticker |        |
|--|--------|
| PERI   | 45.7%  |
| MELI   | -5.3%  |
| EVC  | -6.5%  |
| Median   | -17.5% |
| META   | -28.6% |
| PUBM   | -59.9% |
| SFOR.L   | -76.9% |
| S&P 500  | -12.5% |
| Source: Yahoo! Finance and Industry Capital Research                       |        |



Figure 10: At Digital segment, we see EVC Latam and EVC Asia posting double digit revenue growth in 2023

| In millions, except unit data             |        |        |        |        |        |        |        |         |        |        |        |        |         |         |
|---|--------|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|---------|---------|
| , , , ,                                   | 2019A  | 2020A  | 2021A  | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A   | 1Q23E  | 2Q23E  | 3Q23E  | 4Q23E  | 2023E   | 2024E   |
| Legacy                                    |        |        |        |        |        |        |        |         |        |        |        |        |         |         |
| Revenue                                   | \$68.9 | \$54.1 | \$68.7 | \$22.0 | \$27.9 | \$27.8 | \$26.0 | \$103.7 | \$23.3 | \$36.9 | \$36.2 | \$40.6 | \$137.0 | \$161.0 |
| Cost of Revenue                           | 36.8   | 30.6   | 39.2   | 13.0   | 15.9   | 16.1   | 15.4   | 60.4    | 13.6   | 21.5   | 21.1   | 23.7   | 79.8    | 93.8    |
| Opex ex-cost of revenue                   | 32.3   | 24.5   | 23.8   | 6.9    | 7.5    | 6.7    | 7.9    | 29.0    | 9.1    | 9.6    | 12.3   | 12.1   | 43.0    | 49.9    |
| OCF                                       | (0.1)  | (1.0)  | 5.7    | 2.1    | 4.5    | 5.0    | 2.7    | 14.3    | 0.7    | 5.8    | 2.8    | 4.9    | 14.2    | 17.3    |
| OCF Margin                                | -0.2%  | -1.9%  | 8.3%   | 9.5%   | 16.1%  | 18.0%  | 10.4%  | 13.8%   | 2.9%   | 15.8%  | 7.8%   | 12.0%  | 10.4%   | 10.8%   |
| Acquisitions Since 2020-Stand Alone       |        |        |        |        |        |        |        |         |        |        |        |        |         |         |
| Entravision Latam revenue                 | 159.4  | 233.3  | 453.9  | 112.5  | 124.9  | 128.3  | 143.1  | 508.8   | 128.4  | 135.7  | 141.0  | 163.5  | 568.5   | 638.9   |
| Entravision Latam cost of revenue         | 136.2  | 201.7  | 401.7  | 101.2  | 111.0  | 114.4  | 126.8  | 453.4   | 114.4  | 120.9  | 125.6  | 145.7  | 506.6   | 569.3   |
| Entravision Latam opex ex-cost of revenue | 13.2   | 17.4   | 23.0   | 5.4    | 6.9    | 7.5    | 7.0    | 26.8    | 6.9    | 6.8    | 6.6    | 8.4    | 28.8    | 28.6    |
| Entravision Latam OCF                     | 9.9    | 14.2   | 29.1   | 5.9    | 7.0    | 6.4    | 9.3    | 28.6    | 7.1    | 8.0    | 8.7    | 9.4    | 33.1    | 41.0    |
| EL OCF Margin                             | 6.2%   | 6.1%   | 6.4%   | 5.2%   | 5.6%   | 5.0%   | 6.5%   | 5.6%    | 5.5%   | 5.9%   | 6.2%   | 5.7%   | 5.8%    | 6.4%    |
| Entravision Asia revenue                  | 0.0    | 28.5   | 52.5   | 17.2   | 18.9   | 21.2   | 32.3   | 89.5    | 23.3   | 22.1   | 23.1   | 30.8   | 99.2    | 109.5   |
| Entravision Asia cost of revenue          | 0.0    | 20.9   | 40.0   | 14.1   | 15.7   | 17.7   | 27.4   | 74.9    | 19.5   | 18.5   | 19.3   | 25.7   | 83.0    | 91.6    |
| Entravision Asia opex ex-cost of revenue  | 0.0    | 2.5    | 7.2    | 2.2    | 2.0    | 2.3    | 2.8    | 9.3     | 2.9    | 2.3    | 2.1    | 2.0    | 9.3     | 9.6     |
| Entravision Asia OCF                      | 0.0    | 5.0    | 5.3    | 0.9    | 1.2    | 1.2    | 2.1    | 5.3     | 0.9    | 1.3    | 1.7    | 3.0    | 7.0     | 8.3     |
| Entravision Asia OCF Margin               |        | 17.7%  | 10.0%  | 5.2%   | 6.2%   | 5.7%   | 6.5%   | 6.0%    | 3.8%   | 6.1%   | 7.4%   | 9.8%   | 7.0%    | 7.6%    |
| 365 Digital revenue                       | 0.0    | 0.0    | 1.9    | 2.1    | 2.8    | 2.9    | 3.6    | 11.4    | 1.9    | 4.2    | 2.4    | 3.2    | 11.7    | 16.3    |
| 365 Digital cost of revenue               | 0.0    | 0.0    | 1.5    | 1.7    | 2.3    | 2.4    | 2.5    | 8.9     | 1.5    | 3.3    | 1.9    | 2.5    | 9.1     | 12.7    |
| 365 Digital opex ex-cost of revenue       | 0.0    | 0.0    | 0.2    | 0.3    | 0.4    | 0.4    | 0.7    | 1.8     | 0.7    | 0.4    | 0.6    | 0.7    | 2.4     | 2.0     |
| 365 Digital OCF                           | 0.0    | 0.0    | 0.2    | 0.1    | 0.1    | 0.1    | 0.4    | 0.7     | (0.3)  | 0.5    | (0.1)  | 0.0    | 0.2     | 1.6     |
| 365 Digital OCF Margin                    |        | 10.0%  | 11.5%  | 4.3%   | 5.0%   | 3.4%   | 11.1%  | 6.4%    | -13.7% | 12.2%  | -3.0%  | 1.1%   | 1.8%    | 9.6%    |
| Jack of Digital revenue                   | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.3    | 1.4    | 1.7     | 0.7    | 0.7    | 0.9    | 2.1    | 4.3     | 8.4     |
| Jack of Digital cost of revenue           | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.2    | 1.0    | 1.2     | 0.5    | 0.5    | 0.7    | 1.5    | 3.1     | 6.1     |
| Jack of Digital opex ex-cost of revenue   | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.1    | 0.3    | 0.4     | 0.2    | 0.1    | 0.0    | 0.2    | 0.5     | 0.6     |
| Jack of Digital OCF                       | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | (0.0)  | 0.1    | 0.1     | (0.1)  | 0.1    | 0.2    | 0.4    | 0.6     | 1.7     |
| Jack of Digital OCF Margin                |        | 10.0%  | 21.6%  | 11.9%  | 6.9%   | -13.3% | 7.1%   | 3.5%    | -7.2%  | 11.6%  | 26.9%  | 17.3%  | 14.5%   | 19.9%   |
| Adsmurai revenue                          | 0.0    | 0.0    |        | 10.4   | 15.7   | 11.8   | 23.7   | 61.6    | 12.6   | 15.0   | 19.0   | 23.0   | 69.6    | 81.6    |
| Adsmurai cost of revenue                  | 0.0    | 0.0    |        | 8.3    | 12.5   | 9.4    | 18.8   | 48.9    | 10.0   | 11.9   | 15.0   | 18.2   | 55.1    | 64.6    |
| Adsmurai opex ex-cost of revenue          | 0.0    | 0.0    | ·      | 2.5    | 2.5    | 2.5    | 1.6    | 9.1     | 2.5    | 3.4    | 3.5    | 2.9    | 12.2    | 12.8    |
| Adsmurai OCF                              | 0.0    | 0.0    |        | (0.3)  | 0.7    | (0.1)  | 3.3    | 3.6     | 0.1    | (0.2)  | 0.5    | 1.9    | 2.3     | 4.2     |
| Adsmurai OCF Margin                       |        | 10.0%  |        | -3.4%  | 4.8%   | -0.5%  | 13.9%  | 5.9%    | 1.0%   | -1.5%  | 2.7%   | 8.4%   | 3.4%    | 5.1%    |
| Digital segment as reported               |        | L      | .      |        |        |        | L      | l       |        |        |        | Į      |         |         |
| Digital revenue                           | 68.9   | 143.3  | 555.3  | 153.7  | 174.4  | 188.9  | 230.1  | 747.1   | 190.2  | 214.5  | 222.5  | 263.2  | 890.3   | 1,015.6 |
| Digital cost of revenue                   | 36.8   | 106.9  | 466.7  | 129.9  | 145.0  | 157.1  | 192.0  | 624.0   | 159.4  | 176.5  | 183.5  | 217.3  | 736.7   | 838.0   |
| Digital opex                              | 32.3   | 30.6   | 51.3   | 15.2   | 17.3   | 19.1   | 22.6   | 74.1    | 22.3   | 22.5   | 25.0   | 26.3   | 96.2    | 103.5   |
| Digital OCF                               | (0.1)  | 5.7    | 37.3   | 8.6    | 12.2   | 12.7   | 15.6   | 49.0    | 8.4    | 15.5   | 13.9   | 19.6   | 57.5    | 74.1    |

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| Metrics  | 2019A  | 2020A   | 2021A   | 1Q22    | 2Q22    | 3Q22    | 4Q22   | 2022A   | 1Q23E  | 2Q23E    | 3Q23E     | 4Q23E  | 2023E  | 2024E  |
|--|--------|---------|---------|---------|---------|---------|--------|---------|--------|----------|-----------|--------|--------|--------|
| Legacy growth  |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Legacy digital revenue growth                        |        | -21.4%  | 26.9%   | 69.5%   | 82.4%   | 59.8%   | 13.0%  | 51.0%   | 5.9%   | 32.4%    | 30.1%     | 56.3%  | 32.2%  | 17.5%  |
| 2-yr CAGR  |        | -18.2%  | -0.2%   | 28.5%   | 56.6%   | 42.7%   | 28.4%  | 38.4%   | 34.0%  | 55.4%    | 44.2%     | 32.9%  | 41.3%  | 24.6%  |
| Legacy digital opex growth                           |        | -24.1%  | -2.8%   | 17.4%   | 34.2%   | 2.4%    | 36.0%  | 21.7%   | 31.3%  | 27.9%    | 83.4%     | 53.0%  | 48.4%  | 15.9%  |
| Legacy digital cost of revenue growth                |        | -16.6%  | 27.8%   | 76.9%   | 83.4%   | 61.8%   | 16.7%  | 54.2%   | 4.4%   | 35.3%    | 30.8%     | 53.7%  | 32.2%  | 17.5%  |
| Legacy digital OCF growth                            |        | 822.5%  | -661.1% | -948.4% | 335.2%  | 450.7%  | -32.5% | 151.1%  | -68.2% | 29.6%    | -43.8%    | 80.9%  | -0.7%  | 22.2%  |
| Entravision Latam growth                             |        | 022.570 | 001.170 | 340.470 | 333.270 | 450.770 | 52.570 | 151.170 | 00.270 | 25.070   | 45.070    | 00.570 | 0.770  | 22.270 |
| Entravision Latam revenue growth                     |        | 46.4%   | 94.5%   | 27.1%   | 8.7%    | 10.0%   | 7.0%   | 12.1%   | 14.2%  | 8.6%     | 9.9%      | 14.2%  | 11.7%  | 12.4%  |
| 2-yr CAGR  |        | 40.470  | 68.7%   | 67.2%   | 72.4%   | 55.2%   | 21.0%  | 47.7%   | 20.5%  | 8.6%     | 9.9%      | 10.5%  | 11.9%  | 12.1%  |
| Entravision Latam opex ex-COR growth                 |        | 31.5%   | 32.5%   | 16.8%   | 9.7%    | 48.9%   | -1.0%  | 16.4%   | 28.4%  | -1.3%    | -11.6%    | 20.4%  | 7.5%   | -0.7%  |
| Entravision Latam cost of revenue growth             |        | 48.0%   | 99.2%   | 30.4%   | 10.6%   | 9.3%    | 6.5%   | 12.9%   | 13.1%  | 8.9%     | 9.8%      | 14.9%  | 11.7%  | 12.4%  |
|  |        | 48.0%   |         |         |         |         |        |         |        |          | 36%       |        |        |        |
| Entravision Latam OCF                                |        | 43%     | 105%    | -6%     | -15%    | -8%     | 22%    | -2%     | 20%    | 14%      | 30%       | 0%     | 16%    | 24%    |
| Entravision Asia growth                              |        |         |         | 70.40   | E7 40   | 75.2%   | 74.00/ |         | 25.504 | 47.00/   | 0.70/     | 4.00/  | 40.000 | 40.407 |
| Entravision Asia revenue growth y/y                  |        |         |         | 79.1%   | 57.1%   |         | 71.8%  |         | 35.6%  | 17.0%    | 8.7%      | -4.8%  | 10.8%  | 10.4%  |
| 2-yr CAGR  |        |         |         | 133.7%  | 113.9%  | 64.0%   | 55.8%  |         | 55.8%  | 35.6%    | 38.0%     | 27.9%  | 37.4%  | 10.6%  |
| Entravision Asia opex ex-COR growth y/y              |        |         |         | 86.4%   | -16.5%  | 69.9%   | 21.0%  |         | 33.2%  | 13.7%    | -10.5%    | -28.1% | -0.3%  | 3.5%   |
| Entravision Asia cost of revenue growth y/y          |        |         |         | 96%     | 87%     | 82%     | 87%    |         | 38%    | 18%      | 9%        | -6%    | 11%    | 10%    |
| Entravision Asia OCF growth y/y                      |        |         |         | -27%    | -4%     | 17%     | 15%    | 1%      | -1%    | 15%      | 43%       | 44%    | 30%    | 20%    |
| 365 Digital growth                                   |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| 365 Digital revenue growth y/y                       |        |         |         |         |         | •       |        |         | -11.2% | 49.9%    | -17.5%    | -11.0% | 2.2%   | 39.0%  |
| 365 Digital opex ex-COR growth y/y                   |        |         |         |         |         |         |        |         | 102.4% | 15.7%    | 50.3%     | -3.6%  | 32.1%  | -14.6% |
| 365 Digital cost of revenue growth y/y               |        |         |         |         |         |         |        |         | -14%   | 42%      | -22%      | 0%     | 2%     | 39%    |
| 365 Digital OCF growth y/y                           |        |         |         |         |         |         |        |         | -383%  | 265%     | -173%     | -92%   | -71%   | 639%   |
| Jack of Digital growth                               |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Jack of Digital revenue growth y/y                   |        |         |         |         |         |         |        |         |        |          |           |        | 152.6% | 95.3%  |
| Jack of Digital opex ex-COR growth y/y               |        |         |         |         |         |         |        |         |        |          |           |        | 35.1%  | 11.2%  |
| Jack of Digital cost of revenue growth y/y           |        |         |         |         |         |         |        |         |        |          |           |        | 153%   | 95%    |
| Jack of Digital OCF growth y/y                       |        |         |         |         |         |         |        |         |        |          |           |        | 930%   | 168%   |
| Adsmurai growth                                      |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Adsmurai revenue growth y/y                          |        |         |         |         |         |         |        |         |        |          |           |        | 13.0%  | 17.2%  |
| Adsmurai opex ex-COR growth y/y                      |        |         |         |         |         |         |        |         |        |          |           |        | 33.5%  | 5.3%   |
| Adsmurai cost of revenue growth y/y                  |        |         |         |         |         |         |        |         |        |          |           |        | 13%    | 17%    |
| Adsmurai OCF growth y/y                              |        |         |         |         |         |         |        |         |        |          |           |        | -36%   | 79%    |
| Digital segment growth                               |        |         |         |         |         |         |        |         |        |          |           |        | -30%   | 7570   |
|  |        |         |         |         |         |         |        |         | 15%    | 14%      | 13%       | 16%    | 15%    |        |
| Digital revenue, PF, excluding Adsmurai              |        |         | •       | •       | •       | •       | •      |         | 16%    | 13%      |           | 14%    | 15%    | 1.40/  |
| Digital revenue, PF                                  |        |         |         |         |         |         |        |         | 24%    |          | 16%       |        |        | 14%    |
| Digital revenue                                      |        |         |         |         |         |         |        |         |        | 23%      | 18%       | 14%    | 19%    | 14%    |
| Digital cost of revenue                              |        |         |         |         |         |         |        |         | 23%    | 22%      | 17%       | 13%    | 18%    | 14%    |
| Digital opex ex-cost of revenue                      |        |         |         |         |         |         |        |         | 47%    | 31%      | 31%       | 16%    | 30%    | 8%     |
| Digital OCF  |        |         |         |         |         |         |        |         | -2%    | 28%      | 10%       | 26%    | 17%    | 29%    |
| Digital Segment reported revenue mix:                |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Digital as % of company revenue                      | 25%    | 42%     | 73%     | 78%     | 79%     | 78%     | 78%    | 78%     | 82%    | 83%      | 84%       | 83%    | 83%    | 83%    |
| Entravision Latam Interactive as % of digital segmen |        | 62%     | 82%     | 73%     | 72%     | 68%     | 62%    | 68%     | 68%    | 63%      | 63%       | 62%    | 64%    | 63%    |
| Legacy digital as % of digital segment revenue       |        | 38%     | 12%     | 14%     | 16%     | 15%     | 11%    | 14%     | 12%    | 17%      | 16%       | 15%    | 15%    | 16%    |
| Entravision Asia as % of digital segment revenue     |        | 0%      | 6%      | 11%     | 11%     | 11%     | 14%    | 12%     | 12%    | 10%      | 10%       | 12%    | 11%    | 11%    |
| 365 Digital as % of digital segment revenue          |        | 0%      | 0%      | 1%      | 2%      | 2%      | 2%     | 2%      | 1%     | 2%       | 1%        | 1%     | 1%     | 2%     |
| Jack of Digital as % of digital segment revenue      |        | 0%      | 0%      | 0%      | 0%      | 0%      | 1%     | 0%      | 0%     | 0%       | 0%        | 1%     | 0%     | 1%     |
| Adsmurai as % of digital segment revenue             |        | 0%      | 0%      | 7%      | 9%      | 6%      | 10%    | 8%      | 7%     | 7%       | 9%        | 9%     | 8%     | 8%     |
| Digital Segment reported OCF mix:                    |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Entravision Latam Interactive as % of digital segmen | nt OCF | 118%    | 77%     | 68%     | 58%     | 51%     | 60%    | 58%     | 84%    | 51%      | 63%       | 48%    | 58%    | 55%    |
| Legacy digital as % of digital segment OCF           |        | -18%    | 15%     | 24%     | 37%     | 39%     | 17%    | 29%     | 8%     | 38%      | 20%       | 25%    | 25%    | 23%    |
| Entravision Asia as % of digital segment OCF         |        | 0%      | 8%      | 10%     | 10%     | 9%      | 13%    | 11%     | 10%    | 9%       | 12%       | 15%    | 12%    | 11%    |
| 365 Digital as % of digital segment OCF              |        | 0%      | 1%      | 1%      | 1%      | 1%      | 3%     | 1%      | -3%    | 3%       | -1%       | 0%     | 0%     | 2%     |
|  |        | 0%      | 0%      | 0%      | 0%      | 0%      | 1%     | 0%      | -3%    | 3%<br>0% | -1%<br>2% | 2%     | 1%     | 2%     |
| Jack of Digital as % of digital segment OCF          |        |         |         |         |         |         |        |         |        |          |           |        |        |        |
| Adsmurai as % of digital segment OCF                 |        | 0%      | 0%      | 0%      | 0%      | 0%      | 21%    | 7%      | 1%     | -1%      | 4%        | 10%    | 4%     | 6%     |

Note: Legacy digital is EVC's digital segment excluding acquisitions since 2020. Source: Industry Capital Research estimates and company data



Figure 11: Broadcast revenue drivers—in 2023, TV segment core advertising declines should normalize with Univision affiliate losses lapped

| In millions                                      |         |         |        |        |        |        |         |        |        |        |        |         |         |
|--|---------|---------|--------|--------|--------|--------|---------|--------|--------|--------|--------|---------|---------|
| TELEVISION SEGMENT                               | 2020A   | 2021A   | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A   | 1Q23E  | 2Q23E  | 3Q23E  | 4Q23E  | 2023E   | 2024E   |
| Television PF Rev Growth                         | 3.2%    | -6.9%   | -16.0% | -6.0%  | -3.4%  | 14.7%  | -1.2%   | -2.5%  | -9.0%  | -20.0% | -20.6% | -14.0%  | 13.2%   |
| Reported TV revenue                              | \$154.5 | \$146.8 | \$30.9 | \$32.4 | \$35.7 | \$45.8 | \$144.7 | \$30.1 | \$29.5 | \$28.5 | \$36.7 | \$124.8 | \$141.2 |
| Growth   | 3.2%    | -4.9%   | -14.5% | -4.9%  | -2.1%  | 13.8%  | -1.4%   | -2.5%  | -9.0%  | -20.0% | -20.0% | -13.8%  | 13.2%   |
| TV non-recurring items:                          |         |         |        |        |        |        |         |        |        |        |        |         |         |
| TV Political/Census                              | 22.6    | 0.8     | 1.3    | 2.8    | 6.4    | 14.8   | 25.2    | 0.0    | 0.0    | 0.0    | 0.1    | 0.2     | 22.6    |
| Assm: % Incremental to Core                      | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 50.0%  | 70.8%   | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  |
| Incremental political                            | 22.6    | 0.8     | 1.3    | 2.8    | 6.4    | 7.4    | 17.9    | 0.0    | 0.0    | 0.0    | 0.1    | 0.2     | 22.6    |
| TV revenue ex political                          | 131.9   | 146.1   | 29.6   | 29.6   | 29.3   | 38.4   | 126.9   | 30.1   | 29.4   | 28.5   | 36.5   | 124.6   | 118.7   |
| Growth ex Political                              | -11.7%  | 10.7%   | -18.1% | -13.1% | -18.9% | -3.5%  | -13.1%  | 1.8%   | -0.5%  | -2.5%  | -5.0%  | -1.8%   | -4.8%   |
| Retransmission Consent                           | 36.8    | 37.0    | 9.2    | 9.0    | 8.9    | 8.9    | 36.0    | 9.3    | 9.1    | 9.0    | 9.0    | 36.4    | 36.8    |
| Assm: % Incremental to Core                      | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  |
| Incremental Retrans                              | 36.8    | 37.0    | 9.2    | 9.0    | 8.9    | 8.9    | 36.0    | 9.3    | 9.1    | 9.0    | 9.0    | 36.4    | 36.8    |
| TV revenue ex Retrans                            | 117.7   | 109.9   | 21.7   | 23.3   | 26.8   | 36.9   | 108.7   | 20.8   | 20.3   | 19.5   | 27.7   | 88.4    | 104.4   |
| Growth ex Retrans                                | 3.0%    | -6.6%   | -18.2% | -5.7%  | -2.1%  | 18.0%  | -1.1%   | -4.0%  | -12.9% | -27.0% | -25.0% | -18.7%  | 18.2%   |
| TV World Cup/Other Soccer                        | 0.0     | 2.0     | 0.0    | 0.0    | 0.0    | 0.0    | 0.0     | 0.0    | 0.7    | 1.3    | 0.0    | 2.0     | 0.0     |
| Assm: % Incremental to Core                      | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  |
| Incremental World Cup                            | 0.0     | 2.0     | 0.0    | 0.0    | 0.0    | 0.0    | 0.0     | 0.0    | 0.7    | 1.3    | 0.0    | 2.0     | 0.0     |
| TV revenue ex WC                                 | 154.5   | 144.8   | 30.9   | 32.4   | 35.7   | 45.8   | 144.7   | 30.1   | 28.8   | 27.2   | 36.7   | 122.8   | 141.2   |
| Growth ex WC                                     | 3.2%    | -6.2%   | -14.5% | -3.5%  | 2.1%   | 13.8%  | -0.1%   | -2.5%  | -11.1% | -23.7% | -20.0% | -15.2%  | 15.0%   |
| TV Acquisitions/Dispositions (inc. Affiliations) | (9.4)   | (9.8)   | (6.5)  | (6.1)  | (7.2)  | (8.1)  | (27.9)  | (6.5)  | (5.7)  | (6.2)  | (7.5)  | (25.9)  | (24.6)  |
| Assm: % Incremental to Core                      | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  |
| Incremental M&A                                  | (9.4)   | (9.8)   | (6.5)  | (6.1)  | (7.2)  | (8.1)  | (27.9)  | (6.5)  | (5.7)  | (6.2)  | (7.5)  | (25.9)  | (24.6)  |
| TV revenue ex M&A                                | 163.9   | 156.6   | 37.4   | 38.5   | 42.8   | 53.9   | 172.6   | 36.6   | 35.2   | 34.7   | 44.1   | 150.6   | 165.8   |
| Growth ex M&A                                    | 2.3%    | -4.4%   | -2.0%  | 7.9%   | 9.2%   | 23.7%  | 10.2%   | -2.1%  | -8.6%  | -19.0% | -18.2% | -12.7%  | 10.1%   |
| Spectrum usage/auction                           | 5.4     | 6.2     | 1.5    | 1.7    | 1.6    | 1.8    | 6.6     | 2.0    | 2.0    | 2.0    | 2.0    | 8.0     | 8.0     |
| Assm: % Incremental to Core                      | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  |
| Incremental Spectrum Usage                       | 5.4     | 6.2     | 1.5    | 1.7    | 1.6    | 1.8    | 6.6     | 2.0    | 2.0    | 2.0    | 2.0    | 8.0     | 8.0     |
| TV revenue ex Spectrum Usage                     | 149.0   | 140.7   | 29.3   | 30.7   | 34.1   | 44.0   | 138.1   | 28.1   | 27.5   | 26.5   | 34.7   | 116.8   | 133.2   |
| Growth ex Spectrum Usage                         | 9.1%    | -5.6%   | -11.8% | -6.9%  | -3.5%  | 12.5%  | -1.8%   | -4.2%  | -10.6% | -22.1% | -21.2% | -15.5%  | 14.1%   |
| PF TV revenue ex-all non-recurring               | 99.2    | 110.7   | 25.4   | 25.0   | 25.9   | 35.9   | 112.2   | 25.3   | 23.3   | 22.4   | 33.0   | 104.1   | 98.5    |
| PF TV revenue growth ex all non-recurring        | -11.2%  | 11.7%   | -1.3%  | 1.0%   | -4.4%  | 8.3%   | 1.3%    | -0.2%  | -6.6%  | -13.8% | -7.9%  | -7.2%   | -5.4%   |
| TV rev grth ex all non-rec 2-yr CAGR             | -6.8%   | -0.4%   | 0.7%   | 22.8%  | 1.9%   | 5.0%   | 6.4%    | -0.8%  | -2.9%  | -9.2%  | -0.2%  | -3.1%   | -6.3%   |
| PF TV advertising growth ex-political            | -11.2%  | 14.8%   | -20.3% | -20.2% | -27.4% | -6.8%  | -18.2%  | -0.2%  | -3.1%  | -6.7%  | -7.9%  | -4.8%   | -7.9%   |
| TV ad rev grth ex political 2-yr CAGR            | -6.8%   | 1.0%    | -9.5%  | 12.2%  | -8.5%  | -2.6%  | -3.1%   | -10.8% | -12.0% | -17.7% | -7.4%  | -11.7%  | -6.4%   |
| PF TV revenue growth ex-political                | -11.7%  | 10.7%   | -18.1% | -13.1% | -18.9% | -3.5%  | -13.1%  | 1.8%   | -0.5%  | -2.5%  | -5.0%  | -1.8%   | -4.8%   |
| TV rev grth ex political 2-yr CAGR               | -3.6%   | -1.1%   | -6.6%  | 7.3%   | -5.6%  | -1.3%  | -1.9%   | -8.7%  | -7.0%  | -11.1% | -4.3%  | -7.6%   | -3.3%   |
| PF TV advertising growth                         | 10.9%   | -7.6%   | -14.8% | -8.4%  | -4.0%  | 16.4%  | -1.6%   | -6.6%  | -15.4% | -30.4% | -26.9% | -21.3%  | 20.0%   |

Source: Company reports; Industry Capital Research estimates

Figure 12: Broadcast revenue drivers—at radio segment, relatively flat advertising growth could receive slight boost from 2023 summer soccer

| In millions                               |        |        |        |        |        |        | _      |        |        |        |        |        |        |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| RADIO SEGMENT                             | 2020A  | 2021A  | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A  | 1Q23E  | 2Q23E  | 3Q23E  | 4Q23E  | 2023E  | 2024E  |
| Radio PF Rev Growth                       | -15.9% | 23.4%  | 9.7%   | 5.8%   | 0.1%   | 14.1%  | 7.6%   | -3.0%  | -2.3%  | -9.0%  | -5.9%  | -5.3%  | 8.0%   |
| Pro forma radio:                          |        |        |        |        |        |        |        |        |        |        |        |        |        |
| Revenue                                   | \$46.3 | \$58.0 | \$12.6 | \$14.9 | \$16.5 | \$20.4 | \$64.4 | \$12.2 | \$14.6 | \$15.0 | \$17.3 | \$59.1 | \$63.8 |
| Growth                                    | -15.9% | 25.4%  | 11.4%  | 5.8%   | 0.1%   | 26.3%  | 11.0%  | -3.0%  | -2.3%  | -9.0%  | -15.0% | -8.2%  | 8.0%   |
| Radio non-recurring items:                |        |        |        |        |        |        |        |        |        |        |        |        |        |
| Political/Census                          | 5.9    | 0.8    | 0.3    | 0.6    | 1.5    | 4.4    | 6.8    | 0.0    | 0.0    | 0.0    | 0.1    | 0.1    | 6.1    |
| Assm: % Incremental to Core               | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Incremental political                     | 5.9    | 0.8    | 0.3    | 0.6    | 1.5    | 4.4    | 6.8    | 0.0    | 0.0    | 0.0    | 0.1    | 0.1    | 6.1    |
| Radio revenue ex political                | 40.4   | 57.2   | 12.3   | 14.3   | 15.0   | 16.0   | 57.6   | 12.2   | 14.6   | 15.0   | 17.3   | 59.0   | 57.7   |
| Growth ex Political                       | -26.4% | 41.6%  | 8.7%   | 1.6%   | -5.8%  | 0.6%   | 0.7%   | -0.6%  | 1.9%   | -0.1%  | 7.9%   | 2.5%   | -2.2%  |
| NTR                                       | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Assm: % Incremental to Core               | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Incremental NTR                           | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Radio revenue ex NTR                      | 39.5   | 39.5   | 12.6   | 14.9   | 16.5   | 20.4   | 39.5   | 12.2   | 14.6   | 15.0   | 17.3   | 39.5   | 39.5   |
| Growth ex NTR                             | 3.0%   | 0.0%   | 11.4%  | 5.8%   | 0.1%   | 26.3%  | 0.0%   | -3.0%  | -2.3%  | -9.0%  | -15.0% | 0.0%   | 0.0%   |
| World Cup/Other Soccer                    |        | 0.0%   |        |        |        |        | 0.0%   |        |        |        |        |        |        |
| Assm: % Incremental to Core               | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Incremental World Cup                     | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Radio revenue ex WC                       | 46.3   | 58.0   | 12.6   | 14.9   | 16.5   | 20.4   | 64.4   | 12.2   | 14.6   | 15.0   | 17.3   | 59.1   | 63.8   |
| Growth ex WC                              | -15.9% | 25.4%  | 11.4%  | 5.8%   | 0.1%   | 26.3%  | 11.0%  | -3.0%  | -2.3%  | -9.0%  | -15.0% | -8.2%  | 8.0%   |
| Revenue                                   | 40.4   | 57.2   | 12.3   | 14.3   | 15.0   | 16.0   | 57.6   | 12.2   | 14.6   | 15.0   | 17.3   | 59.0   | 57.7   |
| Radio revenue growth ex all non-recurring | -26.4% | 41.6%  | 8.7%   | 1.6%   | -5.8%  | 0.6%   | 0.7%   | -0.6%  | 1.9%   | -0.1%  | 7.9%   | 2.5%   | -2.2%  |
| Radio rev grth ex all non-rec 2-yr CAGR   | -19.2% | 2.0%   | 7.1%   | 52.3%  | 20.5%  | 10.0%  | 19.4%  | 3.9%   | 1.7%   | -3.0%  | 4.2%   | 1.6%   | 0.1%   |
|   |        |        |        |        |        |        |        |        |        |        | •      |        |        |

Source: Company reports; Industry Capital Research estimates



Figure 13: Broadcast opex drivers

| In millions                                  |         |         |        |        |        |        |         |         |         |         |         |         |         |
|--|---------|---------|--------|--------|--------|--------|---------|---------|---------|---------|---------|---------|---------|
| OPERATING EXPENSE                            | 2020A   | 2021A   | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A   | 1Q23E   | 2Q23E   | 3Q23E   | 4Q23E   | 2023E   | 2024E   |
| Television PF Opex Growth                    | -4.2%   | -0.3%   | -3.2%  | 1.1%   | -0.6%  | -2.8%  | -1.5%   | 3.0%    | -1.3%   | -4.2%   | -14.2%  | -4.4%   | 3.5%    |
| Radio PF Opex Growth                         | -26.3%  | -5.4%   | -3.0%  | 4.9%   | 6.7%   | 2.9%   | 2.3%    | 13.6%   | 15.0%   | 2.0%    | -7.9%   | 5.3%    | 9.0%    |
| Pro forma consolidated:                      |         |         |        |        |        |        |         |         |         |         |         |         |         |
| Opex ex-cost of revenue                      | \$153.3 | \$172.9 | \$43.9 | \$47.4 | \$49.3 | \$57.2 | \$197.8 | \$52.8  | \$53.9  | \$54.6  | \$54.6  | \$216.0 | \$229.9 |
| Growth                                       | -11.6%  | 12.8%   | 8.5%   | 14.3%  | 14.6%  | 19.1%  | 14.4%   | 20.4%   | 13.9%   | 10.8%   | -4.6%   | 9.2%    | 6.4%    |
| Non-recurring opex items:                    |         |         |        |        |        |        |         |         |         |         |         |         |         |
| M&A (acquisitions since 2020)                | 5.7     | 27.5    | 7.9    | 9.3    | 10.2   | 10.5   | 37.9    | 10.5    | 9.5     | 9.3     | 11.1    | 40.4    | 40.2    |
| Assm: % Incremental                          | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  |
| Incremental Cisneros                         | 5.7     | 27.5    | 7.9    | 9.3    | 10.2   | 10.5   | 37.9    | 10.5    | 9.5     | 9.3     | 11.1    | 40.4    | 40.2    |
| Opex ex Cisneros adjustment                  | 147.6   | 145.5   | 35.9   | 38.1   | 39.1   | 46.7   | 159.9   | 42.3    | 44.5    | 45.3    | 43.5    | 175.5   | 189.7   |
| Growth ex Cisneros                           | -14.9%  | -1.5%   | 0.8%   | 8.9%   | 7.2%   | 22.0%  | 9.9%    | 17.7%   | 16.6%   | 15.9%   | -7.0%   | 9.8%    | 8.0%    |
| Fixed & variable cost reductions             | (27.2)  | (32.8)  | (5.8)  | (7.0)  | (12.8) | (11.6) | (37.2)  | (6.3)   | (7.5)   | (12.6)  | (10.3)  | (36.7)  | (39.1)  |
| Assm: % Incremental                          | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  |
| Incremental cost reductions                  | (27.2)  | (32.8)  | (5.8)  | (7.0)  | (12.8) | (11.6) | (37.2)  | (6.3)   | (7.5)   | (12.6)  | (10.3)  | (36.7)  | (39.1)  |
| Opex ex cost reductions adjustment           | 180.5   | 205.7   | 49.7   | 54.4   | 62.0   | 68.8   | 235.0   | 6.3     | 7.5     | 12.6    | 10.3    | 36.7    | 39.1    |
| Growth ex cost reductions                    | 4.1%    | 14.0%   | 9.4%   | 15.0%  | 14.1%  | 17.4%  | 14.2%   | -87.3%  | -86.2%  | -79.7%  | -85.0%  | -84.4%  | 6.4%    |
| Salary true-up                               | 2.0     | 2.0     | 0.0    | 0.8    | 0.7    | 0.8    | 2.3     | 0.0     | 0.9     | 0.9     | 0.8     | 2.5     | 2.7     |
| Assm: % Incremental                          | 100.0%  | 100.0%  | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  |
| Incremental salary true-up                   | 2.0     | 2.0     | 0.0    | 0.8    | 0.7    | 0.8    | 2.3     | 0.0     | 0.9     | 0.9     | 0.8     | 2.5     | 2.7     |
| Opex ex salary true-up                       | 151.3   | 170.9   | 43.9   | 46.6   | 48.6   | 56.5   | 195.5   | 0.0     | (0.9)   | (0.9)   | (0.8)   | (2.5)   | (2.7)   |
| Growth ex salary true-up                     | -12.7%  | 13.0%   | 8.5%   | 14.3%  | 14.7%  | 19.1%  | 14.4%   | -100.0% | -101.9% | -101.8% | -101.3% | -101.3% | 6.8%    |
| Opex ex-non-recurring                        | 172.8   | 176.3   | 41.8   | 44.4   | 51.1   | 57.5   | 194.8   | 48.6    | 51.0    | 57.1    | 53.0    | 209.7   | 226.0   |
| Opex growth ex all non-recurring             | -0.3%   | 2.0%    | 2.7%   | 10.4%  | 8.3%   | 19.3%  | 10.5%   | 16.4%   | 15.0%   | 11.6%   | -7.8%   | 7.7%    | 7.8%    |
| Opex grth ex all non-rec 2-yr CAGR           | -1.1%   | 0.8%    | 1.8%   | 6.3%   | 6.5%   | 9.2%   | 6.2%    | 9.4%    | 12.7%   | 9.9%    | 4.8%    | 9.1%    | 7.7%    |
| Revenue-driven variable expense              | 31.7    | 32.3    | 6.5    | 7.3    | 8.3    | 11.1   | 33.3    | 6.2     | 6.6     | 6.5     | 8.6     | 27.9    | 32.1    |
| Non-sales opex ex-non-recurring              | 141.1   | 143.9   | 35.2   | 37.0   | 42.8   | 46.4   | 161.5   | 42.4    | 44.5    | 50.6    | 44.4    | 181.8   | 194.0   |
| Non-sales opex growth ex all non-recurring   | -0.7%   | 2.0%    | 4.6%   | 13.6%  | 10.6%  | 19.1%  | 12.2%   | 20.4%   | 20.0%   | 18.2%   | -4.3%   | 12.6%   | 6.7%    |
| Non-sales opex grth ex all non-rec 2-yr CAGR | -0.1%   | 0.6%    | 4.5%   | 3.4%   | 7.1%   | 12.1%  | 7.0%    | 12.2%   | 16.7%   | 14.3%   | 6.8%    | 12.4%   | 9.6%    |

Note: The above figure attempts to estimate core opex growth excluding the impact of variable sales expense by deducting 20% of estimated broadcast advertising revenue in all periods. Source: Industry Capital Research estimates and company data



Figure 14: Financial statement forecasts supporting our valuation

| In millions, except per share data                        |              |         |        |        |        |        |         |                      |        |              |        |         |           |
|---|--------------|---------|--------|--------|--------|--------|---------|----------------------|--------|--------------|--------|---------|-----------|
| AS REPORTED   | 2020A        | 2021A   | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A   | 1Q23E                | 2Q23E  | 3Q23E        | 4Q23E  | 2023E   | 2024      |
| Net revenue:  |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Television  | \$154.5      | \$146.8 | \$30.9 | \$32.4 | \$35.7 | \$45.8 | \$144.7 | 30.1                 | 29.5   | 28.5         | 36.7   | 124.8   | 141.2     |
| Radio   | 46.3         | 58.0    | 12.6   | 14.9   | 16.5   | 20.4   | 64.4    | 12.2                 | 14.6   | 15.0         | 17.3   | 59.1    | 63.8      |
| Net broadcast revenue                                     | 200.7        | 204.9   | 43.5   | 47.3   | 52.1   | 66.2   | 209.1   | 42.3                 | 44.1   | 43.5         | 54.0   | 183.9   | 205.1     |
| Digital   | 143.3        | 555.3   | 153.7  | 174.4  | 188.9  | 230.1  | 747.1   | 190.2                | 214.5  | 222.5        | 263.2  | 890.3   | 1.015.6   |
| Total net revenue (core)                                  | 344.0        | 760.2   | 197.2  | 221.7  | 241.0  | 296.3  | 956.2   | 232.5                | 258.6  | 266.0        | 317.2  | 1,074.2 | 1,220.7   |
| Revenue from spectrum usage rights                        | 0.0          | 0.0     | 137.12 |        | 2-1.0  | 230.3  | 0.0     | 232.3                | 230.0  | 200.0        | 317.2  | 0.0     | 0.0       |
|   | 344.0        |         | 197.2  | 221.7  | 241.0  | 296.3  |         | 232.5                | 258.6  | 266.0        | 317.2  |         |           |
| Total net revenue   | 344.0        | 760.2   | 197.2  | 221.7  | 241.0  | 296.3  | 956.2   | 232.5                | 258.6  | 266.0        | 317.2  | 1,074.2 | 1,220.7   |
| Cost of Revenue   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
|   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Television  |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Radio   |              |         | _      | _      | _      | 4      | 4       |                      |        |              |        |         |           |
| Digital   | 106.9        | 466.5   | 129.9  | 145.0  | 157.1  | 192.0  | 624.0   | 159.4                | 176.5  | 183.5        | 217.3  | 736.7   | 838.0     |
| Digital cost of revenue as % of revenue                   | 74.6%        | 84.0%   | 84.5%  | 83.1%  | 83.2%  | 83.4%  | 83.5%   | 83.8%                | 82.3%  | 82.5%        | 82.6%  | 82.7%   | 82.5%     |
| Total cost of revenue (core)                              | 106.9        | 466.5   | 129.9  | 145.0  | 157.1  | 192.0  | 624.0   | 159.4                | 176.5  | 183.5        | 217.3  | 736.7   | 838.0     |
| Cost of revenue from spectrum usage rights (television)   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Total cost of revenue                                     | 106.9        | 466.5   | 129.9  | 145.0  | 157.1  | 192.0  | 624.0   | 159.4                | 176.5  | 183.5        | 217.3  | 736.7   | 838.0     |
|   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Opex  | 1            |         |        |        |        | J      |         |                      |        |              |        |         |           |
| Television opex   | 80.9         | 81.4    | 19.2   | 19.7   | 20.0   | 23.0   | 82.0    | 19.8                 | 19.5   | 19.2         | 18.2   | 76.7    | 79.4      |
| Radio opex  | 41.8         | 40.0    | 9.4    | 10.4   | 10.2   | 11.7   | 41.7    | 10.7                 | 11.9   | 10.4         | 10.1   | 43.1    | 47.0      |
| Digital opex  | 30.6         | 51.5    | 15.2   | 17.3   | 19.1   | 22.6   | 74.1    | 22.3                 | 22.5   | 25.0         | 26.3   | 96.2    | 103.5     |
| Total opex (core)   | 153.3        | 172.9   | 43.9   | 47.4   | 49.289 | 57.2   | 197.8   | 52.8                 | 53.9   | 54.6         | 54.6   | 216.0   | 229.9     |
|   | 133.3        | 1/2.9   | 43.3   | 47.4   | +7.207 | 37.2   | 197.8   | 32.0                 | 33.3   | 34.0         | 34.6   | 210.0   | 223.9     |
| Spectrum usage rights                                     | 1 1          |         |        |        |        |        |         |                      |        |              |        |         |           |
| Total Opex  | 153.3        | 172.9   | 43.9   | 47.4   | 49.3   | 57.2   | 197.8   | 52.8                 | 53.9   | 54.6         | 54.6   | 216.0   | 229.9     |
|   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| OCF   |              |         | _      | _      | _      |        |         |                      |        |              |        |         |           |
| Television OCF  | 73.6         | 65.4    | \$11.6 | \$12.6 | \$15.7 | \$22.8 | 62.8    | \$10.3               | \$10.0 | \$9.4        | \$18.4 | 48.1    | 61.9      |
| TV OCF Margin   | 47.6%        | 44.6%   | 37.7%  | 39.1%  | 43.9%  | 49.8%  | 43.4%   | 34.2%                | 33.9%  | 32.9%        | 50.3%  | 38.5%   | 43.8%     |
| Incremental Margin  | 173.4%       | 106.6%  |        |        |        |        | 126.6%  |                      |        |              |        | 73.5%   | 83.7%     |
| Radio OCF   | 4.5          | 18.0    | 3.2    | 4.6    | 6.2    | 8.7    | 22.7    | 1.6                  | 2.7    | 4.6          | 7.2    | 16.0    | 16.8      |
| Radio OCF margin  | 9.7%         | 31.0%   | 25.5%  | 30.5%  | 38.0%  | 42.6%  | 35.2%   | 12.7%                | 18.2%  | 30.5%        | 41.6%  | 27.0%   | 26.3%     |
| Incremental Margin  | -70.4%       | 114.9%  |        |        |        |        | 74.0%   | 437.9%               | 548.6% | 113.8%       | 48.1%  | 127.6%  | 17.9%     |
| Digital OCF   | 5.7          | 37.3    | 8.6    | 12.2   | 12.7   | 15.6   | 49.0    | 8.4                  | 15.5   | 13.9         | 19.6   | 57.5    | 74.1      |
| Digital OCF margin  | 4.0%         | 6.7%    | 5.6%   | 7.0%   | 6.7%   | 6.8%   | 6.6%    | 4.4%                 | 7.2%   | 6.3%         | 7.5%   | 6.5%    | 7.3%      |
| Incremental Margin  | 7.9%         | 7.7%    | 3.0%   | 7.0%   | 0.770  | 0.676  | 6.1%    | -0.5%                | 8.4%   | 3.8%         | 12.1%  | 5.9%    | 13.3%     |
| Total OCF (core)  | 7.9%<br>83.8 | 120.8   | 23.4   | 29.4   | 34.6   | 47.1   | 134.5   | -0.5%<br><b>20.2</b> | 28.1   | 3.8%<br>27.9 | 45.3   | 121.5   | 152.8     |
|   |              |         |        | 13.2%  |        |        |         | 20.2<br>8.7%         | 10.9%  | 10.5%        |        |         |           |
| Margin  | 24.4%        | 15.9%   | 11.9%  |        | 14.3%  | 15.9%  | 14.1%   |                      |        |              | 14.3%  | 11.3%   | 12.5%     |
| Incremental Margin  |              |         | -0.6%  | 3.3%   | 6.9%   | 15.5%  |         | -9.0%                | -3.3%  | -26.9%       | -8.9%  |         |           |
| Spectrum sales  | 0.0          | 0.0     | 0.0    | 0.0    | 0.0    | 0.0    | 0.0     | 0.0                  | 0.0    | 0.0          | 0.0    | 0.0     | 0.0       |
| Total OCF   | 83.8         | 120.8   | 23.4   | 29.4   | 34.6   | 47.1   | 134.5   | 20.2                 | 28.1   | 27.9         | 45.3   | 121.5   | 152.8     |
| Total OCF Margin  | 24.4%        | 15.9%   | 11.9%  | 13.2%  | 14.3%  | 15.9%  | 14.1%   | 8.7%                 | 10.9%  | 10.5%        | 14.3%  | 11.3%   | 12.5%     |
| Incremental Margin  |              |         | -0.6%  | 3.3%   | 6.9%   | 15.5%  |         | -9.0%                | -3.3%  | -26.9%       | -8.9%  |         |           |
|   |              |         |        |        |        |        |         |                      |        |              |        |         |           |
| Corporate Expense   | 27.8         | 33.0    | 8.7    | 8.5    | 9.5    | 22.6   | 49.4    | 9.6                  | 9.4    | 10.5         | 9.6    | 39.0    | 39.8      |
|   | 1            |         | -      |        |        | -      |         |                      | -      |              |        |         |           |
| GAAP EBITDA   | 56.0         | 87.8    | 14.7   | 20.8   | 25.1   | 24.5   | 85.1    | 10.7                 | 18.8   | 17.4         | 35.7   | 82.5    | 113.0     |
|   | 30.0         | 07.3    | 1      | 20.0   | 23.1   | 24.3   | 55.1    | 10.7                 | 10.0   | ±7           | 33.7   | 02.3    | 113.0     |
| Corporate non-cash comp                                   | 3.9          | 6.4     | 1.6    | 1.7    | 1.8    | 9.2    | 14.3    | 2.0                  | 2.1    | 2.2          | 2.3    | 8.6     | 8.8       |
| corporate non cash comp                                   | 3.9          | 0.4     | 1.0    | 1.7    | 1.0    | 5.2    | 14.3    | 2.0                  | 2.1    | 2.2          | 2.3    | 0.0     | 8.8       |
| 0   | 1            |         |        |        |        | J      |         |                      |        |              |        |         |           |
| Opex adjustments to cash:                                 | 11           |         |        |        |        |        |         |                      |        |              |        |         |           |
| Amortization of syndication contracts                     | (0.5)        | (0.5)   | (0.1)  | (0.1)  | (0.1)  | (0.1)  | (0.5)   | (0.1)                | (0.1)  | (0.1)        | (0.1)  | (0.5)   | (0.5)     |
| Payments on syndication contracts                         | (0.5)        | (0.5)   | (0.1)  | 0.1    | (0.1)  | (0.2)  | (0.5)   | (0.1)                | (0.1)  | (0.1)        | (0.2)  | (0.5)   | (0.5)     |
| Non-cash comp in direct opex                              | 1.2          | 3.2     | 1.0    | 0.9    | 1.0    | 2.8    | 5.7     | 1.7                  | 1.7    | 1.7          | 0.7    | 5.8     | 5.9       |
| Non-recurring cash severance                              | 1.7          | 0.4     |        |        |        | 4.3    | 4.3     |                      |        |              |        | 7       |           |
| EBITDA attributable to redeemable noncontrolling interest | 3.4          | 9.1     | 0.0    | 0.0    | 0.0    | 0.0    | 0.0     | 0.1                  | (0.1)  | 0.3          | 1.0    | 1.2     | 2.1       |
| EBITDA attributable to noncontrolling interest            | 1            |         |        |        | (0.0)  | 3.4    | 3.4     |                      |        |              |        | 0.0     | 0.0       |
| Total opex (positive) adjustments to cash                 | 0.5          | 5.5     | (1.0)  | (0.9)  | (1.0)  | (3.7)  | (6.6)   | (1.6)                | (1.8)  | (1.5)        | 0.3    | (4.6)   | (3.8)     |
|   | 1            |         |        | ,      |        | ,      |         | , -/                 | /      |              |        | /       | , , , , , |
| Foreign currency (gain) loss                              | (1.1)        | 0.5     | (0.8)  | 1.0    | 2.0    | 0.9    | 3.0     | 0.9                  | 0.9    | 0.0          | 0.0    | 1.7     | 0.0       |
|   | ()           |         | (/     |        |        |        |         |                      |        |              | 2.5    | /       | 5.0       |
| Total Adjusted EBITDA                                     | 60.4         | 88.2    | 18.1   | 22.5   | 25.9   | 36.5   | 103.0   | 13.4                 | 21.8   | 21.1         | 37.7   | 94.0    | 125.6     |
| Total Aujustica EBITDA                                    | 60.4         | 00.2    | 10.1   | 22.3   | 23.5   | 30.3   | 103.0   | 13.4                 | 21.0   | 21.1         | 3/./   | 94.0    | 123.6     |
| Other ency for enestrum (in cornerate)                    |              |         |        |        |        | J      |         |                      |        |              |        |         |           |
| Other opex for spectrum (in corporate)                    |              | 00.0    | 40.43  | 22.5   | 25.9   | 26.5   | 402.0   | 13.4                 | 24.0   | 24.4         | 22.2   | 04.0    | 435.6     |
| Adjusted EBITDA (core)                                    | 60.4         | 88.2    | 18.1   |        |        | 36.5   | 103.0   | 13.4                 | 21.8   | 21.1         | 37.7   | 94.0    | 125.6     |
| Memo: adj. EBITDA (core) reported                         | 60.4         | 88.0    | 18.1   | 22.5   | 26.0   | 36.5   | 103.1   |                      |        |              |        |         |           |
| Model variance: adj. EBITDA                               | (0.0)        | 0.1     | 0.0    | 0.0    | (0.0)  | 0.0    |         |                      |        |              |        |         |           |
| Adj. EBITDA core margin                                   | 17.6%        | 11.6%   | 9.2%   | 10.1%  | 10.8%  | 12.3%  | 10.8%   | 5.8%                 | 8.4%   | 7.9%         | 11.9%  | 8.8%    | 10.3%     |
| Incremental Margin  | 27.3%        | 6.7%    | 8.1%   | 10.8%  | 6.2%   | 5.9%   | 7.6%    | -13.3%               | -1.9%  | -19.2%       | 5.5%   | -7.7%   | 21.5%     |



Figure 15: Financial statement forecasts supporting our valuation (cont.)

| In millions, except per share data                                      | 2020A               | 2021A           | 1Q22           | 2Q22           | 3Q22           | 4Q22           | 2022A          | 1Q23E           | 2Q23E          | 3Q23E          | 4Q23E          | 2023E           | 2024E           |
|---|---------------------|-----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|----------------|-----------------|-----------------|
| Memo: cash opex (core)  | \$153.8             | \$178.4         | \$42.9         | \$46.4         | \$48.3         | \$53.6         | \$191.2        | 51.2            | 52.2           | 53.1           | 54.9           | \$211.4         | 226.1           |
| Memo: cash corporate expense  | 23.9                | 26.6            | 7.1            | 6.8            | 7.7            | 13.4           | 35.1           | 7.6             | 7.3            | 8.2            | 7.3            | 30.4            | 31.0            |
| Memo: total non-cash comp   | 5.1                 | 9.6             | 2.6            | 2.6            | 2.8            | 12.0           | 20.0           | 3.7             | 3.8            | 4.0            | 3.0            | 14.4            | 14.7            |
| Memo: adj. EBITDA - (OCF - cash corporate)                              | 0.6                 | (6.0)           | 1.8            | (0.1)          | (0.9)          | 2.8            | 3.6            | 0.8             | 0.9            | 1.5            | (0.3)          | 2.9             | 3.8             |
| Memo: PF EBITDA attributable to redeemable noncontrollin                |                     | (0.0)           | 1.0            | (0.1)          | (0.3)          | 2.6            | 3.0            | 0.8             | 0.9            | 1.5            | (0.3)          | 2.5             | 3.6             |
| D&A   | 17.3                | 22.4            | 6.4            | 6.3            | 6.6            | 6.5            | 25.7           | 6.3             | 7.0            | 7.2            | 8.6            | 29.1            | 36.6            |
| D&A % of Revenue  | 5.0%                | 2.9%            | 3.2%           | 2.8%           | 2.7%           | 2.2%           | 2.7%           | 2.7%            | 2.7%           | 2.7%           | 2.7%           | 2.7%            | 3.0%            |
| Change in fair value contingent consideration                           | 0.000               | 8.224           | 5.1            | 1.0            | 0.7            | 7.4            | 14.2           | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Impairments   | 40.0                | 3.0             | 0.0            | 0.0            | 0.0            | 1.6            | 1.6            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Other operating (gain) loss   | (6.9)               | (7.0)           | (0.1)          | (0.8)          | (0.1)          | 1.4            | 0.4            | (0.1)           | (0.8)          | (0.1)          | 1.4            | 0.4             | (2.1)           |
| Gain (Loss) on Sale   | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Reserves, accruals and other, net                                       | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Operating Income (EBIT Inc. Impairments)                                | 6.6                 | 60.6            | 4.2            | 13.4           | 15.9           | 6.7            | 40.2           | 3.6             | 11.7           | 10.2           | 25.7           | 51.3            | 78.4            |
|   | 1.9%                | 8.0%            | 2.1%           | 6.1%           | 6.6%           |                | 4.2%           | 1.6%            | 4.5%           | 3.9%           |                | 4.8%            | 6.4%            |
| Operating Margin %  |                     |                 |                |                | _              | 2.3%           |                |                 |                |                | 8.1%           | -               |                 |
| Interest expense  | (8.3)               | (6.9)           | (1.4)          | (2.3)          | (2.3)          | (2.7)          | (8.7)          | (2.1)           | (2.2)          | (2.2)          | (2.3)          | (8.9)           | (9.3)           |
| Noncash interest  | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Interest income   | 1.7                 | 0.2             | 0.0            | 0.7            | 0.0            | 0.0            | 0.7            | 0.0             | 0.0            | 0.0            | (0.0)          | 0.0             | 0.0             |
| Net interest expense  | (6.5)               | (6.8)           | (1.4)          | (1.6)          | (2.3)          | (2.7)          | (8.0)          | (2.1)           | (2.2)          | (2.2)          | (2.3)          | (8.9)           | (9.3)           |
| Loss on debt extinguishment   | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Other income, net   | 0.0                 | 0.2             | 0.0            | 0.0            | (0.5)          | (0.1)          | (0.5)          | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Pretax income   | 0.1                 | 54.0            | 2.7            | 11.8           | 13.1           | 4.0            | 31.7           | 1.5             | 9.6            | 8.0            | 23.4           | 42.4            | 69.1            |
| Pretax margin   | 0.0%                | 7.1%            | 1.4%           | 5.3%           | 5.4%           | 1.3%           | 3.3%           | 0.6%            | 3.7%           | 3.0%           | 7.4%           | 3.9%            | 5.7%            |
| Income (taxes) benefit  | (1.5)               | (18.7)          | (0.9)          | (3.4)          | (4.1)          | (3.3)          | (11.6)         | (0.9)           | (3.4)          | (4.1)          | (6.5)          | (14.8)          | (24.2)          |
| Effective tax rate  | 1276.3%             | 34.6%           | 31.1%          | 28.5%          | 31.1%          | 81.8%          | 36.5%          | 56.8%           | 35.3%          | 51.0%          | 28.0%          | 35.0%           | 35.0%           |
| Cash tax rate   | 6552.5%             | 7.6%            | 44.2%          | 52.6%          | 30.6%          | 137.3%         | 53.4%          | 280.7%          | 44.1%          | 52.7%          | 18.0%          | 39.7%           | 30.0%           |
|   | (4.4)               | 25.4            |                |                |                |                |                |                 |                |                |                |                 |                 |
| Net Income (Before Equity Investments) Equity in net of noncon. affils. | (1.4)               | 35.4            | 1.9            | 8.5            | 9.0            | 0.7            | 20.1           | 0.6             | 6.2            | 3.9            | 16.8           | 27.6            | 44.9            |
| Equity in net or noncon. arriis.  | 0.0                 | 0.0             | 0.0            | 0.0            | 0.3            | (2.4)          | (2.1)          | 0.0             | (0.1)          | (0.1)          | (1.9)          | (2.1)           | (2.1)           |
| Reported Net income   | (1.4)               | 35.4            | 1.9            | 8.5            | 9.4            | (1.6)          | 18.1           | 0.6             | 6.1            | 3.8            | 15.0           | 25.5            | 42.9            |
| Net margin  | 17.6%               | 11.6%           | 9.2%           | 10.1%          | 10.8%          | 12.3%          | 10.8%          | 5.8%            | 8.4%           | 7.9%           | 11.9%          | 8.8%            | 10.3%           |
| Accretion of Preferred  | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Minority Interest   | 2.5                 | 5.9             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
|   | (0.0)               |                 |                |                |                | (4.6)          |                |                 |                |                | 45.0           |                 |                 |
| Net inc. to common pre-1-time   | (3.9)               | 29.4            | 1.9            | 8.5            | 9.4            | (1.6)          | 18.1           | 0.6             | 6.1            | 3.8            | 15.0           | 25.5            | 42.9            |
| Net margin  | NM                  | NM              | NM             | NM             | NM             | NM             | NM             | NM              | NM             | NM             | NM             | NM              | NM              |
| EPS - Basic, Continuing Operations                                      | (\$0.05)            | \$0.34          | \$0.02         | \$0.10         | \$0.11         | (\$0.02)       | \$0.21         | \$0.01          | \$0.07         | \$0.04         | \$0.17         | \$0.30          | \$0.50          |
| Extraordinary items/discontinued items                                  | 0.0                 | 0.0             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Net income to common  | (3.9)               | 29.4            | 1.9            | 8.5            | 9.4            | (1.6)          | 18.1           | 0.6             | 6.1            | 3.8            | 15.0           | 25.5            | 42.9            |
| EPS - basic   | (\$0.05)            | \$0.34          | \$0.02         | \$0.10         | \$0.11         | (\$0.02)       | \$0.21         | \$0.01          | \$0.07         | \$0.04         | \$0.18         | \$0.30          | \$0.50          |
| EPS - diluted   | (\$0.05)            | \$0.33          | \$0.02         | \$0.10         | \$0.11         | (\$0.02)       | \$0.21         | \$0.01          | \$0.07         | \$0.04         | \$0.17         | \$0.29          | \$0.49          |
| EPS reported by company   | (\$0.05)            |                 | \$0.02         | \$0.10         | \$0.11         | (\$0.02)       |                |                 |                |                |                |                 |                 |
| Model variance: EPS   | \$0.00              |                 | \$0.00         | (\$0.00)       | (\$0.00)       | \$0.00         |                |                 |                |                |                |                 |                 |
| Pro forma adjustments   | 39.8                | 9.6             | 5.1            | 1.0            | 0.7            | 18.8           | 25.6           | 0.0             | 0.0            | 0.0            | 0.0            | 0.0             | 0.0             |
| Pro forma net income  | 35.9                | 39.1            | 7.0            | 9.4            | 10.1           | 17.1           | 43.6           | 0.6             | 6.1            | 3.8            | 15.0           | 25.5            | 42.9            |
| Pro forma EPS - basic   | \$0.43              | \$0.46          | \$0.08         | \$0.11         | \$0.12         | \$0.20         | \$0.51         | \$0.01          | \$0.07         | \$0.04         | \$0.18         | \$0.30          | \$0.50          |
| Pro forma EPS   | \$0.43              | \$0.44          | \$0.08         | \$0.11         | \$0.12         | \$0.19         | \$0.50         | \$0.01          | \$0.07         | \$0.04         | \$0.17         | \$0.29          | \$0.49          |
| EPS shares - Basic  | 84.2                | 85.3            | 86.5           | 85.0           | 84.9           | 85.2           | 85.4           | 85.2            | 85.2           | 85.2           | 85.2           | 85.2            | 85.2            |
| EPS shares - Diluted  | 84.2                | 87.9            | 88.6           | 87.0           | 87.4           | 88.0           | 87.8           | 87.6            | 87.6           | 87.6           | 87.6           | 87.6            | 87.6            |
| Free Cash Flow:   |                     |                 |                |                |                |                |                |                 |                |                |                |                 |                 |
| EBITDA  | 60.4                | 88.2            | 18.1           | 22.5           | 25.9           | 36.5           | 103.0          | 13.4            | 21.8           | 21.1           | 37.7           | 94.0            | 125.6           |
| Cash net interest   | -5.9                | -6.2            | -1.2           | -1.2           | -1.9           | -2.5           | -6.7           | -2.1            | -2.2           | -2.2           | -2.3           | -8.9            | -9.3            |
| Other adjustments to cash   | 5.3                 | 6.8             | 0.1            | 0.8            | 0.1            | -2.5           |                | -2.1            | -2.2           | -2.2           | -2.3           | -0.3            | -9.5            |
|   | -7.7                | -4.1            | -1.2           | -6.2           | -4.0           | -              | -4.7           | 4.2             | 4.2            | -4.2           | -4.2           | -16.8           | 20.7            |
| - Cash taxes  |                     |                 | -1.2<br>7%     | 28%            | 15%            | -5.5<br>15%    | -16.9          | -4.2<br>210/    | -4.2<br>19%    |                |                |                 | -20.7           |
| Cash taxes / EBITDA   | 13%<br>-9.5         | 5%<br>-5.6      |                | -1.7           | -4.7           | 15%            | 16%            | 31%<br>-4.0     | -4.0           | 20%<br>-4.7    | 11%            | 18%<br>-15.0    | 17%<br>-12.0    |
| Minus: capex  |                     |                 | -1.5           |                |                | -3.6           | -11.5          |                 |                |                | -2.3           |                 |                 |
| Capex / D&A   | 55%<br>16%          | 25%             | 24%<br>9%      | 27%<br>7%      | 71%<br>18%     | 55%            | 45%            | 63%             | 57%            | 65%<br>22%     | 27%            | 52%             | 33%             |
| Capex / EBITDA  | 16%                 | 6%              | 9%             | /%             | 18%            | 10%            | 11%            | 30%             | 18%            | 22%            | 6%             | 16%             | 10%             |
| Plus: cost of revenue for spectrum usage rights                         | 42.5                | 79.0            | 14.3           | 14.3           | 15.4           | 10.2           | 62.2           | 2.1             | 11.4           | 10.0           | 20.0           | F2 2            | 02 -            |
| = Free Cash Flow  | 42.6                | 79.0            | 14.3           | 14.3           | 15.4           | 19.3           | 63.3           | 3.1             | 11.4           | 10.0           | 28.8           | 53.3            | 83.5            |
| Free cash flow (reported by company) Free Cash Flow (core)              | 43.0<br><b>42.6</b> | 79.0            | 14.3           | 14.2           | 15.4           | 19.3           | 62.2           | 2.1             | 11.4           | 10.0           | 28.8           | 53.3            | 83.5            |
| FCF per share (core)  | \$0.51              | \$0.90          | 14.3<br>\$0.16 | 14.3<br>\$0.16 | 15.4<br>\$0.18 | \$0.22         | 63.3<br>\$0.72 | 3.1<br>\$0.04   | \$0.13         | \$0.11         | \$0.33         | \$0.61          | \$0.95          |
| Memo: FCF/Adjusted EBITDA (core)  | 70.5%               | \$0.90<br>89.7% | 79.1%          | 63.4%          | 59.4%          | 52.8%          | 61.4%          | 23.0%           | 52.3%          | 47.2%          | 76.5%          | 56.7%           | \$0.95<br>66.5% |
| ,                                 |                     |                 |                |                |                |                |                | _               |                |                |                |                 |                 |
|   |                     | \$0.10          | \$0.025        | \$0.025        | \$0.025        | \$0.025        | \$0.10         | \$0.050         | \$0.050        | \$0.050        | \$0.050        | \$0.20          | \$0.20          |
| Dividends per basic share - Dividends                                   | \$0.13<br>(10.5)    |                 |                |                |                |                |                |                 |                |                |                |                 | (17.0)          |
| Dividends per basic share - Dividends Dividends as % of FCF             | (10.5)<br>24.7%     | (8.5)<br>10.8%  | (2.2)<br>15.1% | (2.1)<br>14.9% | (2.1)<br>13.8% | (2.1)<br>11.0% | (8.5)<br>13.5% | (4.3)<br>137.7% | (4.3)<br>37.4% | (4.3)<br>42.7% | (4.3)<br>14.8% | (17.0)<br>32.0% | (17.0)<br>20.4% |



Figure 16: Financial statement forecasts supporting our valuation (cont.)

| ANNUAL PERCENTAGE CHANGE   | 2020A  | 2021A  | 1Q22   | 2Q22   | 3Q22   | 4Q22   | 2022A  | 1Q23E   | 2Q23E   | 3Q23E   | 4Q23E   | 2023E   | 2024E |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|-------|
| Net revenue growth         | 25.8%  | 121.0% | 32.4%  | 24.3%  | 21.1%  | 26.7%  | 25.8%  | 17.9%   | 16.6%   | 10.4%   | 7.0%    | 12.3%   | 13.6% |
| Net revenue (core) growth  | 25.8%  | 121.0% | 32.4%  | 24.3%  | 21.1%  | 26.7%  | 25.8%  | 17.9%   | 16.6%   | 10.4%   | 7.0%    | 12.3%   | 13.6% |
| TV revenue growth          | 3.2%   | -4.9%  | -14.5% | -4.9%  | -2.1%  | 13.8%  | -1.4%  | -2.5%   | -9.0%   | -20.0%  | -20.0%  | -13.8%  | 13.2% |
| Radio revenue growth       | -15.9% | 25.4%  | 11.4%  | 5.8%   | 0.1%   | 26.3%  | 11.0%  | -3.0%   | -2.3%   | -9.0%   | -15.0%  | -8.2%   | 8.0%  |
| Digital revenue growth     | 108.0% | 287.5% | 51.5%  | 33.9%  | 29.3%  | 29.6%  | 34.5%  | 23.7%   | 23.0%   | 17.8%   | 14.4%   | 19.2%   | 14.1% |
| Cost of revenue            | NM     | NM     | 53.3%  | 33.0%  | 26.4%  | 29.4%  | 33.7%  | 22.7%   | 21.7%   | 16.8%   | 13.2%   | 18.1%   | 13.8% |
| Direct expense             | -12.1% | -22.4% | -3.2%  | 1.1%   | -0.7%  | 5.2%   | 0.7%   | 3.0%    | -1.3%   | -4.2%   | -20.7%  | -6.4%   | 3.5%  |
| SG&A                       | -10.3% | NM     | -3.0%  | 4.9%   | 4.4%   | 33.1%  | 28.5%  | 13.6%   | 15.0%   | 2.0%    | 16.7%   | 15.9%   | 12.1% |
| Opex                       | 23.8%  | NM     | 38.8%  | 27.8%  | 23.4%  | 26.8%  | 28.5%  | 22.2%   | 19.8%   | 15.3%   | 9.1%    | 15.9%   | 12.1% |
| Opex (core)                | -11.6% | 12.8%  | 8.5%   | 14.3%  | 14.6%  | 19.1%  | 14.4%  | 20.4%   | 13.9%   | 10.8%   | -4.6%   | 9.2%    | 6.4%  |
| TV opex                    | -4.2%  | 0.6%   | -3.2%  | 1.1%   | -0.7%  | 5.2%   | 0.7%   | 3.0%    | -1.3%   | -4.2%   | -20.7%  | -6.4%   | 3.5%  |
| Radio opex                 | -26.3% | -4.2%  | -3.0%  | 4.9%   | 4.4%   | 9.7%   | 4.1%   | 13.6%   | 15.0%   | 2.0%    | -13.5%  | 3.5%    | 9.0%  |
| Digital opex               | -5.0%  | 68.1%  | 40.4%  | 43.5%  | 46.0%  | 45.1%  | 44.0%  | 46.7%   | 30.6%   | 31.2%   | 16.4%   | 29.7%   | 7.6%  |
| Total OCF (core)           | 32.1%  | 44.1%  | -1.2%  | 5.1%   | 9.2%   | 25.9%  | 11.4%  | -13.5%  | -4.1%   | -19.4%  | -3.9%   | -9.6%   | 25.7% |
| TV OCF                     | 12.8%  | -11.0% | -28.3% | -13.0% | -3.8%  | 24.1%  | -4.1%  | -11.6%  | -21.0%  | -40.2%  | -19.2%  | -23.4%  | 28.7% |
| Radio OCF                  | NM     | NM     | 97.1%  | 7.8%   | -6.2%  | 58.7%  | 26.2%  | -51.6%  | -41.8%  | -27.0%  | -16.9%  | -29.6%  | 5.3%  |
| Digital OCF                | NM     | NM     | 46.1%  | 32.5%  | 45.2%  | 15.1%  | 31.3%  | -2.0%   | 27.6%   | 10.0%   | 25.6%   | 17.2%   | 29.0% |
| Corporate expense          | 3.0%   | 3.0%   | -2.0%  | -13.0% | 4.2%   | 47.9%  | 3.0%   | 0.0%    | 0.0%    | 0.0%    | 9.2%    | 3.0%    | 3.0%  |
| Adjusted EBITDA (core)     | 46.6%  | 45.9%  | 27.6%  | 26.4%  | 11.2%  | 11.2%  | 16.9%  | -26.0%  | -3.1%   | -18.5%  | 3.2%    | -8.8%   | 33.6% |
| D & A                      | 3.8%   | 29.7%  | 23.4%  | 23.4%  | 11.1%  | 3.6%   | 14.6%  | -1.5%   | 11.9%   | 10.0%   | 32.5%   | 13.3%   | 25.8% |
| Operating income           | 88.3%  | 47.7%  | 15.2%  | 17.3%  | 1.7%   | -11.3% | 2.1%   | -100.0% | -100.0% | -100.0% | -100.0% | -100.0% | NM    |
| Pretax income              | NM     | NM     | -72.0% | -18.2% | -31.3% | -62.6% | -41.4% | -45.2%  | -19.3%  | -39.1%  | NM      | 33.9%   | 62.9% |
| Net income pre-extra.      | NM     | NM     | -65.2% | 7.6%   | -23.7% | NM     | -38.5% | -65.6%  | -27.7%  | -59.3%  | NM      | 41.2%   | 67.9% |
| EPS, Continuing Operations | NM     | NM     | -66.7% | 11.1%  | -21.4% | NM     | -38.2% | -50.0%  | -30.0%  | -63.6%  | NM      | 42.9%   | 66.7% |
| EPS - diluted              | NM     | NM     | -65.9% | 8.6%   | -22.9% | NM     | -38.4% | -65.2%  | -28.3%  | -59.4%  | NM      | 41.4%   | 67.9% |
| FCF/share                  | NM     | 76.5%  | 6.7%   | 14.3%  | -28.0% | -37.1% | -20.0% | -75.0%  | -18.8%  | -38.9%  | 50.0%   | -15.3%  | 55.7% |
| EPS shares - Diluted       | -1.0%  | 4.4%   | 1.9%   | -0.9%  | -1.0%  | -0.7%  | -0.2%  | -1.1%   | 0.7%    | 0.2%    | -0.4%   | -0.2%   | 0.0%  |

# Industry Capital Research

Figure 17: DCF analysis supports \$7.50 12-month price target within \$6-8 range

|   |         |         |         | 3           | 010120   |               |        |              |             |        |               |         |          |          |          |           |
|---|---------|---------|---------|-------------|--|---------------|--------|--------------|-------------|--------|---------------|---------|----------|----------|----------|-----------|
|   |         | 2000    | 1000    | <b>2</b>    | ASSUMPTIONS<br>6                                 |               |        |              |             |        | 1000          |         |          |          |          |           |
| Cirm Value  | Current | YE 2023 | YE 2024 | Ris         | Risk Free Rate                                   |               |        | 3.44%        | •           | 7010   | CAGRS         | שר נרטנ | 9C 1/CUC | 00 2000  |          |           |
| (-) Total Not Dobt  | 737     | 60, 10  | )<br>2, | oh v        | Equity Prelifialli<br>Assumed IT Growth Pate (a) | th Date (a)   |        | A.//.#       |             |        |               | 700     | 76/      | 7021-707 |          |           |
| (-) Total Met Debt  | į       | 1 5     | 3 5     |             | alled El Gloy                                    | vin nate (6)  |        | 10.0         | 5 5         | 200    | 2/07          | 2 2     | 2 4      | 17.00    |          |           |
| (+) NOLS/1dX Assets<br>( ) Options (Claims on Entravision | 717     | 71      | 71      | AM S        | Mrv or Equity Carculation                        | ing mon       |        |              | בנונונונו   | 65     | 70.00<br>CVCD |         | 8        | 0/OT     |          |           |
| (-) Options (Claims on Entravision                        | (6:0)   | (6:0)   | (0.9)   | Sus         | Snare Price                                      |               |        | \$0.65       |             |        | SAGES :       |         |          |          |          |           |
|   |         |         |         | j j         | Outstanding Shares                               | ន             |        | 88.0         |             |        | 2021-25       | 2023-27 |          |          |          |           |
| Common Equity Value                                       | . p26./ | 6/9.4   | 7.70.4  | <b>X</b>    | MV of Equity                                     |               |        | 516.4 EBIIDA | DA<br>:     | %87    | %<br>%        | % ;     |          |          |          |           |
|   | •       |         |         | Esti        | Estimate MV of Debt Calculation                  | ebt Calculati | uo     |              | FCF to Firm | Σ      | 14%           | 11%     |          | 7        |          |           |
| Shares Outstanding  | 88.0    | 88.0    | 88.0    | <u>Inte</u> | Interest Expense                                 |               |        | 6.9          |             |        |               |         |          |          |          |           |
|   |         |         |         | ā           | Current Cost of Debt                             | əpt           |        | %0.9         |             |        |               |         |          |          |          |           |
| Current Share Price                                       | \$5.87  | \$5.87  | \$5.87  | Wg          | Wgtd Avg Maturity of Debt                        | ty of Debt    |        |              |             |        |               |         |          |          |          |           |
|   |         |         |         | 8           | BV of Debt                                       |               |        | 137.2        |             |        |               |         |          |          |          |           |
| Value Per Share   | \$7.24  | \$7.72  | \$8.26  | Est         | Estimate MV of Debt                              | ebt           |        | 137.2        |             |        |               |         |          |          |          |           |
| 12-month  | \$8.00  |         |         | J           |  |               |        |              |             |        |               |         |          |          |          |           |
| 12-month (SoTP)   | \$6.00  |         |         |             |  |               |        |              |             |        |               |         |          |          |          |           |
| Discounted Cash Flow                                      |         |         | 2018    | 2019        | 2020   | 2021          | 2022   | 2023         | 2024        | 2025   | 2026          | 2027    | 2028     | Ter      | Terminal |           |
| ЕВІТОА  |         |         | 54.0    | 41.2        | 60.4   | 88.2          | 103.0  | 94.0         | 125.6       | 121.5  | 146.3         | 126.8   | 148.3    |          |          |           |
| ЕВІТ  |         |         | 37.8    | 24.6        | 43.1   | 65.7          | 77.4   | 64.9         | 6:88        | 82.4   | 103.7         | 83.5    | 102.8    |          | 93.2     |           |
| Less Cash Taxes   |         |         | (11.3)  | (7.4)       | (12.9)   | (19.7)        | (23.2) | (19.5)       | (26.7)      | (24.7) | (31.1)        | (25.1)  | (30.8)   | _        | 32.6)    |           |
| Plus D&A  |         |         | 16.3    | 16.6        | 17.3   | 22.4          | 25.7   | 29.1         | 36.6        | 39.2   | 42.6          | 43.3    | 45.5     |          | 45.5     |           |
| Less Cap Ex   |         |         | (17.0)  | (25.3)      | (6.5)  | (9.9)         | (11.5) | (15.0)       | (12.0)      | (12.6) | (13.3)        | (13.9)  | (14.6)   | _        | 45.5)    |           |
| Less Increase in WC                                       |         |         | (9.4)   | (8.7)       | 8.7  | (15.5)        | (0.3)  | (3.9)        | (4.9)       | (4.9)  | (0.9)         | (4.8)   | (6.1)    |          | (5.5)    |           |
| Free Cash Flow to Firm                                    |         |         | 16.3    | (0.1)       | 46.6   | 47.3          | 68.1   | 92.6         | 81.9        | 79.3   | 96.0          | 83.0    | 9.96     |          | 55.1     |           |
| Tax Rate  |         |         | 30.0%   | 30.0%       | 30.0%  | 30.0%         | 30.0%  | 30.0%        | 30.0%       | 30.0%  | 30.0%         | 30.0%   | 30.0%    |          | 35.0%    |           |
| Net Debt  |         |         | 137     |             |  |               |        |              |             |        |               |         |          |          |          |           |
| Leverage Mult.  |         |         | 2.3x    |             |  |               |        |              |             |        |               |         |          |          |          |           |
| D/Equity  |         |         | 27%     |             |  |               |        |              |             |        |               |         |          |          |          |           |
| D/EV  |         |         | 21%     |             |  |               |        |              |             |        |               |         |          |          |          |           |
| E/EV  |         |         | 79%     |             |  |               |        |              |             |        |               |         |          |          |          |           |
| Unlevered Beta  |         |         | 1.02    |             |  |               | -      |              |             |        |               |         |          |          |          |           |
| Levered Beta  |         |         | 1.26    |             |  |               |        |              |             |        |               |         |          |          |          |           |
| D/Fauity (long-term target)                               |         |         | 33%     |             |  |               |        |              |             |        |               |         |          |          |          |           |
| Cost of Debt (AT)   |         |         | 4.2%    |             |  |               |        |              |             |        |               |         |          |          |          |           |
| Cost of Equity  |         |         | 9.4%    |             |  |               |        |              |             |        |               |         |          |          |          |           |
| WACC  |         |         | 8.1%    |             | %8   | %8            | %      | %8           | %8          | %8     | %8            | %8      | %8       |          |          |           |
| PV of GF  |         |         |         |             |  |               | 68.1   | 51.4         | 70.1        | 62.7   | 70.2          | 56.1    | 60.5     |          |          |           |
|   |         |         |         |             |  |               |        | 51.4         | 70.1        | 62.7   | 70.2          | 56.1    | 65.4     |          |          |           |
|   | Current | YE 2023 | YE 2024 |             |  |               |        |              | 9           | 73.3   | 82.1          | 65.6    | 70.7     |          |          |           |
| Sum of PV   | 371.0   | 345.6   | 291.7   |             |  |               |        |              |             |        |               |         |          | 9        | 677.1    | 5x EBITDA |
| PV of Terminal Value                                      | 391.7   | 423.6   | 458.0   |             |  |               |        |              |             |        |               |         |          |          |          |           |
|   |         |         |         |             |  |               |        |              |             |        |               |         |          |          |          |           |

Figure 18: DCF analysis allocates ~80% of firm value to digital media business

|                                     |         |         |         | ∢        | ASSUMPTIONS  |                      |        |   |             |                  |         |         |        |          |        |           |
|-------------------------------------|---------|---------|---------|----------|--|----------------------|--------|---|-------------|------------------|---------|---------|--------|----------|--------|-----------|
| rians Walin                         | Current | YE 2023 | YE 2024 | محد      | Risk Free Rate                                     |                      |        | 3.4%  |             | 0100             | CAGRS   | 5       | 00.4   | מי       |        |           |
| riiii value<br>/ ) Total Mot Dobt   | crc     | SOC     | OTC     | <u> </u> | cquity Preliminiii<br>Assumod IT Groudh Bato (a)   | <br>                 |        | 4.0%  | VITIO       | 70 <u>10</u> -77 | 73507   | 7007    | 7110/  | 07-1707  |        |           |
| (+) NOIs                            |         |         |         | τ ≥      | Assumed th Growth Rate<br>MV of Famity Calculation | owill hate (g)       |        | , <u>, , , , , , , , , , , , , , , , , , </u> | FOF to Firm | 108%             | 135%    | %ET     | 11%    | % %      |        |           |
| (-) Options (Claims on Entravision) |         |         |         |          | Share Price  |                      |        | \$6.75  | 2           | 800              | CAGRS   |         | 0/11   | 5        |        |           |
|                                     |         |         |         | , 0      | Outstanding Shares                                 | ares                 |        | 88.0  |             | 2019-23          | 2021-25 | 2023-27 |        |          |        |           |
| Common Equity Value                 | 513.5   | 502.7   | 509.9   |          | MV of Equity                                       |                      |        | <b>549.8</b> EBITDA                           | BITDA       | N                | 33%     | 17%     |        |          |        |           |
| :                                   |         | 6       | 6       | ш.       | Estimate MV of Debt Calculation                    | Debt Calculat        | tion   |   | FCF to Firm | M                | 81%     | 18%     |        |          |        |           |
| Shares Outstanding                  | 0.88    | 0.88    | 0:88    | = 0      | Interest Expense                                   | ъ.<br>ф.             |        | 6.9   |             |                  |         |         |        |          |        |           |
| Current Share Drice                 | 36.35   | \$6.25  | \$6.25  | ≥ ر      | Wirtell Cost of Debt<br>Wetd Ava Maturity of Debt  | Debt<br>rity of Daht |        | 0.0 <sub>0</sub>                              |             |                  |         |         |        |          |        |           |
|                                     | C7:0¢   | C7:0¢   | C7:0¢   | > 60     | wgtd Avg Matu<br>RV of Deht                        | illy of Debt         |        |   |             |                  |         |         |        |          |        |           |
| Value Per Share                     | \$5.84  | \$5.71  | \$5.80  | <u> </u> | Estimate MV of Debt                                | *Debt                |        | •   |             |                  |         |         |        |          |        |           |
| 12-month                            | \$5.50  |         |         | I        |  |                      |        |   |             |                  |         |         |        |          |        |           |
| Minority Interest                   | 1       |         |         |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| Discounted Cash Flow                |         |         | 2018    | 2019     | 2020   | 2021                 | 2022   | 2023  | 2024        | 2025             | 2026    | 2027    | 2028   | Terminal | linal  |           |
| ЕВІТОА                              |         |         | 2.8     | (0.1)    | 2.3  | 28.2                 | 49.0   | 56.3  | 72.0        | 87.9             | 7.76    | 104.3   | 109.0  |          |        |           |
| EBIT                                |         |         | 2.8     | (0.1)    | 2.3  | 23.1                 | 40.1   | 46.0  | 58.9        | 71.9             | 79.9    | 85.3    | 89.1   |          | 88.1   |           |
| Less Cash Taxes                     |         |         | (0.8)   | 0:0      | (0.7)  | (6.9)                | (12.0) | (13.8)  | (17.7)      | (21.6)           | (24.0)  | (25.6)  | (26.7) | ~        | (30.8) |           |
| Plus D&A                            |         |         |         |          |  | 5.1                  | 8.9    | 10.2  | 13.1        | 16.0             | 17.8    | 19.0    | 19.8   | •        | 19.8   |           |
| Less Cap Ex                         |         |         |         |          |  | •                    | •      |   |             |                  |         |         |        | ··       | (19.8) |           |
| Less Increase in WC                 |         |         |         |          |  | (15.5)               | (0.3)  | (3.9)   | (4.9)       | (4.9)            | (0.9)   | (4.8)   | (6.1)  |          | (2.5)  |           |
| Free Cash Flow to Firm              |         |         | 1.9     | (0.1)    | 1.6  | 5.7                  | 36.7   | 38.5  | 49.4        | 61.4             | 67.8    | 73.8    | 76.1   |          | 51.7   |           |
| Tax Rate                            |         |         | 30.0%   | 30.0%    | 30.0%  | 30.0%                | 30.0%  | 30.0%   | 30.0%       | 30.0%            | 30.0%   | 30.0%   | 30.0%  |          | 35.0%  |           |
| Net Debt                            |         |         | 0       |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| Leverage Mult.                      |         |         | 0.0x    |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| D/Equity                            |         |         | %0      |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| D/EV                                |         |         | %       |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| E/EV                                |         |         | 100%    |          |  |                      | •      |   |             |                  |         |         |        |          |        |           |
| Unlevered Beta                      |         |         | 1.64    |          |  |                      | -      |   |             |                  |         |         |        |          |        |           |
| Levered Beta                        |         |         | 1.6     |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| D/Equity (projected long term)      |         |         | 0.0%    |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| Cost of Debt (AT)                   |         |         | 4.2%    |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| Cost of Equity                      |         |         | 11.3%   |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
| WACC                                |         |         | 11.3%   |          | 11%  | 11%                  | 11%    | 11%   | 11%         | 11%              | 11%     | 11%     | 11%    |          |        |           |
| PV of CF                            |         |         |         |          |  |                      | 36.7   | 34.6  | 39.9        | 44.6             | 44.2    | 43.3    | 40.1   |          |        |           |
|                                     |         |         |         |          |  |                      |        | 34.6  | 39.9        | 44.6             | 44.2    | 43.3    | 40.1   |          |        |           |
|                                     |         |         |         |          |  |                      |        |   | 44.4        | 49.6             | 49.2    | 48.2    | 44.6   |          |        |           |
|                                     | Current | YE 2023 | YE 2024 |          |  |                      |        |   |             | 55.2             | 54.7    | 53.6    | 49.6   |          |        |           |
| Sum of PV                           | 246.8   | 236.0   | 213.2   |          |  |                      |        |   |             |                  |         |         |        | 35       | 505.9  | 5x EBITDA |
| PV of Terminal Value                | 266.7   | 266.7   | 296.7   |          |  |                      |        |   |             |                  |         |         |        |          |        |           |
|                                     |         |         |         |          |  |                      |        |   |             |                  |         |         |        |          |        |           |

## Industry Capital Research

Figure 19: DCF analysis allocates ~20% of firm value to broadcasting business

| 100   | et Debt<br>(Claims on Entravisior<br>Lity Value<br>Landing<br>e Price  |   | (£ 2023)<br>124<br>101<br>12<br>(1.0)<br>34.1<br>88.0<br>\$6.25<br>\$0.39 | 100<br>35<br>11<br>(1.0)<br>7.6.5<br>88.0<br>\$6.25<br>\$0.87 |                      | Free Rate by Premium unmed LT Growt of Equity Calcu of Equity Calcu re Price standing Share: Part Expense mate MV of De mate MV of De trong to foot of Equity of Equit | h Rate (g) lation strain (g) s control of Debt cof Debt c |        |            |         | 2018-22  | CAGRS   | 2022-26 | 2024-28 | 2027-28 |          |           |
|---|--|---|---|---|----------------------|--|--|--------|------------|---------|----------|---------|---------|---------|---------|----------|-----------|
| Column  | et Debt<br>(Claims on Entravisior<br>uity Value<br>anding<br>e Price   |   | 124<br>101<br>12<br>(1.0)<br>34.1<br>88.0<br>\$6.25                       | 100<br>35<br>12<br>(1.0)<br>76.5<br>88.0<br>\$6.25<br>\$0.87  |                      | iy Premium mued LI Growt und CI Growt und LI Growt und CI | lation s s s tr Calculation it Calculation it Calculation tof Debt cof Debt |        |            |         | 2018-22  | אל טנטר | 2022-26 | 2024-28 | 2027-28 |          |           |
| Claims on Entransion   137   102   232   2022   2  | Net Debt rs (Claims on Entravisior quity Value standing are Price  | 33.<br>12.<br>10.<br>10.<br>10.<br>10.<br>10.<br>10.<br>10.<br>10.<br>10.<br>10 | 101<br>12<br>(1.0)<br>34.1<br>88.0<br>\$6.25                              | 35<br>12<br>(1.0)<br>76.5<br>88.0<br>\$6.25<br>\$0.87         |                      | of Equity Calcut of Equity Calcut ce Price standing Share; ce frice mate MV of De rest Expense rent Cost of Peter for the MA Maturity of Debt mate MV of De 2020   | lation s s s tr Calculation tr Cof Debt |        | -1% EBIT   |         |          | 47-NZNZ |         |         | 74%     |          |           |
| 12   12   12   13   14   15   15   15   15   15   15   15   | rs (Claims on Entravisior quity Value tstanding are Price  | 12<br>10)<br>10)<br>10)<br>10)<br>10)   | 12 (1.0)<br>(1.0)<br>34.1<br>88.0<br>\$6.25                               | 12<br>(1.0)<br>76.5<br>88.0<br>88.0<br>\$625<br>\$087         |                      | of Equity Calcuity Calcuity Calcuity Calcuity Calcuity Calcuity of Equity mate MV of De rest Expense rent Cost of Debt more MV of De more MV of De cost Calcuity Calcuity Maturity Calcuity Calc | lation  is  th Calculation  of Debt  2021  2021  |        | Ç          | TDA     | 1%       | -2%     | -3%     | -2%     | 2/1/    |          |           |
| Claims on Entrakidor   1.0    Claim   | rs (Claims on Entravisior quity Value tstanding are Price tstanding tstandin | 25 80 1.0)  | (1.0)<br>34.1<br>88.0<br>\$6.25<br>\$0.39                                 | (1.0)<br>76.5<br>88.0<br>\$6.25<br>\$0.87                     |                      | rationing Shares of Equity mate MV of De mate MV of De mate MV of De mate MV of De per Cost of Det more MV of De  | th Calculation int Calculation int Calculation int Calculation int Calculation int Calculation into Calculat |        | 호          | to Firm | 22%      | %-      | -3%     | -11%    | 125%    |          |           |
| Part   | quity Value standing are Price Share   | 80 80 80 80 80 80 80 80 80 80 80 80 80 8  | 34.1<br>\$6.25<br>\$0.39  | 76.5<br>88.0<br>\$6.25<br>\$0.87                              |                      | standing Shares of Equity Image MV of De   | : tht Calculation of Debt cof  | _      | \$6.25     |         |          | CAGRs   |         |         |         |          |           |
| Particle   | quity Value Istanding are Price  | 08 08 <b>80 83</b>  | 34.1<br>88.0<br>\$6.25<br>\$0.39  | \$6.25<br>\$6.25<br>\$0.87                                    |                      | of Equity mate MV of De rest Expense ent Cost of Delx id Avg Maturity of Debt mate MV of De 2020 58.1  | ut Calculation of Debt cof Deb | _      | 88.0       |         | 2019-23  | 2021-25 | 2023-27 |         |         |          |           |
| Signate   Signate   Word   Debt Chickation   CFT to Firm   NIM  | istanding are Price Share  |   | \$6.25  | \$6.25  |                      | mate MV of De<br>rest Expense<br>ent Cost of Dele<br>tid Avg Maturity<br>of Debt<br>mate MV of De<br>2020<br>58.1  | tr Calculation to 1 Calculation of Debt of Debt 2021 2021 299 599  | _      | 549.8 EBIT | TDA     | -5%      | -13%    | -12%    |         |         |          |           |
| ## Secretary Sec  | standing are Price Share   | 25. 69 C5.  | \$6.25  | \$6.25  |                      | rest Expense ent Cost of Deb cid Avg Maturity of Debt mate MV of De 2020 58.1  | nt of Debt<br>   |        |            | to Firm | NA<br>NA | -19%    | -14%    |         |         |          |           |
| Sacratic   | are Price<br>Share   | 52 60 52  | \$6.25  | \$6.25  |                      | ent Cost of Deb<br>cid Aug Maturity<br>of Debt<br>mate MV of De<br>2020<br>58.1  | of Debt of Debt  |        | 6.9        |         |          |         |         |         |         |          |           |
| Frice \$6.25 \$6.25   Wigddow Maturity of Debt 1372    2015 \$10.39   \$0.05   \$0.05    2016 \$10.39   \$0.05   \$0.05    2017 \$1.30   \$0.05   \$0.05    2018 \$20.30   \$0.00   \$0.00   \$0.00    2018 \$20.30   \$0.00   \$0.00   \$0.00    2018 \$20.30   \$0.00   \$0.00   \$0.00    2019 \$20.30   \$0.00   \$0.00    2019 \$20.30   \$0.00   \$0.00    2019 \$20.30   \$0.00   \$0.00    2019 \$20.30   \$0.00   \$0.00    2010 \$20.30   \$0.00    2010 | are Price<br>Share   | 55 69 05  | \$6.25  | \$6.25  |                      | id Aug Maturity of Debt mate MV of De 2020 58.1  | of Debt  |        | %0.9       |         |          |         |         |         |         |          |           |
| State   Stat  | Share  | 60 05   | \$0.39  | \$0.87  |                      | 2020 58.1  | 2021<br>59.9<br>42.7   |        | 7          |         |          |         |         |         |         |          |           |
| sor Flow  |  | 85  | 1   | 2018  |                      | 2020   | 2021<br>59.9<br>42.7   |        | 137.2      |         |          |         |         |         |         |          |           |
| Comparison   Contract   Contrac  |  |   |   | 2018  | 2019<br>41.3<br>24.7 | 2020   | 2021<br>59.9<br>42.7   |        |            |         |          |         |         |         |         |          |           |
| es (105) (74) (122) (128) (112) (57) (90) (31) (105) (106) (106) (107) (174) (122) (128) (1112) (57) (90) (31) (106) (10  | is counted Cash Flow   |   |   | E4 3  | 41.3                 | 58.1   | 59.9   | 2022   | 2023       | 2024    | 2025     | 2026    | 2027    | 2028    |         | Terminal |           |
| ess (105) (74) (122) (128) (112) (57) (90) (31) (105) (104) (123) (128) (112) (57) (90) (31) (126) (104) (126) (12  | BITDA  |   |   | 0T:0  | 24.7                 |  | 42.7   | 54.0   | 37.8       | 53.6    | 33.6     | 48.6    | 22.6    | 39.3    |         |          |           |
| es (105) (74) (12.2) (12.8) (11.1) (5.7) (9.0) (3.1) (11.0) (11.0) (12.0  | BIT  |   |   | 35.0  |                      | 40.8   | 10 01/   | 37.3   | 18.9       | 30.1    | 10.5     | 23.8    | (1.8)   | 13.7    |         | 5.9      |           |
| 16.3   16.6   17.3   17.3   16.8   18.9   23.5   23.2     (17.0)   (25.3)   (9.5)   (5.6)   (11.5)   (15.0)   (12.0)   (12.6)     wto Film   14.3   (0.0)   45.0   41.5   31.4   17.0   32.5   17.8     wto Film   13.7   30.0%   30.0%   30.0%   30.0%   30.0%   30.0%   30.0%   30.0%     17.   | ess Cash Taxes   |   |   | (10.5)  | (7.4)                | (12.2)   | (12.8)   | (11.2) | (5.7)      | (0.6)   | (3.1)    | (7.1)   | 0.5     | (4.1)   |         | (2.1)    |           |
| 17.0    (25.3)   (9.5    (11.5    (11.50)   (12.0)   (1  | lus D&A  |   |   | 16.3  | 16.6                 | 17.3   |  | 16.8   | 18.9       | 23.5    | 23.2     | 24.8    | 24.3    | 25.6    |         | 25.6     |           |
| Flow to Firm 14.3 (0.0) 45.0 41.5 31.4 17.0 32.5 17.8 10.0 to Flow to Firm 14.3 (0.0) 45.0 41.5 31.4 17.0 32.5 17.8 13.0 to 6.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5   | ss Cap Ex  |   |   | (17.0)  | (25.3)               | (6.5)  |  | (11.5) | (15.0)     | (12.0)  | (12.6)   | (13.3)  | (13.9)  | (14.6)  |         | (25.6)   |           |
| Flow to Firm  | ss Increase in WC  |   |   | (9.4)   | (8.7)                | 8.7  |  | 0:0    | 0:0        | 0:0     | 0.0      | 0:0     | 0:0     | 0:0     |         | 0:0      |           |
| 30.0%   | ee Cash Flow to Firm   |   |   | 14.3  | (0:0)                | 45.0   | 41.5   | 31.4   | 17.0       | 32.5    | 17.8     | 28.2    | 9.2     | 20.5    |         | 3.8      |           |
| Nutt. 2-4x  2-4x  2-5x  2-6x  2-7x  | sx Rate  |   |   | 30.0%   | 30.0%                |  |  |        | 30.0%      | 30.0%   | 30.0%    | 30.0%   | 30.0%   | 30.0%   |         | 35.0%    |           |
| Mult. 2-4x Mult. 2-5% 2-5% 2-5% 2-5% 2-5% 2-5% 2-5% 2-5%  | et Debt  |   |   | 137   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 25% 20% 80% 80% eta  0.73 eta  0.63  wity  4,2%  uity  6,9%  7,7%  146  210,13  150,284  167  167   | everage Mult.  |   |   | 2.4x  |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 20% 80% 80% 103 103 104 1011 1011 1011 1010 1073 108 108 108 108 108 108 108 108 108 108  | /Equity  |   |   | 72%   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 80%  10.73  10.7  | /EV  |   |   | 70%   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| Seta 0.73  Ing. term target)  1,77%  1,77%  1,77%  101.1 91.0 64.7  103  103  103  103  103  103  103  10   | ΈV   |   |   | %08<br>***  |                      |  |  | •      |            |         |          |         |         |         |         |          |           |
| 1,7% 1,7% 1,7% 1,7% 1,7% 1,7% 1,7% 1,7%   | nlevered Beta<br>evered Beta   |   |   | 0.73<br>0.9   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 133% 14,72% 15,77% 17,7  |  |   |   |   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| (A) 4.2%  (t/A) 7.7%  (ty) 6.9% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7%  | Fquity (long-term target)  |   |   | 33%   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 6.9% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7% 7%   | ost of Debt (A1)<br>set of Fauity  |   |   | 4. <i>L</i> %   |                      |  |  |        |            |         |          |         |         |         |         |          |           |
| 31.4 16.0 28.5 14.6  Current YE 2023 YE 2024  101.1 91.0 64.7   | ACC  |   |   |   |                      | %  | 7%   | %      | %          | %/      | 7%       | %/      | %/      | %       | 7%      |          |           |
| 16.0 28.5 146  Current YE 2023 YE 2024  101.1 91.0 64.7   | √ of GF  |   |   |   |                      |  |  | 31.4   | 16.0       | 28.5    | 14.6     | 21.6    | 9.9     | 13.8    | 0:0     |          |           |
| 30.5 15.6 Current YE 2023 YE 2024 16.7 16.7   |  |   |   |   |                      |  |  |        | 16.0       | 28.5    | 14.6     | 21.6    | 9.9     | 13.8    | 0:0     |          |           |
| 101.1 91.0 64.7   |  |   | יניטנ   | 700   |                      |  |  |        |            | 30.5    | 15.6     | 23.1    | 7.0     | 14.8    | 0:0     |          |           |
|   |  |   | 91.0  | 64.7  |                      |  |  |        |            |         | 10.7     | 7:47    | 2       | 9       | 25      | 48.8     | 1x FRITDA |
|   | inal Value   | : «   | 3.0   | ¥ 5   |                      |  |  |        |            |         |          |         |         |         |         | 2        |           |
| 133.9 123.8   |  | 6.6   | 123.8   | 7:66  |                      |  |  |        |            |         |          |         |         |         |         |          |           |

Figure 20: Using DCF analysis of recession scenario, 12-month valuation range would drop to \$5-\$7 from \$6-\$8 per share

|                                    |          |         |         | 334        | SINOTIONIC                 |                                 |        |                     |             |         |         |         |         |         |          |           |
|------------------------------------|----------|---------|---------|------------|----------------------------|---------------------------------|--------|---------------------|-------------|---------|---------|---------|---------|---------|----------|-----------|
|                                    |          |         |         | <b>æ</b> [ | ASSUMPLIONS                |                                 |        |                     |             |         | 0.00    |         |         |         |          |           |
| -                                  | Current  | YE 2023 | YE 2024 | Sis.       | Risk Free Rate             |                                 |        | 3.44%               |             | 0,00    | CAGRS   |         |         |         |          |           |
| Firm Value                         | \$<br>\$ | 689     | 69<br>9 | 큠          | Equity Premium             |                                 |        | 4.17%               |             | 77-8107 | 7070-74 | 97-7707 | 87-4707 | 87-/707 |          |           |
| (-) Total Net Debt                 | 137      | 106     | 46      | Ass.       | Assumed LT Growth Rate (g) | vth Rate (g)                    |        | 0% EBITDA           | TDA         | 18%     | 18%     | %/      | 4%      | 17%     |          |           |
| (+) NOLs/Tax Assets                | 11       | 11      | 11      | W          | MV of Equity Calculation   | ulation                         |        | G                   | FCF to Firm | 43%     | 13%     | 7%      | 3%      | 16%     |          |           |
| (-) Options (Claims on Entravisior | (1.0)    | (1.0)   | (1.0)   | Sha        | Share Price                |                                 |        | \$6.25              |             |         | CAGRs   |         |         |         |          |           |
|                                    |          |         |         | Out        | Outstanding Shares         | ક્ષ                             |        | 88.0                |             | 2019-23 | 2021-25 | 2023-27 |         |         |          |           |
| Common Equity Value                | 226.7    | 592.8   | 633.2   | M          | MV of Equity               |                                 |        | <b>549.8</b> EBITDA | TDA         | 70%     | %/      | 7%      |         |         |          |           |
|                                    |          |         |         | Esti       | mate MV of L               | Estimate MV of Debt Calculation | .u     | 豆                   | FCF to Firm | ΣN      | 12%     | 10%     |         |         |          |           |
| Shares Outstanding                 | 88.0     | 88.0    | 88.0    | Inte       | Interest Expense           |                                 |        | 6.9                 |             |         |         |         |         |         |          |           |
| •                                  |          |         |         | Cur        | Current Cost of Debt       | Ř                               |        | %0.9                |             |         |         |         |         |         |          |           |
| Current Share Price                | \$6.25   | \$6.25  | \$6.25  | Wgt        | Wgtd Avg Maturity of Debt  | ty of Debt                      |        |                     |             |         |         |         |         |         |          |           |
|                                    |          |         |         | BV (       | BV of Debt                 | -                               |        | 137.2               |             |         |         |         |         |         |          |           |
| Value Per Share                    | \$6.33   | \$6.74  | \$7.20  | Esti       | Estimate MV of Debt        | ebt                             |        | 137.2               |             |         |         |         |         |         |          |           |
| 12-month                           | \$7.00   |         |         |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| 12-month (SoTP)                    | \$5.00   |         |         |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| Discounted Cash Flow               |          |         | 2018    | 2019       | 2020                       | 2021                            | 2022   | 2023                | 2024        | 2025    | 2026    | 2027    | 2028    | Te      | Terminal |           |
| EBITDA                             |          |         | 54.0    | 41.2       | 60.4                       | 88.2                            | 103.0  | 9.98                | 117.0       | 113.9   | 137.5   | 115.1   | 134.4   |         |          |           |
| EBIT                               |          |         | 37.8    | 24.6       | 43.1                       | 65.7                            | 77.4   | 58.6                | 81.8        | 76.2    | 96.5    | 73.7    | 91.0    |         | 82.3     |           |
| Less Cash Taxes                    |          |         | (11.3)  | (7.4)      | (12.9)                     | (19.7)                          | (23.2) | (17.6)              | (24.5)      | (22.9)  | (58.9)  | (22.1)  | (27.3)  |         | (28.8)   |           |
| Plus D&A                           |          |         | 16.3    | 16.6       | 17.3                       | 22.4                            | 25.7   | 28.0                | 35.2        | 37.7    | 41.0    | 41.4    | 43.4    |         | 43.4     |           |
| Less Cap Ex                        |          |         | (17.0)  | (25.3)     | (6.5)                      | (2.6)                           | (11.5) | (15.0)              | (12.0)      | (12.6)  | (13.3)  | (13.9)  | (14.6)  |         | (43.4)   |           |
| Less Increase in WC                |          |         | (9.4)   | (8.7)      | 8.7                        | (15.5)                          | (0.3)  | (3.5)               | (4.7)       | (4.7)   | (2.8)   | (4.5)   | (2.9)   |         | (5.2)    |           |
| Free Cash Flow to Firm             |          |         | 163     | (0.1)      | 46.6                       | 47.3                            | 68.1   | 50.5                | 75.7        | 73.6    | 89.5    | 74.6    | 9.98    |         | 48.3     |           |
| Tax Rate                           |          |         | 30.0%   | 30.0%      | 30.0%                      | 30.0%                           | 30.0%  | 30.0%               | 30.0%       | 30.0%   | 30.0%   | 30.0%   | 30.0%   |         | 35.0%    |           |
| Net Debt                           |          |         | 137     |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| Leverage Mult.                     |          |         | 2.3x    |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| D/Equity                           |          |         | 72%     |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| D/EV                               |          |         | 70%     |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| E/EV                               |          |         | %08     |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| Unlevered Beta                     |          |         | 1.02    |            |                            |                                 | -      |                     |             |         |         |         |         |         |          |           |
| Levered Beta                       |          |         | 1.26    |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| D/Equity (long-term target)        |          |         | 33%     |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| Cost of Debt (AT)                  |          |         | 4.2%    |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| Cost of Equity                     |          |         | 9.4%    |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
| WACC                               |          |         | 8.1%    |            | %                          | %                               | %      | %                   | %           | %       | %       | %8      | %       |         |          |           |
| PV of CF                           |          |         |         |            |                            |                                 | 68.1   | 46.7                | 64.7        | 58.2    | 65.5    | 50.5    | 54.2    |         |          |           |
|                                    |          |         |         |            |                            |                                 |        | 46.7                | 64.7        | 58.2    | 65.5    | 50.5    | 54.2    |         |          |           |
|                                    |          |         |         |            |                            |                                 |        |                     | 70.0        | 63.0    | 70.8    | 54.6    | 58.6    |         |          |           |
|                                    | Current  | YE 2023 | YE 2024 |            |                            |                                 |        |                     |             | 68.1    | 9.9/    | 29.0    | 63.4    |         |          |           |
| Sum of PV                          | 339.8    | 316.9   | 267.0   |            |                            |                                 |        |                     |             |         |         |         |         |         | 594.6    | 4x EBITDA |
| PV of Terminal Value               | 344.0    | 371.9   | 402.2   |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |
|                                    |          |         |         |            |                            |                                 |        |                     |             |         |         |         |         |         |          |           |



#### **APPENDIX**

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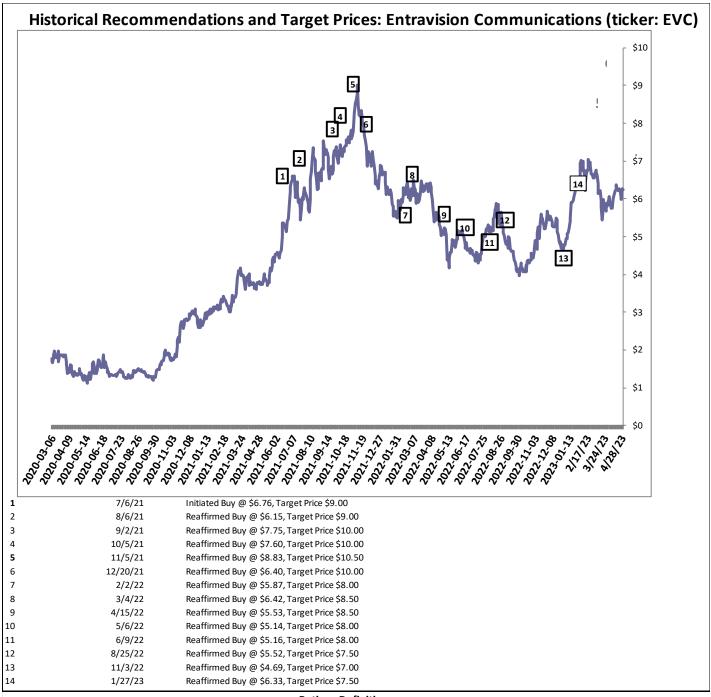
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## Industry Capital Research



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