

# **Entravision Communications Corporation (EVC)**

Spring Coils Tighter; Raising Estimates on 2Q Beat and Solid 3Q Outlook; Reaffirm Buy

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Higher estimates on higher-margin revenue mix and lower discount rates create more tailwinds for a growth story better suited to a risk-on market. Positive surprises in ongoing political ad spending and TV retransmission fees help margin outlook. 2Q22 beat and higher 3Q EBITDA estimate boost our 2022/23 EBITDA estimates, which combined with lower discount rate in our discounted cash flow analysis lift our valuation range. See Figure 4. Recession risk curbs our enthusiasm for boosting our PT just now, although applying strong balance sheet to M&A remains a less cyclical potential catalyst.

We raise our full-year 2022 and 2023 EBITDA estimates. 3Q core advertising (ex-political) is pacing -14% for TV (with total advertising pacing +6% excluding Univision affiliation changes in Orlando, Tampa and Washington, DC), +1% for radio, and +24% for digital, vs. our prior comparable estimates of -11%/-4%/+29%. Digital revenue puts and takes for 2022 see higher estimates for legacy digital (chiefly Smadex) and MediaDonuts, and lower estimates for Cisneros Interactive and 365 Digital, but no change to our 2022 estimate for overall digital segment operating cash flow. Although auto pacing adjusting for TV affiliation changes has improved to flat for 3Q, management said auto spending did not look to improve in 2H as much as they had previously expected. Rather, reflecting primarily a higher 2022 management outlook for broadcast political ad spending—up to \$17-19m from \$10-12m—our EVC 2022 revenue/EBITDA/EPS estimates go to \$906m/\$98.0m/\$0.41 from \$943m/\$96.0m/\$0.37. See Figure 3.

**2Q recap:** EBITDA beat a bit across all 3 segments, with total EBITDA of \$22.5m above our \$21.7m estimate. See Figure 2. Core advertising growth was -20% for TV vs. prior pacing of -14%, +2% for radio vs. prior pacing of +2%, and +22% for digital vs. prior pacing of +34% (although similar to our +25% estimate). Revenue growth at Cisneros Interactive of 9% slightly missed our 11% estimate, and its slowdown reflects macro and competition headwinds for its biggest media partner, Meta. Smadex revenue was up 162%, similarly to 1Q, helping the legacy digital business beat our estimates. The drag on TV growth from the auto vertical continued to moderate, with TV auto advertising (adjusting for affiliation losses) down 3% in 2Q vs. being down 17% in 1Q. OCF margin for TV was 39.1%, in line with our 39.2% estimate, and for radio was 30.5%, slightly above our 30.0% estimate. EVC repurchased in 1Q 600k shares for \$4.1m, and through 1H has used \$11.3m of its \$20m share repurchase authorization.

**Reaffirm our \$7.50 price target; risks on page 3.** Our PT is supported by a DCF valuation based on explicit financial forecasts through 2027.

	BUY		
Price at 8/3/22 (USD)			5.31
Price Target			7.50
52-week range			4.21 - 9.34
Performance (%)	1m	3m	12m
Absolute	19	3	-9
S&P 500	8	0	-6
Market Cap (USDm)			464.0
Shares outstanding (m)			87.4
Float (%)			73
Average volume			268,416
S&P 500			4,072.4
Forecasts and ratios			
Year ended 12/31	2021A	2022E	2023E
1Q EPS (USD)	0.06	0.02	0.13
2Q EPS (USD)	0.09	0.10	0.12
3Q EPS (USD)	0.14	0.14	0.14
4Q EPS (USD)	0.04	0.16	0.05
FY EPS (USD)	0.33	0.41	0.44
% Change	NM	24%	7%
P/E (x)	15.9	12.8	12.0
EV/EBITDA (x)	6.0	5.6	5.3
Revenue (USDm)	760.2	906.2	1,011.2
% Change	121%	19%	12%

### ANALYST CERTIFICATIONS AND IMPORTANT DISCLOSURES ARE LOCATED IN THE APPENDIX. Industry Capital

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# Industry Capital Research

Figure 1: EVC Investment Thesis, Metrics and Valuation Summary

		(in millions, except unit data)	
		12-month price target:	\$7.50
ENTERPRISE VALUE			COMPANY CHARACTERISTICS AND INVESTMENT THESIS
Price per share	\$5.31	Company description	Entravision is a multimedia company focused primarily on Spanish-language markets globally.
Diluted shares outstanding	87.4		The company operates a digital media segment serving the U.S. and roughly 30 international
Equity market capitalization	464		markets, 49 TV stations (mostly Univision network affiliates) in 16 of the top-50 U.S. Hispanic
+Pro forma net debt	106		markets, and 46 radio stations (37 FM and 9 AM) as well as a radio network with distribution to
-Hidden value	31		over 100 U.S. markets. The company's 2021 revenue by segment was 73% from digital, 19% from
=Pro forma EV	\$539		TV, and 8% from audio. TelevisaUnivision owns ~11% of Entravision's stock. On August 2, 2000,
OPERATING PROJECTIONS		1	Entravision completed an initial public offering at \$16.50 per share of its Class A common stock, which is listed on the NYSE under the symbol "EVC."
Pro forma net revenue		Strategy	Expand digital media operations into fast-growing markets outside the United States and manage
2022	\$905	,	for free cash flow and asset value TV-driven broadcast local platforms in U.S. Hispanic markets.
2021	782	Est. acquisition capacity	\$348
% Chq	15.7%	Management	Walter Ulloa is Chairman and CEO (since 1996). Jeffrey Liberman is President and COO (since
Pro forma EBITDA			2017 and with EVC since 2000). Christopher Young is CFO (since 2008 and with EVC since 2000).
2022	\$97		,
2021	91	Positives	* Experience in expanding distribution in smaller, faster-growing markets, both in U.S. and
% Chg	6.8%		internationally
Pro forma EBITDA margin			* Reduced expense base during and after the pandemic
2022	10.7%		* Low leverage and high cash balances
2021	11.6%		* Most of its TV stations affiliated with leading U.S. Spanish language network Univision
Free cash flow per share			* U.S. Hispanic buying power growing faster than general market
2022	\$0.74		* Secular growth in U.S. political advertising spending
2021	\$0.90	Risks	* Loss of broadcast audience and advertising share to digital alternatives
% Chg	-17.8%		* Volatility of international media business, reflecting early stage and potential competition
Est. 3-5 yr FCF Growth rate	7%		* Competition with TelevisaUnivision's expanding direct to consumer business
			* TelevisaUnivision relationship through TV network affiliations and TelevisaUnivision's ownership
VALUATION AND LEVERAGE Pro forma EV/EBITDA		+	stake may limit strategic flexibility
2022	5.6x		* Impact of sudden advertising declines on cash flow (e.g., in 2009 and 2020)
2022	6.0x		* Management succession plan (CEO has majority voting power)
Price / Free cash flow per shar		Valuation	Attributing ~70% of firm value to digital media business
2022	e 7.2x	valuation	Attributing 70% of firm value to digital media business
2022	7.2x 5.9x		Controlled 2004 and similar decoration (2004 interest in Cineses Interesting for COA million Interest
Pro forma net debt / EBITDA	3.3%	Recent events	September 2021 - acquired remaining 49% interest in Cisneros Interactive for \$84 million. July 2021 – announced acquisition of MediaDonuts AsiaPac digital media business for \$36 million.
2022	1.1x		October 2020 – acquired 51% stake in Cisneros Interactive for \$29 million. May 2020 – announced
2022	1.1x		
Dividend yield	1.2	1	substantial expense costs targeting broadcast operations.
2022	1.9%	Upcoming potential catalysts	2022/23 Recession risk to advertising-based revenue, both in U.S. and internationally - Additional
2022	1.9%	o peoning potential catalysts	digital media M&A - 2022 U.S. midterm election political ad spending
2021	1.5%	I.	



Source: Yahoo Finance, NASDAQ, company data and Industry Capital Research estimates

# Investment Thesis and Valuation: Buy With \$7.50 Price Target

Positives supporting our Buy rating include: 1) EVC's share price is not fully capturing the potential of digital media acquisitions in 2020-21 because their higher growth and different business models are more difficult for investors to assess; 2) EVC's lower post-pandemic expense base looks sustainable; 3) apart from the industry-wide pressure on auto advertising because of supply shortages, and any transitional risks introduced by measures to mitigate Covid-19 variants, operating risk at the core U.S. media business should be ebbing based on the cyclical rebound in the U.S. Hispanic economy and secular growth of political advertising; 4) relative stability of net retransmission fee revenue (42% of 2021 EBITDA) and pro forma net debt leverage under 3x enhance management's longer-term options; and 5) our DCF valuation supports substantial stock price upside over the next 12 months.

Our DCF-based 12-month price target is a weighted average of projected equity valuations at year-end 2022 and 2023; with U.S. GDP down in 1Q and 2Q, our PT assumes a 50% chance of a recession in 2023. First, we adjust the current net debt with the estimated free cash flow to be generated by each valuation date. Second, we adjust the current net debt for any estimated payments remaining on the acquisitions (e.g., earnouts), which are currently scheduled to occur from early 2022 to 2025. Finally, we value EVC both using a weighted average cost of capital (WACC) reflecting its own stock price trading and using separate WACCs for its broadcast and digital media businesses based on sector comparables, applied to separate free cash flow forecasts for each of these businesses. The results of these two methods set the range for our valuation, with the EVC-specific method incorporating market data on EVC shares' actual volatility setting the upper bound, and the sector method relying on measures of risk of comparables setting the lower bound. Note that in our DCF, for our terminal value estimates, we assume that capex equals D&A, which results in a substantially higher capex estimate than in our financial statement forecasts because capex should be like D&A for a terminal value forecast, to support the need for an asset base in perpetuity.

Risks to our investment thesis include: 1) sensitivity of EVC's advertising-based businesses to macroeconomic shocks, such as a recession, 2) potential volatility of EVC's digital media business, given its increasing focus on emerging markets, its dependence on a small number of commercial relationships with media tech platforms, and increasing competition, 3) secular challenges and potentially increasing competition from TelevisaUnivision for EVC's broadcast media business, 4) potential barriers to sale of all or a portion of the company, and 5) risk-off market sentiment as an overhang for valuation of EVC's fast-growing, less mature digital advertising businesses.

Figure 2: 2Q beat on EBITDA and we raise our 3Q EBITDA estimate

# Entravision Communications Summary of Quarterly Estimates

Cannaly of Q	aditoriy Loti	iiiatoo					
In millions, except po	er share data						
			Results		YoY %CHG		A vs
	Last Yr	E	Beat/Miss	Α	Α	Consensus	Consensus
2Q22A							
As Reported							
Revenue	178.4	221.6	0.1	221.7	24.3%	219.3	1.1%
Op Expense	160.6	199.9	(0.6)	199.2	24.0%		
Adjusted EBITDA	17.8	21.7	0.7	22.5	26.4%	20.3	10.7%
Margin	10.0%	9.8%	0.3%	10.1%		9.3%	0.9%
Pro Forma EPS	\$0.09	\$0.08	\$+0.03	\$0.11	22.2%	\$0.11	4.8%
FCF/sh (core)	\$0.14	\$0.16	\$+0.00	\$0.16	14.3%		
			F-17		V-V 0/6H6		LCD
			Estimates		YoY %CHG	_	ICR vs
	Last Yr	Prior	Chg	Current	Current	Consensus	Consensus
3Q22E							
Pro Forma *							
Revenue	\$199.0	\$238.2	(\$6.9)	\$231.3	16.2%		
Op Expense	175.7	212.4	(8.1)	204.3	16.3%		
Adjusted EBITDA	23.3	25.8	1.2	27.0	15.9%		
As Reported							
Revenue	199.0	238.2	(6.9)	231.3	16.2%	233.1	-0.8%
Op Expense	175.7	212.4	(8.1)	204.3	16.3%		
Adjusted EBITDA	23.3	25.8	1.2	27.0	15.9%	23.8	13.7%
Margin	11.7%	10.8%	0.8%	11.7%		10.2%	1.5%
Pro Forma EPS	\$0.14	\$0.12	\$+0.02	\$0.14	0.0%	\$0.14	3.7%
	-		-			*	

\$+0.02

\$0.23

-8.0%

Source: Company reports, FactSet, Industry Capital Research estimates

\$0.21

\$0.25

FCF/sh (core)

<sup>\*</sup> reflects announced acquisitions and dispositions

Figure 3: We raise our 2022 and 2023 EBITDA estimates

Entravision (	Communi	cations	(NYSE: EVC	)			
Summary of A	nnual Estii	nates	•				
In millions, except p	er share data						
			<b>Estimates</b>		YoY %CHG		ICR vs
	Last Yr	Prior	Chg	Current	Current	Consensus	Consensus
2022E							
As Reported							
Revenue	760.2	942.9	(36.7)	906.2	19.2%	924	-1.9%
Op expense	672.0	846.9	(38.7)	808.2	20.3%		
Adjusted EBITDA	88.2	96.0	2.0	98.0	11.2%	96	2.4%
EPS	\$0.33	\$0.37	\$0.05	\$0.41	23.9%	\$0.48	-13.7%
Cash FCF/sh	\$0.90	\$0.78	(\$0.04)	\$0.74	-17.8%		
2023E							
Pro Forma *							
Revenue	904.9	1,008.5	2.7	1,011.2	11.7%		
Op expense	808.2	907.5	2.1	909.7	12.6%		
Adjusted EBITDA	96.8	101.0	0.6	101.6	5.0%		
As Reported							
Revenue	906.2	1,008.5	2.7	1,011.2	11.6%	1,013	-0.2%
Op expense	808.2	907.5	2.1	909.7	12.6%		
Adjusted EBITDA	98.0	101.0	0.6	101.6	3.6%	102	-0.1%
Margin	10.8%	10.0%	0.0%	10.0%		10.0%	0.0%
EPS	\$0.41	\$0.43	\$0.01	\$0.44	7.0%	\$0.57	-22.2%
Cash FCF/sh	\$0.74	\$0.81	(\$0.06)	\$0.75	1.4%		

reflects announced acquisitions and dispositions

Source: Company reports, FactSet, Industry Capital Research estimates



Figure 4: Lower discount rates based on July market data are primary driver of our higher DCF valuation range

<b>Entravision Commu</b>	unicatio	ns											
Summary of Changes	to Foreca	st and Val	uation		_								
(in \$ million except unit data)	20	22	DCF Val	luation	1	EBITDA	CAGRs						
CAGRs	Rev	EBITDA	Low	High	2019-23	2021-25	2023-27	2022-26	Risk Free Rate	Equity Premium	WACC-EVC	WACC-EVC-D	WACC-EVC-B
Prior	942.9	96.0	\$7.00	\$8.50	25%	9%	7%	10%	2.9%	5.7%	8.8%	12.1%	8.7%
Current	906.2	98.0	\$7.50	\$9.00	25%	9%	7%	10%	2.6%	5.3%	8.1%	11.1%	8.0%
Delta	-36.7	2.0	\$0.50	\$0.50	0.2%	0.1%	0.2%	-0.1%	-0.3%	-0.5%	-0.7%	-1.0%	-0.7%
Delta attribution (prior	vs. curre	nt):			1								
Updated financial for	ecasts		\$0.00	\$0.00									
Updated balance she	Updated balance sheet (e.g., earn-outs) \$0.00 \$0.0												
Updated market risk	Jpdated market risk inputs \$0.50 \$0.												
Subtotal	\$0.50	]											
Source: Company data and Industr	y Capital Res	earch estimates			_								

Figure 5: We continue to model relatively stable Digital Segment OCF margins throughout 2022

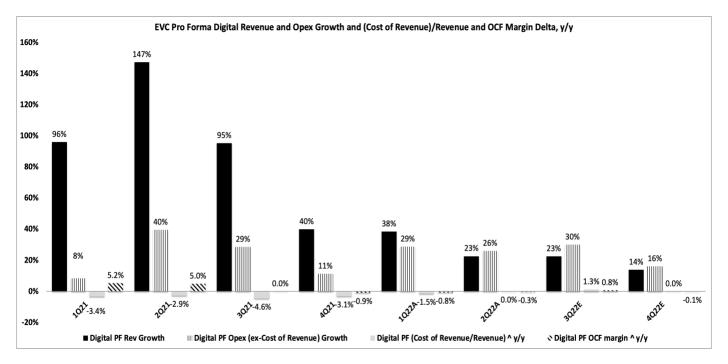




Figure 6: For Cisneros Interactive, we model more moderate revenue growth in 2H and relatively stable OCF margins for the full year

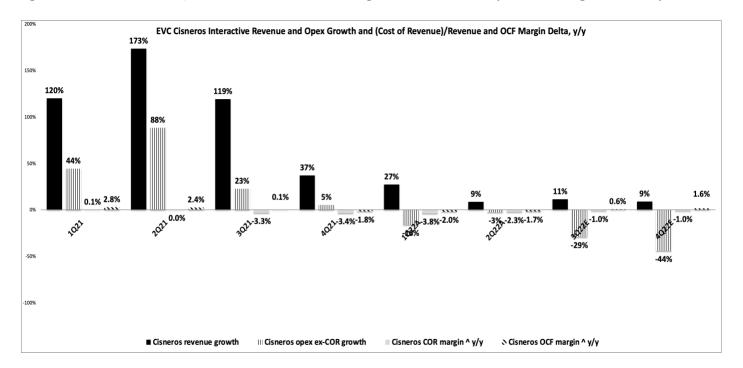
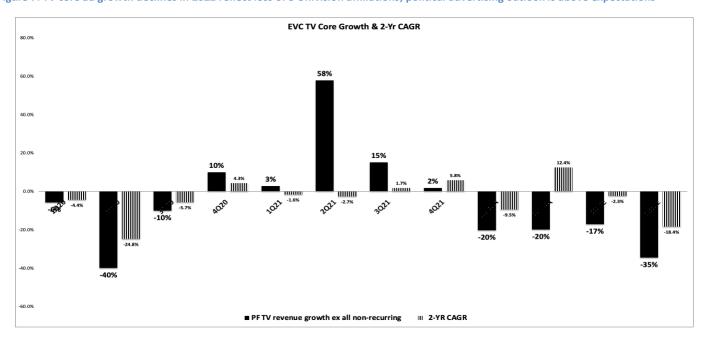
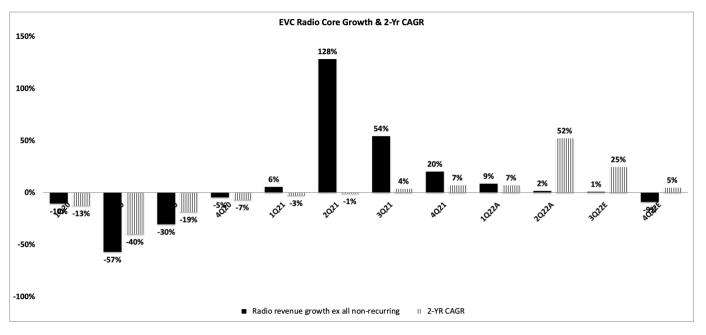


Figure 7: TV core ad growth declines in 2022 reflect loss of 3 Univision affiliations; political advertising outlook is above expectations



Source: Industry Capital Research estimates and company data

Figure 8: Radio core ad revenue growth remains stable, as its post-pandemic recovery continues



**Figure 9: Digital Segment Forecast** 

In millions, except unit data	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Legacy													
Revenue	\$68.9	\$54.1	\$13.0	\$15.3	\$17.4	\$23.0	\$68.7	\$21.9	\$27.8	\$27.1	\$26.2	\$102.9	\$98.2
Cost of Revenue	36.8	30.6	7.4	8.7	9.9	13.2	39.2	12.4	15.8	15.5	15.0	58.6	56.0
Opex ex-cost of revenue	32.3	24.5	5.9	5.6	6.5	5.8	23.8	7.9	8.3	9.6	9.3	35.0	35.7
OCF	(0.1)	(1.0)	(0.2)	1.0	0.9	4.0	5.7	1.6	3.8	2.0	1.9	9.3	6.6
OCF Margin	-0.2%	-1.9%	-1.9%	6.8%	5.2%	17.4%	8.3%	7.4%	13.6%	7.4%	7.2%	9.0%	6.7%
Acquisitions-Stand Alone			_		_				_				
Cisneros revenue	159.4	233.3	88.5	114.9	116.6	133.8	453.9	112.5	124.9	129.7	145.7	512.8	623.6
Cisneros cost of revenue	136.2	201.7	77.6	100.4	104.7	119.1	401.7	102.9	111.9	117.7	131.1	463.6	551.9
Cisneros opex ex-cost of revenue	13.2	17.4	4.6	6.3	5.0	7.1	23.0	3.9	6.1	3.6	4.0	17.5	25.9
Cisneros OCF	9.9	14.2	6.3	8.3	6.9	7.7	29.1	5.7	6.9	8.4	10.6	31.7	45.7
CI OCF Margin	6.2%	6.1%	7.1%	7.2%	5.9%	5.7%	6.4%	5.1%	5.5%	6.5%	7.3%	6.2%	7.3%
MediaDonuts revenue	0.0	28.5	9.6	12.0	12.1	18.8	52.5	17.2	18.9	19.7	28.2	84.0	85.3
MediaDonuts cost of revenue	0.0	20.9	7.2	8.4	9.7	14.7	40.0	12.9	14.1	14.8	21.2	63.0	64.0
MediaDonuts opex ex-cost of revenue	0.0	2.5	1.2	2.4	1.4	2.3	7.2	3.1	3.4	3.3	4.4	14.3	12.0
MediaDonuts OCF	0.0	5.0	1.2	1.2	1.0	1.8	5.3	1.2	1.3	1.6	2.7	6.7	9.3
MD OCF Margin		17.7%	12.7%	10.0%	8.5%	9.7%	10.0%	6.7%	6.8%	8.1%	9.4%	8.0%	10.9%
365 Digital revenue	0.0	0.0	0.0	0.0	0.0	1.9	1.9	2.1	2.8	2.6	2.2	9.7	28.0
365 Digital cost of revenue	0.0	0.0	0.0	0.0	0.0	1.5	1.5	1.7	2.2	2.1	1.7	7.8	22.4
365 Digital opex ex-cost of revenue	0.0	0.0	0.0	0.0	0.0	0.2	0.2	0.3	0.4	0.5	0.4	1.6	3.4
365 Digital OCF	0.0	0.0	0.0	0.0	0.0	0.2	0.2	0.1	0.2	0.0	0.0	0.3	2.2
365 Digital OCF Margin		10.0%	16.9%	16.9%	44.2%	11.5%	11.5%	4.3%	7.1%	0.8%	1.3%	3.5%	7.8%
Acquisitions-PF Adjustments													
Cisneros revenue													
Cisneros cost of revenue													
Cisneros opex ex-cost of revenue			0.1	0.1	0.1	0.1	0.5						
Cisneros OCF			(0.1)	(0.1)	(0.1)	(0.1)	(0.5)						
MediaDonuts revenue													
MediaDonuts cost of revenue					_								
MediaDonuts opex ex-cost of revenue		1.0	0.0	0.0	0.0	0.0	0.1						
MediaDonuts OCF		(1.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.1)						
365 Digital revenue													
365 Digital cost of revenue													
365 Digital opex ex-cost of revenue													
365 Digital OCF													
Acquisitions-Pro Forma													
Cisneros revenue	159.4	233.3	88.5	114.9	116.6	133.8	453.9	112.5	124.9	129.7	145.7	512.8	623.6
Cisneros cost of revenue	136.2	201.7	77.6	100.4	104.7	119.1	401.7	102.9	111.9	117.7	131.1	463.6	551.9
Cisneros opex ex-cost of revenue	13.2	17.4	4.8	6.4	5.2	7.2	23.6	3.9	6.1	3.6	4.0	17.5	25.9
Cisneros OCF	9.9	14.2	6.1	8.1	6.799	7.5	28.6	5.7	6.9	8.4	10.6	31.7	45.7
OCF Margin	6.2%	6.1%	6.9%	7.1%	5.8%	5.6%	6.3%	5.1%	5.5%	6.5%	7.3%	6.2%	7.3%
MediaDonuts revenue		28.5	9.6	12.0	12.1	18.8	52.5	17.2	18.9	19.7	28.2	84.0	85.3
MediaDonuts cost of revenue		20.9	7.2	8.4	9.7	14.7	40.0	12.9	14.1	14.8	21.2	63.0	64.0
MediaDonuts opex ex-cost of revenue		3.5	1.2	2.4	1.4	2.3	7.3	3.1	3.4	3.3	4.4	14.3	12.0
MediaDonuts OCF		4.0	1.2	1.2		1.8	4.2	1.2	1.3	1.6	2.7	6.7	9.3
OCF Margin													
365 Digital revenue		0.0	0.0	0.0	0.0	1.9	1.9	2.1	2.8	2.6	2.2	9.7	28.0
365 Digital cost of revenue		0.0	0.0	0.0	0.0	1.5	1.5	1.7	2.2	2.1	1.7	7.8	22.4
365 Digital opex ex-cost of revenue		0.0	0.0	0.0	0.0	0.2	0.2	0.3	0.4	0.5	0.4	1.6	3.4
365 Digital OCF		0.0	0.0	0.0	0.0	0.2	0.2	0.1	0.2	0.0	0.0	0.3	2.2
365 Digital OCF Margin													
Acquisitions-Adjustments to Reported													
Cisneros revenue	(159.4)	(144.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros cost of revenue	(136.2)	(125.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros opex ex-cost of revenue	(13.2)	(11.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros OCF pre-minority interest	(9.9)	(7.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
MediaDonuts revenue	0.0	(28.5)	-9.6	-12.0	0.0	0.0	(21.6)	0.0	0.0	0.0	0.0	0.0	0.0
MediaDonuts cost of revenue	0.0	(20.9)	-7.2	-8.4	0.0	0.0	(15.6)	0.0	0.0	0.0	0.0	0.0	0.0
MediaDonuts opex ex-cost of revenue	0.0	(3.5)	-1.2	-2.4	0.0	0.0	(3.6)	0.0	0.0	0.0	0.0	0.0	0.0
MediaDonuts OCF pre-minority interest	0.0	(4.0)	-1.2	-1.2	0.0	0.0	(2.4)	0.0	0.0	0.0	0.0	0.0	0.0
Memo: MediaDonuts minority interest	0.0	0.0					0.0					0.0	0.0
365 Digital revenue	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0
365 Digital cost of revenue	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0
365 Digital opex ex-cost of revenue	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0
365 Digital OCF pre-minority interest	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0
Memo: '365 Digital minority interest	0.0	0.0					0.0					0.0	0.0
Acquisitions-As Reported	L	_											
Cisneros revenue	0.0	89.2	88.5	114.9	116.6	133.8	453.9	112.5	124.9	129.7	145.7	512.8	623.6
Cisneros cost of revenue	0.0	76.3	77.6	100.4	104.7	119.1	401.7	102.9	111.9	117.7	131.1	463.6	551.9
Cisneros opex	0.0	6.1	4.8	6.4	5.2	7.2	23.6	3.9	6.1	3.6	4.0	17.5	25.9
Cisneros OCF	0.0	6.8	6.1	8.1	6.8	7.5	28.6	5.7	6.9	8.4	10.6	31.7	45.7
MediaDonuts revenue	<b> </b>	0.0	0.0	0.0	12.1	18.8	30.9	17.2	18.9	19.7	28.2	84.0	85.3
MediaDonuts cost of revenue	1	0.0	0.0	0.0	9.7	14.7	24.4	12.9	14.1	14.8	21.2	63.0	64.0
MediaDonuts opex		0.0	0.0	0.0	1.4	2.3	3.7	3.1	3.4	3.3	4.4	14.3	12.0
MediaDonuts OCF		0.0	0.0	0.0	0.0	1.8	1.8	1.2	1.3	1.6	2.7	6.7	9.3
365 Digital revenue		0.0	0.0	0.0	0.0	1.9	1.9	2.1	2.8	2.6	2.2	9.7	28.0
665 Digital cost of revenue	1	0.0	0.0	0.0	0.0	1.5	1.5	1.7	2.2	2.1	1.7	7.8	22.4
865 Digital opex		0.0	0.0	0.0	0.0	0.2	0.2	0.3	0.4	0.5	0.4	1.6	3.4
865 Digital OCF		0.0	0.0	0.0	0.0	0.2	0.2	0.1	0.2	0.0	0.0	0.3	2.2
Digital segment as reported		0.0	0.0	3.0	0.0	0.2	0.2	5.1	0.2	0.0	0.0	0.5	2.2
Digital segment as reported	68.9	143.3	101.5	130.2	146.1	177.5	555.3	153.7	174.4	179.1	202.2	709.4	835.1
Digital revenue Digital cost of revenue	36.8	106.9	85.0	109.0	124.3	148.399	466.7	129.9	1/4.4	179.1	169.0	593.0	694.3
	30.6			12.0	13.1	15.5	51.3	15.2	18.2			J93.U	
Digital opex	32.3	30.6	10.6							17.0	18.0	68.4	77.0

# Industry Capital Research

# **Entravision Communications (EVC)**

Recorded Education of Control (1997)   1400   140	Metrics	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Lager of gailly inversione growth   14-59%   2-1.8%   3-50%   45-50%   2-7.0%   45-50%   2-8.0%   45-7.0%   2-1.0%   3-1	Legacy growth													
2 Pro Ceff   -1.2 2%   -3.5%   -4.6%   -0.0%   7.2%   -0.2%   22.2%   25.5%   -4.0%   -0.2%	Reported digital revenue growth		108%	661%	1045%	970%	69%	288%	51%	34%	23%	14%	28%	18%
Legson gligal of one growth  Legson digital of C  Legson agent of C  L	Legacy digital revenue growth	-14.9%		-2.6%	34.5%	27.4%		26.9%	68.7%	81.8%	55.5%	13.8%	49.9%	-4.6%
Legacy digital COT Cinceres growth (Cinceres centering growth)  Cinceres for the control of the	2-yr CAGR		-18.2%	-5.3%	-4.6%	-0.6%	7.2%	-0.2%	28.2%	56.3%	40.8%	28.8%	37.9%	19.6%
Climente growth	Legacy digital opex growth		-24.1%	-14.4%	-9.2%	21.5%	-4.7%	-2.8%	34.0%	47.6%	46.7%	59.6%	46.9%	2.0%
Climeter revenue growth   64.6M   12.00m   173.4M   18.89%   36.99%   94.59   27.1M   8.70%   17.24   8.99%   13.05	Legacy digital OCF		822.5%	-71.9%	-184.0%	95.7%	532.7%	-661.1%	-757.3%	266.3%	119.3%	-52.6%	63.3%	-29.4%
2-yc Colfs	Cisneros growth			_	_				_	_	_			
Clienters opene «COR growth   31.5%   44.3%   88.2%   22.7%   5.1%   32.5%   3	Cisneros revenue growth		46.4%	120.0%	173.4%	118.9%	36.9%	94.5%	27.1%	8.7%	11.2%	8.9%	13.0%	21.6%
Clisteres OCF MediaDonnal growth WediaDonnal growth Wy MediaDonnal	2-yr CAGR			69.8%	73.6%	67.3%	65.5%	68.7%	67.2%	72.4%	56.1%	22.1%	48.3%	17.2%
Medialonus growth Wedialonus growth Wedialonus growth W 2 / C CARR   205.0%   19.2%   33.5%   41.3%   13.5%   13.5%   57.1%   52.2%   50.0%   59.9%   1.0%   2.7%	Cisneros opex ex-COR growth		31.5%	44.3%	88.2%	22.7%	5.1%	32.5%	-16.2%	-2.5%	-29.1%	-44.0%	-23.8%	47.6%
Media Dinks revenue growth y/y 205 (0% 1912/8 53.58) 41.3% 133.7%	Cisneros OCF		43%	266%	314%	122%	4%	105%	-9%	-17%	22%	39%	9%	44%
2.pc GAG	MediaDonuts growth					_			_	_				
MediaDonation store ex-COR growth y/y   1252   209%   548   596%   799%   1245   600%   600	MediaDonuts revenue growth y/y			205.0%	191.2%	53.5%	41.3%		79.1%	57.1%	62.8%	50.0%	59.9%	1.6%
Medialonats cost of revenue growth y/y Medialonats cost of growth y/ 350 Registal growth 350 Registal Coff growth y/y 350 Registal growth 350 Registal Coff growth y/y 350 Registal growth 350 Registal Coff growth y/y 350 Registal growth 350 Registal growth 350 Registal Coff growth y/y 350 Registal G	2-yr CAGR								133.7%	113.9%	58.1%	45.6%	71.8%	27.5%
MediaDomost OCF growth y/y  850 Digital prevenue growth y/y  850 Digital cost of revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue growth y/y  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue, PF, prox rated for 4C) by days EVC owned Gisnerox in 4Q20  1870 Digital revenue (PF, prox	MediaDonuts opex ex-COR growth y/y			38.7%			264.3%		166.6%		145.6%	90.1%		-16.2%
350 Digital revenue growth y/y	MediaDonuts cost of revenue growth y/y			192%	209%	54%	56%		79%	68%	52%	44%	57%	2%
35.0 Bigliat preemee growth vy    35.0 Bigliat preemee growth vy    35.0 Bigliat loc Coff Cord Browth vy    35.0 Bigliat Lock Coff Browth vy    36.0 Bigliat Lock Coff Browth vy    36.0 Bigliat Lock Coff Cord Browth vy    37.0 Bigliat Lock Coff Cord Browth vy    38.7 Bigliat Lock Coff Cord Browth vy    38.8 Bigliat Lock Coff Cord Browth vy    38.7 Bigliat Lock Coff Cord Browth vy    38.8 Bigliat Lock Coff Cord Browth vy    38.7 Bigliat Lock Coff Cord Browth vy    38.8 Bigliat Lock C	MediaDonuts OCF growth y/y			-803%	116%	-25%	-44%	5%	-6%	6%	56%	46%	27%	40%
330 Ligital reference growth vyly 350 Egital cone of reservant growth vyly 350	365 Digital growth					_								
35.0 Biglat LOS controverwal growth ly/solipial segment por formal growth by   550 Biglat LOS controvers ly   570 Biglat Segment growth by   570 Biglat S	365 Digital revenue growth y/y					•							408.8%	188.8%
35.0   Digital   OF   Provided   The Provided   T	365 Digital opex ex-COR growth y/y													
Digital regener por forms growth   28%   38%   38%   23%   23%   23%   14½   23%   18%   23%   18%   23%   14½   23%   18%   23%   18%   23%   14½   23%   18%   23%   14½   23%   18%   23%   14½   23%   12%   12%   12%   23%   23%   14½   23%   23%   14½   23%   13%   12%   12%   12%   12%   23%   23%   14½   23%   23%   14½   23%   23%   14½   23%   23%   14½   23%   23%   14½   23%   23%   14½   23%	365 Digital cost of revenue growth y/y												422%	189%
Digital revenue   Say	365 Digital OCF growth y/y												55%	539%
Digital revenue, PF, pro rated for 4Q by days EVC owned Claneros in 4Q20   104%   156%   107%   45%   90%   41%   23%   21%   14%   23%   21%   15%   15%   15%   15%   15%   15%   15%   15%   25%   124%   23%   21%   15%   25%   13%   15%   23%   23%   15%   25%   13%   15%   23%   23%   15%   25%   13%   23%   23%   23%   15%   25%   13%   23%   23%   23%   15%   25%   13%   15%   23%   23%   23%   23%   23%   23%   23%   23%   23%   23%   15%   23%	Digital segment pro forma growth													
Digital cot of revenue	Digital revenue		38%	96%	147%	95%	40%	83%	38%	23%	23%	14%	23%	18%
Digital open ex-cost of revenue   0%   8%   40%   29%   11%   21%   29%   26%   30%   16%   25%   13%   126   124%   12	Digital revenue, PF, pro rated for 4Q by days EVC own	ned Cisneros	in 4Q20	83%										
Digital OCF	Digital cost of revenue		46%	104%	156%	107%	45%	90%	41%	23%	21%	14%	23%	17%
Legacy Coff are rewnue/revenue  46.8% 45.3% 36.6% 56.6% 57.2% 57.4% 57.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Digital opex ex-cost of revenue		0%	8%	40%	29%	11%	21%	29%	26%	30%	16%	25%	13%
Legacy cost of revenue/revenue   \$3.3%   \$5.66%   \$5.67%   \$7.2%   \$7.	Digital OCF		76%	980%	681%	73%	25%	124%	21%	17%	56%	12%	24%	33%
Legacy OCR Margin ^ y/y Legacy Legacy Developed Legacy Leg	Legacy margins													
Legacy Open ex-CDR/revenue Legacy OCF margin   -0.28	Legacy cost of revenue/revenue	53.3%	56.6%	56.6%	56.7%	57.2%	57.4%	57.0%	56.6%	56.7%	57.2%	57.4%	57.0%	57.0%
Legacy OCF margin   -0.2%   -1.9%   -1.9%   -6.3%   5.2%   17.4%   8.3%   7.4%   13.6%   7.4%   7.2%   9.0%   6.7%   1.26c   0.7%   -2.4%   10.2%   -1.0%   -1.0%   -1.0%   -2.4%   -1.0%   -1.0%   -1.0%   -2.4%   -1.0%   -1.0%   -1.0%   -2.4%   -1.0%   -1.0%   -2.4%   -1.0%   -1.0%   -1.0%   -2.4%   -1.0%   -1.0%   -1.0%   -1.0%   -2.4%   -1.0%   -1	Legacy COR margin ^ y/y		3.3%	1.5%	0.0%	0.0%	0.0%	0.4%	0.0%	0.0%	0.0%	0.0%	-0.1%	0.0%
Legacy OCF margin ^ y/y Cisneros cost of revenue/revenue  85.5% 86.4% 87.7% 87.3% 89.7% 89.0% 88.5% 91.5% 89.6% 90.7% 90.0% 90.4% 88.5% Cisneros COR margin ^ y/y	Legacy opex ex-COR/revenue	46.8%	45.3%	45.3%	36.6%	37.6%	25.3%	34.7%	36.0%	29.7%	35.5%	35.4%	34.0%	36.3%
Clisneros margins	Legacy OCF margin	-0.2%	-1.9%	-1.9%	6.8%	5.2%	17.4%	8.3%	7.4%	13.6%	7.4%	7.2%	9.0%	6.7%
Claneros Cost of revenue/revenue	Legacy OCF margin ^ y/y		-1.7%	4.7%	17.6%	1.8%	13.4%	10.2%	9.3%	6.9%	2.1%	-10.2%	0.7%	-2.4%
Cisneros COR margin ^ y/y	Cisneros margins													
Cisneros OCF margin ^ \( \n' \)	Cisneros cost of revenue/revenue	85.5%	86.4%	87.7%	87.3%	89.7%	89.0%	88.5%	91.5%	89.6%	90.7%	90.0%	90.4%	88.5%
Cisneros EBITDA margin   1/y     -0.1%   2.8%   2.4%   0.1%   -1.8%   0.3%   -2.0%   -1.7%   0.6%   1.6%   -0.2%   1.2%	Cisneros COR margin ^ y/y		1.0%	-0.1%	0.0%	3.3%	3.4%	2.1%	3.8%	2.3%	1.0%	1.0%	1.9%	-1.9%
MediaDonuts margins  MediaDonuts cost of revenue/revenue  MediaDonuts CR margin ^ y/y  18.2%	Cisneros OCF margin ^ y/y		-0.1%	2.8%	2.4%	0.1%	-1.8%	0.3%	-2.0%	-1.7%	0.6%	1.6%	-0.2%	1.2%
MediaDonuts Cost of revenue/revenue   73.5%   75.0%	Cisneros EBITDA margin ^ y/y		-0.1%	2.8%	2.4%	0.1%	-1.8%	0.3%	-2.0%	-1.7%	0.6%	1.6%	-0.2%	1.2%
MediaDonuts COR margin ^ y/y   18.2%	MediaDonuts margins													
MediaDonuts OCF margin ^ y/y   18.2%	MediaDonuts cost of revenue/revenue		73.5%	75.0%	70.0%	80.3%	78.0%	76.2%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
18.2% -3.5% -9.0% -15.0%   -6.0% -3.2% -0.4% -0.3%   -2.1%   3.0%   365 Digital margins   365 Digital ost of revenue/revenue   80.0%   75.0%   70.0%   0.0%   78.0%   77.9%   80.0%   80.0%   80.0%   80.0%   80.0%   80.0%   365 Digital COR margin ^ y/y   -5.0%   -10.0%   -80.0%   -2.0%   -2.0%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%   -12.6%   -1.1	MediaDonuts COR margin ^ y/y			-3.5%	4.1%	0.0%	7.4%		0.0%	5.0%	-5.3%	-3.0%	-1.2%	0.0%
80.0%   75.0%   70.0%   0.0%   78.0%   77.9%   80.0%	MediaDonuts OCF margin ^ y/y			18.2%	-3.5%	-9.0%	-15.0%		-6.0%	-3.2%	-0.4%	-0.3%	-2.1%	3.0%
80.0%   75.0%   70.0%   70.0%   78.0%   77.9%   80.0	MediaDonuts EBITDA margin ^ y/y			18.2%	-3.5%	-9.0%	-15.0%		-6.0%	-3.2%	-0.4%	-0.3%	-2.1%	3.0%
365 Digital COR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital Segment margins Digital Segment cost of revenue/revenue 74.6% 83.7% 83.7% 83.7% 83.7% 83.6% 84.0% 84.5% 84.0% 84.5% 82.6% 83.8% 83.6% 84.0% 0.8% -1.1% -1.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	365 Digital margins													
365 Digital COR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital OCR margin ^ y/y 365 Digital Segment margins Digital Segment cost of revenue/revenue 74.6% 83.7% 83.7% 83.7% 83.7% 83.6% 84.0% 84.5% 84.5% 82.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.1% 83.1% 83.6% 83.1% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.8% 83.6% 83.1% 83.6% 83.1% 83.6% 83.1% 83.6% 83.6% 83.1% 83.6% 83.1% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 84.0% 0.8% -1.1% -1.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	365 Digital cost of revenue/revenue		80.0%	75.0%	70.0%	0.0%	78.0%	77.9%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%
6.9%   6.9%   34.2%   1.5%   -12.6%   -9.7%   -43.4%   -10.2%   -8.0%   4.2%	365 Digital COR margin ^ y/y			-5.0%	-10.0%	-80.0%	-2.0%		5.0%	10.0%	80.0%	2.0%	2.1%	0.0%
Digital Segment margins Digital Segment cost of revenue/revenue 74.6% 83.7% 83.7% 83.7% 85.1% 83.6% 84.0% 84.5% 82.6% 83.8% 83.6% 83.6% 83.6% 83.6% 83.1% 83.1% 83.1% 83.6% 84.0% 84.5% 84.0% 84.5% 84.6% 84.0% 84.5% 84.6% 83.8% 83.6% 83.6% 83.6% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.1% 83.6% 84.0% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.5% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.0% 84.5% 84.0% 84.0% 84.0% 84.5% 84.0% 84	365 Digital OCF margin ^ y/y			6.9%		34.2%	1.5%		-12.6%	-9.7%	-43.4%	-10.2%	-8.0%	4.2%
Digital Segment cost of revenue/revenue  74.6% 83.7% 83.7% 85.1% 83.6% 84.0% 84.5% 82.6% 83.8% 83.6% 83.6% 83.1% MediaDonuts COR margin ^ y/y  MediaDonuts OCF margin ^ y/y  MediaDonuts EBITDA margin ^ y/y  Digital Segment reported revenue mix:  Digital as % of company revenue  25% 42% 68% 73% 73% 73% 76% 78% 79% 77% 79% 78% 83% 83.6% 83.6% 83.6% 83.6% 83.1% 83.6% 83.6% 83.1% 83.6% 83.1% 83.6% 83.6% 83.1% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6% 83.6% 83.8% 83.6%	Digital Segment margins													
MediaDonuts COR margin ^ y/y   28.6%   27.0%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   2.3%   27.9%   27.9%   2.3%   27.9%   27	Digital Segment cost of revenue/revenue		74.6%	83.7%	83.7%	85.1%	83.6%	84.0%	84.5%	82.6%	83.8%	83.6%	83.6%	83.1%
MediaDonuts OCF margin ^ y/y   -83.7% -97.9% -152.9% -363.3%   -97.9% -363.3%   -97.9% -363.3%   -97.9% -363.3%   -97.9% -37.9	MediaDonuts COR margin ^ y/y			28.6%	27.0%	27.9%	2.3%		0.8%	-1.1%	-1.3%	0.0%	-0.5%	-0.4%
Segret   S	MediaDonuts OCF margin ^ y/y			-83.7%	-97.9%	-152.9%	-363.3%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Digital as % of company revenue 25% 42% 68% 73% 73% 76% 73% 78% 79% 77% 79% 78% 83% 83% 61 cisneros Interactive as % of digital segment revenue 62% 87% 88% 80% 75% 82% 73% 72% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 72% 72% 75% 75% 75% 75% 75% 75% 75% 75% 75% 75	MediaDonuts EBITDA margin ^ y/y			-83.7%	-97.9%	-152.9%	-363.3%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Digital as % of company revenue 25% 42% 68% 73% 73% 76% 73% 78% 79% 77% 79% 78% 83% 83% 61 cisneros Interactive as % of digital segment revenue 62% 87% 88% 80% 75% 82% 73% 72% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 72% 75% 75% 82% 73% 72% 72% 72% 72% 72% 75% 75% 75% 75% 75% 75% 75% 75% 75% 75	Digital Segment reported revenue mix:													
Cisneros Interactive as % of digital segment revenue 62% 87% 88% 80% 75% 82% 73% 72% 72% 72% 72% 75%  MediaDonuts as % of digital segment revenue 0 0 0 0 0 8% 11% 6% 111% 11% 11% 14% 12% 10%  Legacy digital as % of digital segment revenue 38% 13% 12% 12% 13% 12% 14% 16% 15% 13% 15% 12% 0 0 0 0 0 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 0 1 0	Digital as % of company revenue	25%	42%	68%	73%	73%	76%	73%	78%	79%	77%	79%	78%	83%
Legacy digital as % of digital segment revenue     38%     13%     12%     12%     13%     12%     14%     16%     15%     13%     15%     12%       365 Digital as % of digital segment revenue     0%     0%     0%     0%     1%     0%     1%     2%     1%     1%     1%     3%       Digital Segment revenue       0%     0%     0%     0%     1%     0%     1%     2%     1%     1%     1%     3%       Digital Segment OCF     118%     104%     89%     78%     56%     77%     67%     57%     70%     70%     66%     72%       Media Donuts as % of digital segment OCF     0%     0%     0%     0%     0%     13%     5%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     0%     2%     1%     1%     2%     0%     0%     1%     3%	Cisneros Interactive as % of digital segment revenue		62%	87%	88%	80%	75%	82%	73%	72%	72%	72%	72%	75%
Legacy digital as % of digital segment revenue     38%     13%     12%     12%     13%     12%     14%     16%     15%     13%     15%     12%       365 Digital as % of digital segment revenue     0%     0%     0%     0%     1%     0%     1%     1%     1%     1%     1%     1%     3%       Digital Segment revenue     0%     0%     0%     0%     1%     0%     1%     1%     1%     1%     1%     1%     1%     3%       Digital segment OCF     118%     104%     89%     78%     56%     77%     67%     57%     70%     70%     66%     72%       MediaDonuts as % of digital segment OCF     0%     0%     0%     0%     13%     5%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     0%     2%     1%     1%     2%     0%     0%     0%     1%	MediaDonuts as % of digital segment revenue		0%	0%	0%	8%	11%	6%	11%	11%	11%	14%	12%	10%
Digital Segment reported OCF mix:       Cisneros Interactive as % of digital segment OCF     118%     104%     89%     78%     56%     77%     67%     57%     70%     70%     66%     72%       MediaDonuts as % of digital segment OCF     0%     0%     0%     0%     0%     13%     11%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     0%     0%     1%     1%     2%     0%     0%     1%     3%	Legacy digital as % of digital segment revenue		38%	13%	12%	12%	13%	12%	14%	16%	15%	13%	15%	12%
Digital Segment reported OCF mix:       Cisneros Interactive as % of digital segment OCF     118%     104%     89%     78%     56%     77%     67%     57%     70%     70%     66%     72%       MediaDonuts as % of digital segment OCF     0%     0%     0%     0%     0%     13%     11%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     0%     0%     1%     1%     2%     0%     0%     1%     3%	365 Digital as % of digital segment revenue												I	3%
Cisneros Interactive as % of digital segment OCF     118%     104%     89%     78%     56%     77%     67%     57%     70%     70%     66%     72%       Media Donuts as % of digital segment OCF     0%     0%     0%     0%     13%     5%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     2%     1%     1%     2%     0%     0%     1%     3%	Digital Segment reported OCF mix:													
MediaDonuts as % of digital segment OCF     0%     0%     0%     0%     13%     11%     13%     17%     14%     15%       Legacy digital as % of digital segment OCF     -18%     -4%     11%     10%     29%     15%     19%     31%     17%     12%     19%     10%       365 Digital as % of digital segment OCF     0%     0%     0%     0%     2%     1%     1%     2%     0%     0%     1%     3%	Cisneros Interactive as % of digital segment OCF		118%	104%	89%	78%	56%	77%	67%	57%	70%	70%	66%	72%
Legacy digital as % of digital segment OCF -18% -4% 11% 10% 29% 15% 19% 31% 17% 12% 19% 10% 365 Digital as % of digital segment OCF 0% 0% 0% 0% 2% 1% 1% 2% 0% 0% 1% 3%	MediaDonuts as % of digital segment OCF			0%	0%	0%	13%	5%	13%	11%	13%	17%	14%	15%
365 Digital as % of digital segment OCF 0% 0% 0% 0% 2% 1% 1% 2% 0% 0% 1% 3%	Legacy digital as % of digital segment OCF													
	365 Digital as % of digital segment OCF												I	3%
Minority interest 2.5 1.6 2.6 1.8 0.0 5.9 0.0 0.0 0.0 0.0 0.0 0.0														
	Minority interest		2.5	1.6	2.6	1.8	0.0	5.9	0.0	0.0	0.0	0.0	0.0	0.0

Note: Legacy digital is EVC's digital segment excluding Cisneros Interactive, MediaDonuts and 365 Digital. Source: Industry Capital Research estimates and company data

Figure 10: Forecast Drivers—Television Segment

millions ELEVISION SEGMENT elevision PF Rev Growth eported TV revenue	2016A 0.3%	2017A -7.2%	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1022A	2022A	3Q22E	4022E		
elevision PF Rev Growth eported TV revenue	0.3%			2019A												
eported TV revenue															2022E	2023E
			2.5%	-1.4%	3.2%	-7.9%	26.3%	-3.5%	-20.3%	-6.9%	-16.0%	-6.0%	-3.4%	-6.5%	-7.6%	-9.0%
	\$159.5	\$148.1	\$151.7	\$149.7	\$154.5	\$36.1	\$34.1	\$36.5	\$40.2	\$146.8	\$30.9	\$32.4	\$35.2	\$37.6	\$136.1	\$123.5
Growth	7.4%	-7.2%	2.5%	-1.4%	3.2%	-7.9%	26.3%	-3.5%	-20.3%	-4.9%	-14.5%	-4.9%	-3.4%	-6.5%	-7.3%	-9.2%
V non-recurring items:			_	_		_	_	_				_	_			
V Political/Census	8.6	0.2	9.8	0.2	22.6	0.0	0.0	0.4	0.4	0.8	1.3	2.8	3.2	7.3	14.6	0.2
ssm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental political	8.6	0.2	9.8	0.2	22.6	0.0	0.0	0.4	0.4	0.8	1.3	2.8	3.2	7.3	14.6	0.2
V revenue ex political	151.0	147.9	141.9	149.4	131.9	36.1	34.1	36.1	39.8	146.0	29.6	29.6	32.0	30.3	121.4	123.3
Growth ex Political	1.8%	-2.0%	-4.0%	5.3%	-11.7%	6.4%	32.5%	9.6%	1.1%	10.7%	-18.1%	-13.1%	-11.3%	-24.0%	-16.9%	1.6%
etransmission Consent	29.6	31.4	35.1	35.4	36.8	9.6	9.3	9.1	8.9	37.0	9.2	9.0	8.9	9.0	36.2	35.4
ssm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental Retrans	29.6	31.4	35.1	35.4	36.8	9.6	9.3	9.1	8.9	37.0	9.2	9.0	8.9	9.0	36.2	35.4
V revenue ex Retrans	130.0	116.6	116.7	114.3	117.7	26.5	24.8	27.3	31.3	109.9	21.7	23.4	26.3	28.6	99.9	88.1
Growth ex Retrans	7.6%	-10.2%	0.0%	-2.0%	3.0%	-10.7%	40.6%	-4.8%	-25.0%	-6.6%	-18.2%	-5.6%	-3.8%	-8.6%	-9.1%	-11.8%
V World Cup/Other Soccer	1.5	0.0	0.0	0.0	0.0	0.0	0.5	1.5	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
ssm: % Incremental to Core	25.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental World Cup	0.4	0.0	0.0	0.0	0.0	0.0	0.5	1.5	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
V revenue ex WC	159.1	148.1	151.7	149.7	154.5	36.1	33.6	35.0	40.2	144.8	30.9	32.4	35.2	37.6	136.1	123.5
Growth ex WC	7.1%	-7.0%	2.5%	-1.4%	3.2%	-7.9%	24.5%	-7.5%	-20.3%	-6.2%	-14.5%	-3.5%	0.7%	-6.5%	-6.1%	-9.2%
V Acquisitions/Dispositions (inc. Affiliations)		(6.4)	(10.9)	(10.6)	(9.4)	(2.1)	(1.6)	(2.8)	(3.3)	(9.8)	(6.5)	(6.1)	(7.5)	(7.2)	(27.3)	(28.5)
ssm: % Incremental to Core		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental M&A	0.0	(6.4)	(10.9)	(10.6)	(9.4)	(2.1)	(1.6)	(2.8)	(3.3)	(9.8)	(6.5)	(6.1)	(7.5)	(7.2)	(27.3)	(28.5)
V revenue ex M&A	159.5	154.5	162.6	160.3	163.9	38.2	35.6	39.2	43.6	156.6	37.4	38.5	42.7	44.8	163.4	152.0
Growth ex M&A	7.4%	-3.2%	5.3%	-1.5%	2.3%	-7.4%	24.9%	-2.8%	-19.0%	-4.4%	-2.0%	8.0%	8.7%	2.9%	4.3%	-7.0%
pectrum usage/auction	1.5	0.0	3.6	13.1	5.4	2.8	1.1	1.1	1.1	6.2	1.5	1.7	1.7	1.8	6.6	5.0
ssm: % Incremental to Core	25.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental Spectrum Usage	0.4	0.0	3.6	13.1	5.4	2.8	1.1	1.1	1.1	6.2	1.5	1.7	1.7	1.8	6.6	5.0
V revenue ex Spectrum Usage	159.1	148.1	148.2	136.6	149.0	33.2	33.0	35.3	39.1	140.7	29.3	30.7	33.6	35.9	129.5	118.5
Growth ex Spectrum Usage	7.1%	-7.0%	0.1%	-7.8%	9.1%	-12.1%	28.7%	-3.0%	-20.4%	-5.6%	-11.8%	-6.8%	-5.1%	-8.3%	-8.0%	-8.5%
F TV revenue ex-all non-recurring	120.7	122.9	114.2	111.6	99.2	25.7	24.7	27.1	33.1	110.7	25.4	25.1	28.8	26.7	106.0	111.5
F TV revenue growth ex all non-recurring	1.5%	1.8%	-7.1%	-2.3%	-11.2%	2.8%	49.3%	8.4%	1.8%	11.6%	-1.3%	1.3%	6.5%	-19.4%	-4.3%	5.2%
TV rev grth ex all non-rec 2-yr CAGR		1.7%	-2.7%	-4.7%	-6.8%	-1.6%	-5.4%	-1.3%	5.8%	-0.4%	0.7%	22.9%	7.4%	-9.5%	3.4%	0.3%
F TV advertising growth ex-political		-3.8%	-11.3%	-2.2%	-11.2%	2.8%	57.8%	15.1%	1.8%	14.7%	-20.3%	-19.9%	-17.2%	-34.5%	-23.6%	5.4%
TV ad rev grth ex political 2-yr CAGR		-1.9%	-7.6%	-6.9%	-6.8%	-1.6%	-2.7%	1.7%	5.8%	1.0%	-9.5%	12.4%	-2.3%	-18.4%	-6.3%	-10.2%
F TV revenue growth ex-political		-2.0%	-4.0%	5.3%	-11.7%	6.4%	32.5%	9.6%	1.1%	10.7%	-18.1%	-13.1%	-11.3%	-24.0%	-16.9%	1.6%
TV rev grth ex political 2-yr CAGR		-0.1%	-3.0%	0.5%	-3.6%	-2.9%	-5.4%	-0.5%	4.2%	-1.1%	-6.6%	7.3%	-1.4%	-12.3%	-4.1%	-8.1%
F TV advertising growth		-10.0%	-3.0%	-10.5%	10.9%	-16.4%	45.6%	-4.1%	-25.2%	-7.6%	-14.8%	-8.2%	-6.1%	-11.1%	-10.0%	-10.9%

Source: Company reports; Industry Capital Research estimates

Figure 11: Forecast Drivers—Radio Segment

millions										_						
ADIO SEGMENT	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
adio PF Rev Growth	-0.4%	-11.8%	-4.5%	-13.9%	-15.9%	-3.5%	108.2%	42.5%	-0.5%	23.4%	9.7%	-0.5%	3.4%	0.2%	3.1%	-12.0%
ro forma radio:																
evenue	\$75.8	\$66.9	\$63.9	\$55.0	\$46.3	\$11.3	\$14.1	\$16.4	\$16.1	\$58.0	\$12.6	\$14.9	\$17.0	\$16.2	\$60.7	\$52.6
Growth	-0.4%	-11.8%	-4.5%	-13.9%	-15.9%	-3.5%	108.2%	42.5%	-0.5%	25.4%	11.4%	5.8%	3.4%	0.2%	4.6%	-13.3%
adio non-recurring items:																
olitical/Census	2.1	0.1	2.2	0.1	5.9	0.0	0.0	0.6	0.2	0.8	0.3	0.6	1.0	1.7	3.6	0.1
ssm: % Incremental to Core	50.0%	50.0%	50.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental political	2.1	0.1	1.1	0.1	5.9	0.0	0.0	0.6	0.2	0.8	0.3	0.6	1.0	1.7	3.6	0.1
adio revenue ex political	73.8	66.9	62.8	54.9	40.4	11.3	14.1	15.9	15.9	57.2	12.3	14.3	16.0	14.5	57.1	52.6
Growth ex Political	-2.7%	-9.3%	-6.0%	-12.6%	-26.4%	5.5%	128.5%	54.2%	20.4%	41.6%	8.7%	1.6%	0.8%	-8.9%	-0.1%	-8.0%
TR	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ssm: % Incremental to Core	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental NTR	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
adio revenue ex NTR	35.1	36.2	36.2	38.4	39.5	11.3	14.1	16.4	16.1	39.5	12.6	14.9	17.0	16.2	39.5	39.5
Growth ex NTR	3.0%	3.0%	0.0%	6.1%	3.0%	-3.5%	108.2%	42.5%	-0.5%	0.0%	11.4%	5.8%	3.4%	0.2%	0.0%	0.0%
Vorld Cup/Other Soccer			1.9							0.0%					0.0	
ssm: % Incremental to Core	66.7%	66.7%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
ncremental World Cup			1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
adio revenue ex WC	75.8	66.9	63.9	55.0	46.3	11.3	14.1	16.4	16.1	58.0	12.6	14.9	17.0	16.2	60.7	52.6
Growth ex WC	1	-11.8%	-4.5%	-13.9%	-15.9%	-3.5%	108.2%	42.5%	-0.5%	25.4%	11.4%	5.8%	3.4%	0.2%	4.6%	-13.3%
evenue	73.8	66.9	61.8	54.9	40.4	11.3	14.1	15.9	15.9	57.2	12.3	14.3	16.0	14.5	57.1	52.6
Radio revenue growth ex all non-recurring	-2.4%	-9.3%	-7.5%	-11.2%	-26.4%	5.5%	128.5%	54.2%	20.4%	41.6%	8.7%	1.6%	0.8%	-8.9%	-0.1%	-8.0%
Radio rev grth ex all non-rec 2-yr CAGR	1	-5.9%	-8.4%	-9.4%	-19.2%	-2.7%	-0.9%	3.7%	7.2%	2.0%	7.1%	52.3%	24.7%	4.7%	18.9%	-4.1%



Figure 12: Forecast Drivers—Operating Expense

In millions																
OPERATING EXPENSE	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Television PF Opex Growth				0.1%	-4.2%	-8.6%	10.0%	6.2%	-2.6%	-0.3%	-3.2%	-0.3%	-0.6%	-1.7%	-1.5%	-8.0%
Radio PF Opex Growth				-4.5%	-26.3%	-16.9%	8.2%	0.8%	-5.5%	-5.4%	-3.0%	4.0%	6.7%	1.7%	2.3%	-7.0%
Pro forma consolidated:																
Opex ex-cost of revenue	\$160.2	\$168.4	\$176.8	\$173.4	\$153.3	\$40.4	\$41.4	\$43.0	\$48.1	\$172.9	\$43.9	\$48.3	\$47.5	\$50.0	\$189.6	\$188.9
Growth	4.6%	5.1%	5.0%	-1.9%	-11.6%	0.4%	25.4%	26.2%	4.6%	12.8%	8.5%	16.5%	10.4%	4.0%	9.7%	-0.4%
Non-recurring opex items:																
M&A (Cisneros, MediaDonuts. 365 acquisitions)	0.0	0.0	0.0	0.0	5.7	4.8	6.4	6.5	9.7	27.5	7.4	9.9	7.4	8.8	33.4	41.3
Assm: % Incremental	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Incremental Cisneros	0.0	0.0	0.0	0.0	5.7	4.8	6.4	6.5	9.7	27.5	7.4	9.9	7.4	8.8	33.4	41.3
Opex ex Cisneros adjustment	160.2	168.4	176.8	173.4	147.6	35.7	35.0	36.5	38.3	145.5	36.5	38.4	40.1	41.2	156.2	147.6
Growth ex Cisneros	4.6%	5.1%	5.0%	-1.9%	-14.9%	-11.5%	6.0%	7.1%	-4.7%	-1.5%	2.4%	9.6%	9.8%	7.6%	7.4%	-5.5%
Fixed & variable cost reductions	0.0	0.0	0.0	0.0	(27.2)	(5.0)	(5.8)	(11.4)	(10.6)	(32.8)	(6.4)	(7.8)	(14.4)	(13.2)	(41.8)	(39.7)
Assm: % Incremental	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Incremental cost reductions	0.0	0.0	0.0	0.0	(27.2)	(5.0)	(5.8)	(11.4)	(10.6)	(32.8)	(6.4)	(7.8)	(14.4)	(13.2)	(41.8)	(39.7)
Opex ex cost reductions adjustment	0.0	168.4	176.8	173.4	180.5	45.4	47.3	54.4	58.6	205.7	50.3	56.1	61.8	63.2	231.4	39.7
Growth ex cost reductions	-27.8%		5.0%	-1.9%	4.1%	12.8%	20.5%	20.7%	4.8%	14.0%	10.7%	18.7%	13.6%	7.9%	12.5%	-82.8%
Salary true-up	0.0	0.0	0.0	0.0	2.0	0.0	0.7	0.7	0.7	2.0	0.0	0.8	0.8	0.8	2.3	2.2
Assm: % Incremental	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Incremental salary true-up	0.0	0.0	0.0	0.0	2.0	0.0	0.7	0.7	0.7	2.0	0.0	0.8	0.8	0.8	2.3	2.2
Opex ex salary true-up	0.0	168.4	176.8	173.4	151.3	40.4	40.8	42.3	47.4	170.9	43.9	47.5	46.7	49.2	187.3	(2.2)
Growth ex salary true-up			5.0%	-1.9%	-12.7%	0.4%	23.4%	24.3%	7.9%	13.0%	8.5%	16.5%	10.3%	3.9%	9.6%	-101.2%
Opex ex-non-recurring	160.2	168.4	176.8	173.4	172.8	40.7	40.2	47.2	48.2	176.3	42.9	45.4	53.6	53.7	195.6	185.1
Opex growth ex all non-recurring	8.0%	5.1%	5.0%	-1.9%	-0.3%	1.0%	2.4%	4.8%	-0.1%	2.0%	5.5%	13.0%	13.6%	11.3%	11.0%	-5.4%
Opex grth ex all non-rec 2-yr CAGR		6.5%	5.0%	1.5%	-1.1%	-2.5%	-3.6%	4.5%	4.5%	0.8%	3.2%	7.6%	9.1%	5.5%	6.4%	2.5%
Revenue-driven variable expense	41.1	36.7	35.4	31.2	31.7	7.0	7.6	8.5	9.3	32.3	6.5	7.3	8.3	8.6	30.8	27.2
Non-sales opex ex-non-recurring	119.1	131.7	141.4	142.1	141.1	33.7	32.6	38.7	39.0	143.9	36.4	38.1	45.3	45.1	164.8	157.9
Non-sales opex growth ex all non-recurring	9.3%	10.5%	7.4%	0.5%	-0.7%	4.3%	-5.8%	3.7%	5.5%	2.0%	8.0%	16.7%	17.2%	15.8%	14.5%	-4.2%
Non-sales opex grth ex all non-rec 2-yr CAGR		9.9%	8.9%	3.9%	-0.1%	-2.6%	-3.9%	4.7%	4.0%	0.6%	6.1%	4.8%	10.2%	10.5%	8.1%	4.7%
Source: Company reports; Industry Capital Research estimates																

Note: The above figure attempts to estimate core opex growth excluding the impact of variable sales expense by deducting 20% of estimated broadcast advertising revenue in all periods.

Figure 13: Financial Statement Forecasts supporting our valuation

In millions, except per share data																
AS REPORTED	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Net revenue:																
Television	\$159.5	\$148.1	\$151.7	\$149.7	\$154.5	\$36.1	\$34.1	\$36.5	\$40.2	\$146.8	\$30.9	\$32.4	\$35.2	\$37.6	\$136.1	123.5
Radio	75.8	66.9	63.9	55.0	46.3	11.3	14.1	16.4	16.1	58.0	12.6	14.9	17.0	16.2	60.7	52.6
Net broadcast revenue	235.4	215.0 57.1	215.7 81.0	204.7 68.9	200.7 143.3	47.4	48.2	52.9	56.4	204.9	43.5	47.3 174.4	52.2	53.8 202.2	196.8	176.1 835.1
Digital	23.1					101.5	130.2	146.1	177.5	555.3	153.7		179.1		709.4	
Total net revenue (core)	258.5	272.1	296.6	273.6	344.0	148.9	178.4	199.0	233.9	760.2	197.2	221.7	231.3	256.0	906.2	1,011.2
Revenue from spectrum usage rights		263.9	1.2	0.0	0.0					0.0					0.0	0.0
Total net revenue	258.5	536.0	297.8	273.6	344.0	148.9	178.4	199.0	233.9	760.2	197.2	221.7	231.3	256.0	906.2	1,011.2
Cost of Revenue																
Television		0.0														
Radio		0.0														
Digital	9.5	33.0	45.1	36.8	106.9	84.8	109.0	124.3	148.4	466.5	129.9	144.0	150.1	169.0	593.0	694.3
Digital cost of revenue as % of revenue	41.2%	57.8%	55.7%	53.3%	74.6%	83.5%	83.7%	85.1%	83.6%	84.0%	84.5%	82.6%	83.8%	83.6%	83.6%	83.1%
Total cost of revenue (core)	9.5	33.0	45.1	36.8	106.9	84.8	109.0	124.3	148.4	466.5	129.9	144.0	150.1	169.0	593.0	694.3
Cost of revenue from spectrum usage rights (television)		12.340														
Total cost of revenue	9.5	45.3	45.1	36.8	106.9	84.8	109.0	124.3	148.4	466.5	129.9	144.0	150.1	169.0	593.0	694.3
Opex			1						ı						Į.	
Television opex	83.6	81.7	84.3	84.4	80.9	19.9	19.5	20.1	21.8	81.4	19.2	19.7	20.0	21.2	80.2	73.8
Radio opex	65.4	63.3	59.4	56.7	41.8	9.7	9.9	9.8	10.7	40.0	9.4	10.4	10.4	10.8	41.0	38.1
Digital opex	11.2	23.4	33.1	32.3	30.6	10.9	12.0	13.1	15.5	51.5	15.2	18.2	17.0	18.0	68.4	77.0
Total opex (core)	160.2	168.4	176.8	173.4	153.3	40.4	41.4	43.0	48.1	172.9	43.9	48.3	47.5	50.0	189.6	188.9
	160.2	108.4	176.8	1/3.4	193.3	40.4	41.4	43.0	48.1	172.9	43.9	46.3	47.5	30.0	189.6	188.9
Spectrum usage rights	450.3	450.4	476.0	472.4	452.2	40.4		43.0	40.4	472.0	43.0	40.3	47.5	500	400.5	400.0
Total Opex	160.2	168.4	176.8	173.4	153.3	40.4	41.4	43.0	48.1	172.9	43.9	48.3	47.5	50.0	189.6	188.9
OCF																
Television OCF	75.9	66.3	67.4	65.2	73.6	\$16.2	\$14.5	\$16.3	\$18.4	65.4	\$11.6	\$12.6	\$15.2	\$16.4	55.9	49.7
TV OCF Margin	47.6%	44.8%	44.4%	43.6%	47.6%	44.9%	42.7%	44.7%	45.7%	44.6%	37.7%	39.1%	43.1%	43.6%	41.1%	40.2%
Incremental Margin	-566.3%	83.6%	30.3%	105.6%	173.4%					106.6%					88.9%	49.0%
Radio OCF	10.5	3.6	4.6	(1.7)	4.5	1.6	4.2	6.7	5.5	18.0	3.2	4.6	6.6	5.4	19.7	14.5
Radio OCF margin	13.8%	5.4%	7.1%	-3.1%	9.7%	14.4%	29.9%	40.5%	33.9%	31.0%	25.5%	30.5%	38.6%	33.4%	32.5%	27.6%
						14.4%	29.9%	40.5%	33.9%		25.5%	30.5%	38.0%	33.4%	32.5%	
Incremental Margin	1189.2%	76.7%	-31.0%	70.1%	-70.4%		_	-	_	114.9%	_	_			_	64.4%
Digital OCF	2.4	0.7	2.8	(0.1)	5.7	5.9	9.167	8.7	13.6	37.3	8.6	12.2	12.0	15.2	48.0	63.8
Digital OCF margin	10.2%	1.3%	3.4%	-0.2%	4.0%	5.8%	7.0%	6.0%	7.6%	6.7%	5.6%	7.0%	6.7%	7.5%	6.8%	7.6%
Incremental Margin	28.8%	-4.8%	8.5%	23.9%	7.9%					7.7%					6.9%	12.6%
Total OCF (core)	88.7	70.7	74.8	63.4	83.8	23.7	27.9	31.7	37.4	120.8	23.4	29.4	33.8	37.0	123.6	128.0
Margin	34.3%	26.0%	25.2%	23.2%	24.4%	15.9%	15.7%	15.9%	16.0%	15.9%	11.9%	13.2%	14.6%	14.5%	13.6%	12.7%
Incremental Margin	-114.5%	-132.9%	16.6%	49.1%		8.4%	16.7%	7.8%	-4.8%	20.07.	-0.6%	3.3%	6.5%	-1.8%		
Spectrum sales	0.0	251.6	1.2	0.0	0.0	0.470	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
										0.0						
Total OCF	88.7	322.3	75.9	63.4	83.8	23.7	27.9	31.7	37.4	120.8	23.4	29.4	33.8	37.0	123.6	128.0
Total OCF Margin	34.3%	60.1%	25.5%	23.2%	24.4%	15.9%	15.7%	15.9%	16.0%	15.9%	11.9%	13.2%	14.6%	14.5%	13.6%	12.7%
Incremental Margin	-114.5%	84.2%	103.4%	51.6%		8.4%	16.7%	7.8%	-4.8%		-0.6%	3.3%	6.5%	-1.8%		
							_	_		_						
Corporate Expense	24.5	27.9	26.9	28.1	27.8	7.2	7.3	7.3	11.2	33.0	8.7	8.5	9.0	9.7	36.0	37.1
GAAP EBITDA	64.2	294.4	49.1	35.4	56.0	16.6	20.6	24.4	26.2	87.8	14.7	20.8	24.8	27.3	87.6	91.0
Corporate non-cash comp	3.7	4.9	5.1	3.6	3.9	0.8	0.8	0.8	4.0	6.4	1.6	1.7	1.6	1.5	6.5	6.6
corporate non cash comp	3.7	4.5	3.1	3.0	3.3	0.0	0.0	0.0	4.0	0.4	1.0	2.7	1.0	2.3	0.5	0.0
Q																
Opex adjustments to cash:																
Amortization of syndication contracts	(0.4)	(0.5)	(0.7)	(0.5)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.5)
Payments on syndication contracts	(0.4)	(0.4)	(0.6)	(0.5)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.5)
Non-cash comp in direct opex	1.3	1.2	0.7	0.7	1.2	0.3	0.3	0.3	2.3	3.2	1.0	0.9	0.9	1.1	3.9	4.0
Non-recurring cash severance			0.8	2.3	1.7	0.0			0.4	0.4					Į.	
EBITDA attributable to redeemable noncontrolling interest	1				3.4	2.8	4.3	2.0	0.0	9.1	0.0	0.0	0.0	0.0	0.0	0.0
Total opex (positive) adjustments to cash	(1.3)	(1.2)	(1.5)	(2.9)	0.5	2.5	3.9	1.7	(2.7)	5.5	(1.0)	(0.9)	(0.9)	(1.1)	(3.9)	(4.0)
	(1.5)	(1.1)	(1.5)	(2.5)	0.5	2.3	3.3	2.7	(2.7)	3.3	(1.0)	(5.5)	(5.5)	(1.1)	(3.3)	(4.0)
Foreign currency (gain) loss	0.0	0.4	1.6	0.8	(1.1)	0.6	(0.3)	0.2	0.1	0.5	(0.8)	1.0	0.3	(0.4)	0.0	0.0
oreign corresp (gain) ioss	0.0	0.4	1.0	0.8	(1.1)	0.0	(0.5)	0.2	0.1	0.5	(0.0)	1.0	0.5	(0.4)	0.0	0.0
Total Adjusted EBITDA	69.2	300.1	54.0	41.2	60.4	14.2	17.8	23.3	32.9	88.2	18.1	22.5	27.0	30.4	98.0	101.6
									ı						Į.	
Other opex for spectrum (in corporate)		2.1	1.2												_	_
Adjusted EBITDA (core)	69.2	50.6	54.0	41.2	60.4	14.2	17.8	23.3	32.9	88.2	18.1	22.5	27.0	30.4	98.0	101.6
Memo: adj. EBITDA (core) reported	69.2	50.6	54.0	41.2	60.4	14.2	17.8	23.2	32.9	88.0	18.1					
Model variance: adj. EBITDA	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.1	(0.0)	0.1	(0.0)				Į.	
Adj. EBITDA core margin	26.8%	18.6%	18.2%	15.1%	17.6%	9.5%	10.0%	11.7%	14.0%	11.6%	9.2%	10.1%	11.7%	11.9%	10.8%	10.0%
Incremental Margin	-161.7%	-137.3%	14.0%	55.6%	27.3%	5.3%	12.1%	5.1%	0.3%	6.7%	8.1%	10.8%	11.5%	-11.1%	6.7%	3.4%
merementar Margini	-101.7%	.131.3%	14.0%	22.0%	27.370	3.370	12.170	3.170	0.5%	0.776	0.170	10.070	11.370	-11.1/6	0.7%	3.4%



Figure 14: Financial Statement Forecasts supporting our valuation (cont.)

to activities and a second and also determined	20454	20474	20101	20101	20204	4024	2024	2024	4024	2024.4	40224	20224	20225	40225	20225	20225
In millions, except per share data	2016A \$158.9	<b>2017A</b> \$167.2	2018A \$175.3	2019A \$170.4	2020A \$153.8	<b>1Q21</b> \$42.9	<b>2Q21</b> \$45.4	<b>3Q21</b> \$44.7	<b>4Q21</b> \$45.4	<b>2021A</b> \$178.4	<b>1Q22A</b> \$42.9	<b>2Q22A</b> \$47.3	<b>3Q22E</b> \$46.6	<b>4Q22E</b> \$48.9	<b>2022E</b> \$185.7	<b>2023</b> E \$184.9
Memo: cash opex (core)		-														
Memo: cash corporate expense	20.8	23.1	21.8	24.4	23.9	6.4	6.5	6.5	7.2	26.6	7.1	6.8	7.4	8.2	29.5	30.4
Memo: total non-cash comp	5.0	6.1	5.8	4.4	5.1	1.1	1.1	1.1	6.3	9.6	2.6	2.6	2.5	2.6	10.4	10.6
Memo: adj. EBITDA - (OCF - cash corporate)	1.3	3.0	1.1	2.2	0.6	(3.1)	(3.6)	(1.9)	2.6	(6.0)	1.8	(0.1)	0.6	1.6	3.9	4.0
Memo: PF EBITDA attributable to redeemable noncontrolling in	nterest															
DQ A	45.2	46.4	46.3	40.0	47.2	5.0		5.0		22.4					25.2	26.2
D&A	15.3	16.4	16.3	16.6	17.3	5.2	5.1	5.9	6.3	22.4	6.4	6.3	6.3	6.3	25.2	26.3
D&A % of Revenue	5.9%	6.0%	5.5%	6.1%	5.0%	3.5%	2.8%	3.0%	2.7%	2.9%	3.2%	2.8%	2.7%	2.4%	2.8%	2.6%
Change in fair value contingent consideration			(1.2)	(6.478)	0.000	0.0	0.0	0.0	8.2	8.2	5.1	1.0	0.0	(0.98)	5.1	0.0
Impairments	0.0	0.0	0.0	32.1	40.0	1.3	0.1	0.2	1.4	3.0	0.0	0.0	0.0	0.0	0.0	0.0
Other operating (gain) loss		(0.3)	(1.2)	(6.0)	(6.9)	(1.9)	(0.5)	(2.4)	(2.1)	(7.0)	(0.1)	(0.8)	(0.1)	(0.1)	(1.2)	(1.2)
Gain (Loss) on Sale	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reserves, accruals and other, net	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operating Income (EBIT Inc. Impairments)	48.9	277.9	33.6	(1.7)	6.6	11.4	16.2	20.6	12.4	60.6	4.2	13.4	18.3	22.6	58.5	65.8
Operating Margin %	18.9%	51.8%	11.3%	-0.6%	1.9%	7.6%	9.1%	10.4%	5.3%	8.0%	2.1%	6.1%	7.9%	8.8%	6.5%	6.5%
Interest expense	(15.5)	(16.7)	(13.7)	(13.7)	(8.3)	(1.7)	(1.8)	(1.7)	(1.7)	(6.9)	(1.4)	(2.3)	(1.5)	(1.5)	(6.8)	(8.4)
Noncash interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Interest income	0.3	0.8	2.0	3.4	1.7	0.1	0.0	0.0	0.0	0.2	0.0	0.7	0.0	(0.7)	0.0	0.0
Net interest expense	(15.2)	(15.9)	(11.8)	(10.3)	(6.5)	(1.6)	(1.8)	(1.7)	(1.7)	(6.8)	(1.4)	(1.6)	(1.5)	(2.3)	(6.8)	(8.4)
Loss on debt extinguishment	(0.2)	(3.3)	(0.6)	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other income, net	0.0	0.0	0.2	0.9	0.0	0.0	0.0	0.2	0.0	0.2	0.0	0.0	0.0	(0.0)	0.0	0.0
•														` '		
Pretax income	33.5	258.6	21.4	(11.3)	0.1	9.8	14.5	19.1	10.6	54.0	2.7	11.8	16.8	20.3	51.7	57.5
Pretax margin	13.0%	48.2%	7.2%	NM	0.0%	6.6%	8.1%	9.6%	4.6%	7.1%	1.4%	5.3%	7.3%	7.9%	5.7%	5.7%
Income (taxes) benefit	(13.1)	(82.6)	(7.9)	(8.2)	(1.5)	(2.8)	(4.0)	(5.1)	(6.8)	(18.7)	(0.9)	(3.4)	(4.7)	(6.6)	(15.5)	(20.1)
Effective tax rate	39.1%	31.9%	36.8%	-72.1%	1276.3%	28.5%	27.6%	26.8%	63.7%	34.6%	31.1%	28.5%	28.0%	32.4%	30.0%	35.0%
Cash tax rate	1.8%	0.3%	15.2%	-25.2%	6552.5%	-2.0%	22.7%	2.5%	5.4%	7.6%	44.2%	52.6%	23.1%	20.6%	30.0%	33.5%
Net Income (Before Equity Investments)	20.4	176.0	13.5	(19.5)	(1.4)	7.0	10.5	14.0	3.9	35.4	1.9	8.5	12.1	13.7	36.2	37.4
Equity in net of noncon. affils.	0.0	(0.3)	(1.4)	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.1)	0.1	0.0	0.0
Reported Net income	20.4	175.7	12.2	(19.7)	(1.4)	7.0	10.5	14.0	3.9	35.4	1.9	8.5	12.0	13.8	36.2	37.4
Net margin	26.8%	9.4%	18.1%	15.1%	17.6%	9.5%	10.0%	11.7%	14.0%	11.6%	9.2%	10.1%	11.7%	11.9%	10.8%	10.0%
Accretion of Preferred	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minority Interest	0.0	0.0	0.0	0.0	2.5	1.6	2.6	1.8	0.0	5.9	0.0	0.0	0.0	0.0	0.0	0.0
Willoffly Interest					2.3	1.0	2.0	1.0	0.0	3.3	0.0	0.0	0.0	0.0	0.0	0.0
Net inc. to common pre-1-time	20.4	175.7	12.2	(19.7)	(3.9)	5.4	7.9	12.3	3.9	29.4	1.9	8.5	12.0	13.8	36.2	37.4
Net margin	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
Net margin	14141	14141	14141	14141	14141	IVIVI	14141	IVIVI	14141	14141	14141	14141	IVIVI	14141	14141	14141
EPS - Basic, Continuing Operations	\$0.23	\$1.95	\$0.14	(\$0.23)	(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.04	\$0.34	\$0.02	\$0.10	\$0.14	\$0.16	\$0.42	\$0.45
	73.20	7	****	(+)	(+=:==)	*****	******	****	****	70.0	*****	*****	****	******	*****	*****
Extraordinary items/discontinued items	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income to common	20.4	175.7	12.2	(19.712)		5.4	7.9	12.3	3.9	29.4	1.9	8.5	12.0	13.8	36.2	37.4
EPS - basic	\$0.23	\$1.95	\$0.14	(\$0.23)	( <b>3.9)</b> (\$0.05)	\$0.06	\$0.09	\$0.14	\$0.05	\$0.34	\$0.02	\$0.10	\$0.14	\$0.17	\$0.42	\$0.45
EPS - diluted	\$0.23	\$1.93	\$0.14	(\$0.23)	(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.03	\$0.34	\$0.02	\$0.10	\$0.14	\$0.17	\$0.42	\$0.43
	\$0.22	\$1.91	\$0.13		(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.04	ŞU.33	\$0.02	\$0.10	<b>30.14</b>	\$0.10	30.41	<b>30.44</b>
EPS reported by company		\$0.00	-	(\$0.23)	41 7				-							
Model variance: EPS	\$0.00	-	\$0.00	(\$0.00)	\$0.00	\$0.00	(\$0.00)	(\$0.00)	\$0.00	0.0	\$0.00	(\$0.00)	0.0	(4.0)		0.0
Pro forma adjustments	0.0	0.0	0.0	0.0	39.8	0.0	0.0	0.0	9.6	9.6	5.1	1.0	0.0	(1.0)	5.1	0.0
Pro forma net income	20.4	175.7	12.2	(19.7)	35.9	5.4	7.9	12.3	13.5	39.1	7.0	9.4	12.0	12.8	41.3	37.4
Pro forma EPS - basic	\$0.23	\$1.95	\$0.14	(\$0.23)	\$0.43	\$0.06	\$0.09	\$0.14	\$0.16	\$0.46	\$0.08	\$0.11	\$0.14	\$0.15	\$0.48	\$0.45
Pro forma EPS	\$0.22	\$1.91	\$0.13	(\$0.23)	\$0.43	\$0.06	\$0.09	\$0.14	\$0.15	\$0.44	\$0.08	\$0.11	\$0.14	\$0.15	\$0.47	\$0.44
EPS shares - Basic	89.3	90.3	89.1	85.1	84.2	85.0	85.2	85.4	85.6	85.3	86.5	85.0	84.7	83.3	85.1	82.1
EPS shares - Diluted	91.3	91.9	90.3	85.1	84.2	87.0	87.8	88.3	88.6	87.9	88.6	87.0	86.8	85.4	87.3	84.2
Free Cash Flow:																,
EBITDA	69.2	50.6	54.0	41.2	60.4	14.2	17.8	23.3	32.9	88.2	18.1	22.5	27.0	30.4	98.0	101.6
Cash net interest	-14.4	-12.7	-10.6	-9.4	-5.9	-1.4	-1.6	-1.5	-1.6	-6.2	-1.2	-1.2	-1.5	-3.0	-6.8	-8.4
Other adjustments to cash		250.0	1.9	4.7	5.3	1.9	0.5	2.6	1.7	6.8	0.1	0.8	_		1.0	
- Cash taxes	-0.6	-0.8	-3.3	-2.8	-7.7	0.2	-3.3	-0.5	-0.6	-4.1	-1.2	-6.2	-3.9	-4.2	-15.5	-19.2
Cash taxes / EBITDA	1%	2%	6%	7%	13%	0.0	18%	2%	2%	5%	7%	28%	14%	14%	16%	19%
Minus: capex	-9.1	-12.1	-17.0	-25.3	-9.5	-1.8	-1.0	-1.4	-1.3	-5.6	-1.5	-1.7	-1.7	-7.6	-12.5	-11.1
Capex / D&A	59%	74%	105%	152%	55%	35%	20%	24%	21%	25%	24%	27%	27%	122%	50%	42%
capex / bax	13%	24%	31%	61%	16%	13%	6%	6%	4%	6%	9%	7%	6%	25%	13%	11%
Capex / EBITDA	13/0															
· ·	1376	12.1				13.0	12.4	22.5	31.1	79.0	14.3				64.1	62.8
Capex / EBITDA	45.2	12.1 287.1	25.0	8.3	42.6	15.0				75.0	14.3	14.3	20.0	15.6		
Capex / EBITDA Plus: cost of revenue for spectrum usage rights			25.0 25.0	<b>8.3</b> 8.3	<b>42.6</b> 43.0	13.0		22.4	31.1	75.0	14.3	14.3	20.0	15.6	04.1	
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow	45.2	287.1					12.4		31.1	79.0	14.3	14.3	20.0	15.6 15.6	64.1	62.8
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company)	<b>45.2</b> 45.2	287.1 287.1	25.0	8.3	43.0	13.0		22.4								
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Free Cash Flow (core)	<b>45.2</b> 45.2 <b>45.2</b>	287.1 287.1 37.6	25.0 25.0	8.3 <b>8.3</b>	43.0 <b>42.6</b>	13.0 13.0	12.4	22.4 22.5	31.1	79.0	14.3	14.3	20.0	15.6	64.1	\$0.75
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Free Cash Flow (core) FCF per share (core)	45.2 45.2 45.2 \$0.50	287.1 287.1 37.6 \$0.41	25.0 25.0 \$0.28	8.3 8.3 \$0.10	43.0 42.6 \$0.51	13.0 13.0 \$0.15	12.4 \$0.14	22.4 22.5 \$0.25	31.1 \$0.35	79.0 \$0.90	14.3 \$0.16	14.3 \$0.16	20.0 \$0.23	15.6 \$0.18	64.1 \$0.74	\$0.75
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Free Cash Flow (core) FCF per share (core)	45.2 45.2 45.2 \$0.50	287.1 287.1 37.6 \$0.41	25.0 25.0 \$0.28	8.3 8.3 \$0.10	43.0 42.6 \$0.51	13.0 13.0 \$0.15	12.4 \$0.14	22.4 22.5 \$0.25	31.1 \$0.35	79.0 \$0.90	14.3 \$0.16	14.3 \$0.16	20.0 \$0.23	15.6 \$0.18	64.1 \$0.74	\$0.75
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Free Cash Flow (core) FCF per share (core) Memo: FCF/Adjusted EBITDA (core)	45.2 45.2 45.2 \$0.50 65.3%	287.1 287.1 37.6 \$0.41 74.3%	25.0 25.0 \$0.28 46.3%	8.3 8.3 \$0.10 20.1%	43.0 42.6 \$0.51 70.5%	13.0 13.0 \$0.15 91.8%	<b>\$0.14</b> 69.8%	22.4 22.5 \$0.25 96.5%	31.1 \$0.35 94.6%	<b>79.0</b> <b>\$0.90</b> 89.7%	14.3 \$0.16 79.1%	14.3 \$0.16 63.4%	20.0 \$0.23 73.9%	15.6 \$0.18 51.3%	64.1 \$0.74 65.5%	61.9%
Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Free Cash Flow (core) Free Cash Flow (core) Memo: FCF/Adjusted EBITDA (core) Dividends per basic share	45.2 45.2 45.2 \$0.50 65.3%	287.1 287.1 37.6 \$0.41 74.3% \$0.16	25.0 25.0 \$0.28 46.3% \$0.20	8.3 8.3 \$0.10 20.1% \$0.20	43.0 42.6 \$0.51 70.5% \$0.13	13.0 13.0 \$0.15 91.8% \$0.02	\$0.14 69.8% \$0.03	22.4 22.5 \$0.25 96.5% \$0.03	31.1 \$0.35 94.6% \$0.02	79.0 \$0.90 89.7% \$0.10	\$0.16 79.1% \$0.03	\$0.16 63.4% \$0.03	20.0 \$0.23 73.9% \$0.03	15.6 \$0.18 51.3% \$0.03	64.1 \$0.74 65.5% \$0.10	\$0.75 61.9% \$0.10



Figure 15: Financial Statement Forecasts supporting our valuation (cont.)

ANNUAL PERCENTAGE CHANGE	2016A	2017E	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Net revenue growth	1.7%	107.4%	-44.4%	-8.1%	25.8%	131.7%	295.5%	216.0%	36.2%	121.0%	32.4%	24.3%	16.2%	9.5%	19.2%	11.6%
Net revenue (core) growth	1.7%	5.3%	9.0%	-7.8%	25.8%	131.7%	295.5%	216.0%	36.2%	121.0%	32.4%	24.3%	16.2%	9.5%	19.2%	11.6%
TV revenue growth	0.3%	-7.2%	2.5%	-1.4%	3.2%	-7.9%	26.3%	-3.5%	-20.3%	-4.9%	-14.5%	-4.9%	-3.4%	-6.5%	-7.3%	-9.2%
Radio revenue growth	-0.4%	-11.8%	-4.5%	-13.9%	-15.9%	-3.5%	NM	42.5%	-0.5%	25.4%	11.4%	5.8%	3.4%	0.2%	4.6%	-13.3%
Digital revenue growth	22.5%	146.7%	41.8%	-14.9%	108.0%	661.2%	1045.0%	970.1%	69.1%	287.5%	51.5%	33.9%	22.6%	13.9%	27.7%	17.7%
Cost of revenue	31.7%	NM	36.7%	-18.5%	NM	NM	NM	NM	73.9%	NM	53.3%	32.1%	20.7%	13.9%	27.1%	17.1%
Direct expense	3.7%	-2.2%	3.1%	41.7%	-12.1%	-25.5%	-11.9%	-16.7%	-31.5%	-22.4%	-3.2%	1.1%	-0.6%	-2.9%	-1.5%	-8.0%
SG&A	5.9%	NM	NM	-21.1%	-10.3%	-28.8%	-9.2%	-1.1%	NM	NM	-3.0%	4.9%	6.7%	25.8%	22.4%	12.9%
Opex	5.9%	NM	NM	-4.8%	23.8%	NM	NM	NM	49.7%	NM	38.8%	27.8%	18.0%	11.5%	22.4%	12.9%
Opex (core)	4.6%	5.1%	5.0%	-1.9%	-11.6%	0.4%	25.4%	26.2%	4.6%	12.8%	8.5%	16.5%	10.4%	4.0%	9.7%	-0.4%
TV opex	3.7%	-2.2%	3.1%	0.1%	-4.2%	-8.6%	10.0%	6.2%	-2.6%	0.6%	-3.2%	1.1%	-0.6%	-2.9%	-1.5%	-8.0%
Radio opex	5.5%	-3.2%	-6.2%	-4.5%	-26.3%	-16.9%	8.2%	0.8%	-5.5%	-4.2%	-3.0%	4.9%	6.7%	0.9%	2.3%	-7.0%
Digital opex	7.0%	107.8%	41.8%	-2.6%	-5.0%	58.1%	95.3%	142.7%	27.1%	68.1%	40.4%	51.2%	30.1%	16.0%	32.9%	12.5%
Total OCF (core)	-5.3%	-20.3%	5.8%	-15.2%	32.1%	42.6%	NM	50.1%	-7.4%	44.1%	-1.2%	5.1%	6.6%	-1.0%	2.3%	3.6%
TV OCF	-3.2%	-12.6%	1.7%	-3.3%	12.8%	-7.1%	57.7%	-13.3%	-34.5%	-11.0%	-28.3%	-13.0%	-6.9%	-10.7%	-14.6%	-11.0%
Radio OCF	-26.3%	-65.4%	25.8%	NM	NM	NM	NM	NM	11.0%	NM	97.1%	7.8%	-1.4%	-1.2%	9.8%	-26.3%
Digital OCF	NM	-68.5%	NM	NM	NM	NM	NM	NM	83.5%	NM	46.1%	32.5%	38.1%	12.1%	28.5%	32.9%
Corporate expense	9.0%	12.1%	1.0%	3.0%	3.0%	2.0%	15.0%	-4.0%	-18.0%	3.0%	-2.0%	-13.0%	4.2%	47.9%	3.0%	3.0%
Adjusted EBITDA (core)	-9.3%	-26.9%	6.8%	-23.7%	46.6%	46.7%	NM	42.4%	0.6%	45.9%	27.6%	26.4%	15.9%	-7.5%	11.2%	3.6%
D & A	-4.0%	7.0%	-0.8%	2.3%	3.8%	14.9%	31.0%	50.0%	26.2%	29.7%	23.4%	23.4%	6.1%	0.0%	12.3%	4.4%
Operating income	-11.5%	NM	-88.5%	-36.9%	88.3%	81.4%	NM	40.4%	-18.7%	47.7%	15.2%	17.3%	11.6%	5.9%	11.2%	-100.0%
Pretax income	-20.3%	NM	-91.7%	NM	NM	NM	NM	50.0%	-61.4%	NM	-72.0%	-18.2%	-12.1%	90.5%	-4.4%	11.2%
Net income pre-extra.	-20.5%	NM	-93.1%	NM	NM	NM	NM	35.9%	-81.0%	NM	-65.2%	7.6%	-2.1%	NM	22.9%	3.3%
EPS, Continuing Operations	-20.7%	NM	-92.8%	NM	NM	NM	NM	27.3%	-83.3%	NM	-66.7%	11.1%	0.0%	NM	23.5%	7.1%
EPS - diluted	-21.4%	NM	-93.0%	NM	NM	NM	NM	30.6%	-81.5%	NM	-65.9%	8.6%	-0.4%	NM	23.9%	7.0%
FCF/share	NM	-18.0%	-31.7%	-64.3%	NM	NM	NM	NM	6.1%	76.5%	6.7%	14.3%	-8.0%	-48.6%	-17.8%	1.4%
EPS shares - Diluted	1.1%	0.6%	-1.7%	-5.8%	-1.0%	3.2%	3.7%	4.1%	3.0%	4.4%	1.9%	-0.9%	-1.7%	-3.5%	-0.7%	-3.5%



Figure 16: Financial Statement Forecasts supporting our valuation (cont.)

Segments																
In millions																
AS REPORTED	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Revenue:									·					·		
Television	\$159.5	\$148.1	\$151.7	\$149.7	\$154.5	\$36.1	\$34.1	\$36.5	\$40.2	\$146.8	\$30.9	\$32.4	\$35.2	\$37.6	\$136.1	\$123.5
Radio	75.8	66.9	63.9	55.0	46.3	11.3	14.1	16.4	16.1	58.0	12.6	14.9	17.0	16.2	60.7	52.6
Digital	23.1	57.1	81.0	68.9	143.3	101.5	130.2	146.1	177.5	555.3	153.7	174.4	179.1	202.2	709.4	835.1
Revenue	258.5	272.1	296.6	273.6	344.0	148.9	178.4	199.0	233.9	760.2	197.2	221.7	231.3	256.0	906.2	1,011.2
Cost of revenue:	230.3	2/2.1	290.0	2/3.0	344.0	140.9	1/0.4	199.0	255.9	700.2	197.2	221.7	231.3	250.0	900.2	1,011.2
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Television	0.0		0.0	0.0	0.0				0.0	0.0			0.0	0.0	0.0	0.0
Radio	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Digital	9.5	33.0	45.1	36.8	106.9	84.8	109.0	124.3	148.4	466.5	129.9	144.048	150.1	169.0	593.0	694.3
Cost of revenue	9.5	33.0	45.1	36.8	106.9	84.8	109.0	124.3	148.4	466.5	129.9	144.0	150.1	169.0	593.0	694.3
Opex:																
Television	83.6	81.7	84.3	84.4	80.9	19.9	19.5	20.1	21.8	81.4	19.2	19.7	20.0	21.2	80.2	73.8
Radio	65.4	63.3	59.4	56.7	41.8	9.7	9.9	9.8	10.7	40.0	9.4	10.4	10.4	10.8	41.0	38.1
Digital	11.2	23.4	33.1	32.3	30.6	10.9	12.0	13.1	15.5	51.5	15.2	18.2	17.0	18.0	68.4	77.0
Opex	160.2	168.4	176.8	173.4	153.3	40.4	41.4	43.0	48.1	172.9	43.9	48.3	47.5	50.0	189.6	188.9
OCF:																
Television	75.9	66.3	67.4	65.2	73.6	16.2	14.5	16.3	18.4	65.4	11.6	12.6	15.2	16.4	55.9	49.7
Radio	10.5	3.6	4.6	(1.7)	4.5	1.6	4.2	6.7	5.5	18.0	3.2	4.6	6.6	5.4	19.7	14.5
Digital	2.4	0.7	2.8	(0.1)	5.7	5.9	9.2	8.7	13.6	37.3	8.6	12.2	12.0	15.2	48.0	63.8
OCF	88.7	70.7	74.8	63.4	83.8	23.7	27.9	31.7	37.4	120.8	23.4	29.4	33.8	37.0	123.6	128.0
	00.7	70.7	,	05.1	05.0	25.7	27.5	52.7	57	120.0	25.1	25	55.0	57.0	125.0	120.0
PRO FORMA	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Revenue:																
Television	159.5	148.1	151.7	149.7	154.5	36.1	34.1	36.5	40.2	146.8	30.9	32.0	35.2	37.6	135.7	123.5
Radio	75.8	66.9	63.9	55.0	46.3	11.3	14.1	16.4	16.1	58.0	12.6	14.1	17.0	16.2	59.8	52.6
Digital			92.1	228.3	315.9	111.1	142.2	146.1	177.5	577.0	153.7	174.4	179.1	202.2	709.4	835.1
Revenue	273.7	281.7	307.8	433.0	516.6	158.5	190.4	199.0	233.9	781.8	197.2	220.4	231.3	256.0	904.9	1,011.2
Cost of revenue:																
Television	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Radio	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Digital	9.5	33.0	45.1	173.0	253.2	92.2	117.4	124.3	148.4	482.3	129.9	144.1	150.1	169.0	593.0	694.3
Cost of revenue	9.5	33.0	45.1	173.0	253.2	92.2	117.4	124.3	148.4	482.3	129.9	144.1	150.1	169.0	593.0	694.3
Opex:																
Television	83.6	81.7	84.3	84.4	80.9	19.9	19.5	20.1	21.8	81.4	19.2	19.5	20.0	21.5	80.2	73.8
Radio	65.4	63.3	59.4	56.7	41.8	9.7	9.9	9.8	10.7	40.0	9.4	10.3	10.4	10.9	41.0	38.1
Digital			43.9	45.5	45.4	11.8	14.4	13.1	15.5	54.9	15.2	18.2	17.0	18.0	68.4	77.0
Opex	160.2	168.4	187.6	186.6	168.1	41.4	43.9	43.0	48.1	176.3	43.9	47.9	47.5	50.4	189.6	188.9
OCF:	100.2	200.1	207.0	200.0	100.1		13.3	15.0	10.1	170.5	1515		17.5	50.1	203.0	100.5
Television	75.9	66.3	67.4	65.2	73.6	16.2	14.5	16.3	18.4	65.4	11.6	12.5	15.2	16.2	55.5	49.7
Radio	10.5	3.6	4.6	(1.7)	4.5	1.6	4.2	6.7	5.5	18.0	3.2	3.8	6.6	5.3	18.9	14.5
					-											
Digital OCF	17.5	10.4	3.2	9.8	17.3	7.1	10.4	8.7	13.6	39.7	8.6	12.2	12.0	15.2	48.0	63.8
loc-	103.9	80.3	75.2	73.4	95.3	24.9	29.1	31.7	37.4	123.2	23.4	28.5	33.8	36.7	122.3	128.0
CONSOLIDATED PRO FORMA	2016A	2017A	2018A	2019A	2020A	1Q21	2Q21	3Q21	4Q21	2021A	1Q22A	2Q22A	3Q22E	4Q22E	2022E	2023E
Revenue	273.7	281.7	307.8	433.0	516.6	158.5	190.4	199.0	233.9	781.8	197.2	220.4	231.3	256.0	904.9	1,011.2
Growth	7.7%	2.9%	9.3%	40.7%	19.3%	47.3%	108.6%	60.3%	20.8%	51.3%	24.4%	15.8%	16.2%	9.5%	15.7%	11.7%
Cost of Revenue	9.5	33.0	45.1	173.0	253.2	92.2	117.4	124.3	148.4	482.3	129.9	144.1	150.1	169.0	593.0	694.3
Growth	31.7%	246.0%	36.7%	283.6%	46.4%	104.3%	156.1%	106.6%	45.4%	90.5%	40.9%	22.7%	20.7%	13.9%	22.9%	17.1%
Opex	160.2	168.4	187.6	186.6	168.1	41.4	43.9	43.0	48.1	176.3	43.9	47.9	47.5	50.4	189.6	188.9
Growth	4.6%	5.1%	11.4%	-0.5%	-9.9%	-6.6%	17.8%	10.7%	0.8%	4.9%	6.0%	9.3%	10.4%	4.8%	7.5%	-0.4%
OCF	103.9	80.3	75.2	73.4	95.3	24.9	29.1	31.7	37.4	123.2	23.4	28.5	33.8	36.7	122.3	128.0
	1															
Growth	2.9%	-22.7%	-6.4%	-2.4%	29.9%	37.1%	255.8%	26.2%	-14.6%	29.2%	-6.0%	-2.3%	6.6%	-2.0%	-0.7%	4.7%
Corporate	20.8	23.1	21.8	24.4	23.9	6.4	6.5	6.5	7.2	26.6	7.1	6.8	7.4	8.2	29.5	30.4
Growth	8.5%	10.8%	-5.5%	12.0%	-2.0%	3.6%	39.7%	15.3%	-3.2%	11.3%	11.0%	4.3%	13.6%	13.9%	10.8%	3.2%
Memo: adj. EBITDA - (OCF - cash corporate)	1.3	3.0	1.1	2.2	0.6	(3.1)	(3.6)	(1.9)	2.6	(6.0)	1.8	(0.1)	0.6	1.6	3.9	4.0
EBITDA	84.4	60.2	54.4	51.2	71.9	15.4	19.0	23.3	32.9	90.6	18.1	21.6	27.0	30.0	96.8	101.6
Growth	3.2%	-28.7%	-9.6%	-6.0%	40.6%	48.4%	343.4%	14.5%	-8.9%	25.9%	17.6%	13.7%	15.9%	-8.6%	6.8%	5.0%

Source: Industry Capital Research estimates and company data

# Industry Capital Research Entravision Communications (EVC)

Figure 17: DCF Analysis supports \$7.50 12-month price target within \$7.50-9 Range

				1	ASSUMPTIONS									
	Current	YE 2022	YE 2023		Risk Free Rate			2.60%			CAGRs			
Firm Value	772	774	772	E	quity Premium	1		5.26%		2018-22	2020-24	2022-26	2025-26	
(-) Total Net Debt	106	42	(21)	Į.	Assumed LT Gro	owth Rate (g)	)	0% E	EBITDA	16%	21%	10%	14%	
(+) NOLs/Tax Assets	30	30	30		VIV of Equity Ca	alculation		F	FCF to Firm	39%	16%	11%	14%	
(-) Options (Claims on Entravisior	(3.0)	(3.0)	(3.0)	9	hare Price			\$5.31			CAGRs			
					Outstanding Sh	ares		87.4		2019-23	2021-25	2023-27	2026-27	
Common Equity Value	693.6	759.4	820.5		VIV of Equity			464.0	EBITDA	25%	9%	7%	-6%	
				E	stimate MV of	Debt Calcula	ation	F	FCF to Firm	NM	14%	7%	-7%	
Shares Outstanding	87.4	87.4	87.4	l	nterest Expens	e		6.9						
				(	Current Cost of	Debt		6.0%						
Current Share Price	\$5.31	\$5.31	\$5.31	١	Wgtd Avg Matu	rity of Debt								
					BV of Debt			105.9						
Value Per Share	\$7.94	\$8.69	\$9.39	Ŀ	stimate MV of	f Debt		105.9						
12-month	\$9.00													
12-month (SoTP)	\$7.50													
Discounted Cash Flow	_		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Terr	ninal
EBITDA			54.0	41.2	60.4	88.2	98.0	101.6	129.7	123.7	141.0	132.4		
EBIT			37.8	24.6	43.1	65.7	72.8	75.3	95.9	87.9	102.6	93.2		97.9
Less Cash Taxes			(11.3)	(7.4)	(12.9)	(19.7)	(21.8)	(22.6)	(28.8)	(26.4)	(30.8)	(28.0)	(	34.3)
Plus D&A			16.3	16.6	17.3	22.4	25.2	26.3	33.8	35.8	38.5	39.2		39.2
Less Cap Ex			(17.0)	(25.3)	(9.5)	(5.6)	(12.5)	(11.1)	(11.7)	(12.3)	(12.9)	(13.5)	(	39.2)
Less Increase in WC			(9.4)	(8.7)	8.7	(15.5)	(2.7)	(3.4)	(4.5)	(4.5)	(5.3)	(4.9)		(5.1)
Free Cash Flow to Firm			16.3	(0.1)	46.6	47.3	61.0	64.4	84.8	80.6	92.1	86.0		8.5
Tax Rate			30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	3	5.0%
Net Debt			106											
Leverage Mult.			1.8x											
D/Equity			23%											
D/EV			19%											
E/EV			81%				_							
Unlevered Beta			1.05				4							
Levered Beta			1.29											
D/Equity (long-term target)			33%											
Cost of Debt (AT)			4.2%											
Cost of Equity			9.4%											
WACC			8.1%		8%	8%	8%	8%	8%	8%	8%	8%		
PV of CF							56.4	55.1	67.1	59.0	62.4	53.9		
								59.6	72.5	63.8	67.4	58.3		
	Current	YE 2022	YE 2023						78.4	68.9	72.9	63.0		
Sum of PV	353.9	321.6	283.2										7	21.9
PV of Terminal Value	418.3	452.2	488.9											
NPV of all CF	772.2	773.8	772.1											

Figure 18: DCF analysis allocates ~70% of firm value to digital media business

Entravision DCF analysis - Digital															
\$ in millions except per share amounts															
7 III IIIIIIIIII EACEPT PET SHUTE UITOUTICS					ASSUMPTIONS	;									
	Current	YE 2022	YE 2023		Risk Free Rate			2.6%			CAGRs				
Firm Value	447	463	469		Equity Premiur	n		5.3%		2018-22	2020-24	2022-26	2025-26		
(-) Total Net Debt	-	-	-		Assumed LT G	rowth Rate (g	:)	1%	EBITDA	104%	140%	20%	12%		
(+) NOLs					MV of Equity C	Calculation			FCF to Firm	104%	140%	20%	12%		
(-) Options (Claims on Entravision)					Share Price			\$5.31			CAGRs				
					Outstanding Sh	nares		87.4		2019-23	2021-25	2023-27	2026-27		
Common Equity Value	446.6	462.5	469.0		MV of Equity			464.0	EBITDA	NM	33%	13%	5%		
					Estimate MV o	of Debt Calcula	ation		FCF to Firm	NM	82%	14%	6%		
Shares Outstanding	87.4	87.4	87.4		Interest Expens	se		6.9							
ı					Current Cost of			6.0%							
Current Share Price	\$5.31	\$5.31	\$5.31		Wgtd Avg Mat	urity of Debt									
					BV of Debt			-							
Value Per Share	\$5.11	\$5.29	\$5.37		Estimate MV o	f Debt		•	]						
12-month	\$5.50														
Minority Interest	1														
Discounted Cash Flow			2018	2019	2020	2021	2022	2023	2024	2025	2026	2027		Terminal	
EBITDA			2.8	(0.1)	2.3	28.2	48.0	63.8	76.8	89.1	99.7	105.1			
EBIT			2.8	(0.1)	2.3	23.1	39.3	52.2	62.8	72.9	81.6	85.9		78.0	
Less Cash Taxes			(0.8)	0.0	(0.7)	(6.9)	(11.8)	(15.7)	(18.8)	(21.9)	(24.5)	(25.8)		(27.3)	
Plus D&A						5.1	8.7	11.6	14.0	16.2	18.2	19.1		16.2	
Less Cap Ex						_	_							(16.2)	
Less Increase in WC						(15.5)	(2.7)	(3.4)	(4.5)	(4.5)	(5.3)	(4.9)		(4.9)	
Free Cash Flow to Firm			1.9	(0.1)	1.6	5.7	33.6	44.7	53.4	62.7	70.0	74.4		45.8	
Tax Rate			30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%		35.0%	
Net Debt			0												
Leverage Mult.			0.0x												
D/Equity			0%												
D/EV			0%												
E/EV			100%				_								
Unlevered Beta			1.61				•								
Levered Beta			1.6												
D/Equity (projected long term)			0.0%												
Cost of Debt (AT)			4.2%												
Cost of Equity			11.1%												
WACC			11.1%		11%	11%	11%	11%	11%	11%	11%	11%			
PV of CF							30.2	36.2	39.0	41.2	41.4	39.6			
- <del>-</del>								40.3	43.3	45.8	46.0	44.0			
	Current	YE 2022	YE 2023					.0.0	48.1	50.9	51.1	48.9			
Sum of PV	227.7	219.4	198.9							30.5	J.1.2			456.5	5x EBITDA
PV of Terminal Value	218.9	243.2	270.1												

Entravision DCF analysis - Broadcasting \$ in millions except per share amounts

Industry Capital Research
Entravision Communications (EVC)

Figure 19: DCF analysis allocates ~30% of firm value to broadcast media business

	Current	YE 2022	YE 2023	j	Risk Free Rate			2.6%	ı		CAGRs			
Firm Value	178	164	158		Equity Premium	1		5.3%		2018-22	2020-24	2022-26	2025-26	
(-) Total Net Debt	106	42	(21)		Assumed LT Gr		١		EBITDA	-1%	-2%	-5%	19%	
. ,			30				)	-170						
(+) NOLS	30	30			MV of Equity Ca Share Price	aiculation		ĆF 24	FCF to Firm	18%	-9% CAGRs	-5%	24%	
(-) Options (Claims on Entravisior	(3.0)	(3.0)	(3.0)					\$5.31		2040.22		2022 27	2026 27	
C	00.0	450.0	206.2		Outstanding Sh	ares		87.4	EDITOA	2019-23	2021-25	2023-27	2026-27	
Common Equity Value	99.0	150.0	206.2		MV of Equity	Cooks Colonia		404.0	EBITDA FCF to Firm	-2% NM	-13%	-8%	-34%	
Charas Ostatandina	87.4	07.4	07.4		Estimate MV of		ition	<b>C</b> 0	FCF (0 FIIII)	INIVI	-19%	-12%	-47%	
Shares Outstanding	87.4	87.4	87.4		Interest Expens			6.9						
Comment Channa Daine	ćr 24	ć= 24	ćr 24		Current Cost of			6.0%						
Current Share Price	\$5.31	\$5.31	\$5.31		Wgtd Avg Matu	irity of Debt		105.0						
Malus Bas Chaus	ć4 43	64.73	ć2.25		BV of Debt	(0.4		105.9						
Value Per Share	\$1.13	\$1.72	\$2.36		Estimate MV of	Debt		105.9						
12-month	\$2.00													
Discounted Cash Flow			2018	2019	2020	2021	2022	2023	2024	2025	2026	2027		Terminal
EBITDA			51.3	41.3	58.1	59.9	50.0	37.8	52.9	34.6	41.3	27.4		
EBIT			35.0	24.7	40.8	42.7	33.6	23.1	33.1	15.0	21.0	7.3		17.8
Less Cash Taxes			(10.5)	(7.4)	(12.2)	(12.8)	(10.1)	(6.9)	(9.9)	(4.5)	(6.3)	(2.2)		(6.2)
Plus D&A			16.3	16.6	17.3	17.3	16.4	14.7	19.8	19.6	20.3	20.1		19.6
Less Cap Ex			(17.0)	(25.3)	(9.5)	(5.6)	(12.5)	(11.1)	(11.7)	(12.3)	(12.9)	(13.5)		(19.6)
less Increase in WC			(9.4)	(8.7)	8.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0		0.0
Free Cash Flow to Firm			14.3	(0.0)	45.0	41.5	27.4	19.7	31.3	17.8	22.1	11.7		11.6
ax Rate			30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%		35.0%
Net Debt			106											
Leverage Mult.			1.8x											
D/Equity			23%											
D/EV			19%											
E/EV			81%				_							
Unlevered Beta			1.03				•							
Levered Beta			1.3											
- I I I I I I I I I I I I I I I I I I I														
D/Equity (long-term target)			33%											
Cost of Debt (AT)			4.2%											
Cost of Equity			9.3%		•••									
WACC			8.0%		8%	8%	8%	8%		8%	8%	8%		
PV of CF							25.4	16.9	24.9	13.1	15.0	7.3		
								18.3	26.9	14.1	16.2	7.9		
	Current	YE 2022	YE 2023						29.0	15.3	17.5	8.6		
Sum of PV	102.7	83.4	70.4											128.5
PV of Terminal Value	74.9	80.9	87.4											
NPV of all CF	177.6	164.3	157.8											

ASSUMPTIONS

### **APPENDIX**

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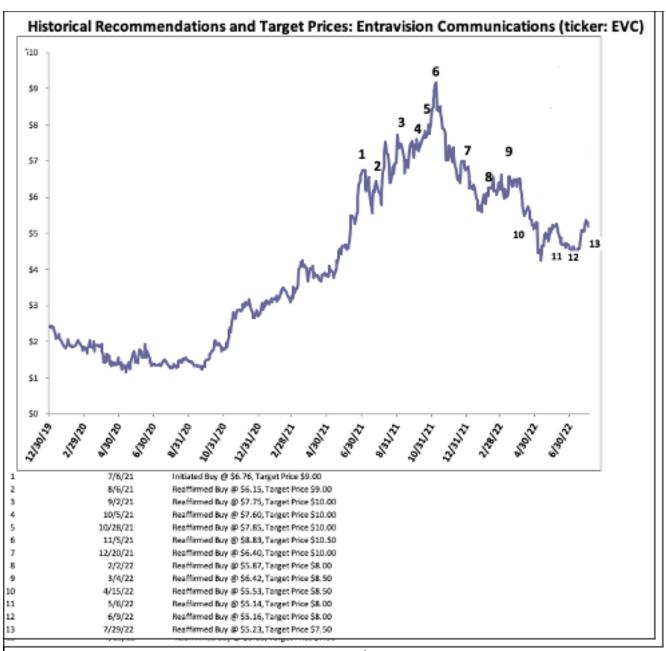
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BUY: total return expected is >15% over a 12-month period

HOLD: total return expected is between 15% and -15% over a 12-month period

SELL: total return expected is <-15% over a 12-month period

The target prices of shares mentioned in the accompanying text are based on the assumed investment horizon of 12 months. If company notes are published on these shares in the future, the target prices mentioned in the subsequent notes will have priority.



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