

Entravision Communications Corporation (EVC)

Virtual Presentation Signals Bases for Confidence, Which Our Model Supports; Buy

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We hit the highlights of EVC's comments on November 18 at Noble Capital Markets' Virtual Road Show Series. CFO Chris Young presented for the company.

Tone was upbeat, reflecting excitement about 4Q business trends. Of course, we are only two weeks removed from the company's 4Q outlook given on November 4.

EVC sees broadcast business, 73% of 3Q21 operating cash flow (OCF), as more than a cash cow, given the superior growth potential of the U.S. Spanish language market. U.S. Hispanic demographic growth attracts core advertisers, including potential new categories like gambling. EVC expects political advertising to be in the neighborhood of 2018's \$12 million, increasing our comfort with our \$11 million estimate. EVC's strong presence in California benefits from the state's regular ballot initiatives, which next year include sports betting. TV's over-the-air distribution is more important for the U.S. Hispanic population, reinforcing the strategic value of EVC's station group, which supplies ~25% of Univision's audience. Univision pays EVC ~\$0.27 per subscriber per month in net retransmission fee revenue.

Radio could deliver OCF upside. EVC has cut radio's expense base by \sim \$16m over the past two years. Revenue growth has beaten budgets, driven by network and national spot advertising. EVC seems comfortable in OCF margins in the 30-40% range— we assume 31.5% for 2022.

A final plug for broadcast is its high free cash flow conversion. The interest rate on EVC's \$213m in debt, pegged to LIBOR, remains a low 2.84%, although it could float upward. Domestic taxes will likely remain under \$5m per year, reflecting EVC's over \$50m in federal NOLs. The company has good visibility on capex, which is usually \$8-9m per year.

One fly in the ointment, which we have noted before, is the loss of Univision affiliations in certain markets. The impact on 2022 will be ~\$20m in revenue and ~\$10m in OCF, offset by results under EVC's as yet unannounced plans for the stations (two in Florida and one in Washington, DC). Although Univision affiliations could lapse in other markets, these are in place through 2025, and the cash flow impact would not be nearly as large in any event.

Spectrum upside stays in the picture. Our valuation includes no specific value for EVC's broadcast spectrum, some of which could be put into auction years down the road. EVC netted \$264m in proceeds from the 2017 auction, as compared to the over \$1 billion in commitments that were on the table after the auction's first round. Management noted that it pulled from the 2017 auction a signal in the Boston market that alone had an indicated value of ~\$300m at the time. Current spectrum auction activity indicates that values have moved up substantially since then.

Our 12-month price target for EVC is \$10.50; risks on page 2. Our PT is supported by a DCF valuation based on explicit financial forecasts through 2026, included in this report.

•		BUY		
	Price at 11/4/21 (USD)			8.15
	Price Target			10.50
	52-week range		:	2.50 - 9.34
	Performance (%)	1m	3m	12m
	Absolute	5	22	189
	S&P 500	5	7	32
	Market Cap (USDm)			703.4
	Shares outstanding (m)			86.3
	Float (%)			72
	Average volume			683,112
	S&P 500			4,704.5
	Forecasts and ratios			
	Year ended 12/31	2020A	2021E	2022E
	1Q EPS (USD)	-0.42	0.06	0.02
	2Q EPS (USD)	0.03	0.09	0.04
	3Q EPS (USD)	0.11	0.14	0.10
	4Q EPS (USD)	0.24	0.15	0.26
	FY EPS (USD)	-0.05	0.44	0.42
	% Change	NE	NM	-3%
	P/E (x)	NM	18.7	19.4
	EV/EBITDA (x)	11.3	9.6	8.8
	Revenue (USDm)	344.0	751.8	845.8
	% Change	NE	119%	13%

ANALYST CERTIFICATIONS AND IMPORTANT DISCLOSURES ARE LOCATED IN THE APPENDIX. Industry

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Investment Thesis and Valuation: Buy With \$10.50 Price Target

Positives supporting our Buy rating include: 1) EVC's share price is not fully capturing the potential of digital media acquisitions over the past year because the higher growth with a different business model is more difficult for investors to assess; 2) EVC's lower post-pandemic expense base looks sustainable; 3) apart from the industry-wide pressure on auto advertising because of supply shortages, operating risk at the core U.S. media business should be ebbing based on the cyclical rebound in the U.S. Hispanic economy and secular growth of political advertising; 4) stability of net retransmission fee revenue (61% of 2020 EBITDA) and pro forma net debt leverage under 3x enhance management's longer-term options; and 5) our DCF valuation supports substantial stock price upside over the next 12 months.

Our DCF-based PT is a weighted average of projected equity valuations at year-end 2021 and 2022. First, we adjust the current net debt with the estimated free cash flow to be generated by each valuation date. Second, we adjust the current net debt for any estimated payments on the acquisitions prior to the respective valuation dates. Finally, for each target valuation date, we discount the free cash flow generated by the digital media and broadcast media businesses separately, while deducting any additional forecast payments on acquisitions, which are currently scheduled to occur from early 2022 to 2025. We value EVC both using its own weighted average cost of capital (WACC) and using separate WACCs for its broadcast and digital media business based on sector comparables, giving more weight to the latter as sector measures of risk tend to be more stable. Despite some signs of slowing economic growth and persistent inflation, a lower equity risk premium estimate based on October data, partially offset by a higher risk-free rate estimate, contributed to our higher price target coming out of 3Q21 results.

Risks to our investment thesis include: 1) secular challenges and potentially increasing competition from Univision for EVC's broadcast media business, 2) potential volatility of EVC's digital media business, given its increasing focus on emerging markets and its dependence on a small number of relationships with digital ad platforms, 3) potential barriers to sale of all or a portion of the company; and 4) risk of regression to mean in share price performance given shares' substantial appreciation relative to the overall market and sector peers over the past year.



Figure 1: EVC Investment Thesis, Metrics and Valuation Summary

(in millions, except unit data)

12-month price target: \$10.50

ENTERPRISE VALUE			COMPANY CHARACTERISTICS AND INVESTMENT THESIS
Price per share	\$8.15	Company description	Entravision is a multimedia company focused primarily on the Spanish-language markets. The company
Diluted shares outstanding	86.3		owns or operates 48 TV stations (mostly Univision network affiliates) in 16 U.S. cities, 48 radio stations
Equity market capitalization	703		(38 FM and 10 AM) and a radio network with national distribution, and a digital media segment primarily
+Pro forma net debt	183		focused on roughly 20 international markets. We estimate that the company's pro forma 2020 revenue
-Hidden value	62		was 30% from TV, 9% from radio, and 61% from digital media. Univision Communications owns ~11% of
=Pro forma EV	\$824		Entravision's stock. On August 2, 2000, Envtravision completed an initial public offering at \$16.50 per
		1	share of its Class A common stock, which is listed on the NYSE under the symbol "EVC."
OPERATING PROJECTIONS]	
Pro forma net revenue		Strategy	Manage TV-driven broadcast local platforms in fast-growing U.S. Hispanic markets and expand
2021	\$770		digital media operations into fast-growing markets outside the United States.
2020	517	Est. acquisition capacity	\$190
% Chg	48.8%	Management	Walter Ulloa is Chairman and CEO (since 1996). Jeffrey Liberman is President and COO (since
Pro forma EBITDA			2017 and with EVC since 2000). Christopher Young is CFO (since 2008 and with EVC since
2021	\$86		2000).
2020	73	Positives	* Experience in expanding distribution in smaller, faster-growing markets, both in U.S. and internationally
% Chg	17.5%		* Reduced expense base during and after the pandemic
Pro forma EBITDA margin			* Strong balance sheet
2021	11.1%		* Most of its TV stations affiliated with leading U.S. Spanish language network
2020	14.1%		* U.S. Hispanic buying power growing faster than general market
Free cash flow per share			* Secular growth in U.S. political advertising spending
2021	\$0.83		
2020	\$0.51	Risks	* Loss of broadcast audience and advertising share to digital alternatives
% Chg	62.7%		* Volatility of international media business
Est. 3-5 yr FCF Growth rate	7%		* Competition with Univision's expanding direct to consumer business
		1	* Univision relationship through TV network affiliations and Univision's ownership stake may limit
VALUATION AND LEVERAGE			strategic flexibility
Pro forma EV/EBITDA		1	* Impact of sudden advertising declines on cash flow (e.g., 2009, 2020)
2021	9.6x		* Management succession plan (CEO has majority voting power)
2020	11.3x	Valuation	Attributing roughly 3/4 of firm value to digital media business
Price / Free cash flow per sha	re		
2021		Recent events	August 2021 - acquired remaining 49% interest in Cisneros Interactive. July 2021 - announced
2020	16.0x		acquisition of MediaDonuts AsiaPac digital media business for \$17 million plus earnouts.
Pro forma net debt / EBITDA			October 2020 – acquired 51% stake in Cisneros Interactive for \$29 million. May 2020 –
2021	2.1x		announced substantial expense costs targeting broadcast operations.
2020	2.5x		2021 rebound in U.S. Hispanic employment and spending as pandemic recedes - Additional
Dividend yield		Upcoming potential catalysts	digital media M&A - 2022 U.S. midterm election ad spending
2021	1.2%		alightal media Man - 2022 0.3. Illiaterin election au spellaling
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Figure 2: Digital Segment Forecast Separates Legacy Digital From Cisneros and MediaDonuts Businesses

In millions, except unit data	2019A	1Q20	2Q20	3Q20	4Q20	2020A	1Q21A	2Q21A	3Q21A	4Q21E	2021E	2022E
Legacy												
Revenue	\$68.9	\$13.3	\$11.4	\$13.7	\$15.8	\$54.1	\$13.0	\$15.3	\$17.4	\$18.3	\$64.0	\$65.8
Cost of Revenue	36.8	7.3	6.4	7.8	9.0	30.6	7.4	8.7	9.9	10.5	36.5	37.5
Opex ex-cost of revenue	32.3	6.9	6.2	5.4	6.1	24.5	5.9	5.6	6.5	6.4	24.4	29.3
OCF	(0.1)	(0.9)	(1.2)	0.5	0.6	(1.0)	(0.2)	1.0	0.908	1.4	3.1	(1.0)
OCF Margin	-0.2%	-6.6%	-10.8%	3.4%	4.0%	-1.9%	-1.9%	6.8%	5.2%	7.5%	4.8%	-1.6%
Acquisitions-Stand Alone	0.270	0.070	10.070	3.470	4.0%	1.570	1.570	0.070	3.270	7.570	4.070	1.070
Cisneros revenue	159.4	40.2	42.0	53.3	97.8	233.3	88.5	114.9	116.6	136.8	456.8	524.6
Cisneros cost of revenue	136.2	35.3	36.7	46.0	83.6	201.7	77.6	100.4	104.7	120.0	402.6	462.3
Cisneros opex ex-cost of revenue	13.2	3.2	3.3	4.1	6.7	17.4	4.6	6.3	5.0	6.8	22.8	26.5
Cisneros OCF	9.9	1.7	2.0	3.1	7.4	14.2	6.3	8.3	6.920	9.9	31.4	35.9
	6.2%	4.2%	4.8%	5.9%	7.6%	6.1%			5.9%	7.2%	6.9%	6.8%
OCF Margin	0.0	3.1	4.0%	7.9	13.3		7.1% 8.0	7.2% 9.9	12.1	17.2		
MediaDonuts revenue MediaDonuts cost of revenue	0.0	2.5	2.7	6.3	9.4	28.5 20.9	6.0				47.2	66.1 49.5
							1.8	6.9 2.7	9.7 1.5 **	13.4	36.1	
MediaDonuts opex ex-cost of revenue	0.0	0.9	0.8	0.2	0.6	2.5				2.2	8.1	10.2
MediaDonuts OCF	0.0	-0.2	0.6	1.4	3.3	5.0	0.2	0.3	0.9	1.6	3.0	6.3
OCF Margin		-5.5%	13.6%	17.5%	24.7%	17.7%	3.0%	3.1%	7.5%	9.1%	6.4%	9.6%
Acquisitions-PF Adjustments												
Cisneros revenue												
Cisneros cost of revenue												
Cisneros opex ex-cost of revenue							0.1	0.1	0.1	0.1	0.5	
Cisneros OCF						r	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	
MediaDonuts revenue												
MediaDonuts cost of revenue												
MediaDonuts opex ex-cost of revenue				0.5	0.5	1.0	0.0	0.0	0.0	0.0	0.1	
MediaDonuts OCF		0.0	0.0	(0.5)	(0.5)	(1.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.1)	
Acquisitions-Pro Forma				,	/	` '		,		,	,	
Cisneros revenue	159.4	40.2	42.0	53.3	97.8	233.3	88.5	114.9	116.6	136.8	456.8	524.6
Cisneros cost of revenue	136.2	35.3	36.7	46.0	83.6	201.7	77.6	100.4	104.7	120.0	402.6	462.3
Cisneros opex ex-cost of revenue	13.2	3.2	3.3	4.1	6.7	17.4	4.8	6.4	5.2	7.0	23.3	26.5
Cisneros OCF	9.9	1.7	2.0	3.1	7.4	14.2	6.1	8.1	6.799	9.8	30.8	35.9
	6.2%	4.2%	4.8%	5.9%			6.9%		5.8%	I		
OCF Margin	0.2%				7.6%	6.1%		7.1%		7.2%	6.8%	6.8%
MediaDonuts revenue		3.1	4.1	7.9	13.3	28.5	8.0	9.9	12.1	17.2	47.2	66.1
MediaDonuts cost of revenue		2.5	2.7	6.3	9.4	20.9	6.0	6.9	9.7	13.4	36.1	49.5
MediaDonuts opex ex-cost of revenue		0.9	0.8	0.7	1.1	3.5	1.8	2.7	1.5	2.2	8.2	10.2
MediaDonuts OCF		(0.2)	0.6	0.879	2.8	4.0	0.2	0.3	0.9	1.6	3.0	6.3
OCF Margin												
Acquisitions-Adjustments to Reported												
Cisneros revenue	(159.4)	(40.2)	(42.0)	(53.3)	(8.6)	(144.1)	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros cost of revenue	(136.2)	(35.3)	(36.7)	(46.0)	(7.3)	(125.4)	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros opex ex-cost of revenue	(13.2)	(3.2)	(3.3)	(4.1)	(0.6)	(11.2)	0.0	0.0	0.0	0.0	0.0	0.0
Cisneros OCF pre-minority interest	(9.9)	(1.7)	(2.0)	(3.1)	(0.7)	(7.5)	0.0	0.0	0.0	0.0	0.0	0.0
MediaDonuts revenue	0.0	-3.1	-4.1	-7.9	-13.3	(28.5)	-8.0	-9.9	0.0	0.0	(17.9)	0.0
MediaDonuts cost of revenue	0.0	-2.5	-2.7	-6.3	-9.4	(20.9)	-6.0	-6.9	0.0	0.0	(12.9)	0.0
MediaDonuts opex ex-cost of revenue	0.0	-0.9	-0.8	-0.7	-1.1	(3.5)	-1.8	-2.7	0.0	0.0	(4.4)	0.0
MediaDonuts OCF pre-minority interest	0.0	0.2	-0.6	-0.9	-2.8	(4.0)	-0.2	-0.3	0.0	0.0	(0.5)	0.0
Memo: MediaDonuts minority interest	0.0				•	0.0				*	0.0	0.0
Acquisitions-As Reported												
Cisneros revenue	0.0	0.0	0.0	0.0	89.2	89.2	88.5	114.9	116.6	136.8	456.8	524.6
Cisneros cost of revenue	0.0	0.0	0.0	0.0	76.3	76.3	77.6	100.4	104.7	120.0	402.6	462.3
Cisneros opex	0.0	0.0	0.0	0.0	6.1	6.1	4.8	6.4	5.2	7.0	23.3	26.5
Cisneros OCF	0.0	0.0	0.0	0.0	6.8	6.8	6.1	8.1	6.8	9.8	30.8	35.9
MediaDonuts revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	12.1	17.2	29.3	66.1
MediaDonuts cost of revenue		0.0	0.0	0.0	0.0	0.0	0.0	0.0	9.7	13.4	23.1	49.5
					0.0	0.0	0.0	0.0	1.5			10.2
MediaDonuts opex		0.0	0.0	0.0						2.2	3.7	
MediaDonuts OCF		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.9	1.6	2.4	6.3
EBITDA to red non-con interests					ſ	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Digital segment standalone											_,, _ L	
Digital revenue	228.3	56.7	57.5	74.8	126.8	315.9	109.5	140.1	146.1	172.3	568.0	656.4
Digital cost of revenue	173.0	45.1	45.9	60.2	102.1	253.2	91.0	116.0	124.3	143.9	475.2	549.3
Digital opex ex-cost of revenue	45.5	10.9	10.3	9.7	13.5	44.4	12.3	14.5	13.1	15.5	55.3	66.0
Digital OCF	9.8	0.7	1.3	5.0	11.3	18.3	6.3	9.6	8.7	12.9	37.5	41.2
Digital segment pro forma												
Digital revenue	228.3	56.7	57.5	74.8	126.8	315.9	109.5	140.1	146.1	172.3	568.0	656.4
Digital cost of revenue	173.0	45.1	45.9	60.2	102.1	253.2	91.0	116.0	124.3	143.9	475.2	549.3
Digital opex ex-cost of revenue	45.5	10.9	10.3	10.2	14.0	45.4	12.4	14.7	13.2	15.6	55.9	66.0
Digital OCF	9.8	0.7	1.3	4.5	10.8	17.3	6.1	9.5	8.6	12.7	36.9	41.2
Digital segment as reported	5.0	5.7	1.5	7.3	10.0	17.5	0.1	٠.٠	3.0	12.7	30.5	71.2
Digital segment as reported Digital revenue	68.9	13.3	11 4	13.7	105.0	143.3	101.5	130.2	146.1	172.3	550.1	656.4
•			11.4									
Digital cost of revenue	36.8	7.3	6.4	7.8	85.3	106.9	85.0	109.0	124.3	143.9	462.3	549.3
Digital opex	32.3	6.9	6.2	5.4	12.2	30.6	10.6	12.0	13.187	15.6	51.5	66.0
Digital OCF	(0.1)	(0.9)	(1.2)	0.5	7.4	5.7	5.9	9.2	8.602	12.7	36.4	41.2
Digital Adj. EBITDA	(0.1)	-0.9	-1.2	0.5	7.4	5.7	5.9	9.2	8.6	12.7	36.4	41.2

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Entravision Communications (EVC)

Update November 18, 2021

Metrics	2019A	1Q20	2Q20	3Q20	4Q20	2020A	1Q21A	2Q21A	3Q21A	4Q21E	2021E	2022E
Legacy growth												
Reported digital revenue growth					424%	108%	661%	1045%	970%	64%	284%	19%
Legacy digital revenue growth	-14.9%	-7.9%	-32.3%	-22.5%	-21.2%	-21.4%	-2.6%	34.5%	27.4%	16.2%	18.2%	2.8%
2-yr CAGR		-14.5%	-25.6%	-22.0%	-10.6%	-18.2%	-5.3%	-4.6%	-0.6%	-4.3%	-3.6%	10.2%
Legacy digital opex growth		-11.1%	-27.4%	-32.4%	-24.7%	-24.1%	-14.4%	-9.2%	21.5%	5.6%	-0.2%	19.9%
Legacy digital OCF		-1.1%	128.0%	-257.3%	-60.9%	822.5%	-71.9%	-184.0%	95.7%	118.4%	-403.0%	-133.5%
Cisneros growth												
Cisneros revenue growth		31.0%	10.2%	27.8%	100.1%	46.4%	120.0%	173.4%	118.9%	39.9%	95.8%	14.8%
2-yr CAGR							69.8%	73.6%	67.3%	67.3%	69.3%	50.0%
Cisneros opex ex-COR growth		14.2%	5.5%	28.0%	66.7%	31.5%	44.3%	88.2%	22.7%	1.8%	31.2%	16.1%
Cisneros OCF		10%	-13%	8%	132%	43%	266%	314%	122%	34%	120%	14%
Cisneros revenue growth q/q		-17.7%	4.5%	26.7%	83.5%		-9.5%	29.9%	1.5%	17.3%		
Cisneros cost of revenue growth q/q		-15.2%	3.9%	25.5%	81.6%		-7.2%	29.3%	4.3%	14.7%		
Cisneros opex ex-COR growth q/q		-20.5%	4.3%	22.8%	63.8%		-31.2%	36.1%	-20.0%	35.9%		
Cisneros OCF growth q/q		-82.8%	16.9%	56.2%	137.7%		-56.0%	32.2%	-16.4%	43.2%		
MediaDonuts growth												
MediaDonuts revenue growth y/y							154.3%	140.0%	53.5%	29.2%	65.8%	40.0%
2-yr CAGR												52.4%
MediaDonuts opex ex-COR growth y/y							106.5%	215.0%	757.3%	248.6%	223.9%	25.7%
MediaDonuts cost of revenue growth y/y							143%	155%	54%	43%	72%	37%
MediaDonuts OCF growth y/y							-240%	-45%	-34%	-52%	-40%	109%
MediaDonuts revenue growth q/q			31.0%	91.2%	68.9%		-39.9%	23.7%	22.3%	42.1%	40,0	10370
MediaDonuts cost of revenue growth q/q			10.1%	132.8%	48.4%		-36.1%	15.4%	40.3%	38.0%		
MediaDonuts opex ex-COR growth q/q			-0.8%	-79.6%	269.2%		176.8%	51.3%	-44.5%	50.1%		
MediaDonuts OCF growth q/q			NM	146.5%	138.0%		-95.2%	27.5%	193.6%	72.9%		
Digital segment pro forma growth			IVIVI	140.5%	130.070		-55.270	27.576	193.076	72.570		
Digital revenue					84%	38%	93%	144%	95%	36%	80%	16%
Digital revenue, PF, pro rated for 4Q by days EVC ow	 nad Cisparos i	n 4020			67%	3676	83%	144/0	9370	30%	80%	10%
Digital cost of revenue	l Cistieros i	114020			96%	46%	102%	153%	107%	41%	88%	16%
					15%	0%	14%	42%	30%	12%	23%	18%
Digital opex ex-cost of revenue					125%	76%	831%	613%	93%	17%	114%	12%
Digital OCF					125%	76%	831%	613%	93%	1/%	114%	12%
Legacy margins	52.20/	FF 10/	F.C. 70/	F7 20/	F7 40/	FC C0/	FC C0/	EC 70/	F7 20/	F7 40/	F7.00/	F7.00/
Legacy cost of revenue/revenue	53.3%	55.1%	56.7%	57.2%	57.4%	56.6%	56.6%	56.7%	57.2%	57.4%	57.0%	57.0%
Legacy COR margin ^ y/y	45.00/	2.3%	4.0%	0.7%	5.8%	3.3%	1.5%	0.0%	0.0%	0.0%	0.4%	0.0%
Legacy opex ex-COR/revenue	46.8%	51.5%	54.1%	39.4%	38.6%	45.3%	45.3%	36.6%	37.6%	35.1%	38.2%	44.6%
Legacy OCF margin	-0.2%	-6.6%	-10.8%	3.4%	4.0%	-1.9%	-1.9%	6.8%	5.2%	7.5%	4.8%	-1.6%
Legacy OCF margin ^ y/y		-0.5%	-7.6%	5.1%	-4.1%	-1.7%	4.7%	17.6%	1.8%	3.5%	6.7%	-6.4%
Cisneros margins												
Cisneros cost of revenue/revenue	85.5%	87.8%	87.3%	86.4%	85.5%	86.4%	87.7%	87.3%	89.7%	87.7%	88.1%	88.1%
Cisneros COR margin ^ y/y		2.0%	1.6%	1.1%	0.3%	1.0%	-0.1%	0.0%	3.3%	2.2%	1.7%	0.0%
Cisneros OCF margin ^ y/y		-0.8%	-1.3%	-1.1%	1.0%	-0.1%	2.8%	2.4%	0.1%	-0.3%	0.8%	0.0%
Cisneros EBITDA margin ^ y/y		-0.8%	-1.3%	-1.1%	1.0%	-0.1%	2.8%	2.4%	0.1%	-0.3%	0.8%	0.0%
MediaDonuts margins	L I											
MediaDonuts cost of revenue/revenue	r I	78.5%	65.9%	80.3%	70.6%	73.5%	75.0%	70.0%	80.3%	78.0%	76.4%	75.0%
MediaDonuts COR margin ^ y/y							-3.5%	4.1%	0.0%	7.4%	2.9%	-1.4%
MediaDonuts OCF margin ^ y/y							8.5%	-10.5%	-10.0%	-15.5%	-11.3%	3.2%
MediaDonuts EBITDA margin ^ y/y							8.5%	-10.5%	-10.0%	-15.5%	-11.3%	3.2%
Digital Segment margins												
Digital Segment cost of revenue/revenue		55.1%	56.7%	57.2%	81.3%	74.6%	83.7%	83.7%	85.1%	83.5%	84.0%	83.7%
MediaDonuts COR margin ^ y/y							28.6%	27.0%	27.9%	2.2%	9.4%	-0.4%
MediaDonuts OCF margin ^ y/y						r	-83.7%	-97.9%	-152.9%	-363.3%	-697.9%	0.0%
MediaDonuts EBITDA margin ^ y/y						r	-83.7%	-97.9%	-152.9%	-363.3%	-697.9%	0.0%
Revenue mix:												
Digital as % of company revenue	25%	21%	25%	22%	61%	42%	68%	73%	73%	76%	73%	78%
Minority interest					2.5	2.5	1.6	2.6	1.8	0.0	5.9	0.0
Source: Company reports; Industry Capital Research estimates											-10	-10

Note: Legacy digital is EVC's digital segment excluding Cisneros and MediaDonuts. Source: Industry Capital Research estimates and company data



Figure 3: Financial Statement Forecasts Supporting Our Valuation

In millions, except per share data															
AS REPORTED	2016A	2017A	2018A	2019A	1Q20	2Q20	3Q20	4Q20	2020A	1Q21A	2Q21A	3Q21A	4Q21E	2021E	2022E
Net revenue:	20.04		20.004	20.0A											
Television	\$159.5	\$148.1	\$151.7	\$149.7	\$39.2	\$27.0	\$37.8	\$50.5	\$154.5	\$36.1	\$34.1	\$36.5	\$38.0	\$144.6	\$128.3
Radio	75.8	66.9	63.9	55.0	11.7	6.8	11.5	16.2	46.3	11.3	14.1	16.4	15.2	57.1	61.1
Net broadcast revenue	235.4	215.0	215.7	204.7	50.9	33.7	49.3	66.7	200.7	47.4	48.2	52.9	53.2	201.7	189.4
Digital	23.1	57.1	81.0	68.9	13.3	11.4	13.7	105.0	143.3	101.5	130.2	146.121	172.3	550.1	656.4
Total net revenue (core)	258.5	272.1	296,6	273.6	64.2	45.1	63.0	171.7	344.0	148.9	178.4	199.0	225.5	751.8	845.8
Revenue from spectrum usage rights	200.0	263.9	1.2	0.0	0-1.2		00.0		0.0	140.0	110.4	100.0	220.0	0.0	0.0
Total net revenue	258.5	536.0	297.8	273.6	64.2	45.1	63.0	171.7	344.0	148.9	178.4	199.0	225.5	751.8	845.8
Total flet revende	200.0	000.0	237.0	270.0	04.2	40.1	00.0	.,,	044.0	140.0	170.4	155.0	220.0	701.0	040.0
Cost of Revenue															
Television		0.0													
Radio		0.0													
Digital	9.5	33.0	45.1	36.8	7.3	6.4	7.8	85.3	106.9	84.8	109.0	124.3	143.9	462.0	549.3
Digital cost of revenue as % of revenue	41.2%	57.8%	55.7%	53.3%	55.1%	56.7%	57.2%	81.3%	74.6%	83.5%	83.7%	85.1%	83.5%	84.0%	83.7%
Total cost of revenue (core)	9.5	33.0	45.1	36.8	7.3	6.4	7.8	85.3	106.9	84.8	109.0	124.3	143.9	462.0	549.3
Cost of revenue from spectrum usage rights (television)	3.5	12.340	45.1	30.0	7.5	0.4	7.0	05.5	100.5	04.0	103.0	124.5	143.3	402.0	343.3
Total cost of revenue	9.5	45.3	45.1	36.8	7.3	6.4	7.8	85.3	106.9	84.8	109.0	124.3	143.9	462.0	549.3
lotal cost of revenue	9.5	45.3	45.1	30.0	7.3	6.4	7.0	05.3	106.9	04.0	109.0	124.3	143.9	462.0	549.5
Opex															
	83.6	81.7	84.3	84.4	21.8	17.7	19.0	22.4	80.9	19.9	19.5	20.1	21.1	80.6	71.0
Television opex															
Radio opex	65.4	63.3 23.4	59.4	56.7 32.3	11.6	9.1	9.7	11.3	41.8	9.7	9.9 12.0	9.8 13.2	10.2	39.5	41.8 66.0
Digital opex	11.2		33.1		6.9	6.2	5.4	12.2	30.6	10.9			15.6	51.7	
Total opex (core)	160.2	168.4	176.8	173.4	40.3	33.0	34.1	45.9	153.3	40.4	41.4	43.1	46.9	171.9	178.8
Spectrum usage rights															
Total Opex	160.2	168.4	176.8	173.4	40.3	33.0	34.1	45.9	153.3	40.4	41.4	43.1	46.9	171.9	178.8
OCF															
Television OCF	75.9	66.3	67.4	65.2	\$17.4	\$9.2	\$18.8	\$28.1	73.6	\$16.2	\$14.5	\$16.3	\$17.0	64.0	57.3
TV OCF Margin	47.6%	44.8%	44.4%	43.6%	44.5%	34.2%	49.8%	55.6%	47.6%	44.9%	42.7%	44.7%	44.6%	44.3%	44.7%
Incremental Margin	-566.3%	83.6%	30.3%	105.6%					173.4%					97.3%	40.8%
Radio OCF	10.5	3.6	4.6	(1.7)	0.1	(2.4)	1.8	4.9	4.5	1.6	4.2	6.7	5.0	17.6	19.3
Radio OCF margin	13.8%	5.4%	7.1%	-3.1%	0.6%	-34.7%	15.9%	30.4%	9.7%	14.4%	29.9%	40.5%	33.1%	30.7%	31.5%
Incremental Margin	1189.2%	76.7%	-31.0%	70.1%					-70.4%					120.8%	42.6%
Digital OCF	2.4	0.7	2.8	(0.1)	(0.9)	(1.2)	0.5	7.4	5.7	5.9	9.167	8.6	12.7	36.4	41.2
Digital OCF margin	10.2%	1.3%	3.4%	-0.2%	-6.6%	-10.8%	3.4%	7.0%	4.0%	5.8%	7.0%	5.9%	7.4%	6.6%	6.3%
Incremental Margin	28.8%	-4.8%	8.5%	23.9%					7.9%					7.5%	4.5%
Total OCF (core)	88.7	70.7	74.8	63.4	16.6	5.6	21.1	40.4	83.8	23.7	27.9	31.6	34.7	117.9	117.7
Margin	34.3%	26.0%	25.2%	23.2%	25.9%	12.5%	33.5%	23.5%	24.4%	15.9%	15.7%	15.9%	15.4%	15.7%	13.9%
Incremental Margin	-114.5%	-132.9%	16.6%	49.1%	-542.5%	47.9%	-94.2%	23.9%		8.4%	16.7%	7.7%	-10.6%		
Spectrum sales	0.0	251.6	1.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.000
Total OCF	88.7	322.3	75.9	63.4	16.6	5.6	21.1	40.4	83.8	23.7	27.9	31.6	34.7	117.9	117.7
Total OCF Margin	34.3%	60.1%	25.5%	23.2%	25.9%	12.5%	33.5%	23.5%	24.4%	15.9%	15.7%	15.9%	15.4%	15.7%	13.9%
Incremental Margin	-114.5%	84.2%	103.4%	51.6%	-542.5%	47.9%	-94.2%	23.9%	21.170	8.4%	16.7%	7.7%	-10.6%	10.7 70	10.070
more mental margin	114.070	04.270	100.470	01.070	0-12.070	41.070	04.270	20.070		0.470	10.770	7.770	10.070		
Corporate Expense	24.5	27.9	26.9	28.1	6.8	5.4	6.3	9.3	27.8	7.2	7.3	7.3	7.3	29.1	29.8
osiporato Enponeo	20	2	=0.0		0.0		0.0	0.0	2.10						20.0
GAAP EBITDA	64.2	294.4	49.1	35.4	9.8	0.2	14.8	31.1	56.0	16.6	20.6	24.3	27.4	88.8	88.0
5, v. v. E5, r. 5, v.	34.2	234.4	70.1	33.4	3.0	0.2	. 4.0	51.1	30.0	.0.0	20.0	24.0	27.54	30.0	00.0
Corporate non-cash comp	3.7	4.9	5.1	3.6	0.7	0.7	0.7	1.9	3.9	0.8	0.8	0.8	1.6	4.0	4.0
corporate non-easin comp	3.7	4.5	5.1	3.0	0.7	0.7	5.7	1.5	3.8	0.0	0.0	0.0	1.0	4.0	4.0
Opex adjustments to cash:															
Amortization of syndication contracts	(0.4)	(0.5)	(0.7)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.2)	(0.5)	(0.5)
Payments on syndication contracts	(0.4)	(0.4)	(0.6)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)	(0.5)	(0.5)
Non-cash comp in direct opex	1.3	1.2	0.7	0.7	0.1	0.1	0.1	0.9	1.2	0.3	0.3	0.3	0.3	1.3	1.3
Non-recurring cash severance			0.8	2.3	0.6	0.5		0.5	1.7	0.0					
EBITDA attributable to redeemable noncontrolling interest								3.4	3.4	2.8	4.3	2.0	0.0	9.1	0.0
Total opex (positive) adjustments to cash	(1.3)	(1.2)	(1.5)	(2.9)	(0.7)	(0.6)	(0.2)	2.0	0.5	2.5	3.9	1.7	(0.3)	7.8	(1.3)
Foreign currency (gain) loss	0.0	0.4	1.6	0.8	1.5	(0.2)	(0.7)	(1.7)	(1.1)	0.6	(0.3)	0.2	(0.5)	0.0	0.0
Total Adjusted EBITDA	69.2	300.1	54.0	41.2	9.7	1.7	16.4	32.6	60.4	14.2	17.8	23.2	29.8	85.0	93.4
Other opex for spectrum (in corporate)		2.1	1.2												
	69.2	50.6	54.0	41.2	9.7	1.7	16.4	32.6	60.4	14.2	17.8	23.2	29.8	85.0	93.4
Adjusted EBITDA (core)															
Memo: adj. EBITDA (core) reported	69.2	50.6	54.0	41.2	9.7	1.7	16.4	32.6	60.4	14.2	17.8	23.2			
Memo: adj. EBITDA (core) reported Model variance: adj. EBITDA	69.2 0.0	50.6 0.0	54.0 0.0	0.0	0.0	(0.0)	0.0	0.0	(0.0)	0.0	0.0	0.0			
Memo: adj. EBITDA (core) reported	69.2	50.6	54.0										13.2% -5.3%	11.3% 6.0%	11.0% 8.9%

Industry Capital Research

Entravision Communications (EVC)

Figure 4: Financial Statement Forecasts Supporting Our Valuation (cont.)

In millions account and the second	2016A	2017A	2018A	2019A	1Q20	2Q20	3Q20	4Q20	2020A	1Q21A	2Q21A	3Q21A	4Q21E	2021E	2022E
In millions, except per share data															
Memo: cash opex (core)	\$158.9	\$167.2	\$175.3	\$170.4	\$39.5	\$32.4	\$33.9	\$48.0	\$153.8	\$42.9	\$45.4	\$44.8	\$46.5	\$179.7	\$177.4
Memo: cash corporate expense	20.8	23.1	21.8	24.4	6.2	4.7	5.6	7.4	23.9	6.4	6.5	6.5	5.7	25.1	\$25.7
Memo: total non-cash comp	5.0	6.1	5.8	4.4	0.8	0.8	0.8	2.7	5.1	1.1	1.1	1.1	1.9	5.2	\$5.3
Memo: adj. EBITDA - (OCF - cash corporate)	1.3	3.0	1.1	2.2	(0.8)	0.8	0.9	(0.3)	0.6	(3.1)	(3.6)	(1.9)	0.8	(7.8)	\$1.3
Memo: PF EBITDA attributable to redeemable noncontrollin	a interest				0.8			` '			. ,	. ,		` 1	
	3														
D&A	15.3	16.4	16.3	16.6	4.5	3.9	3.9	5.0	17.3	5.2	5.1	5.9	5.9	22.1	24.0
D&A % of Revenue	5.9%	6.0%	5.5%	6.1%	7.0%	8.6%	6.2%	2.9%	5.0%	3.5%	2.8%	3.0%	2.6%	2.9%	0.0
Change in fair value contingent consideration			(1.2)	(6.478)	0.0	0.0	0.0	0.00	0.0	0.0	0.0	0.0	0.00	0.0	0.0
Impairments	0.0	0.0	0.0	32.1	39.8	0.0	0.0	0.2	40.0	1.3	0.1	0.2	0.0	1.6	0.0
Other operating (gain) loss		(0.3)	(1.2)	(6.0)	(8.0)	(2.0)	(2.7)	(1.3)	(6.9)	(1.9)	(0.5)	(2.4)	0.0	(4.9)	(0.8)
Gain (Loss) on Sale	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reserves, accruals and other, net	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
					0.0		0.0								
Operating Income (EBIT Inc. Impairments)	48.9	277.9	33.6	(1.7)	(35.2)	(1.4)	14.3	29.0	6.6	11.4	16.2	20.5	21.9	70.0	64.8
Operating Margin %	18.9%	51.8%	11.3%	-0.6%	-54.8%	-3.2%	22.6%	16.9%	1.9%	7.6%	9.1%	10.3%	9.7%	9.3%	7.7%
Interest expense	(15.5)	(16.7)	(13.7)	(13.7)	(2.7)	(2.0)	(2.0)	(1.6)	(8.3)	(1.7)	(1.8)	(1.7)	(1.9)	(7.1)	(8.0)
Noncash interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Interest income	0.3	0.8	2.0	3.4	0.6	0.5	0.5	0.1	1.7	0.1	0.0	0.0	(0.2)	0.0	0.0
Net interest expense	(15.2)	(15.9)	(11.8)	(10.3)	(2.1)	(1.5)	(1.5)	(1.5)	(6.5)	(1.6)	(1.8)	(1.7)	(2.1)	(7.1)	(8.0)
Loss on debt extinguishment	(0.2)	(3.3)	(0.6)	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other income, net	0.0	0.0	0.2	0.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2	(0.2)	0.0	0.0
				-										- 1	
Pretax income	33.5	258.6	21.4	(11.3)	(37.3)	(2.9)	12.8	27.6	0.1	9.8	14.5	19.0	19.7	62.9	56.8
Pretax margin	13.0%	48.2%	7.2%	NM	NM	NM	20.2%	16.0%	0.0%	6.6%	8.1%	9.5%	8.7%	8.4%	6.7%
	.0.070	.5.2 /0	1.270				/u	. 5.0 /0	0.078	5.070	5.170	5.070	5.1 /6	5.470	0.7 70
Income (tayes) honofit	(40.4)	(00.0)	(7.0)	(0.0)	4 77		(0.7)	/4 -51	/4 5	(0.0)	(4.0)	(F. 4)	(0.0)	(40.0)	(40.0)
Income (taxes) benefit	(13.1)	(82.6)	(7.9)	(8.2)	1.7	5.3	(3.7)	(4.7)	(1.5)	(2.8)	(4.0)	(5.1)	(6.9)	(18.8)	(19.9)
Effective tax rate	39.1%	31.9%	36.8%	-72.1%	4.5%	179.9%	29.3%	17.1%	1276.3%	28.5%	27.6%	26.9%	35.0%	29.9%	35.0%
Cash tax rate	1.8%	0.3%	15.2%	-25.2%	-0.4%	-11.0%	39.9%	7.9%	6552.5%	-2.0%	22.7%	2.5%	3.8%	6.8%	7.6%
Net Income (Before Equity Investments)	20.4	176.0	13.5	(19.5)	(35.6)	2.3	9.0	22.9	(1.4)	7.0	10.5	13.9	12.8	44.1	36.9
					0.0	0.0									
Equity in net of noncon. affils.	0.0	(0.3)	(1.4)	(0.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
					_	_	_				_			_	
Reported Net income	20.4	175.7	12.2	(19.7)	(35.6)	2.3	9.0	22.9	(1.4)	7.0	10.5	13.9	12.8	44.1	36.9
Net margin	26.8%	9.4%	18.1%	15.1%	15.1%	3.8%	26.0%	19.0%	17.6%	9.5%	10.0%	11.7%	13.2%	11.3%	11.0%
Accretion of Preferred	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minority Interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.5	2.5	1.6	2.6	1.8	0.0	5.9	0.0
willionly interest								2.5	2.5	1.0	2.0	1.0	0.0	5.5	0.0
Net inc. to common pre-1-time	20.4	175.7	12.2	(19.7)	(35.6)	2.3	9.0	20.3	(3.9)	5.4	7.9	12.1	12.8	38.2	36.9
Net margin	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM
J															
EPS - Basic, Continuing Operations	\$0.23	\$1.95	\$0.14	(\$0.23)	(\$0.42)	\$0.03	\$0.11	\$0.24	(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.15	\$0.45	\$0.44
EF3 - Basic, Continuing Operations	\$0.23	\$1.95	φυ. 14	(\$0.23)	(\$0.42)	\$0.03	φυ. 11	\$0.24	(\$0.05)	\$0.00	φυ.υθ	φυ. 14	\$0.15	\$0.45	\$0.44
Extraordinary items/discontinued items	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income to common	20.4	175.7	12.2	(19.712)	(35.6)	2.3	9.0	20.3	(3.9)	5.4	7.9	12.1	12.8	38.2	36.9
EPS - basic	\$0.23	\$1.95	\$0.14	(\$0.23)	(\$0.42)	\$0.03	\$0.11	\$0.24	(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.15	\$0.45	\$0.44
EPS - diluted	\$0.22	\$1.91	\$0.13	(\$0.23)	(\$0.42)	\$0.03	\$0.11	\$0.24	(\$0.05)	\$0.06	\$0.09	\$0.14	\$0.15	\$0.44	\$0.42
	\$0.22	\$1.91	\$0.13	(\$0.23)	(\$0.42)	\$0.03	\$0.11	\$0.24	(\$0.05)	\$0.00	\$0.09	\$0.14	\$0.15	\$0.44	\$0.42
EPS reported by company						40.00				Ψ0.00	+0.00				
Model variance: EPS	\$0.00	\$0.00	\$0.00	\$0.00	(\$0.00)	(\$0.00)	(\$0.00)	(\$0.00)	\$0.00	\$0.00	(\$0.00)	(\$0.00)			
Pro forma adjustments	0.0	0.0	0.0	0.0	39.8	0.0	0.0	0.0	39.8	0.0	0.0	0.0	0.0	0.0	0.0
Pro forma net income	20.4	175.7	12.2	(19.7)	4.2	2.3	9.0	20.3	35.9	5.4	7.9	12.1	12.8	38.2	36.9
Pro forma EPS - basic	\$0.23	\$1.95	\$0.14	(\$0.23)	\$0.05	\$0.03	\$0.11	\$0.24	\$0.43	\$0.06	\$0.09	\$0.14	\$0.15	\$0.45	\$0.44
Pro forma EPS	\$0.22	\$1.91	\$0.13	(\$0.23)	\$0.05 ³	\$0.03	\$0.11	\$0.24	\$0.43	\$0.06	\$0.09	\$0.14	\$0.15	\$0.44	\$0.42
EPS shares - Basic	89.3	90.3	89.1	85.1	84.3	84.1	84.2	84.3	84.2	85.0	85.2	85.4	85.1	85.1	84.8
	00.0						0.112				0012				0
EPS shares - Diluted	91.3	91.9	90.3	86.2	84.3	84.7	84.9	86.0	84.2	87.0	87.8	88.3	88.1	87.7	87.8
				-										- 1	
Free Cash Flow:				-										- 1	
EBITDA	69.2	50.6	54.0	41.2	9.7	1.7	16.4	32.6	60.4	14.2	17.8	23.2	29.8	85.0	93.4
Cash net interest	-14.4	-12.7	-10.6	-9.4	-1.9	-1.3	-1.3	-1.3	-5.9	-1.4	-1.6	-1.5	-2.1	-6.7	-8.0
Other adjustments to cash		250.0	1.9	4.7	0.3	1.5	2.7	0.8	5.3	1.9	0.5	2.6		5.1	0.0
	-0.6		-3.3		-0.1	-0.3		-2.2	-7.7	0.2		-0.5	-0.8	-4.3	
- Cash taxes	-0.6 1%	-0.8		-2.8			-5.1				-3.3				-4.3
Cook towns / EDITOA		2%	6%	7%	1%	19%	31%	7%	13%	0.0	18%	2%	3%	5%	5%
Cash taxes / EBITDA				-25.3	-2.7	-3.0	-2.1	-1.3	-9.1	-1.8	-1.0	-1.4	-2.2	-6.5	-8.8
Minus: capex	-9.1	-12.1	-17.0	20.0			52%	27%	52%	35%	20%	24%	38%	29%	37%
		-12.1 74%	105%	152%	59%	78%	52%	21 /0	02,0	3370	2076		0070		9%
Minus: capex	-9.1			152% 61%	59% 28%	78% 174%	13%	4%	15%	13%	6%	6%	7%	8%	
Minus: capex Capex / D&A Capex / EBITDA	-9.1 59%	74% 24%	105%							0070				8%	370
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights	-9.1 59% 13%	74% 24% 12.1	105% 31%	61%	28%	174%	13%	4%	15%	13%	6%	6%	7%		
Minus: capex Capex / D&A Capex / BBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow	-9.1 59% 13% 45.2	74% 24% 12.1 287.1	105% 31% 25.0	61% 8.3	28% 5.2	174%	13% 10.6	4% 28.6	15% 43.0	13% 13.0		6% 22.4		8% 72.6	72.3
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company)	-9.1 59% 13% 45.2 45.2	74% 24% 12.1 287.1 287.1	105% 31% 25.0 25.0	61% 8.3 8.3	28% 5.2 5.2	174% (1.4) (1.4)	13% 10.6 10.6	4% 28.6 28.6	15% 43.0 43.0	13% 13.0 13.0	6%	6%	7%		
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow	-9.1 59% 13% 45.2 45.2 0.0	74% 24% 12.1 287.1 287.1 0.0	105% 31% 25.0 25.0 (0.0)	61% 8.3 8.3 0.0	28% 5.2 5.2 0.0	(1.4) (1.4) (1.4) (0.0)	13% 10.6 10.6 0.0	4% 28.6 28.6 0.0	15% 43.0 43.0 (0.0)	13% 13.0 13.0 0.0	6% 12.4	6% 22.4 22.4	7% 24.8	72.6	72.3 `
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company)	-9.1 59% 13% 45.2 45.2 0.0 45.2	74% 24% 12.1 287.1 287.1	105% 31% 25.0 25.0	8.3 8.3 0.0 8.3	28% 5.2 5.2	174% (1.4) (1.4)	13% 10.6 10.6	4% 28.6 28.6 0.0 28.6	15% 43.0 43.0	13% 13.0 13.0 0.0 13.0	6%	6% 22.4	7% 24.8 24.8		72.3 ` 72.3
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow	-9.1 59% 13% 45.2 45.2 0.0	74% 24% 12.1 287.1 287.1 0.0	105% 31% 25.0 25.0 (0.0)	61% 8.3 8.3 0.0	28% 5.2 5.2 0.0	(1.4) (1.4) (1.4) (0.0)	13% 10.6 10.6 0.0	4% 28.6 28.6 0.0	15% 43.0 43.0 (0.0)	13% 13.0 13.0 0.0	6% 12.4	6% 22.4 22.4	7% 24.8	72.6	72.3 `
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow Free Cash Flow (core) FCF per share (core)	-9.1 59% 13% 45.2 45.2 0.0 45.2 \$0.50	74% 24% 12.1 287.1 287.1 0.0 37.6	105% 31% 25.0 25.0 (0.0) 25.0 \$0.28	8.3 8.3 0.0 8.3 \$0.10	28% 5.2 5.2 0.0 5.2 \$0.06	174% (1.4) (1.4) (0.0) (1.4) (\$0.02)	13% 10.6 10.6 0.0 10.6 \$0.12	28.6 28.6 0.0 28.6 \$0.33	43.0 43.0 (0.0) 43.0 \$0.51	13% 13.0 13.0 0.0 13.0 \$0.15	6% 12.4 12.4 \$0.14	6% 22.4 22.4 22.4 \$0.25	7% 24.8 24.8 \$0.28	72.6 72.6 \$0.83	72.3 72.3 \$0.82
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free Cash flow (reported by company) Model variance: free cash flow Free Cash Flow (core)	-9.1 59% 13% 45.2 45.2 0.0 45.2	74% 24% 12.1 287.1 287.1 0.0 37.6	105% 31% 25.0 25.0 (0.0) 25.0	8.3 8.3 0.0 8.3	5.2 5.2 5.2 0.0 5.2	(1.4) (1.4) (1.4) (0.0) (1.4)	13% 10.6 10.6 0.0 10.6	4% 28.6 28.6 0.0 28.6	43.0 43.0 (0.0) 43.0	13% 13.0 13.0 0.0 13.0	6% 12.4 [*] 12.4 [*]	6% 22.4 22.4 22.4	7% 24.8 24.8	72.6 72.6	72.3 ` 72.3
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow Free Cash Flow (core) FCF per share (core) Memo: FCF/Adjusted EBITDA (core)	-9.1 59% 13% 45.2 45.2 0.0 45.2 \$0.50 65.3%	74% 24% 12.1 287.1 287.1 0.0 37.6 \$0.41 74.3%	105% 31% 25.0 25.0 (0.0) 25.0 \$0.28 46.3%	8.3 8.3 0.0 8.3 \$0.10 20.1%	28% 5.2 5.2 0.0 5.2 \$0.06 54.0%	174% (1.4) (1.4) (0.0) (1.4) (\$0.02) -81.8%	13% 10.6 10.6 0.0 10.6 \$0.12	28.6 28.6 0.0 28.6 \$0.33 87.7%	43.0 43.0 (0.0) 43.0 (0.51 71.2%	13% 13.0 13.0 0.0 13.0 \$0.15	12.4 12.4 \$0.14 69.8%	22.4 22.4 22.4 22.4 \$0.25 96.5%	7% 24.8 24.8 \$0.28 83.1%	72.6 72.6 \$0.83 85.4%	72.3 72.3 \$0.82 77.4%
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow Free Cash Flow (core) FCF per share (core) Memo: FCF/Adjusted EBITDA (core) Dividends per share	-9.1 59% 13% 45.2 45.2 0.0 45.2 \$0.50 65.3%	74% 24% 12.1 287.1 287.1 0.0 37.6 \$0.41 74.3%	105% 31% 25.0 25.0 (0.0) 25.0 \$0.28 46.3% \$0.20	8.3 8.3 0.0 8.3 \$0.10 20.1% \$0.20	28% 5.2 5.2 0.0 5.2 \$0.06 54.0% \$0.05	174% (1.4) (1.4) (0.0) (1.4) (\$0.02) -81.8%	13% 10.6 10.6 0.0 10.6 \$0.12 64.5%	4% 28.6 28.6 0.0 28.6 \$0.33 87.7% \$0.02	43.0 43.0 (0.0) 43.0 \$0.51 71.2%	13% 13.0 13.0 0.0 13.0 90.15 91.8%	12.4 12.4 15.14 69.8% \$0.03	22.4 22.4 22.4 22.5 96.5% \$0.03	7% 24.8 24.8 \$0.28 83.1% \$0.03	72.6 72.6 \$0.83 85.4% \$0.10	72.3 72.3 \$0.82 77.4% \$0.10
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash Flow (reported by company) Model variance: free cash flow Free Cash Flow (core) FCF per share (core) Memo: FCF/Adjusted EBITDA (core) Dividends per share Dividends as % of FCF	-9.1 59% 13% 45.2 45.2 0.0 45.2 \$0.50 65.3% \$0.12 24%	74% 24% 12.1 287.1 287.1 0.0 37.6 \$0.41 74.3% \$0.16 39%	105% 31% 25.0 25.0 (0.0) 25.0 \$0.28 46.3% \$0.20 70%	8.3 8.3 0.0 8.3 \$0.10 20.1% \$0.20 197%	28% 5.2 5.2 0.0 5.2 \$0.06 54.0% \$0.05	174% (1.4) (1.4) (0.0) (1.4) (\$0.02) -81.8% \$0.02	13% 10.6 10.6 0.0 10.6 \$0.12 64.5% \$0.02 21%	4% 28.6 28.6 0.0 28.6 \$0.33 87.7% \$0.02 7%	43.0 43.0 (0.0) 43.0 \$0.51 71.2% \$0.13 25%	13% 13.0 13.0 13.0 0.0 13.0 \$0.15 91.8% \$0.02	12.4 12.4 12.4 15.14 69.8% 15.03 18%	22.4 22.4 22.4 \$0.25 96.5% \$0.03 10%	7% 24.8 24.8 \$0.28 83.1% \$0.03 9%	72.6 \$0.83 85.4% \$0.10 12%	72.3 \$0.82 77.4% \$0.10 12%
Minus: capex Capex / D&A Capex / EBITDA Plus: cost of revenue for spectrum usage rights = Free Cash Flow Free cash flow (reported by company) Model variance: free cash flow Free Cash Flow (core) FCF per share (core) Memo: FCF/Adjusted EBITDA (core) Dividends per share	-9.1 59% 13% 45.2 45.2 0.0 45.2 \$0.50 65.3%	74% 24% 12.1 287.1 287.1 0.0 37.6 \$0.41 74.3%	105% 31% 25.0 25.0 (0.0) 25.0 \$0.28 46.3% \$0.20	8.3 8.3 0.0 8.3 \$0.10 20.1% \$0.20	28% 5.2 5.2 0.0 5.2 \$0.06 54.0% \$0.05	174% (1.4) (1.4) (0.0) (1.4) (\$0.02) -81.8%	13% 10.6 10.6 0.0 10.6 \$0.12 64.5%	4% 28.6 28.6 0.0 28.6 \$0.33 87.7% \$0.02	43.0 43.0 (0.0) 43.0 \$0.51 71.2%	13% 13.0 13.0 0.0 13.0 90.15 91.8%	12.4 12.4 15.14 69.8% \$0.03	22.4 22.4 22.4 22.5 96.5% \$0.03	7% 24.8 24.8 \$0.28 83.1% \$0.03	72.6 72.6 \$0.83 85.4% \$0.10	72.3 72.3 \$0.82 77.4% \$0.10

Source: Company reports; Industry Capital Research estimates



Update November 18, 2021

Figure 5: Financial Statement Forecasts Supporting Our Valuation (cont.)

2016A	2017E	2018A	2019A	1Q20	2Q20	3Q20	4Q20	2020A	1Q21A	2Q21A	3Q21A	4Q21E	2021E	2022E
1.7%	107.4%	-44.4%	-8.1%	-0.7%	-34.8%	-8.5%	142.4%	25.8%	131.7%	295.5%	216.0%	31.4%	118.5%	12.5%
1.7%	5.3%	9.0%	-7.8%	-0.7%	-34.8%	-8.5%	142.4%	25.8%	131.7%	295.5%	216.0%	31.4%	118.5%	12.5%
0.3%	-7.2%	2.5%	-1.4%	2.5%	-29.2%	3.7%	36.9%	3.2%	-7.9%	26.3%	-3.5%	-24.7%	-6.4%	-11.3%
-0.4%	-11.8%	-4.5%	-13.9%	-2.0%	-52.7%	-22.0%	16.6%	-15.9%	-3.5%	NM	42.5%	-6.2%	23.4%	7.0%
22.5%	146.7%	41.8%	-14.9%	-7.9%	-32.3%	-22.5%	424.2%	108.0%	661.2%	1045.0%	970.1%	64.2%	283.9%	19.3%
31.7%	NM	36.7%	-18.5%	-3.9%	-27.2%	-21.5%	NM	NM	NM T	NM	NM	68.7%	NM	18.9%
3.7%	-2.2%	3.1%	41.7%	-7.8%	-25.3%	-21.5%	6.3%	-12.1%	-25.5%	-11.9%	-16.7%	-33.9%	-23.1%	-12.0%
5.9%	NM	NM	-21.1%	-1.6%	-19.5%	-20.7%	-0.8%	-10.3%	-28.8%	-9.2%	-1.1%	NM	NM	14.9%
5.9%	NM	NM	-4.8%	-5.5%	-24.2%	-21.3%	NM	23.8%	NM	NM	NM	45.4%	NM	14.9%
4.6%	5.1%	5.0%	-1.9%	-5.8%	-23.5%	-21.3%	4.0%	-11.6%	0.4%	25.4%	26.6%	2.1%	12.1%	4.0%
3.7%	-2.2%	3.1%	0.1%	4.9%	-14.7%	-10.3%	3.2%	-4.2%	-8.6%	10.0%	6.2%	-6.0%	-0.3%	-12.0%
5.5%	-3.2%	-6.2%	-4.5%	-18.4%	-34.3%	-31.4%	-21.3%	-26.3%	-16.9%	8.2%	0.8%	-9.9%	-5.4%	5.8%
7.0%	107.8%	41.8%	-2.6%	-11.1%	-27.4%	-32.4%	51.1%	-5.0%	58.1%	95.3%	145.0%	27.9%	68.8%	27.6%
-5.3%	-20.3%	5.8%	-15.2%	16.4%	-67.2%	35.2%	NM	32.1%	42.6%	NM	49.5%	-14.1%	40.7%	-0.1%
-3.2%	-12.6%	1.7%	-3.3%	-0.4%	-46.6%	23.2%	85.0%	12.8%	-7.1%	57.7%	-13.3%	-39.7%	-13.0%	-10.4%
-26.3%	-65.4%	25.8%	NM	NM	NM	NM	NM	NM	NM	NM	NM	2.3%	NM	9.7%
NM	-68.5%	NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	71.9%	NM	13.2%
9.0%	12.1%	1.0%	3.0%	0.0%	0.0%	0.0%	11.3%	3.0%	2.0%	15.0%	-4.0%	-18.0%	3.0%	3.0%
-9.3%	-26.9%	6.8%	-23.7%	20.1%	-86.3%	79.1%	NM	46.6%	46.7%	NM	41.7%	-8.7%	40.6%	9.9%
-4.0%	7.0%	-0.8%	2.3%	15.2%	-10.1%	-6.1%	17.2%	3.8%	14.9%	31.0%	50.0%	18.9%	27.6%	8.8%
-11.5%	NM	-88.5%	-36.9%	31.0%	NM	NM	NM	88.3%	81.4%	NM	39.4%	-12.0%	51.8%	11.0%
-20.3%	NM	-91.7%	NM	NM	NM	NM	NM	NM	NM	NM	49.0%	-28.6%	NM	-9.8%
-20.5%	NM	-93.1%	NM	NM	NM	NM	NM	NM	NM	NM	34.5%	-37.1%	NM	-3.4%
-20.7%	NM	-92.8%	NM	NM	NM	NM	NM	NM	NM	NM	27.3%	-37.5%	NM	-2.2%
-21.4%	NM	-93.0%	NM	NM	NM	NM	NM	NM	NM	NM	29.3%	-38.6%	NM	-3.4%
NM	-18.0%	-31.7%	-64.3%	NM	NM	NM	NM	NM	NM	NM	NM	-15.2%	62.7%	-1.2%
1.1%	0.6%	-1.7%	-4.5%	-3.3%	-0.8%	0.1%	0.6%	-2.3%	3.2%	3.7%	4.1%	2.4%	4.2%	0.0%
	1.7% 1.7% 0.3% 0.3% 22.5% 31.7% 5.9% 4.6% 3.7% 5.5% -26.3% NM 9.0% -9.3% -4.0% -11.5% -20.3% -20.5% -20.4% NM	1.7% 107.4% 1.7% 5.3% 0.3% -7.2% 0.4% 118.6% 22.5% 146.7% 31.7% NM 5.9% NM 4.6% 5.1% 3.7% -2.2% 5.5% 3.2% 107.8% -3.2% -12.6% -65.4% NM -68.5% 9.0% 12.1% -9.3% -26.9% -4.0% 7.0% -11.5% NM -20.5% NM -20.4% NM -20.5% NM -20.5% NM -20.4% NM -20.5% NM -20.5% NM -20.4% NM -20.5% NM -20.4% NM -20.4% NM -20.5% NM -20.4% NM -20.5% NM -20.4% NM -20.5% NM -20.4% NM -20.5% NM -20.4% NM -20.4% NM -20.5% NM -20.4% NM -20.5% NM -20.4% NM -20.5% NM -20.5% NM -20.4% NM -20.5% NM -20.5% NM -20.4% NM -20.5% NM -20.5% NM -20.5% NM -20.4% NM -20.5% N	1.7% 107.4% 44.4% 1.7% 5.3% 9.0% 0.3% -7.2% 2.5% 1.8% 41.8% 31.7% NM 36.7% 5.9% NM NM 5.9% NM NM 5.9% NM S.5.5% -2.2% 3.1% 5.5% -3.2% -6.2% 7.0% 107.8% 41.8% 5.3% -20.3% 5.8% NM 9.0% 12.1% 10.9% 9.3% -26.9% 6.8% 4.0% 7.0% 12.1% 1.0% 9.3% -26.9% 6.8% 4.0% 7.0% 12.1% 1.0% 9.3% -26.5% NM 9.0% 11.5% NM -88.5% NM 9.0% 11.5% NM -88.5% NM -88.5% NM 9.0% 11.5% NM -88.5% NM 9.0% 11.5% NM -88.5% NM 9.0% 11.5% NM 9.0% 12.1% 1.0% 9.3% -26.9% 6.8% 4.0% 7.0% 1.0% 9.3% -26.9% 6.8% 4.0% 7.0% 1.0% 9.3% -20.3% NM 9.0% 11.5% NM -93.1% -20.5% NM 93.0% NM 93.1% -20.5% NM 93.0% NM -93.0% NM -31.7% NM -88.5% NM -93.0% NM -93.0% NM -3.0% NM	1.7% 107.4% -44.4% -8.1% 1.7% 5.3% 9.0% 7.8% 0.3% -7.2% 2.5% 1.4% -11.8% -14.9% 22.5% 146.7% 41.8% -14.9% 31.7% NM 36.7% -15.5% 1.45% 5.9% NM NM -21.1% 5.9% NM NM -21.1% 5.9% 1.5% -2.2% 3.1% -1.9% 5.5% -3.2% -6.2% 4.5% 7.0% 107.8% 41.8% -2.6% -2.2% 3.1% -8.5% NM NM -88.5% NM NM -88.5% -36.9% -9.3% -26.9% 6.8% -23.7% -4.0% 7.0% 10.8% 2.3% -88.5% -36.9% -11.5% NM -88.5% -36.9% -11.5% NM -93.1% NM -92.8% NM -92.8% NM -93.0% NM -93.1% NM -92.8% NM -92.8% NM -93.0% NM NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM NM -93.0% NM -93.0% NM -93.0% NM NM -93.0% NM NM -93.1% NM NM -93.0% NM NM -93.1% NM -93.0% NM NM -93.1% NM -93.0% NM NM -93.1% NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM -93.0% NM NM -93.0% N	1.7% 107.4% -44.4% -8.1% -0.7% 1.7% 5.3% 9.0% -7.8% 0.7% 0.3% -7.2% 2.5% -1.4% 2.5% -0.4% -11.8% 4.5% -13.9% -2.0% 22.5% 146.7% 41.8% -14.9% -7.9% 31.7% NM 36.7% -18.5% -3.9% 3.7% -2.2% 3.1% 41.7% -7.8% 5.9% NM NM -21.1% -1.6% 5.9% NM NM 4.8% -5.5% 4.6% 5.1% 5.0% -1.9% 5.5% -3.2% -6.2% -4.5% -11.4% -2.2% 3.1% -11.5% -1.8% 5.5% -3.2% -6.2% -4.5% -11.4% -1.6% 5.5% -3.2% -6.2% -4.5% -11.4% -1.6% 5.3% -20.3% 5.8% -15.2% -11.1% -1.6% -11.1% -1.6% -3.2% -2.0.3% 5.8% -15.2% -10.4% -26.3% -65.4% 25.8% NM NM NM -68.5% NM NM NM -68.5% NM NM NM -68.5% NM NM NM -68.5% NM NM NM -8.5% NM NM NM -68.5% NM NM NM -68.5% NM NM NM NM -68.5% NM NM NM NM -68.5% NM NM NM NM NM NM -68.5% NM -68.5% NM NM NM NM NM NM -68.5% NM -68.5% NM NM NM NM NM -68.5% NM -93.0% NM NM NM NM NM -93.0% NM NM NM NM NM -90.0% -11.5% NM -93.1% NM NM NM NM NM NM -93.0% NM NM NM NM NM NM NM NM -93.0% NM NM NM NM NM NM NM NM -93.0% NM -93.0% NM NM NM NM NM NM NM NM NM -93.0% NM -93.0% NM	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%

Source: Company reports; Industry Capital Research estimates



Figure 6: DCF analysis supports \$10.50 12-month price target

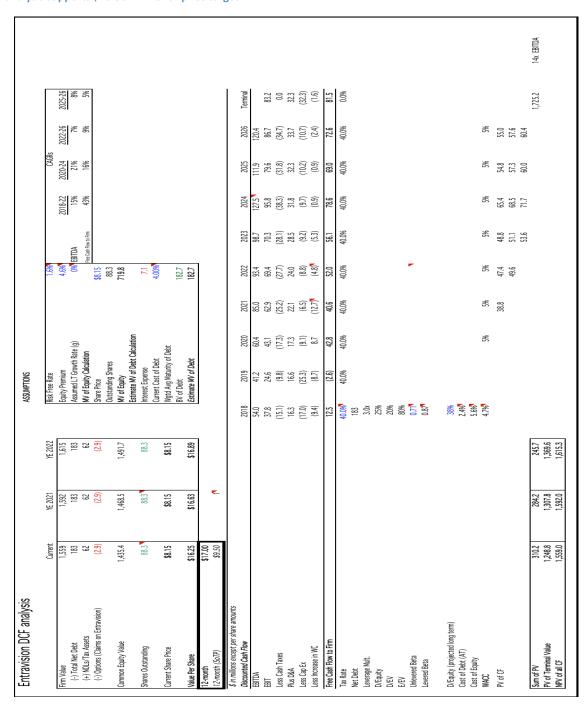




Figure 7: DCF Analysis allocates ~20% of firm value to broadcast media business

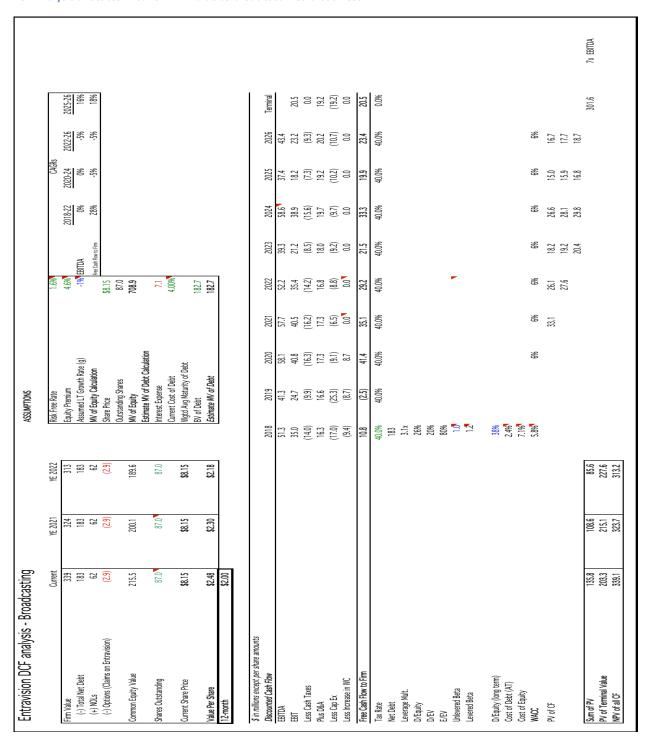
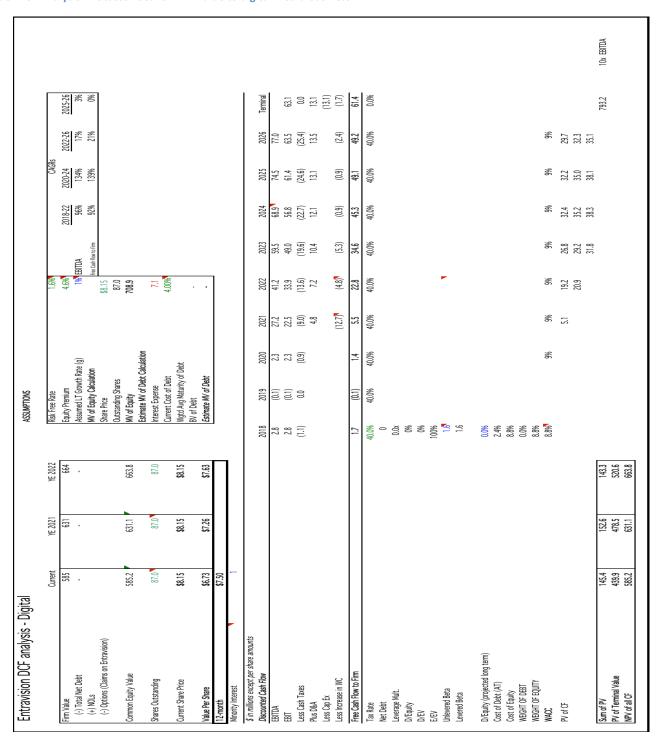




Figure 8: DCF Analysis Allocates ~80% of firm value to digital media business





Update November 18, 2021

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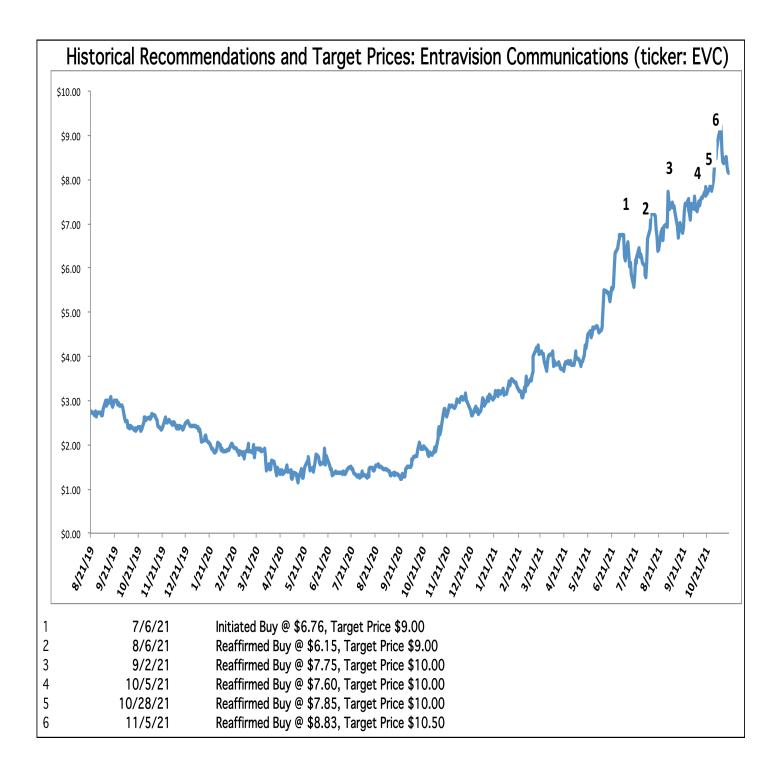
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