



December 2018

Vol. 5, No. 12

## Opportunity for growth

# Greenlee County Airport

By Philip Ronnerud

The Greenlee County airport generates economic activity and jobs. Our airport is a general aviation facility that is open continuously. Any civilian or military aircraft can use the airport. Recent users include helicopter emergency operations, fixed

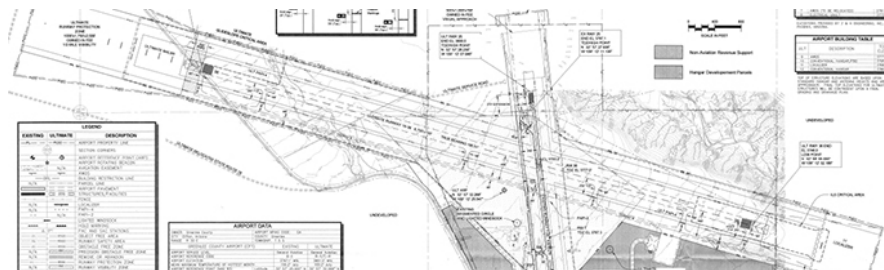
wing medical transport, wildlife counts, mineral exploration, and business activities.

Greenlee County has recently built a much needed maintenance facility onsite which is be-

ing enhanced. Much more space is available for operations. The Greenlee County Search and Rescue Foundation recently received a grant for equipment and

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*The illustration at right is a section from a drawing in Airport Layout Plan. You can see [the entire document here](#).*



## Here's how your input can be used

By Ákos Kovach

We have learned a lot from Dr. Don E. Albrecht, but perhaps one of the best things is to “trust the process of outreach” and “get the largest number of survey-takers possible.”

Why? All too often, we get the feeling that where we live eliminates us from any demographic study. Not true.

It's called the Area Sector Analysis Process, or ASAP, and now it's taking place here in Greenlee County.

The ASAP survey steering committee is doing its best to reach out to everyone – those

whom live remotely in hard-to-reach places as well as those who are home bound and do not get out very much.

You can take the survey online or you can get a paper copy to fill out, whichever works best for you.

This effort is community driven, as it has been in rural communities in Montana, Wyoming, Nevada, Northern California, Utah, Idaho, New Mexico and here in Arizona, (ask your friends in Willcox).

And let's give a big shout out to Larry Catten at SEAGO for shepherding this process and get-

ting the funding to see it all the way through.

Another VERY IMPORTANT aspect is complete anonymity and privacy, this research activity adheres to strict federal privacy guidelines.

So what do we hope to accomplish? By gathering the feedback from each and every complete survey (please do not skip any answers – one skipped question nullifies the entire survey) this effort will analyze the desires of community

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**DEVELOPMENT**

# Your input . . .

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residents and overlay them onto community assets. Finally with assets and answers in place the algorithm will identify each and every industry we can realistically hope to attract.

There are a lot of surveys 'out' in the community: Clifton & Duncan Town Hall; **Clifton Visitor Center**; Chase Creek Marketplace and Country Chic. PLUS all members of the Steering Committee have ASAP online cards and/or the hard copy format as well. Ask them, write them or call them: Karen Frye, Austin Adams, John Basteen, Heather Ruder, Monica Aguilar, Cheryl Resur, Pete Hoynes, Alecia Scudamore, Barry Speck, Emily Muteb, Ben Menges, Jean Schwennesen, Steve Korzan, Kay Gale and **Ákos Kovach**.

(The two in bold have paper copies of the survey. The rest have cards that give you a web address, and your own password, for taking the survey online.)

**DEVELOPMENT** *At right are some of the questions that will appear on your survey.*

*It is important to **answer all questions** on the survey.*

*If you choose to answer the survey on line, the sheet you get will include the web address and your **unique** password. That means you must pick up a sheet for each person who intends to do the survey.*

## Survey Overview

This survey contains four sections:

Section 1: perception of economic outlook.

Section 2: compare and rank a series of goal statements specific to a defined goal category.

Section 3: compare and rank the general goal categories.

Section 4: basic demographics.

Section 2 and Section 3 ask you to make choices related to community goals based on how strongly you agree or disagree with the statements. Three community goal categories are presented – economic, environmental, and social. Section 2 addresses each goal category separately in a set of ten statements - keep in mind the relative importance of each goal statement given the defined goal category. Section 3 compares each goal category to another in a short set of three statements.

Each comparison in Section 2 and Section 3 should be made in a pair-wise manner using the following three steps:

1. Select one of the two statements in each pair that represents the goal you feel is more important than the other goal in the pair.

2. The next question will ask you how much more important the goal selected in step 1 is to you compared to the goal that wasn't selected. Select a level of importance ranked from 1 to 8, where 1 is moderately important and 8 is extremely important.

3. For goal-pairs you feel are exactly equal, select either statement in Step 1, then select the 'Equal' button value in Step 2.

Note, choosing a single goal statement within each pair may be challenging – when ranking goals as exactly equal give extra consideration to make sure it is not just the 'easier' choice. It is very important to make a purposeful choice for each pair statement presented.

University of Nevada, Reno  
COLLEGE OF BUSINESS

English

**Personal Goals**

How secure do you feel about your *personal* financial as it is today?

Extremely Secure    Secure    Somewhat Secure    Barely Secure    Not at all Secure

What are your expectations about your *personal* financial situation 5 years from now?

Much Improved    Slightly Improved    About the same    Slightly Worse    Much Worse

Over the past year, have you made any specific goals to improve your *personal* economic condition?

No  
 Yes [please specify]

# USMCA: the ‘new NAFTA’ and why it’s important here

Editor’s note: This “new NAFTA” agreement (signed Nov. 30) is more of a cosmetic overhaul and not anything like a major shift in policy. And in reality we should begin using the updated name: USMCA, an acronym for U.S.-Mexico-Canada Agreement. The article below is apolitical – as much as it can be; three governments are involved and the most important thing remains – an active trade agreement that works to the benefit of consumers and businesses alike.

Why is this agreement important for Greenlee County? As the economic footprint of Greenlee County grows it will likely include the possible addition of a Foreign Trade Zone ( FTZ ) and or a Bonded Warehouse on Greenlee soil. Either of these economic drivers would be of great value to Greenlee County in terms of new jobs and attracting new businesses and industries. This all goes along with our Target Industry Analysis Study, the ASAP portion is discussed on Page 1 of this issue.

**By Geoffrey Gertz  
Brookings Fellow  
Global Economy  
and Development**

On Sept. 30, the U.S. and Canada announced they had reached a compromise in their negotiations to update the North American Free Trade Agreement (NAFTA). With the U.S. and Mexico having previously reached an agreement to update the trade pact, the three partners hope to sign the new deal a couple months from now, and



ratify it sometime next year. What is this new agreement, how does it differ from the old NAFTA, and what does it mean for U.S. trade policy going forward? Here are five things to know.

**Overall, the changes from the old NAFTA are mostly cosmetic.** After a year and a half of negotiations, the three parties are going to end up with a new trade deal that looks remarkably similar to the old NAFTA. The main structure of the deal is largely intact; the biggest changes include higher rules-of-origin requirements for the auto sector, marginally greater U.S. access to the Canadian dairy market, and a scale-back of the investor-state dispute settlement (ISDS) rules. Thus we shouldn’t expect to see any dramatic economic effects from this deal—though if it convinces businesses’ that U.S. withdrawal from NAFTA is no longer on the table, resolving this uncertainty may lead to a small increase in investment.

The most revealing change might be the agreement’s new name. The United States Trade

Representative press release announcing the new deal referred to it as USMCA, an acronym for U.S.-Mexico-Canada Agreement. This is, obviously, a terrible, unpronounceable name—but the shift itself is telling. It hints at the true underlying motivation for this renegotiation—Trump’s desire to overhaul the sullied “NAFTA” brand. On the campaign trail, Trump had denounced NAFTA as the worst trade deal ever; the administration seems to hope a new name will help sell these minor revisions as a substantial improvement.

Yet, even if one accepts the idea of renaming the deal, there were some better branding options available to the negotiators: either MUSCA or CAMUS, for instance, would be far more pronounceable than the mouthful “USMCA.” Of course, neither of these alternatives would literally put “America First” the way USMCA does—perhaps explaining why they were passed over.

[click here to read more](#)

**DEVELOPMENT**

## Airport . . .

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a building. This building will be located at the Airport. The materials for the building have now been delivered and foundation work will begin soon. Having its own central location will provide an operating base for the Sheriff's Search and Rescue posse.

The Board of Supervisors has approved a new Weather Observation System which will be

installed soon. The information generated by our Observation System is available to pilots by radio and by phone. This information is important for the safe operation of aircraft. The airport also has pilot operated runway lights and a Precision Indicator.

An aircraft fueling system is in our planning and being considered along with aircraft shade structures. These infrastructure improvements will help grow

more activity. With more activity the opportunities for additional growth increase.

Even a commuter air service is being investigated. Commuter air service would be extremely valuable to the community. Ultimately, the economics of the service would determine the feasibility.

The airport provides an opportunity for growth and pushing the envelope of opportunity will help Grow Greenlee County.

# Connector service for Silver City

*Editor's note: They are doing it in Silver City, why not here in Greenlee?*

**From the Daily Press**

Advanced Air President Levi Stockton met with the public and answered questions Thursday morning during a brief press conference in the lobby of the Grant County Veterans Memorial Business and Conference Center following the announcement of his company being awarded the Essential Air Service contract for Silver City.

Advanced started in 2005, providing private charter and corporate shuttle service, and after more than a decade in business, saw the Essential Air Service as a way it could expand, Stockton told the audience. Essential Air Service is a program subsidized by the U.S. Department of Transportation to serve small rural communities across the U.S. Silver City is Advanced Air's first EAS contract.

The company had oversized postcards made up featuring a photo of the twin-engine King Air 350 they will fly out of the Grant



County Airport with service from Silver City to Albuquerque and Phoenix on one side, and a brief introduction of the company, how they became the local airline contractor, and an overview of Essential Air Service on the other. Silver City is one of 159 communities across the U.S. that have EAS service, 44 of which are in Alaska.

Advanced also had flyers with their flight schedules for trips to and from Albuquerque and Phoenix. Their website has also been updated with all of that information, and tickets are available for purchase on the company's website now for flights starting Jan. 6.

Prices are \$79 per ticket plus

taxes or a total of \$84.90 each way for a nonrefundable seat from Silver City to Albuquerque or \$120 per ticket plus taxes for a refundable one. Blocks of 15 one-way tickets good for 12 months are sold for \$1,128.75, which works out to \$70 per ticket plus taxes.

Flights from Silver City to Phoenix will be \$110 plus taxes for a total of \$118.25, with the return slightly higher due to taxes for a total of \$123.85, both for nonrefundable seats. Refundable tickets are \$150 per ticket plus taxes

Stockton, who is also a pilot, said he will be flying the first flight out of Silver City.

[click here to read more](#)

THIS EVENT IS BROUGHT TO YOU BY: **GILA WATERSHED PARTNERSHIP OF ARIZONA**, **WATER RESOURCES RESEARCH CENTER**, **Cooperative Extension**, **Southern Decision Resources**

# HOW DO WE ADAPT TO A HOTTER AND DRIER FUTURE?

## UPPER GILA WATERSHED FORUM

**JANUARY 11, 2019**  
 8:00 am to 2:30 pm  
 With optional field trips January 10  
 Eastern Arizona College  
 615 N. Stadium Drive  
 Thatcher, AZ 85552

**Join Us**  
 The annual Upper Gila Watershed Forum on January 11, 2019 in Thatcher, Arizona will feature daylong discussion, presentations, and activities focused on "Adapting to a Hotter and Drier Future." Explore how increasing heat and drought are affecting agricultural, business, municipalities, and conservation practices, and what communities and individuals are doing to adapt. In this interactive forum, participants will:

- Discuss on the ground effects of increasingly hotter and drier conditions
- Share adaptations and solutions within the watershed and beyond
- Decide on actions and priorities to support a positive future
- Help create a collaborative approach to adaptation
- Network and build connections

**Field Trips**  
 On January 10, we will tour places where members of our community have experienced and adapted to increased heat and drought. More details on the field trips will be distributed soon!

**Registration**  
 Register before December 20 for the early bird rate of \$25, which includes lunch, refreshments, and field trips. To register go to [eventbrite.com](http://eventbrite.com) and type in "Upper Gila Watershed Forum" or contact Clara Gauna at [clara@gwppaz.org](mailto:clara@gwppaz.org).

**A SPECIAL THANK YOU TO OUR SPONSORS:**  
**EW FREEPORT-McMoRAN**, **USDA**, **RiversEdge West**

# Hotter and drier future

By Philip Ronnerud

No, I do not believe that the world is on the verge of heating up till all is left are deserts dry and barren devoid of life. Wait a minute now, I have lived most of my life in a desert. It get hot in the summer, cool (as compared to Minnesota's cold) in the winter, and dry except during the monsoons or when a hurricane blows in off the Gulf of California, yet it teams with life.

Yes, I do believe that temperatures trends swing through the centuries – just like people which change. The science has found that dry periods and the wet periods happen. Generally, we have surmised that temperatures have changed also. Even in a short 100-years of stream flow record fluctuations and trends are easy to discern.

As a community that is dependent upon surface water, draughts are unwelcome. To discuss this climate variability, the Gila Watershed Partnership is sponsoring a seminar to confer on the effects of and the response to a limited water supply. Ongoing

[click here to read more](#)

# Learn this phrase: Opportunity Zone

By Ákos Kovach

If there is anything we can all agree on is IRS codes, rules, programs and definitions make our heads spin like the girl in the Exorcist. But those of us who dig deeper than headlines and sound bites know that all good things require facts – generally found through research and by asking lots of questions.

For several months (over a year in fact) the Arizona Commerce Authority (ACA) has lead the charge here in Arizona and in Greenlee County specifically, to motivate us in securing not one but two Opportunity Zones in Greenlee County.

First, a thank you to Keith Watkins Senior Vice President of Economic and Rural Development at the ACA. Keith gave me a reminder call last year to inquire about the Greenlee County application for Opportunity Zone status. Without Keith's outreach I might have missed the

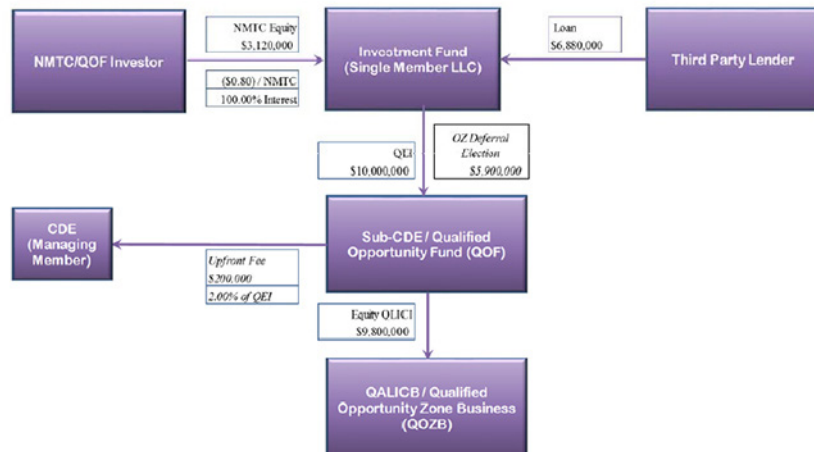
[click here to read more](#)

## New Market Tax Credits

*The Opportunity Zone ( OZ ) incentive can be used along with New Market Tax Credits in a deal.*

*The simplest way is a direct Opportunity Fund investment into the Qualified Active Low-Income Community Business (QALICB) or borrowing entity.*

*If the OZ investor is also the NMTC investor, you can also use the structure below:*



DEVELOPMENT

# 12 new leaders

By Ákos Kovach

This year many new participants have taken up the challenge to get involved. Thank you! In the Housing Feasibility Study, the Greenlee Wants to Know what Greenlee Wants to Know website effort, and on the Target Industry Analysis Steering Committee many new community members stepped up and stepped forward. And now we need to find 12 more.

Why? It boils down to time management, burn out of existing volunteer base and leadership succession. There are a lot of people with amazing talents here in Greenlee County. Some live and work in Morenci, others work for one of the three schools systems, or ADOT, Arizona @ Work, Greenlee County, staff and administration in Duncan and Clifton. We have Forest Service employees, First Responders and lots of young people getting ready to enter the workforce or continue towards higher education and many others.

## What is a leader?

What is a leader? In the context of this outreach we hope to attract people who are generally not currently involved in community service. Perhaps they sing in a choir on Sundays, work quietly, raise families, take care of older family members but do not often – if ever – show up for public meetings let alone local events.

Why 12? Each person that we can attract will hopefully agree to be the contact person and information gathering person for a given calendar month. For example, you want to be the Leader for April. Usually but not always we have golf and baseball tournaments, bike races and the Rampage. But that is only part of the picture. The Townsite of Morenci has fun stuff for adults and kids, too along with the Community Center. Churches and other organizations host fundraisers, craft fairs and have food sales.

The Chase Creek merchants have shopping specials, late night hours and Saturday Specials. The County entertains special guests and has a lot on the planning calendar for the general public – as does the Town of Clifton, the Senior Center, the Clifton Library, American Legion Auxiliary and others.

And what about the Mares Bluff Association? The Chamber of Commerce? The Greenlee Tourism Council or the two Visitor Centers? Duncan has Car Shows and family events at Centennial Park, The Duncan PRIDE Society always has something coming up – get the picture?

## Just one a month?

And who is to say that any given month has only one leader? Leader A may not only want to help gather up news and event information but also be the coordinator of one of the events that month. Leader B may have a child in Cub Scouts and only wants to gather news about kid friendly activities. And the Leader C comes along and offers to help with just the Greenlee Ministerial Alliance gathering. We have plenty for everyone and also plan to include a simple tracking system for all those hours you invest in volunteer work here in Greenlee. The Tourism Council will maintain those records for each annual Volunteer Recognition Ceremony.

Please step up. After it is all said and done – the longest trip begins with the first step. We ask you to step up. Step up with one of your children. Step up with your best friend. Or step up on your own. We are Growing Greenlee every day and we are doing our best to make that growth smart – sustainable and healthy. Please contact us at 928-865-4762 or by email [economicdevelopment@co.greenlee.az.us](mailto:economicdevelopment@co.greenlee.az.us)

Mt. Graham Safe House is assisting with Toys for Tots in Greenlee County. Please sign up Sunday or Monday at The Church of New Beginnings 167596 US Highway 191 above Haralson's in Morenci. Or you may call Mt. Graham Safe House at 928.348.9548/1.888.269.9548. We will need name, phone number, age, size of clothing and gift idea.



# A Vintage Christmas

## 22nd Annual Christmas Festival of Lights

Saturday, December 1, 2018

Historic Chase Creek, Clifton, Arizona

Master of Ceremonies - Reed Richins, Local Radio Host

Anthony Ortega, Reindeer Games Host

### Special Events/Activities

Festival of Lights Committee Cake Walk every hour - (\$1.00 per chance)

Festival of Lights Children Craft Site (Free) - 12:00 p.m. - 4:00 p.m.

Marshmallow Shooting Arena (Free) - 1:00 p.m. - 4:00 p.m. (In Designated Area)

Festival Mini Raffles (Drawings every hour throughout the day, must be present to win.)

\$500 (Cash) Grand Prize Raffle - (Winner Need Not Be Present To Win)

Runner-Up Premium Prize - 1 nights stay courtesy Apache Gold Casino

### SCHEDULE OF EVENTS

- 12:00 p.m. Opening Ceremonies - Chase Creek Main Stage  
Presentation of Colors by American Legion Post #28  
National Anthem - Bella Campbell, Fairbanks Middle School Student  
Presentation of Grand Marshal - Honoring the late Mayor, Felix Callicotte.  
Represented by Douglas Callicotte, Dawn Quintero, and  
Victoria Callicotte-Cornelius. (children)
- 12:00 p.m. Festival Vendors Open for business.
- 12:00-4:00 Children's Activities (Wrist Band Fee \$5.00 per child).  
Various Bounce-Around features, Face Painting, Balloon Artist  
(Child Craft Site and Marshmallow Shoot Arena do not require Wrist Band)
- 12:00-5:00 Greenlee County Historical Society Museum Open  
(Come Take a Walk Thru History)
- 1:00 p.m. Teresa and Bella Campbell - Selected Christmas Songs
- 1:30 p.m. Reindeer Games on Stage - Host, Anthony Ortega
- 2:00 p.m. Girl Scouts, Troop 1573 Southern Arizona - Selected Songs
- 2:30 p.m. Reindeer Games on Stage - Host, Anthony Ortega
- 3:00 p.m. Delfina Pilgrim - "Silent Night," "Winter Wonderland"
- 3:30 p.m. Santa Claus makes his annual visit to the  
Festival Sight / Ugly Sweater Contest
- 4:00 p.m. Reindeer Games on Stage - Host, Anthony Ortega
- 5:00 p.m. "Lighting of the Official Town Christmas Tree" Ceremony  
followed by Grand Prize Raffle (\$500) Drawing.
- 6:30 p.m. Festival of Lights Parade - "A Vintage Christmas" - Chase Creek  
cash prize and trophies awarded in various categories.  
Clifton Social Club Dance after the Festival of Lights Parade

ACTIVITIES AND EVENTS SUBJECT TO CHANGE

#### Chase Creek Marketplace

OPEN until the Festival ends!

215 Chase Creek  
Clifton, Arizona  
865-1251

#### Enjoy the Festival

##### Morenci Motel Bar & Grill

261 Burro Alley  
Morenci, Arizona  
28-865-4111

Season's Greetings  
Happy Holidays  
Feliz Navidad  
Merry Christmas  
Joyous Noel  
from



**Town & Country Supply/Contracting**  
Fred Robinette - Contractor  
AZ 308074 83 - CA 758936 81

#### Happy Holidays

from the



**Town of Clifton**  
510 N. Coronado Blvd.  
928-865-4146

#### Have fun at the Festival!

from the  
**Greenlee County Historical Society Museum**

299 Chase Creek - Clifton  
Hours: Thurs. - Fri. - Sat. Noon to 4  
or Call one of the phone numbers  
on the door to reserve a time.

#### Season's Greetings

from everyone at  
**The Copper Era and Eastern Arizona Courier**

301A E. Hwy 70  
Safford, Arizona  
928-428-2560

#### Enjoy the Clifton Light Festival

from  
**Noah's Ark Animal Clinic**  
106 Plaza Loop #7  
Morenci, Az  
865-1122

#### Enjoy the 2018 Clifton Light Festival from Everyone at



**The Town of Duncan**  
506 SE Old West Highway

#### Merry Christmas

from  
**The Ranch House Restaurant**  
206 SE Old West Hwy.  
Duncan, Arizona  
928-359-2643

## Upcoming activities

12/5 10-11 a.m., WIFA's Technical Assistance Funding Webinar, register at <https://bit.ly/2RQJHou>

12/5 and every Wednesday 10-4, Clifton Train Depot, Farmer's Market.

12/8 8:30 a.m., Duncan Elementary School, Javelina Chase Jingle Run.

12/8 6-8 p.m., Old West Highway in Duncan, 13th Annual Small Town Christmas Parade.

12/11 11:30-1, Greenlee Golf Course, Greenlee County Tourism Council.

12/15 noon to 5:30 pm., American Legion Post 28, 51 Frisco Ave., Clifton, Red Cross Blood Drive.

12/18 8-11 a.m., Greenlee County Board of Supervisors, meeting room

For more calendar items, [click here](#).

See Morenci School District calendar at [its website](#).

## Morenci Lions Club makes a difference

By Tom Powers

Good things you may not know until you read this article:

The Morenci Lions Club is a cross section of community minded citizens that seek to make our community a better place to live, work, and raise families. Often folks will find themselves in less fortunate situations. The Lions want of help those in need. The major focus of this group is to provide eyeglass assistance, a Christmas program for those in need and scholarships for graduating students. We also help organizations like the Mt. Graham Safehouse with their fund raising efforts.

The Morenci Lions Club will participate in the Clifton Festival of Lights with a fund raising booth on Dec 1st . They will be serving both hamburgers and corn on the cob. Any funds raised go to offset costs for the Christmas Assistance Program.

The Lions already have plans to provide Christmas Food Baskets to 23 families and toys for the 43 kids of those families. Each family will receive a complete Christmas dinner including a ham, rolls, pies, and all the fixings. Each child will receive at least three presents that are age appropriate.

The 41st annual Morenci Lions Club High School Baseball Tournament is a highlight of our year. The dates are April 11-13, 2019. There will be about 12 teams participating. Teams come from Phoenix, St. Johns, Round Valley and the local area. We will host approximately 200 baseball players during the tournament.

The Lions will once again assist the Mt. Graham Safehouse with their largest fund raising project of the year. We will host the Safehouse Golf Tournament in conjunction with the Greenlee County Club

[click here to read more](#)