

108 - OC DANA POINT HARBOR

Operational Summary

Description:

At a Glance:

Total FY 2022-2023 Current Modified Budget:	16,511,566
Total FY 2022-2023 Projected Expend + Encumb:Current	11,536,566
Total Recommended FY 2023-2024 Budget:	16,782,231
Percent of County General Fund:	N/A
Total Employees:	0.00

The OC Dana Point Harbor Fund was established pursuant to Chapter 321(a) of the Statutes of 1961 which gave certain tide-lands and submerged lands of the Dana Point area to the County of Orange. This fund accounts for the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC.

Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way. In July of 2017, the Board approved a new master lease for the development of Dana Point Harbor, and in October of 2018, Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC took over operation of the majority of the Harbor with a 66-year lease term.

Ten Year Staffing Trend Highlights:

- In FY 2017-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.

Recommended Budget History:

Sources and Uses	FY 2021-2022	FY 2022-2023	FY 2022-2023	FY 2023-2024 ⁽¹⁾	Change from FY 2022-2023	
	Actual	Budget ⁽¹⁾ As of 3/31/23	Projected At 6/30/23	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenue	3,560,397	3,091,037	4,001,636	4,029,514	938,477	30.4
Total Expenditures/Encumbrances	7,663,735	16,511,566	11,536,566	16,782,231	270,665	1.6
Prior Year Encumbrance Cancellations	48,759	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(4,054,579)	(13,420,529)	(7,534,930)	(12,752,717)	667,812	(5.0)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2022-23 Current Modified Budget and FY 2023-24 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A96



108 - OC Dana Point Harbor

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2021-2022	FY 2022-2023	FY 2022-2023	FY 2023-2024	Change from FY 2022-2023	
	Actual	Budget As of 3/31/23	Projected At 6/30/23	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 132	\$ 2,000	\$ 2,000	\$ 2,000	\$ 0	0.0%
Revenue from Use of Money and Property Category	3,450,615	2,997,056	3,904,114	3,934,717	937,661	31.3
Charges For Services Category	94,028	69,981	70,212	70,797	816	1.2
Miscellaneous Revenues Category	15,622	22,000	22,000	22,000	0	0.0
Other Financing Sources Category	0	0	3,310	0	0	0.0
Fund Balance Unassigned	0	0	0	0	0	0.0
Obligated Fund Balances	4,054,579	13,420,529	7,559,703	12,752,717	(667,812)	(5.0)
Total Revenues	7,614,976	16,511,566	11,561,339	16,782,231	270,665	1.6
Services & Supplies Category	7,663,735	11,518,099	11,518,099	11,640,286	122,187	1.1
Structures & Improvements Category	0	4,975,000	0	4,975,000	0	0.0
Other Financing Uses Category	0	18,467	18,467	166,945	148,478	804.0
Obligated Fund Balances	0	0	24,773	0	0	0.0
Total Requirements	7,663,735	16,511,566	11,561,339	16,782,231	270,665	1.6
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,560,397	3,091,037	4,001,636	4,029,514	938,477	30.4
Current Year Expenses	(7,663,735)	(16,511,566)	(10,836,566)	(16,782,231)	(270,665)	1.6
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	48,759	0	(700,000)	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	4,054,579	13,420,529	7,534,930	12,752,717	(667,812)	(5.0)
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

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Operational Summary

Description:

The OC Dana Point Harbor Fund was established pursuant to Chapter 321(a) of the Statutes of 1961 which gave certain tidelands and submerged lands of the Dana Point area to the County of Orange. This fund supports the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC. Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way.

In July of 2017, the Board approved a new master lease for the development of Dana Point Harbor, and in October of

At a Glance:

Total FY 2021-2022 Current Modified Budget:	20,263,498
Total FY 2021-2022 Actual Expenditure + Encumbrance:	7,663,735
Total Final FY 2022-2023:	14,764,149
Percent of County General Fund:	N/A
Total Employees:	0.00

2018, Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC took over operation of the majority of the Harbor with a 66-year lease term.

This function is part of the OC Parks' division and supports the overall mission to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

Ten Year Staffing Trend Highlights:

- In FY 2017-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.

Budget Summary

Changes Included in the Base Budget:

Dana Point Harbor's budget includes operational expenses to fund maintenance needs for Baby Beach and the Sailing and Events Center, as well as Dana Point Harbor's share of Harbor Patrol costs. FY 2022-23 Base Budget includes \$348 thousand for Dana Point Harbor - Gazebo & Fencing Project and \$5.7 million for the Dana Point Rock Fall Mitigation Project.

Final Budget History:

Sources and Uses	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2022-2023 ⁽¹⁾	Change from FY 2021-2022	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/22	Actual Exp/Rev As of 6/30/22	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenue	2,994,732	2,655,497	3,560,397	3,091,037	435,540	16.4
Total Expenditures/Encumbrances	6,833,189	20,263,498	7,663,735	14,764,149	(5,499,349)	(27.1)
Prior Year Encumbrance Cancellations	309	0	48,759	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(3,838,149)	(17,608,001)	(4,054,579)	(11,673,112)	5,934,889	(33.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2021-22 Current Modified Budget and FY 2022-23 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A97



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Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2020-2021		FY 2021-2022		FY 2022-2023		Change from FY 2021-2022	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 694	\$ 3,000	\$ 132	\$ 2,000	\$ 2,000	\$ (1,000)	(33.3)%	
Revenue from Use of Money and Property Category	2,930,420	2,547,497	3,450,615	2,997,056	2,997,056	449,559	17.6	
Charges For Services Category	57,618	50,000	94,028	69,981	69,981	19,981	40.0	
Miscellaneous Revenues Category	6,000	55,000	15,622	22,000	22,000	(33,000)	(60.0)	
Fund Balance Unassigned	0	0	0	0	0	0	0.0	
Obligated Fund Balances	3,838,149	17,608,001	4,054,579	11,673,112	11,673,112	(5,934,889)	(33.7)	
Total Revenues	6,832,881	20,263,498	7,614,976	14,764,149	14,764,149	(5,499,349)	(27.1)	
Services & Supplies Category	6,833,189	8,139,031	7,663,735	9,770,682	9,770,682	1,631,651	20.0	
Structures & Improvements Category	0	12,106,000	0	4,975,000	4,975,000	(7,131,000)	(58.9)	
Other Financing Uses Category	0	18,467	0	18,467	18,467	0	0.0	
Total Requirements	6,833,189	20,263,498	7,663,735	14,764,149	14,764,149	(5,499,349)	(27.1)	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0	0.0	
Current Year Revenue	2,994,732	2,655,497	3,560,397	3,091,037	3,091,037	435,540	16.4	
Current Year Expenses	(6,833,047)	(20,263,498)	(7,663,735)	(14,764,149)	(14,764,149)	5,499,349	(27.1)	
Prior Year Expenses	(18,989)	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	19,156	0	48,759	0	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	3,838,149	17,608,001	4,054,579	11,673,112	11,673,112	(5,934,889)	(33.7)	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

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The OC Dana Point Harbor Fund was established pursuant to Chapter 321(a) of the Statutes of 1961 which gave certain tidelands and submerged lands of the Dana Point area to the County of Orange. This fund supports the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC. Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way.

In July of 2017, the Board approved a new master lease for the development of Dana Point Harbor, and in October of

At a Glance:

Total FY 2020-2021 Current Modified Budget:	22,519,661
Total FY 2020-2021 Actual Expenditure + Encumbrance:	6,833,189
Total Final FY 2021-2022:	20,263,498
Percent of County General Fund:	N/A
Total Employees:	0.00

2018, Dana Point Partners LLC and Dana Point Harbor Partners Drystack LLC took over operation of the majority of the Harbor with a 66-year lease term.

This function is part of the OC Parks' division and supports the overall mission to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

Ten Year Staffing Trend Highlights:

- In FY 2017-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.

Budget Summary

Changes Included in the Base Budget:

Dana Point Harbor's budget includes operational expenses to fund maintenance needs for Baby Beach and the Sailing and Events Center, as well as Dana Point Harbor's share of Harbor Patrol costs. OC Parks is planning to fund design work on the Harbor Revitalization and the Rock Fall Mitigation.

Final Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 ⁽¹⁾	Change from FY 2020-2021	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	Final Budget	Budget	
	As of 6/30/21	As of 6/30/21	As of 6/30/21		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,775,191	4,003,000	2,994,732	2,655,497	(1,347,503)	(33.7)
Total Expenditures/Encumbrances	6,486,897	22,519,661	6,833,189	20,263,498	(2,256,163)	(10.0)
Prior Year Encumbrance Cancellations	212,966	0	309	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(2,498,741)	(18,516,661)	(3,838,149)	(17,608,001)	908,660	(4.9)
Ending Fund Balance - Unassigned	1	0	(1)	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A112



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Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual Exp/Rev	Budget As of 6/30/21	Actual Exp/Rev As of 6/30/21	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 2,113	\$ 3,000	\$ 694	\$ 3,000	\$ 0	0.0%
Revenue from Use of Money and Property Category	3,578,040	4,000,000	2,930,420	2,547,497	(1,452,503)	(36.3)
Intergovernmental Revenues Category	25,850	0	0	0	0	0.0
Charges For Services Category	66,792	0	57,618	50,000	50,000	0.0
Miscellaneous Revenues Category	66,445	0	6,000	55,000	55,000	0.0
Other Financing Sources Category	35,953	0	0	0	0	0.0
Obligated Fund Balances	38,035,285	18,516,661	3,838,149	17,608,001	(908,660)	(4.9)
Fund Balance Unassigned	0	0	0	0	0	0.0
Total Revenues	41,810,476	22,519,661	6,832,881	20,263,498	(2,256,163)	(10.0)
Services & Supplies Category	6,486,193	7,901,194	6,833,189	7,139,031	(762,163)	(9.7)
Structures & Improvements Category	0	14,600,000	0	13,106,000	(1,494,000)	(10.2)
Other Financing Uses Category	704	18,467	0	18,467	0	0.0
Obligated Fund Balances	35,536,544	0	0	0	0	0.0
Total Requirements	42,023,441	22,519,661	6,833,189	20,263,498	(2,256,163)	(10.0)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,775,191	4,003,000	2,994,732	2,655,497	(1,347,503)	(33.7)
Current Year Expenses	(6,456,036)	(22,519,661)	(6,833,047)	(20,263,498)	2,256,163	(10.0)
Prior Year Expenses	(44,025)	0	(18,989)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	226,129	0	19,156	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	2,498,741	18,516,661	3,838,149	17,608,001	(908,660)	(4.9)
Ending Fund Balance - Unassigned	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

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Operational Summary

Description:

The OC Dana Point Harbor Fund was established pursuant to Chapter 321(a) of the Statutes of 1961 which gave certain tidelands and submerged lands of the Dana Point area to the County of Orange. This fund supports the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC. Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way.

This function is part of the OC Parks' division and supports the overall mission to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

At a Glance:

Total FY 2019-2020 Current Modified Budget:	21,129,090
Total FY 2019-2020 Actual Expenditure + Encumbrance:	6,486,897
Total Final FY 2020-2021:	22,519,661
Percent of County General Fund:	N/A
Total Employees:	0.00

Ten Year Staffing Trend Highlights:

- In FY 2017-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.

Budget Summary

Final Budget History:

Sources and Uses	FY 2018-2019	FY 2019-2020	FY 2019-2020	FY 2020-2021 ⁽¹⁾	Change from FY 2019-2020	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	FY 2020-2021 ⁽¹⁾	Budget	Percent
	As of 6/30/20	As of 6/30/20	As of 6/30/20	Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	13,132,325	2,841,676	3,775,191	4,003,000	1,161,324	40.9
Total Expenditures/Encumbrances	11,878,420	21,129,090	6,486,897	22,519,661	1,390,571	6.6
Prior Year Encumbrance Cancellations	2,491,951	0	212,965	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,745,856	(18,287,414)	(2,498,741)	(18,516,661)	(229,247)	1.3
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A99

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Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2018-2019	FY 2019-2020	FY 2019-2020	FY 2020-2021	Change from FY 2019-2020	
	Actual Exp/Rev	Budget As of 6/30/20	Actual Exp/Rev As of 6/30/20	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 25,020	\$ 0	\$ 2,113	\$ 3,000	\$ 3,000	0.0%
Revenue from Use of Money and Property	12,508,785	2,840,784	3,578,040	4,000,000	1,159,216	40.8
Intergovernmental Revenues	0	0	25,850	0	0	0.0
Charges For Services	351,425	0	66,792	0	0	0.0
Miscellaneous Revenues	44,238	892	66,445	0	(892)	(100.0)
Other Financing Sources	202,857	0	35,953	0	0	0.0
Obligated Fund Balances	0	18,287,414	38,035,285	18,516,661	229,247	1.3
Fund Balance Unassigned	0	0	0	0	0	0.0
Total Revenues	13,132,325	21,129,090	41,810,476	22,519,661	1,390,571	6.6
Services & Supplies	11,676,081	7,606,929	6,486,193	7,901,194	294,265	3.9
Structures & Improvements	47,213	13,500,000	0	14,600,000	1,100,000	8.2
Other Financing Uses	155,126	22,161	704	18,467	(3,694)	(16.7)
Obligated Fund Balances	3,745,856	0	35,536,544	0	0	0.0
Total Requirements	15,624,276	21,129,090	42,023,441	22,519,661	1,390,571	6.6
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	13,132,325	2,841,676	3,775,191	4,003,000	1,161,324	40.9
Current Year Expenses	(11,731,969)	(21,129,090)	(6,456,036)	(22,519,661)	(1,390,571)	6.6
Prior Year Expenses	(180,388)	0	(44,025)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	2,525,888	0	226,129	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,745,856)	18,287,414	2,498,741	18,516,661	229,247	1.3
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

108 - OC DANA POINT HARBOR

Operational Summary

Description:

Supports the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC. Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way.

OC Parks' mission is to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

Strategic Goals:

- Understand our park visitors' needs.
- Promote OC Parks.
- Protect our parks in perpetuity, together.
- Serve as stewards of OC Parks' assets.
- Practice sustainable financial management.
- Ensure responsible park development and expansion.
- Implement thriving, resilient ecosystems for emergency management.
- Cultivate an effective, dynamic workforce.

FY 2018-19 Key Project Accomplishments:

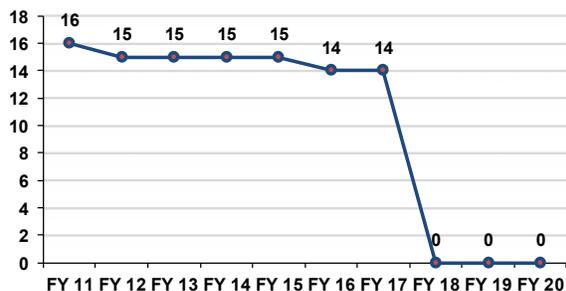
- On July 17, 2018, the Board approved a new master lease for the development of Dana Point Harbor.
- In October of 2018, Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC took over operation of the majority of the Harbor.

At a Glance:

Total FY 2018-2019 Current Modified Budget:	33,910,561
Total FY 2018-2019 Actual Expenditure + Encumbrance:	11,878,420
Total Final FY 2019-2020:	21,129,090
Percent of County General Fund:	N/A
Total Employees:	0.00



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 17-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.
- In FY 14-15, through the Quarterly Budget process, one position was transferred from Fund 108 to CEO Real Estate in Budget Control 017.
- In FY 11-12, one position was deleted through the vacant position analysis process.

Budget Summary

Changes Included in the Base Budget:

Dana Point Harbor's budget includes operational expenses for areas outside of the Board approved Master Lease. As a result, services and supplies expenses have significantly decreased as the private developer will be managing the majority of the Harbor.

Final Budget History:

Sources and Uses	FY 2017-2018	FY 2018-2019	FY 2018-2019	FY 2019-2020 ⁽¹⁾	Change from FY 2018-2019	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/19	Actual Exp/Rev As of 6/30/19	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	28,272,649	29,001,819	13,132,325	2,841,676	(26,160,143)	-90.20
Total Expenditures/Encumbrances	23,944,579	33,910,561	11,878,420	21,129,090	(12,781,471)	-37.69
Prior Year Encumbrance Cancellations	241,675	0	2,455,454	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	4,569,745	(4,908,742)	3,745,856	(18,287,414)	(13,378,672)	272.55
Ending Fund Balance - Unassigned	0	0	(36,497)	0	0	0.00

(1)The above totals may not match FY 2018-19 Current Modified Budget and FY 2019-20 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A99

Highlights and Key Trends:

- A new Master Lease with Dana Point Harbor Partners began in October of 2018, allowing for revitalization efforts to commence. Additional coastal development permits will be required to build out key features of the lease. OC Parks intends to partner with the new lessee to ensure that this development moves as efficiently as possible.



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2017-2018	FY 2018-2019	FY 2018-2019	FY 2019-2020	Change from FY 2018-2019	
	Actual Exp/Rev	Budget As of 6/30/19	Actual Exp/Rev As of 6/30/19	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 10,000	\$ 0	\$ 0	\$ (10,000)	-100.00%
Fines, Forfeitures & Penalties	100,242	96,000	25,020	0	(96,000)	-100.00
Revenue from Use of Money and Property	27,454,093	27,608,819	12,508,785	2,840,784	(24,768,035)	-89.71
Charges For Services	628,594	700,000	351,425	0	(700,000)	-100.00
Miscellaneous Revenues	89,721	87,000	44,238	892	(86,108)	-98.97
Other Financing Sources	0	500,000	202,857	0	(500,000)	-100.00
Obligated Fund Balances	0	4,908,742	0	18,287,414	13,378,672	272.55
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	28,272,649	33,910,561	13,132,325	21,129,090	(12,781,471)	-37.69
Services & Supplies	23,753,379	28,000,561	11,676,081	7,606,929	(20,393,632)	-72.83
Equipment	192,089	104,000	0	0	(104,000)	-100.00
Structures & Improvements	(19,356)	5,650,000	47,213	13,500,000	7,850,000	138.94
Other Financing Uses	18,467	156,000	155,126	22,161	(133,839)	-85.79
Obligated Fund Balances	4,569,745	0	3,745,856	0	0	0.00
Total Requirements	28,514,324	33,910,561	15,624,276	21,129,090	(12,781,471)	-37.69
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	28,272,649	29,001,819	13,132,325	2,841,676	(26,160,143)	-90.20
Current Year Expenses	(23,572,480)	(33,910,561)	(11,731,969)	(21,129,090)	12,781,471	-37.69
Prior Year Expenses	(1,277,309)	0	(180,388)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,146,885	0	2,525,888	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,569,745)	4,908,742	(3,745,856)	18,287,414	13,378,672	272.55
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

108 - OC DANA POINT HARBOR

Operational Summary

Description:

Provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Strategic Goals:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast. Facilitating recreational boating, effective communication with our various stakeholder groups, and harbor commercial opportunities.
- Implement the Dana Point Harbor Revitalization Plan.
- Provide resources to commercial tenants to help them meet the County's standard for customer service.
- Continue to pursue improvements in Harbor water quality.

FY 2017-18 Key Project Accomplishments:

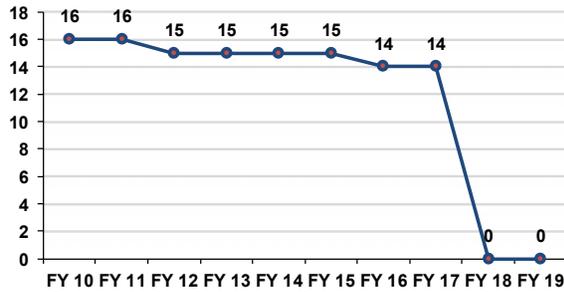
- Re-pavement of nine parking lots.
- Repaired and replaced sidewalks on Harbor Island.
- Renovation of OC Sailing and Event Center restrooms.
- Roof replacements on four buildings (seven businesses).
- Replaced OC Sailing and Events Center sewer line.
- Remodel and expansion of Boat House Patio.
- Replacement of dock finger at Dana Wharf Sports Fishing.
- Replacement of parking lot lighting with LED in some parking lots.
- Replaced generator at Harbor Patrol.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	40,180,277
Total FY 2017-2018 Actual Expenditure + Encumbrance:	23,944,579
Total Final FY 2018-2019:	33,410,561
Percent of County General Fund:	N/A
Total Employees:	0.00



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2017-18, Fund 108 transferred 7 remaining positions to OC Parks Fund 405 as an effort to maximize the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds. Staff who are working on Dana Point Harbor activities are charging costs as appropriate to Fund 108.
- In June 2016, the Board of Supervisors approved the merge of Dana Point Harbor Fund 108 to OCCR/OC Parks during the FY 2016-17 budget process. During the First Quarterly Budget Adjustment, the Board of Supervisors approved the transfer of 4 positions to OC Parks Fund 405; two positions to OC Community Resources (OCCR) Fund 100-012; and 1 position to OC

Waste Recycling Fund 299. The total authorized positions in the FY 2016-17 Modified Budget reduced from 14 to 7 for Fund 108.

- The FY 2015-16 Budget was consistent with 14 positions for Fund 108.
- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer 1 Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count in Fund 108's FY 2014-15 Modified Budget from 15 to 14.
- In February 2011 (mid-year FY 2010-11), the Board of Supervisors approved the deletion of 1 Real Property Agent III position. This reduced the total position count for OC Dana point Harbor from 16 to 15, which was reflected in the position count for the Fund 108 Budget for FY 2011-12.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget includes appropriations for pier rehab/replacements within the Harbor, as well as work on the picnic shelters in Dana Point Harbor.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018		Change from FY 2017-2018		
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	7	0	0	0	0	0.00
Total Revenues	27,733,768	28,080,904	28,272,649	28,501,819	420,915	1.49
Total Expenditures/Encumbrances	28,831,723	40,180,277	23,944,579	33,410,561	(6,769,716)	-16.84
Prior Year Encumbrance Cancellations	4,572,448	0	241,675	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	3,474,492	(12,099,373)	4,569,745	(4,908,742)	7,190,631	-59.43
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A97

Highlights and Key Trends:

- OC Dana Point Harbor continues to pursue key steps required to implement the Harbor Revitalization project. This includes developing a final design for the Commercial Core project, finalizing a financial strategy, and acquiring required construction permits. Additional Coastal Development Permits will be required for the Dry Boat Storage Building Project as well as the Marina Improvement Project.



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 11,020	\$ 0	\$ 10,000	\$ (1,020)	-9.26%
Fines, Forfeitures & Penalties	94,264	127,402	100,242	96,000	(31,402)	-24.65
Revenue from Use of Money and Property	26,592,876	27,027,319	27,454,093	27,608,819	581,500	2.15
Charges For Services	957,302	854,885	628,594	700,000	(154,885)	-18.12
Miscellaneous Revenues	88,520	60,278	89,721	87,000	26,722	44.33
Other Financing Sources	805	0	0	0	0	0.00
Obligated Fund Balances	0	12,099,373	0	4,908,742	(7,190,631)	-59.43
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	27,733,768	40,180,277	28,272,649	33,410,561	(6,769,716)	-16.84
Salaries & Benefits	752,159	0	0	0	0	0.00
Services & Supplies	21,236,465	26,473,177	23,753,379	27,500,561	1,027,384	3.88
Equipment	43,006	288,600	192,089	104,000	(184,600)	-63.96
Structures & Improvements	6,781,627	13,400,000	(19,356)	5,650,000	(7,750,000)	-57.84
Other Financing Uses	18,466	18,500	18,467	156,000	137,500	743.24
Obligated Fund Balances	3,474,492	0	4,569,745	0	0	0.00
Total Requirements	32,306,215	40,180,277	28,514,324	33,410,561	(6,769,716)	-16.85
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	27,733,768	28,080,904	28,272,649	28,501,819	420,915	1.50
Current Year Expenses	(24,864,907)	(40,180,277)	(23,572,480)	(33,410,561)	6,769,716	-16.85
Prior Year Expenses	(280,012)	0	(1,277,309)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	885,643	0	1,146,885	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(3,474,492)	12,099,373	(4,569,745)	4,908,742	(7,190,631)	-59.43
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

108 - OC DANA POINT HARBOR

Operational Summary

Description:

Provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast.
- Implement the Dana Point Harbor Revitalization Plan.
- Provide resources to commercial tenants to help them meet the County's standard for customer service.
- Pursue improvements in Harbor water quality and water-based recreational opportunities.

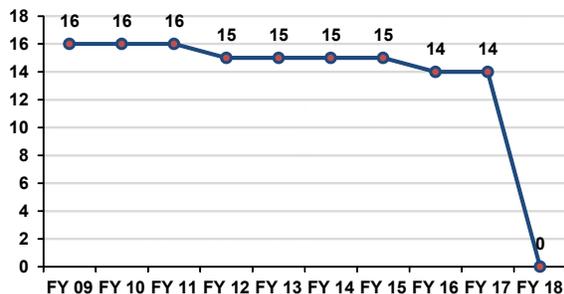
FY 2016-17 Key Project Accomplishments:

- Substantial completion of Dana Point Harbor Phase 1a street and intersection improvements.
- Construction upgrades to the Orange County Sailing and Events center, including LED lighting, security camera system, new flooring in the Cove, Pilot and Front Office rooms.
- Completed domestic to reclaimed water conversion by Baby Beach.
- Asphalt paving throughout the Dana Point Harbor.
- Maintenance Yard relocated to Del Obispo Street

At a Glance:

Total FY 2016-2017 Current Modified Budget:	40,408,481
Total FY 2016-2017 Actual Expenditure + Encumbrance:	28,831,723
Total Final FY 2017-2018:	40,180,277
Percent of County General Fund:	N/A
Total Employees:	0.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- For FY 2017-18, Fund 108 transferred seven positions to OC Parks, Fund 405, as an effort of maximizing the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds.
- In June 2016, the Board of Supervisors approved the merge of Dana Point Harbor Fund 108 to OCCR/OC Parks during the FY 2016-17 budget approval process. As part of a FY 2016-17 First Quarter Budget Adjustment, the Board of Supervisors approved the transfer of four positions to OC Parks Fund 405: one Administrative Manager II, two Administrative Manager I and one



Office Technician; two positions to OC Community Resources (OCCR) Fund 100-012: one Staff Specialist and one Procurement Specialist; and one Administrative Manager III position to OC Waste & Recycling Fund 299. The total authorized positions in the FY 2016-17 Modified Budget reduced from 14 to seven for Fund 108.

- The FY 2015-16 Adopted Budget was consistent with 14 positions for Fund 108.
- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer one Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count in Fund 108's 2014-15 Modified Budget from 15 to 14.
- In February 2011 (mid-year FY 2010-11), the Board of Supervisors approved the deletion of one Real Property Agent III position. This reduced the total position count for OC Dana Point Harbor from 16 to 15, which was reflected in the position count for the Fund 108 adopted budget for FY 2011-12.
- In FY 2008-09, the Department changed its name to OC Dana Point Harbor and eliminated one groundskeeper position, which reduced its total position count from 17 to 16.

- When the Dana Point Harbor Department was created in FY 2005-06, the County reduced the position count in the Dana Point Tidelands Fund 108 from 24 to 17 by transferring seven positions to the OC Parks Fund 405 and other county funds. The 17 positions remaining in Fund 108 were tasked with providing the services required to properly maintain and manage the properties and functions assigned to the Dana Point Harbor Department.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget includes appropriations reserved for County's costs related to the Harbor Revitalization project as well as other ongoing facility maintenance projects required in the Harbor. This includes \$11.1 million budgeted for construction of critical near-term infrastructure projects and \$2.0 million budgeted to refurbish the Orange County Sailing and Events Center.

Final Budget History:

Sources and Uses	FY 2015-2016	FY 2016-2017	FY 2016-2017	FY 2017-2018 ⁽¹⁾	Change from FY 2016-2017	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	Final Budget	Amount	Percent
Total Positions	14	7	7	0	(7)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	30,047,934	26,302,187	27,733,768	28,080,904	1,778,717	6.76
Total Expenditures/Encumbrances	25,747,649	40,408,481	28,831,723	40,180,277	(228,204)	-0.56
Prior Year Encumbrance Balance	225,415	0	4,572,448	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	4,525,699	(14,106,294)	3,474,492	(12,099,373)	2,006,921	-14.23
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A99

Highlights and Key Trends:

- Dana Point Tidelands Fund 108 expects to receive sufficient funding in FY 2017-18 to fund operations and administrative staff charges from OC Parks, OC Public Works, and CEO Real Estate, and routine and major maintenance requirements in the near term. Revenue is projected to remain consistent with prior year receipts based on continuation of current operations and leasing model, but may change significantly following the selection of a private development partner and negotiation of a long-term lease in FY 2017-18.

108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016	FY 2016-2017	FY 2016-2017	FY 2017-2018	Change from FY 2016-2017	
	Actual Exp/Rev	Budget As of 6/30/17	Actual Exp/Rev As of 6/30/17	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,489	\$ 10,000	\$ 0	\$ 11,020	\$ 1,020	10.20%
Fines, Forfeitures & Penalties	254,333	127,000	94,264	127,402	402	0.32
Revenue from Use of Money and Property	25,725,604	25,177,760	26,592,876	27,027,319	1,849,559	7.35
Intergovernmental Revenues	10,300	0	0	0	0	0.00
Charges For Services	1,021,262	946,500	957,302	854,885	(91,615)	-9.68
Miscellaneous Revenues	82,202	40,927	88,520	60,278	19,351	47.28
Other Financing Sources	2,943,744	0	805	0	0	0.00
Obligated Fund Balances	0	14,106,294	0	12,099,373	(2,006,921)	-14.23
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	30,047,934	40,408,481	27,733,768	40,180,277	(228,204)	-0.56
Salaries & Benefits	1,545,290	1,080,182	752,159	0	(1,080,182)	-100.00
Services & Supplies	19,731,299	25,454,632	21,236,465	26,670,577	1,215,945	4.78
Other Charges	73	350,200	0	0	(350,200)	-100.00
Equipment	0	80,000	43,006	91,200	11,200	14.00
Structures & Improvements	4,452,617	12,925,000	6,781,627	13,400,000	475,000	3.68
Other Financing Uses	18,370	18,467	18,466	18,500	33	0.18
Special Items	0	500,000	0	0	(500,000)	-100.00
Obligated Fund Balances	4,525,699	0	3,474,492	0	0	0.00
Total Requirements	30,273,348	40,408,481	32,306,215	40,180,277	(228,204)	-0.56
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	30,047,934	26,302,187	27,733,768	28,080,904	1,778,717	6.76
Current Year Expenses	(23,567,167)	(40,408,481)	(24,864,907)	(40,180,277)	228,204	-0.56
Prior Year Expenses	(1,001,866)	0	(280,012)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(953,202)	0	885,643	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,525,699)	14,106,294	(3,474,492)	12,099,373	(2,006,921)	-14.23
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

108 - OC DANA POINT HARBOR

Operational Summary

Mission:

To provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The Department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast. Facilitating recreational boating, effective communication with our various stakeholder groups, and harbor commercial opportunities
- Implement the Dana Point Harbor Revitalization Plan
- Provide resources to commercial tenants to help them meet the County's standard for customer service
- Continue to pursue improvements in Harbor water quality

Key Outcome Indicators:

Performance Measure	2015 Business Plan	2016 Business Plan	How are we doing?
	Results	Target	
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance/upkeep and stay involved as an effective operational manager. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Completed the Design Construction Plans and permitting for the Harbor Maintenance Dredging Project.	Continue to perform priority maintenance of facilities. Begin construction of road intersection improvements in the Harbor as the initial phase of the Revitalization project. Complete Harbor Maintenance Dredging Project.	Repairs to infrastructure programmed and budgeted as needed.
COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Phase 1 of the Revitalization project allowing for future phases to progress. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.	Obtained bids for Phase 1 - Plans for intersection and Roadway Improvements in the Harbor, which is the initial phase of the Revitalization Project.	Execute Contract for Phase 1 for Intersection and Roadway Improvements in the Harbor, which is the first phase of the Revitalization Project.	Coastal Development Permit was received January 2015. OC Dana Point Harbor is currently working with OC Public Works on the construction contract for these improvements.

At a Glance:

Total FY 2015-2016 Current Modified Budget:	39,831,627
Total FY 2015-2016 Actual Expenditure + Encumbrance:	25,747,649
Total Final FY 2016-2017:	40,962,164
Percent of County General Fund:	N/A
Total Employees:	14.00

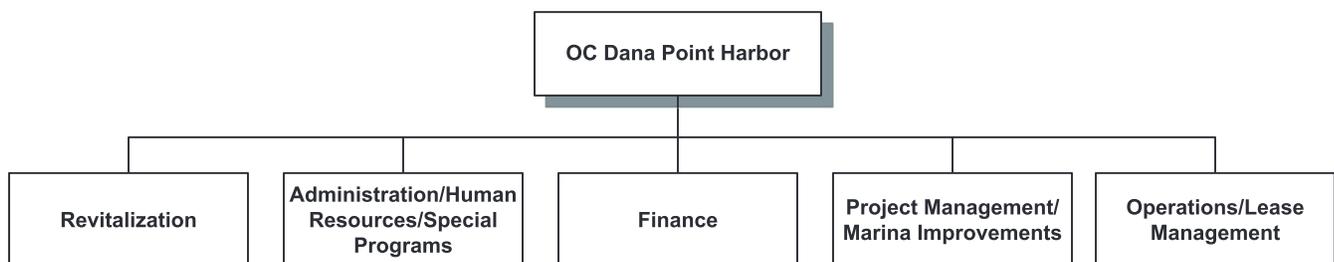
Key Outcome Indicators: (Continued)

Performance Measure	2015 Business Plan	2016 Business Plan	How are we doing?
	Results	Target	
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT.</p> <p>What: Responsibly managing the Harbor operations and planning for the future.</p> <p>Why: As a County facility, the Harbor must meet proper standards for user expectations and safety.</p>	<p>Documented Parking Management Programs for each special event.</p> <p>Continued Human Powered Craft safety guidelines harbor wide.</p>	<p>Continue to responsibly address maintenance requirements, such as repaving parking lots, replacing deficient handrails on stairways, replacing and installing handicap access ramps in various locations, and constructing sign renovation program to replace outdated directional signs.</p>	<p>Sign Project was completed for directional signs within the Harbor. Other maintenance items continue to be scheduled as staff and funding resources are made available.</p>

FY 2015-16 Key Project Accomplishments:

- Implemented tree trimming and removal contract in 2015 for all operators and OC Dana Point Harbor areas.
- Completed Request for Qualifications for the construction phases of the Dana Point Harbor Revitalization Project.
- Completed Harbor maintenance dredging project.
- Completed Harbor Sign project for directional signs within the Harbor.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Harbor Revitalization Project.

Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community. Monitors all Harbor activities for compliance with the Coastal Commission certified Local Coastal Plan (LCP).

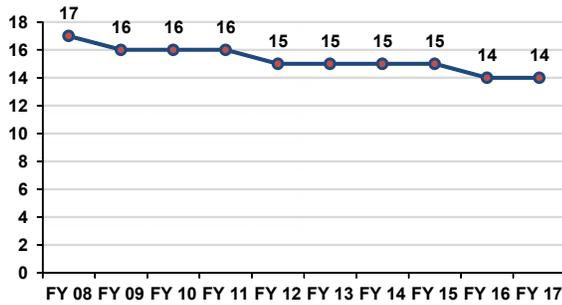
Finance - Includes Budget/Finance staff and activities required for Accounting and Financial support. Responsible for OC Dana Point Harbor budget, strategic financial plan, financial support services, and coordination with CEO and Auditor-Controller for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects and minor facility maintenance projects to ensure harbor facilities are functional and safe and that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer one Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count in Fund 108 from 15 to 14, which was reflected in the position count for the Fund 108 adopted budget for FY 2015-16.
- In February 2011 (mid-year FY 2010-11), the Board of Supervisors approved the deletion of one Real Property Agent III position. This reduced the total position count for OC Dana Point Harbor from 16 to 15, which was reflected in the position count for the Fund 108 adopted budget for FY 2011-12.
- In FY 2008-09, the Department changed its name to OC Dana Point Harbor and eliminated one groundskeeper position, which reduced its total position count from 17 to 16.
- When the Dana Point Harbor Department was created in FY 2005-06, the County reduced the position count in the Dana Point Tidelands Fund 108 from 24 to 17 by

transferring seven positions to the OC Parks Fund 405 and other county funds. The 17 positions remaining in Fund 108 were tasked with providing the services required to properly maintain and manage the properties and functions assigned to the Dana Point Harbor Department.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop, and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

The Fiscal Year 2016-17 expense budget includes appropriations for engineering and construction costs related to the Harbor Revitalization project as well as other facility maintenance projects required in the Harbor. This includes \$12.1 million budgeted for construction of landside improvements planned as part of the Revitalization Project and \$1.2 million budgeted to repair aging docks, pilings, and ramps in the harbor.

Final Budget History:

Sources and Uses	FY 2014-2015	FY 2015-2016		FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Budget	
		As of 6/30/16	As of 6/30/16		Amount	Percent
Total Positions	14	14	14	14	0	0.00
Total Revenues	23,969,136	39,831,627	29,094,732	40,962,164	1,130,537	2.84
Total Requirements	23,969,137	39,831,627	29,094,732	40,962,164	1,130,537	2.84
Balance	0	0	0	0	0	0.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2015-16 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A100



Highlights of Key Trends:

- On June 14, 2016, the Board of Supervisors approved the reorganization of the OC Dana Point Harbor Department into OC Community Resources/OC Parks. OC Dana Point Harbor Fund 108 will continue to dedicate all expenditures and revenues for approved Dana Point Tidelands purposes.
- OC Dana Point Harbor continues to pursue key steps required to implement the Harbor Revitalization project. This includes developing a final design for the Commercial Core project, finalizing a financial strategy, and acquiring required construction permits. Additional Coastal Development Permits will be required for the Dry Boat Storage Building Project as well as the Marina Improvement Project.

Budget Units Under Department Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/ Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	16,266,128	8,328,703	170,123	1,633,762	14,563,448	40,962,164
	Total	16,266,128	8,328,703	170,123	1,633,762	14,563,448	40,962,164



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016	FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,199	\$ 10,000	\$ 10,489	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	121,095	113,000	254,333	127,000	14,000	12.39
Revenue from Use of Money and Property	25,170,946	24,173,178	25,725,604	25,177,760	1,004,582	4.16
Intergovernmental Revenues	0	0	10,300	0	0	0.00
Charges For Services	1,013,268	745,000	1,021,262	946,500	201,500	27.05
Miscellaneous Revenues	145,578	82,110	82,202	40,927	(41,183)	-50.16
Other Financing Sources	0	2,943,745	2,943,744	0	(2,943,745)	-100.00
Obligated Fund Balances	0	11,764,594	0	14,659,977	2,895,383	24.61
Reserve For Encumbrances	(2,491,950)	0	(953,202)	0	0	0.00
Total Revenues	23,969,136	39,831,627	29,094,732	40,962,164	1,130,537	2.84
Salaries & Benefits	1,437,771	1,722,563	1,545,290	1,750,565	28,002	1.63
Services & Supplies	19,632,138	23,139,652	19,304,465	24,937,932	1,798,280	7.77
Other Charges	71	350,200	73	350,200	0	0.00
Equipment	0	193,000	0	80,000	(113,000)	-58.55
Structures & Improvements	133,163	10,664,000	3,700,835	13,325,000	2,661,000	24.95
Other Financing Uses	313,667	318,467	18,370	18,467	(300,000)	-94.20
Special Items	0	500,000	0	500,000	0	0.00
Obligated Fund Balances	2,452,327	2,943,745	4,525,699	0	(2,943,745)	-100.00
Total Requirements	23,969,137	39,831,627	29,094,732	40,962,164	1,130,537	2.84
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2015-16 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016	FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Reserve For Encumbrances	\$ (2,491,950)	\$ 0	\$ (953,202)	\$ 0	\$ 0	0.00%
Total Revenues	(2,491,950)	0	(953,202)	0	0	0.00
Salaries & Benefits	372,082	318,996	408,197	355,928	36,932	11.58
Services & Supplies	1,717,994	2,643,200	451,854	2,585,200	(58,000)	-2.19
Structures & Improvements	132,709	10,664,000	3,700,835	13,325,000	2,661,000	24.95
Obligated Fund Balances	2,452,327	0	0	0	0	0.00
Total Requirements	4,675,112	13,626,196	4,560,887	16,266,128	2,639,932	19.37
Balance	\$ (7,167,062)	\$ (13,626,196)	\$ (5,514,089)	\$ (16,266,128)	\$ (2,639,932)	19.37%

Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016	FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,199	\$ 10,000	\$ 10,489	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	0	0	132,787	0	0	0.00
Revenue from Use of Money and Property	250,886	225,000	431,599	315,000	90,000	40.00
Charges For Services	514,583	430,000	572,740	585,000	155,000	36.05
Miscellaneous Revenues	29,441	14,000	35,845	5,402	(8,598)	-61.41
Total Revenues	805,109	679,000	1,183,460	915,402	236,402	34.82
Salaries & Benefits	588,973	760,055	652,084	698,830	(61,225)	-8.06
Services & Supplies	4,980,644	6,166,927	5,786,021	7,251,406	1,084,479	17.59
Other Charges	0	350,000	0	350,000	0	0.00
Equipment	0	10,000	0	10,000	0	0.00
Other Financing Uses	22,147	18,467	18,370	18,467	0	0.00
Total Requirements	5,591,764	7,305,449	6,456,475	8,328,703	1,023,254	14.01
Balance	\$ (4,786,655)	\$ (6,626,449)	\$ (5,273,016)	\$ (7,413,301)	\$ (786,852)	11.87%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016	FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Charges For Services	\$ 0	\$ 0	\$ 93,215	\$ 0	\$ 0	0.00%
Total Revenues	0	0	93,215	0	0	0.00
Salaries & Benefits	0	113,892	79,919	86,023	(27,869)	-24.47
Services & Supplies	474,631	534,000	27,671	83,900	(450,100)	-84.29
Other Charges	71	200	73	200	0	0.00
Total Requirements	474,702	648,092	107,663	170,123	(477,969)	-73.75
Balance	\$ (474,702)	\$ (648,092)	\$ (14,448)	\$ (170,123)	\$ 477,969	-73.75%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016		FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 3,881	\$ 3,881	\$ 0	\$ 0	0.00%
Other Financing Sources	0	2,943,745	2,943,744	2,943,744	0	(2,943,745)	-100.00
Obligated Fund Balances	0	11,764,594	0	0	14,659,977	2,895,383	24.61
Total Revenues	0	14,708,339	2,947,625	2,947,625	14,659,977	(48,362)	-0.33
Salaries & Benefits	321,254	275,134	279,170	279,170	321,562	46,428	16.87
Services & Supplies	217,033	647,000	657,596	657,596	812,200	165,200	25.53
Special Items	0	500,000	0	0	500,000	0	0.00
Obligated Fund Balances	0	2,943,745	4,525,699	4,525,699	0	(2,943,745)	-100.00
Total Requirements	538,287	4,365,879	5,462,466	5,462,466	1,633,762	(2,732,117)	-62.58
Balance	\$ (538,287)	\$ 10,342,460	\$ (2,514,841)	\$ (2,514,841)	\$ 13,026,215	\$ 2,683,755	25.95%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2014-2015	FY 2015-2016		FY 2015-2016	FY 2016-2017	Change from FY 2015-2016	
	Actual Exp/Rev	Budget As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Actual Exp/Rev ⁽¹⁾ As of 6/30/16	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 121,095	\$ 113,000	\$ 121,546	\$ 121,546	\$ 127,000	\$ 14,000	12.39%
Revenue from Use of Money and Property	24,920,061	23,948,178	25,290,124	25,290,124	24,862,760	914,582	3.82
Intergovernmental Revenues	0	0	10,300	10,300	0	0	0.00
Charges For Services	498,684	315,000	355,307	355,307	361,500	46,500	14.76
Miscellaneous Revenues	116,137	68,110	46,357	46,357	35,525	(32,585)	-47.84
Total Revenues	25,655,977	24,444,288	25,823,634	25,823,634	25,386,785	942,497	3.86
Salaries & Benefits	155,461	254,486	125,919	125,919	288,222	33,736	13.26
Services & Supplies	12,241,837	13,148,525	12,381,322	12,381,322	14,205,226	1,056,701	8.04
Equipment	0	183,000	0	0	70,000	(113,000)	-61.75
Structures & Improvements	454	0	0	0	0	0	0.00
Other Financing Uses	291,520	300,000	0	0	0	(300,000)	-100.00
Total Requirements	12,689,272	13,886,011	12,507,241	12,507,241	14,563,448	677,437	4.88
Balance	\$ 12,966,706	\$ 10,558,277	\$ 13,316,393	\$ 13,316,393	\$ 10,823,337	\$ 265,060	2.51%

108 - OC DANA POINT HARBOR

Operational Summary

Mission:

To provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast. Facilitating recreational boating, effective communication with our various stakeholder groups, and harbor commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

	2014 Business Plan	2015 Business Plan	
Performance Measure	Results	Target	How are we doing?
<p>ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance/upkeep and stay involved as an effective operational manager. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.</p>	<p>Completed the 50% Design Construction Plans for the Harbor Maintenance Dredging Project. OC Dana Point Harbor obtained US Army Corps of Engineers Permit and California Coastal Commission Coastal Development Permit for the Harbor Maintenance Dredging Project.</p>	<p>Continue to perform priority maintenance of facilities. Finalize the design and permitting of the Harbor Maintenance Dredging Project.</p>	<p>Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact, as well as involvement and oversight for special events. Maintenance Dredging Project is scheduled for construction in FY 2015-16.</p>
<p>COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.</p>	<p>Obtained Coastal Development Permit from the City of Dana Point.</p>	<p>Completion of Phase 1A and 1B Plans for Intersection and Roadway Improvements and advertisement of Phase 1A and 1B Plans for Intersection and Roadway Improvements as part of the Revitalization Plan.</p>	<p>Coastal Development Permit was received January 2015. OC Dana Point Harbor and consultant completed advertisement of Phase 1A and 1B Intersection and Roadway Improvements. OC Dana Point Harbor is currently working with OC Public Works on the construction contract for these improvements.</p>

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	30,376,523
Total FY 2014-2015 Actual Expenditure + Encumbrance:	24,019,987
Total Final FY 2015-2016:	36,887,882
Percent of County General Fund:	N/A
Total Employees:	14.00



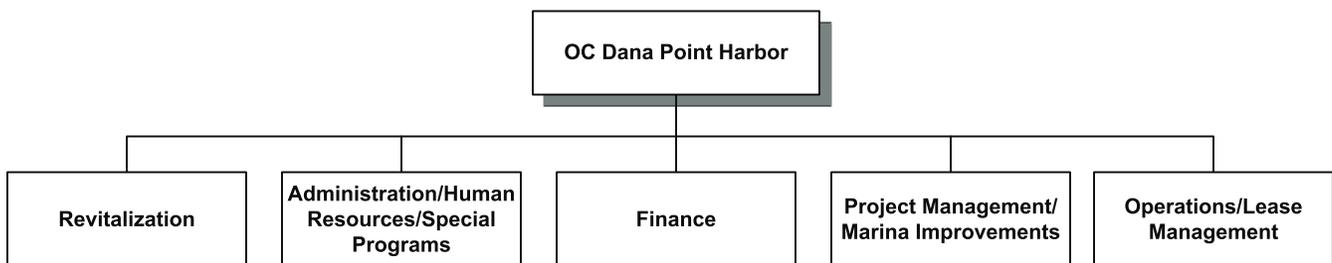
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT.</p> <p>What: Responsibly managing the Harbor operations and planning for the future.</p> <p>Why: As a County facility, the Harbor must meet proper standards for user expectations and safety.</p>	<p>Documented Parking Management Programs for each special event.</p> <p>Continued Human Powered Craft safety guidelines harbor wide.</p>	<p>Continue to responsibly address maintenance requirements, such as repaving parking lots, replacing deficient handrails on stairways, replacing and installing handicap access ramps in various locations, and constructing sign renovation program to replace outdated directional signs.</p>	<p>Sign Project was advertised and Board of Supervisors award date is set for second quarter of 2015. Deficient handrails were replaced on public buildings. Other maintenance items continue to be scheduled as staff and funding resources are made available.</p>
<p>REDUCE HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES.</p> <p>What: Pursuing new ideas, and continuing proven ones, to improve water quality issues in the Harbor.</p> <p>Why: Cleaner water provides a safe and healthy environment for all users.</p>	<p>Installed six additional marina trash skimmers to collect debris. Received one B rating while all other ratings were A and A+ as posted in the Heal the Bay Summer Report Card.</p> <p>Holding semi-annual underwater clean up events with as many as 52 volunteer divers.</p>	<p>Continue to manage a grant which funded the installation of six additional skimmers. Continue to educate community on effective programs, consider new opportunities to address water runoff, and manage underwater cleanup events to collect debris from the Harbor waters.</p>	<p>The trash skimmers are functioning well. Baby Beach is cleaned daily. A significant number of volunteer divers assist in the semi-annual underwater cleanup events and to date have recovered over 40,000 pounds of debris from the harbor sea floor.</p>

FY 2014-15 Key Project Accomplishments:

- Implemented tree trimming and removal contract in 2014 for all operators and OC Dana Point Harbor areas.
- Completed design development drawings for the Dana Point Harbor Landside Revitalization Project.
- Received Coastal Development Permit for the Dana Point Harbor Landside Revitalization Project from the City of Dana Point.
- Finalizing design and permitting of the next Harbor Maintenance Dredging Project. OC Dana Point Harbor obtained US Army Corps of Engineers and Coastal Commission Permits for the Dredging Project.
- Finalized Sign Project plans and specifications and submitted to Board of Supervisors for approval to advertise.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Harbor Revitalization Project.

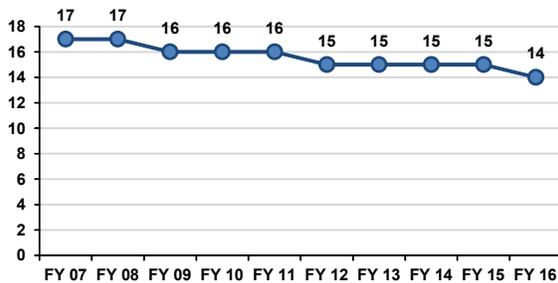
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community. Monitors all Harbor activities for compliance with the Coastal Commission certified Local Coastal Plan (LCP).

Finance - Includes Budget/Finance staff and activities required for Accounting and Financial support. Responsible for OC Dana Point Harbor budget, finance, and coordination with CEO and Auditor-Controller for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer one Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count for Fund 108 to 14.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011. At that time, the total position count was 15.

- In Fiscal Year 2005-06, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.

An additional 2 positions were transferred to the OC Parks Fund 405 and the OCPW Budget Control 080 because these positions spend most of their working time in the above-mentioned funds.

An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.

An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop, and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

The Fiscal Year 2015-16 expense budget includes appropriations for engineering and construction costs related to the Harbor Revitalization project as well as other facility maintenance projects required in the Harbor. This includes \$4.2 million budgeted for construction of landside improvements planned as part of the Revitalization project and \$4.6 million budgeted to dredge portions of the Harbor water ways.



Final Budget History:

Sources and Uses	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	FY 2013-2014	Budget	FY 2014-2015	Actual Exp/Rev ⁽¹⁾	FY 2015-2016	Budget	Amount	Percent
	Actual Exp/Rev	As of 6/30/15	As of 6/30/15	As of 6/30/15	Final Budget			
Total Positions	15	14	14	14	14	0	0.00	
Total Revenues	25,479,577	30,393,367	23,969,136	23,969,136	36,887,882	6,494,515	21.37	
Total Requirements	25,479,577	30,393,367	23,969,137	23,969,137	36,887,882	6,494,515	21.37	
Balance	0	0	0	0	0	0	0.00	

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2014-15 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A 106

Highlights of Key Trends:

- OC Dana Point Harbor continues to pursue key steps required to implement the Revitalization Plan. This includes developing a final design for the Commercial Core project, finalizing a financial strategy, and acquiring

required construction permits. Additional Coastal Development Permits will be required for the Dry Boat Storage Building Project as well as the Marina Improvement Project.

Budget Units Under Department Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	14,479,668	7,105,449	648,092	768,668	13,886,011	36,887,888
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	3,243,295	0	3,243,295
	Total	14,479,668	7,105,449	648,092	4,011,963	13,886,011	40,131,183

108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,103	\$ 10,000	\$ 10,199	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	103,405	108,000	121,095	113,000	5,000	4.63
Revenue from Use of Money and Property	23,576,149	23,247,452	25,170,946	24,173,178	925,726	3.98
Intergovernmental Revenues	75,673	0	0	0	0	0.00
Charges For Services	703,085	694,000	1,013,268	745,000	51,000	7.35
Miscellaneous Revenues	134,461	77,710	145,578	82,110	4,400	5.66
Obligated Fund Balances	0	6,256,205	0	11,764,594	5,508,389	88.05
Reserve For Encumbrances	876,702	0	(2,491,950)	0	0	0.00
Total Revenues	25,479,577	30,393,367	23,969,136	36,887,882	6,494,515	21.37
Salaries & Benefits	1,803,680	1,834,019	1,437,771	1,522,563	(311,456)	-16.98
Services & Supplies	19,980,928	23,117,322	19,632,138	23,386,652	269,330	1.17
Other Charges	72	350,200	71	350,200	0	0.00
Equipment	0	176,000	0	193,000	17,000	9.66
Structures & Improvements	0	4,175,000	133,163	10,617,000	6,442,000	154.30
Other Financing Uses	429,523	323,982	313,667	318,467	(5,515)	-1.70
Special Items	0	400,000	0	500,000	100,000	25.00
Obligated Fund Balances	3,265,374	16,844	2,452,327	0	(16,844)	-100.00
Total Requirements	25,479,577	30,393,367	23,969,137	36,887,882	6,494,515	21.37
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2014-15 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Reserve For Encumbrances	\$ 876,702	\$ 0	\$ (2,491,950)	\$ 0	\$ 0	0.00%
Total Revenues	876,702	0	(2,491,950)	0	0	0.00
Salaries & Benefits	489,275	501,880	503,676	431,968	(69,912)	-13.93
Services & Supplies	2,656,121	3,452,213	1,740,168	2,930,700	(521,513)	-15.11
Structures & Improvements	0	4,175,000	132,709	10,617,000	6,442,000	154.30
Special Items	0	400,000	0	500,000	100,000	25.00
Obligated Fund Balances	0	0	2,452,327	0	0	0.00
Total Requirements	3,145,397	8,529,093	4,828,880	14,479,668	5,950,575	69.77
Balance	\$ (2,268,695)	\$ (8,529,093)	\$ (7,320,830)	\$ (14,479,668)	\$ (5,950,575)	69.77%

Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,103	\$ 10,000	\$ 10,199	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	75	0	0	0	0	0.00
Revenue from Use of Money and Property	193,047	250,000	250,886	225,000	(25,000)	-10.00
Charges For Services	378,092	361,000	514,583	430,000	69,000	19.11
Miscellaneous Revenues	15,425	14,000	29,441	14,000	0	0.00
Obligated Fund Balances	0	6,256,205	0	11,764,594	5,508,389	88.05
Total Revenues	596,742	6,891,205	805,109	12,443,594	5,552,389	80.57
Salaries & Benefits	643,587	667,382	588,973	560,055	(107,327)	-16.08
Services & Supplies	4,971,110	5,698,628	4,980,644	6,166,927	468,299	8.22
Other Charges	0	350,000	0	350,000	0	0.00
Equipment	0	10,000	0	10,000	0	0.00
Other Financing Uses	147,739	22,161	22,147	18,467	(3,694)	-16.67
Obligated Fund Balances	3,265,374	16,844	0	0	(16,844)	-100.00
Total Requirements	9,027,810	6,765,015	5,591,764	7,105,449	340,434	5.03
Balance	\$ (8,431,068)	\$ 126,190	\$ (4,786,655)	\$ 5,338,145	\$ 5,211,955	4,130.24%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 80,265	\$ 91,197	\$ 0	\$ 113,892	\$ 22,695	24.89%
Services & Supplies	364,971	531,766	474,631	534,000	2,234	0.42
Other Charges	72	200	71	200	0	0.00
Total Requirements	445,308	623,163	474,702	648,092	24,929	4.00
Balance	\$ (445,308)	\$ (623,163)	\$ (474,702)	\$ (648,092)	\$ (24,929)	4.00%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 185,937	\$ 190,585	\$ 189,660	\$ 162,162	\$ (28,423)	-14.91%
Services & Supplies	343,543	721,500	194,858	606,500	(115,000)	-15.94
Total Requirements	529,480	912,085	384,519	768,662	(143,423)	-15.72
Balance	\$ (529,480)	\$ (912,085)	\$ (384,519)	\$ (768,662)	\$ 143,423	-15.72%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual Exp/Rev	Budget As of 6/30/15	Actual Exp/Rev ⁽¹⁾ As of 6/30/15	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 103,330	\$ 108,000	\$ 121,095	\$ 113,000	\$ 5,000	4.63%
Revenue from Use of Money and Property	23,383,102	22,997,452	24,920,061	23,948,178	950,726	4.13
Intergovernmental Revenues	75,673	0	0	0	0	0.00
Charges For Services	324,993	333,000	498,684	315,000	(18,000)	-5.41
Miscellaneous Revenues	119,036	63,710	116,137	68,110	4,400	6.91
Total Revenues	24,006,133	23,502,162	25,655,977	24,444,288	942,126	4.01
Salaries & Benefits	404,615	382,975	155,461	254,486	(128,489)	-33.55
Services & Supplies	11,645,182	12,713,215	12,241,837	13,148,525	435,310	3.42
Equipment	0	166,000	0	183,000	17,000	10.24
Structures & Improvements	0	0	454	0	0	0.00
Other Financing Uses	281,784	301,821	291,520	300,000	(1,821)	-0.60
Total Requirements	12,331,582	13,564,011	12,689,272	13,886,011	322,000	2.37
Balance	\$ 11,674,551	\$ 9,938,151	\$ 12,966,706	\$ 10,558,277	\$ 620,126	6.24%

108 - OC DANA POINT HARBOR

Operational Summary

Mission:

To provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast and recreational boating, facilitating effective communication with our various stakeholder groups, and providing for commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2013 Business Plan	2014 Business Plan	How are we doing?
	Results	Target	
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance/upkeep and stay involved as a community and effective operational manager Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Development of program to repair or replace infrastructure with safety-identified issues as priority items. Development of efficient processes for implementing new programs based on community expectations.	Continue to perform maintenance of facilities. Develop and review scenarios for effective operations of the OC Sailing and Event Center. Coordinate with the city regarding 4th of July operations. Work with Dana Point Harbor Association to ensure safe and effective annual events.	Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact, as well as involvement and oversight for special events.
COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.	Submitted Coastal Development Permit application to the City of Dana Point for staff prereview and completion determination which is necessary prior to a public hearing being scheduled.	City of Dana Point public hearing for the Coastal Development Permit application and prepare construction bid packages for continued progress on the Revitalization Plan.	Coastal Development Permit application for landside construction submitted and working towards setting a public hearing date within the next few months.

At a Glance:

Total FY 2013-2014 Current Modified Budget:	30,022,676
Total FY 2013-2014 Actual Expenditure + Encumbrance:	22,209,043
Total Final FY 2014-2015	30,376,523
Percent of County General Fund:	N/A
Total Employees:	15.00



Key Outcome Indicators: (Continued)

Performance Measure	2013 Business Plan	2014 Business Plan	How are we doing?
	Results	Target	
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT.</p> <p>What: Responsibly managing the Harbor operations and planning for the future.</p> <p>Why: As a County facility, the Harbor must meet standards for user expectations and safety.</p>	<p>Documented Parking Management programs for each special event.</p> <p>Continued Human Powered Craft safety guidelines harbor wide.</p>	<p>Continue to responsibly address maintenance requirements, such as parking lot repaving, replacement of deficient handrails on stairways, replace and installation of handicap access ramps in various locations, and prepare for sign renovation program to replace outdated directional signs.</p>	<p>Sign mockups developed and construction bids anticipated for mid-2014, deficient handrail replacements are completed on public buildings, other maintenance items continue to be scheduled as staff and funding resources are made available.</p>
<p>LESS HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES.</p> <p>What: Pursuing new ideas, and continuing proven ones to address water quality issues in the Harbor.</p> <p>Why: Cleaner water allows for a safe and healthy environment for all users.</p>	<p>Installed Marina Trash Skimmers to collect debris.</p> <p>Received all A and A+ postings in the Heal the Bay Summer Report Card.</p> <p>Holding semi-annual underwater clean up events with as many as 52 volunteer divers.</p>	<p>Receive Grant funding for installation of six additional skimmers.</p> <p>Continue to educate community on effective programs and consider new opportunities to address runoff, continue managing underwater cleanup events to collect debris from the Harbor waters.</p>	<p>The trash skimmers are installed and operational. Baby Beach cleaned daily, and the Underwater Cleanup has become a larger semi-annual event in terms of the number of volunteer divers.</p>

FY 2013-14 Key Project Accomplishments:

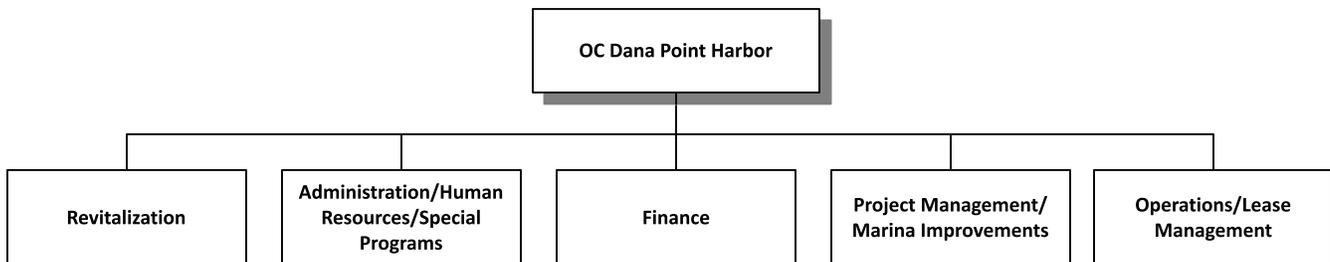
During the past year, OC Dana Point Harbor accomplished many of its goals. They are as follows:

- Offered a wide variety of programs and services to meet the needs of our varied audiences.
- Developed and maintained a variety of communications vehicles to keep community informed of maintenance items, projects, and other events occurring in the Dana Point Harbor including frequent community advisories sent to over 3,000 email addresses.
- Continued the Human Powered Craft Safety Guidelines program.
- Supported the Festival of Whales two-weekend event for the Community, as well as other Harbor events including the Tall Ships Festival.
- Continued work with a coalition of interested parties for the waterside portion of the Revitalization Project as well as other boating and Harbor issues.
- Prepare updated Draft Finance Plan to be presented for review by CEO Finance Team.
- Continued the parking Management Program for special events held throughout 2013/2014.
- Reviewed maintenance and safety checklist for public serving facilities.
- Conducted additional collaboration meeting with the City of Dana Point and SCWD also Ocean Water Quality Sub-Committee at the City of Dana Point to discuss ways in which water quality can be improved.
- Conducted semi-annual underwater cleanup events.
- Made Water Quality presentations to key interest groups to educate on accomplishments and opportunities in Dana Point Harbor.



- Continued marine debris-collecting skimmer program now at eight Dana Point Harbor locations; devices collect floating trash and debris 24 hours per day.
- Maintained the Harbor in optimal boating conditions.
- Implemented updates to the comprehensive water quality program.
- Continued outreach programs to educate both water and landside Harbor users on better practices aimed at improving water quality and the results of such efforts.
- Completed maintenance projects throughout the Harbor to repair existing infrastructure, remove safety hazards and access issues. Established a Business Continuity Plan for OC Dana Point Harbor.
- Awarded \$15,000 in grant funds from Division of Boating and Waterways for Abandoned Watercraft Abatement and Vessel Turn-In Program.
- Conducted 2013 tree trimming and removal contract for all operators and OC Dana Point Harbor areas.
- Completed Schematic Design updates for the Dana Point Harbor Landside Revitalization Project.
- Submitted Coastal Development Plan for the Dana Point Harbor Landside Revitalization Project to City of Dana Point.
- Started Design and Permitting of the next Harbor Maintenance Dredging Project.
- Participated in the Pacific Ex 2014 Tsunami exercise leading to improvements and enhancements to the Dana Point Harbor Emergency Manual Tsunami plans to ensure preparedness for natural events which could lead to potential Harbor disasters/emergencies.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Revitalization Project.

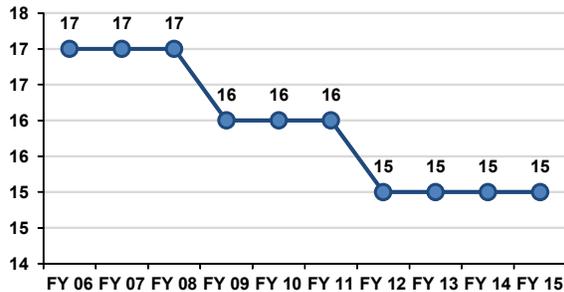
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community.

Finance - Includes Budget/Finance staff and activities related to Accounting and Human Resources support. Responsible for OC Dana Point Harbor budget, finance and coordination with CEO and Human Resources for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In Fiscal Year 2005/2006, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.
- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011.

Final Budget History:

Sources and Uses	FY 2012-2013	FY 2013-2014		FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Budget	
	As of 6/30/14	As of 6/30/14	As of 6/30/14		Amount	Percent
Total Positions	15	15	15	15	0	0.00
Total Revenues	30,135,440	30,054,871	25,479,577	30,376,523	321,652	1.07
Total Requirements	30,135,440	30,054,871	25,479,577	30,376,523	321,652	1.07
Balance	0	0	0	0	0	0.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2013-14 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A579

- The net decrease to Fund 108 was 9 positions. The total position count is 15.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve develop and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

The Fiscal Year 2014-15 expense budget includes appropriations for the architecture and engineering contract and construction cost related to the landside and waterside portion of the Revitalization Project and various improvement/maintenance projects throughout the Harbor. The department continues to ensure that all available funds are dedicated to the operation of the Harbor or earmarked for projects identified as crucial for the safety and well-being of Harbor tenants and visitors such as dredging, quay walls, maintenance of Harbor structures and the Revitalization Project. These funds are also necessary to demonstrate the commitment of the department's resources to the establishment, improvement, and conduct of the Harbor as directed by the State of California upon the granting of Dana Point Tidelands.



Highlights of Key Trends:

- The safety of the public and environment is the priority for OC Dana Point Harbor. Staff continues to facilitate and oversee maintenance projects and restoration of public facilities to ensure compliance with Federal and State safety requirements as well as meet the needs and expectation of the public using the Harbor.
- With approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment, OC Dana Point Harbor will be actively pursuing steps towards implementation of the Revitalization Plan. This includes the development of final design, obtaining a Coastal Development Permit, finalizing a financing strategy and acquisition of the required construction permits.

Budget Units Under Department Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/ Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	7,956,274	6,748,976	623,163	1,584,904	13,463,206	30,376,523
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	2,948,273	0	0	2,948,273
	Total	7,956,274	6,748,976	3,571,436	1,584,904	13,463,206	33,324,796



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014	FY 2013-2014	FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 25,570	\$ 10,000	\$ 10,103	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	107,764	112,000	103,405	108,000	(4,000)	-3.57
Revenue from Use of Money and Property	22,970,987	23,040,865	23,576,149	23,247,452	206,587	0.90
Intergovernmental Revenues	(76,142)	0	75,673	0	0	0.00
Charges For Services	717,955	686,000	703,085	694,000	8,000	1.17
Miscellaneous Revenues	238,421	228,010	134,461	77,710	(150,300)	-65.92
Other Financing Sources	1,154	0	0	0	0	0.00
Total FBA	3,543,960	0	0	0	0	0.00
Obligated Fund Balances	2,824,760	5,977,996	0	6,239,361	261,365	4.37
Reserve For Encumbrances	(218,987)	0	876,702	0	0	0.00
Total Revenues	30,135,440	30,054,871	25,479,577	30,376,523	321,652	1.07
Salaries & Benefits	1,830,246	1,933,622	1,803,680	1,924,361	(9,261)	-0.48
Services & Supplies	18,762,558	25,308,549	19,980,928	22,926,980	(2,381,569)	-9.41
Other Charges	69	350,200	72	350,200	0	0.00
Equipment	76,142	150,000	0	176,000	26,000	17.33
Structures & Improvements	1,675	1,812,691	0	4,175,000	2,362,309	130.32
Other Financing Uses	284,428	445,685	429,523	323,982	(121,703)	-27.31
Special Items	0	21,929	0	500,000	478,071	2,180.09
Obligated Fund Balances	9,180,322	32,195	3,265,374	0	(32,195)	-100.00
Total Requirements	30,135,440	30,054,871	25,479,577	30,376,523	321,652	1.07
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2013-14 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014	FY 2013-2014	FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Reserve For Encumbrances	\$ (218,987)	\$ 0	\$ 876,702	\$ 0	\$ 0	0.00%
Total Revenues	(218,987)	0	876,702	0	0	0.00
Salaries & Benefits	353,329	362,487	358,404	369,561	7,074	1.95
Services & Supplies	1,138,663	5,186,759	1,779,490	3,411,713	(1,775,046)	-34.22
Structures & Improvements	0	1,812,691	0	4,175,000	2,362,309	130.32
Total Requirements	1,491,992	7,361,937	2,137,894	7,956,274	594,337	8.07
Balance	\$ (1,710,980)	\$ (7,361,937)	\$ (1,261,192)	\$ (7,956,274)	\$ (594,337)	8.07%



Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014		FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,570	\$ 10,000	\$ 10,103	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	467	0	75	0	0	0.00
Revenue from Use of Money and Property	214,805	250,000	193,047	250,000	0	0.00
Charges For Services	366,631	353,000	378,092	361,000	8,000	2.27
Miscellaneous Revenues	16,734	16,000	15,425	14,000	(2,000)	-12.50
Other Financing Sources	1,154	0	0	0	0	0.00
Total FBA	3,543,960	0	0	0	0	0.00
Obligated Fund Balances	2,824,760	5,977,996	0	0	(5,977,996)	-100.00
Total Revenues	6,979,081	6,606,996	596,742	635,000	(5,971,996)	-90.39
Salaries & Benefits	655,081	674,660	643,587	668,187	(6,473)	-0.96
Services & Supplies	4,901,329	5,431,849	4,971,110	5,698,628	266,779	4.91
Other Charges	0	350,000	0	350,000	0	0.00
Equipment	0	0	0	10,000	10,000	0.00
Other Financing Uses	10,235	147,739	147,739	22,161	(125,578)	-85.00
Obligated Fund Balances	9,180,322	32,195	3,265,374	0	(32,195)	-100.00
Total Requirements	14,746,967	6,636,443	9,027,810	6,748,976	112,533	1.70
Balance	\$ (7,767,886)	\$ (29,447)	\$ (8,431,068)	\$ (6,113,976)	\$ (6,084,529)	20,662.64%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014		FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 35,557	\$ 108,167	\$ 80,265	\$ 91,197	\$ (16,970)	-15.69%
Services & Supplies	430,019	491,878	364,971	531,766	39,888	8.11
Other Charges	69	200	72	200	0	0.00
Total Requirements	465,644	600,245	445,308	623,163	22,918	3.82
Balance	\$ (465,644)	\$ (600,245)	\$ (445,308)	\$ (623,163)	\$ (22,918)	3.82%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014		FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Obligated Fund Balances	\$ 0	\$ 0	\$ 0	\$ 6,239,361	\$ 6,239,361	0.00%
Total Revenues	0	0	0	6,239,361	6,239,361	0.00
Salaries & Benefits	335,244	333,271	316,809	322,904	(10,367)	-3.11

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014	FY 2013-2014	FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Services & Supplies	873,768	1,999,662	1,220,174	762,000	(1,237,662)	-61.89
Special Items	0	21,929	0	500,000	478,071	2,180.09
Total Requirements	1,209,013	2,354,862	1,536,983	1,584,904	(769,958)	-32.70
Balance	\$ (1,209,013)	\$ (2,354,862)	\$ (1,536,983)	\$ 4,654,457	\$ 7,009,319	-297.65%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2012-2013	FY 2013-2014	FY 2013-2014	FY 2014-2015	Change from FY 2013-2014	
	Actual Exp/Rev	Budget As of 6/30/14	Actual Exp/Rev ⁽¹⁾ As of 6/30/14	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	107,298	112,000	103,330	108,000	(4,000)	-3.57
Revenue from Use of Money and Property	22,756,181	22,790,865	23,383,102	22,997,452	206,587	0.91
Intergovernmental Revenues	(76,142)	0	75,673	0	0	0.00
Charges For Services	351,323	333,000	324,993	333,000	0	0.00
Miscellaneous Revenues	221,687	212,010	119,036	63,710	(148,300)	-69.95
Total Revenues	23,375,347	23,447,875	24,006,133	23,502,162	54,287	0.23
Salaries & Benefits	451,035	455,037	404,615	472,512	17,475	3.84
Services & Supplies	11,418,779	12,198,401	11,645,182	12,522,873	324,472	2.66
Equipment	76,142	150,000	0	166,000	16,000	10.67
Structures & Improvements	1,675	0	0	0	0	0.00
Other Financing Uses	274,193	297,946	281,784	301,821	3,875	1.30
Total Requirements	12,221,824	13,101,384	12,331,582	13,463,206	361,822	2.76
Balance	\$ 11,153,523	\$ 10,346,491	\$ 11,674,551	\$ 10,038,956	\$ (307,535)	-2.97%

108 - OC DANA POINT HARBOR

Operational Summary

Description:

To provide public coastal access, environmental stewardship, and a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast and recreational boating, facilitating effective communication with our various stakeholder groups, and providing for commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2012 Business Plan	2013 Business Plan	How are we doing?
	Results	Target	
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance and upkeep and stay involved as a community. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Development of program to repair or replace infrastructure with safety-identified issues as priority items. Development of efficient processes for implementing new programs based on community expectations.	Continue to perform deferred maintenance of facilities. Develop and review scenarios for effective operations of the OC Sailing and Event Center. Coordinate with the city regarding 4th of July shuttles. Work with Dana Point Harbor Association and Boat Show regarding intra-harbor shuttles.	Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact.

At a Glance:

Total FY 2012-2013 Current Modified Budget:	31,839,298
Total FY 2012-2013 Actual Expenditure + Encumbrance:	22,014,075
Total Final FY 2013-2014	30,022,676
Percent of County General Fund:	N/A
Total Employees:	15.00



Key Outcome Indicators: (Continued)

Performance Measure	2012 Business Plan	2013 Business Plan	How are we doing?
	Results	Target	
<p>COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT.</p> <p>What: Manage the Revitalization process from entitlements through construction.</p> <p>Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.</p>	<p>Received California Coastal Commission (CCC) certified Local Coastal Program Amendment (LCPA). Continuation of plan development in anticipation of Coastal Development Permit application. Received certified Subsequent Environmental Impact Report for waterside project.</p>	<p>Complete and submit the Coastal Development Permit application for consideration by the City of Dana Point and prepare construction bid packages for continued progress on the Revitalization Plan. Engage engineer to develop slip layout design for inclusion in a CDP application for the marinas.</p>	<p>Coastal Development Permit application for landside to be submitted in the next few months for consideration, construction could begin mid-2014. SEIR certified by Board of Supervisors in December 2012.</p>
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT.</p> <p>What: Responsibly managing the Harbor operations and planning for the future.</p> <p>Why: As a County facility, the Harbor must meet standards for user expectations and safety.</p>	<p>Documented Parking Management programs for each special event. Continued Human Powered Craft safety guidelines harbor wide. Updated the Department's Balanced Scorecard. Analyzed Human Powered Craft Safety Advisory Group for continued improvements.</p>	<p>Continue to responsibly address maintenance requirements, such as parking lot repaving.</p>	<p>Sign mockups developed and installed based on public input. Human Powered Craft guidelines updated and implemented.</p>
<p>LESS HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES.</p> <p>What: Pursuing new ideas to approach water quality issues in the Harbor.</p> <p>Why: Cleaner water allows for a safe and healthy environment for all users.</p>	<p>Installed Marina Trash Skimmers to collect debris. Received all A and A+ postings in the Heal the Bay Summer Report Card. Holding semi-annual underwater clean up events with as many as 52 volunteer divers.</p>	<p>Continue to educate community on effective programs and consider new opportunities to address runoff. Apply for CDP for median and parkway sign along Dana Point Harbor Drive and implement Water Quality Control Program. Have OC Sailing and Event Center and DPYC certified by the Clean Marina program.</p>	<p>The trash skimmers are installed and operational. Baby Beach cleaned daily. Underwater Cleanup has become a larger semi-annual event in terms of the number of volunteer divers. Dry boat storage remains the only such facility to our knowledge that has been certified by California Clean Marina Program</p>

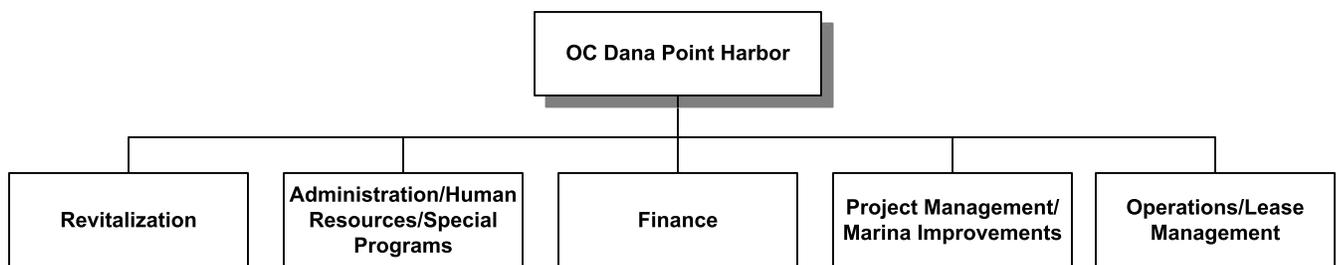
FY 2012-13 Key Project Accomplishments:

During the past year, the OC Dana Point Harbor accomplished many of its goals. They are as follows:

- Received final certification Subsequent Environmental Impact Report for the Dana Point Harbor waterside plan.
- Offered a wide variety of programs and services to meet the needs of our varied audiences.
- Developed a variety of communications vehicles to keep community informed of maintenance items, projects, and other events occurring in the Dana Point Harbor including frequent community advisories sent to over 3,000 email addresses.
- Updated the Balanced Scorecard for OC Dana Point Harbor.
- Continued the Human Powered Craft Safety Guidelines program.
- Continued work with a coalition of interested parties for the waterside portion of the Revitalization Project as well as other boating and Harbor issues.
- Prepared updated Draft Finance Plan for review by CEO Public Finance Team.

- Continued the Parking Management Program for special events held throughout 2012/2013.
- Reviewed maintenance and safety checklist for public serving facilities.
- Conducted additional collaboration meeting with City of Dana Point and SCWD also Ocean Water Quality Sub-Committee at the City of Dana Point to discuss ways in which water quality can be improved in the Harbor.
- Conducted biannual underwater cleanup events.
- Made Water Quality presentations to key interest groups to educate on accomplishments and opportunities in Dana Point Harbor.
- Maintained the Harbor in optimal boating condition.
- Implemented updates to the comprehensive water quality program.
- Continued outreach programs to educate both water and landside Harbor users on better practices aimed at improving water quality and the results of such efforts.
- Completed maintenance projects throughout the Harbor to repair existing infrastructure, remove safety hazards and access issues. Also conducted tree maintenance contract to trim and prune trees as identified in Harbor Tree survey.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Revitalization Project.

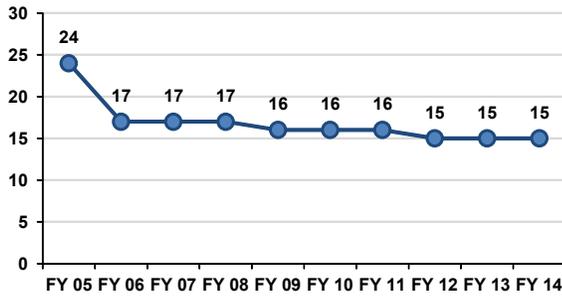
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community.

Finance - Includes Budget/Finance staff and activities related to Accounting and Human Resources support. Responsible for OC Dana Point Harbor budget, finance and coordination with CEO and Human Resources for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In Fiscal Year 2005/2006, the Dana Point Tideland Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.
- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011.

- The net decrease to Fund 108 was 9 positions. The total position count is 15.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve develop and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

The Fiscal Year 2013-14 expense budget includes appropriations for the architecture and engineering contract and construction costs related to the landside portion of Revitalization. The department continues to ensure that all available funds are dedicated to the operation of the Harbor or earmarked for projects identified as crucial for the safety and well-being of Harbor tenants and visitors such as dredging, quay walls, maintenance of Harbor structures and the Revitalization Project. These funds are also necessary to demonstrate the commitment of the department's resources to the establishment, improvement, and conduct of the Harbor as directed by the State of California upon the granting of Dana Point Tideland.

Final Budget History:

Sources and Uses	FY 2011-2012	FY 2012-2013		FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Amount	Percent
Total Positions	15	15	15	15	0	0.00
Total Revenues	31,870,740	31,855,385	30,135,440	30,022,676	(1,832,709)	-5.75
Total Requirements	28,326,780	31,855,385	30,135,440	30,022,676	(1,832,709)	-5.75
Balance	3,543,960	0	0	0	0	0.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2012-13 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A103



Highlights of Key Trends:

- The safety of the public and environment is the priority for OC Dana Point Harbor. Staff continues to facilitate and oversee maintenance projects and restoration of public facilities to ensure compliance with Federal and State safety requirements as well as meet the needs and expectation of the public using the harbor.
- With approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment, OC Dana Point Harbor will be actively pursuing steps towards implementation of the Revitalization Plan. This includes the development of final designs, obtaining a Coastal Development Permit, finalizing a financing strategy and acquisition of the required construction permits.

Budget Units Under Agency Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/ Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	7,360,808	6,586,855	611,028	2,362,601	13,101,385	30,022,676
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	2,655,960	0	2,655,960
	Total	7,360,808	6,586,855	611,028	5,018,561	13,101,385	32,678,636



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2011-2012	FY 2012-2013	FY 2012-2013	FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget As of 6/30/13	Actual Exp/Rev ⁽¹⁾ As of 6/30/13	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,405	\$ 5,000	\$ 25,570	\$ 10,000	\$ 5,000	100.00%
Fines, Forfeitures & Penalties	113,875	139,000	107,764	112,000	(27,000)	-19.42
Revenue from Use of Money and Property	22,727,634	22,940,355	22,970,987	23,040,865	100,510	0.44
Intergovernmental Revenues	116,642	0	(76,142)	0	0	0.00
Charges For Services	627,427	677,000	717,955	686,000	9,000	1.33
Miscellaneous Revenues	224,049	225,310	238,421	228,010	2,700	1.20
Other Financing Sources	0	1,500,000	1,154	0	(1,500,000)	-100.00
Total FBA	5,225,752	3,543,960	3,543,960	0	(3,543,960)	-100.00
Obligated Fund Balances	3,483,243	2,824,760	2,824,760	5,945,801	3,121,041	110.49
Reserve For Encumbrances	(658,286)	0	(218,987)	0	0	0.00
Total Revenues	31,870,740	31,855,385	30,135,440	30,022,676	(1,832,709)	-5.75
Salaries & Benefits	1,876,555	1,945,011	1,830,246	1,933,622	(11,389)	-0.59
Services & Supplies	17,445,795	26,000,256	18,762,558	25,308,549	(691,707)	-2.66
Services & Supplies Reimbursements	(2,800)	0	0	0	0	0.00
Other Charges	0	350,200	69	350,200	0	0.00
Equipment	12,388	110,000	76,142	150,000	40,000	36.36
Structures & Improvements	0	1,400,000	1,675	1,812,691	412,691	29.48
Other Financing Uses	285,847	314,067	284,428	437,946	123,879	39.44
Special Items	0	1,719,764	0	29,668	(1,690,096)	-98.27
Obligated Fund Balances	8,708,995	16,087	9,180,322	0	(16,087)	-100.00
Total Requirements	28,326,780	31,855,385	30,135,440	30,022,676	(1,832,709)	-5.75
Balance	\$ 3,543,960	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2012-13 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2011-2012	FY 2012-2013	FY 2012-2013	FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget As of 6/30/13	Actual Exp/Rev ⁽¹⁾ As of 6/30/13	Final Budget	Budget Amount	Percent
Other Financing Sources	\$ 0	\$ 1,500,000	\$ 0	\$ 0	\$ (1,500,000)	-100.00%
Obligated Fund Balances	3,483,243	0	0	0	0	0.00
Reserve For Encumbrances	(658,286)	0	(218,987)	0	0	0.00
Total Revenues	2,824,957	1,500,000	(218,987)	0	(1,500,000)	-100.00
Salaries & Benefits	341,936	332,090	353,329	361,358	29,268	8.81
Services & Supplies	234,281	6,636,759	1,138,663	5,186,759	(1,450,000)	-21.85

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2011-2012	FY 2012-2013		FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget As of 6/30/13	Actual Exp/Rev ⁽¹⁾ As of 6/30/13	Final Budget	Budget Amount	Percent
Structures & Improvements	0	1,400,000	0	1,812,691	412,691	29.48
Obligated Fund Balances	8,708,995	0	0	0	0	0.00
Total Requirements	9,285,212	8,368,849	1,491,992	7,360,808	(1,008,041)	-12.05
Balance	\$ (6,460,255)	\$ (6,868,849)	\$ (1,710,980)	\$ (7,360,808)	\$ (491,959)	7.16%

Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2011-2012	FY 2012-2013		FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget As of 6/30/13	Actual Exp/Rev ⁽¹⁾ As of 6/30/13	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 7,312	\$ 5,000	\$ 10,570	\$ 10,000	\$ 5,000	100.00%
Fines, Forfeitures & Penalties	900	0	467	0	0	0.00
Revenue from Use of Money and Property	275,397	275,000	214,805	250,000	(25,000)	-9.09
Charges For Services	334,802	365,000	366,631	353,000	(12,000)	-3.29
Miscellaneous Revenues	17,841	18,000	16,734	16,000	(2,000)	-11.11
Other Financing Sources	0	0	1,154	0	0	0.00
Total FBA	5,225,752	3,543,960	3,543,960	0	(3,543,960)	-100.00
Obligated Fund Balances	0	2,824,760	2,824,760	0	(2,824,760)	-100.00
Total Revenues	5,862,003	7,031,720	6,979,081	629,000	(6,402,720)	-91.05
Salaries & Benefits	606,420	660,477	655,081	665,006	4,529	0.69
Services & Supplies	4,569,975	5,516,892	4,901,329	5,431,849	(85,043)	-1.54
Other Charges	0	350,000	0	350,000	0	0.00
Other Financing Uses	8,652	18,000	10,235	140,000	122,000	677.78
Obligated Fund Balances	0	16,087	9,180,322	0	(16,087)	-100.00
Total Requirements	5,185,047	6,561,456	14,746,967	6,586,855	25,399	0.39
Balance	\$ 676,956	\$ 470,264	\$ (7,767,886)	\$ (5,957,855)	\$ (6,428,119)	-1,366.92%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2011-2012	FY 2012-2013		FY 2013-2014	Change from FY 2012-2013	
	Actual Exp/Rev	Budget As of 6/30/13	Actual Exp/Rev ⁽¹⁾ As of 6/30/13	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 153,382	\$ 154,985	\$ 35,557	\$ 118,950	\$ (36,035)	-23.25%
Services & Supplies	419,646	472,004	430,019	491,878	19,874	4.21
Other Charges	0	200	69	200	0	0.00
Total Requirements	573,028	627,189	465,644	611,028	(16,161)	-2.58
Balance	\$ (573,028)	\$ (627,189)	\$ (465,644)	\$ (611,028)	\$ 16,161	-2.58%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2011-2012		FY 2012-2013		FY 2012-2013		Change from FY 2012-2013	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Amount	Percent
Obligated Fund Balances	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,945,801	\$ 5,945,801	\$ 5,945,801	0.00%
Total Revenues	0	0	0	0	5,945,801	5,945,801	5,945,801	0.00
Salaries & Benefits	330,452	350,760	335,244	335,244	333,271	(17,489)	(17,489)	-4.99
Services & Supplies	757,145	1,480,412	873,768	873,768	1,999,662	519,250	519,250	35.07
Services & Supplies Reimbursements	(2,800)	0	0	0	0	0	0	0.00
Special Items	0	1,719,764	0	0	29,668	(1,690,096)	(1,690,096)	-98.27
Total Requirements	1,084,798	3,550,936	1,209,013	1,209,013	2,362,601	(1,188,335)	(1,188,335)	-33.47
Balance	\$ (1,084,798)	\$ (3,550,936)	\$ (1,209,013)	\$ (1,209,013)	\$ 3,583,200	\$ 7,134,136	\$ 7,134,136	-200.91%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2011-2012		FY 2012-2013		FY 2012-2013		Change from FY 2012-2013	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 3,093	\$ 0	\$ 15,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	112,975	139,000	107,298	139,000	112,000	(27,000)	(27,000)	-19.42
Revenue from Use of Money and Property	22,452,237	22,665,355	22,756,181	22,665,355	22,790,865	125,510	125,510	0.55
Intergovernmental Revenues	116,642	0	(76,142)	0	0	0	0	0.00
Charges For Services	292,625	312,000	351,323	312,000	333,000	21,000	21,000	6.73
Miscellaneous Revenues	206,208	207,310	221,687	207,310	212,010	4,700	4,700	2.27
Total Revenues	23,183,780	23,323,665	23,375,347	23,323,665	23,447,875	124,210	124,210	0.53
Salaries & Benefits	444,364	446,699	451,035	446,699	455,037	8,338	8,338	1.87
Services & Supplies	11,464,748	11,894,189	11,418,779	11,894,189	12,198,401	304,212	304,212	2.56
Equipment	12,388	110,000	76,142	110,000	150,000	40,000	40,000	36.36
Structures & Improvements	0	0	1,675	0	0	0	0	0.00
Other Financing Uses	277,195	296,067	274,193	296,067	297,946	1,879	1,879	0.63
Total Requirements	12,198,695	12,746,955	12,221,824	12,746,955	13,101,384	354,429	354,429	2.78
Balance	\$ 10,985,085	\$ 10,576,710	\$ 11,153,523	\$ 10,576,710	\$ 10,346,491	\$ (230,219)	\$ (230,219)	-2.18%

108 - OC DANA POINT HARBOR

Operational Summary

Description:

To provide public coastal access, environmental stewardship, and a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast and recreational boating, facilitating effective communication with our various stakeholder groups, and providing for commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2011 Business Plan Results	2012 Business Plan Target	How are we doing?
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance and upkeep and stay involved as a community. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Development of program to repair or replace infrastructure with safety-identified issues as priority items. Development of efficient processes for implementing new programs based on community expectations.	Continue to perform deferred maintenance of facilities. Develop and review scenarios for effective operations of the OC Sailing and Event Center. Coordinate with the city regarding 4th of July shuttles. Work with Dana Point Harbor Association and Boat Show regarding intra-harbor shuttles.	Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact.

At a Glance:

Total FY 2011-2012 Current Modified Budget:	23,720,276
Total FY 2011-2012 Actual Expenditure + Encumbrance:	20,376,711
Total Final FY 2012-2013	31,119,534
Percent of County General Fund:	N/A
Total Employees:	15.00



Key Outcome Indicators: (Continued)

Performance Measure	2011 Business Plan	2012 Business Plan	How are we doing?
	Results	Target	
<p>COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.</p>	<p>Received unanimous California Coastal Commission (CCC) approval of Local Coastal Program Amendment Land Use Plan (LCPA-LUP) as well as unanimous support by the Dana Point City Council. Continuation of community meetings to obtain boater perspective on relevant Harbor issues.</p>	<p>Take steps to complete and certify Supplemental Environmental Impact Report for the waterside improvements. Work on final permitting phase for LCPA Implementation Plan with public hearing in 2012. Prepare Coastal Development permit for Phase1 landside improvements consideration by permitting agency.</p>	<p>LCPA-LUP finalized in 2010. Implementation Plan certified by CCC in 2011. SEIR for waterside released for public comment in 2011. Continue to meet with Boater Focus Group. Completed A-E agreement as approved by Board of Supervisors in 2012 for preparation of Coastal Development Permit applications.</p>
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT. What: Responsibly managing the Harbor operations and planning for the future. Why: As a County facility, the Harbor must meet standards for user expectations and safety.</p>	<p>Documented Parking Management programs for each special event. Continued Human Powered Craft safety guidelines harborwide. Updated the Department's Balanced Scorecard. Initiated Human Powered Craft Safety Advisory Group.</p>	<p>Continue to responsibly address maintenance requirements, such as parking lot repaving. Complete quay wall condition study and Harbor outlet study.</p>	<p>Sign mockups developed and installed based on public input. Human Powered Craft guidelines updated and implemented.</p>
<p>LESS HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES. What: Pursuing new ideas to approach water quality issues in the Harbor. Why: Cleaner water allows for a safe and healthy environment for all users.</p>	<p>Installed second Marina Trash Skimmer to collect debris. Received all A and A+ postings in the Heal the Bay Summer Report Card. Holding semi-annual underwater clean up events with as many as 52 volunteer divers. Dry boat storage and launch ramp operations certified by the Clean Marina program.</p>	<p>Continue to educate community on effective programs and consider new opportunities to address runoff. Apply for CDP for median and parkway sign along Dana Point Harbor Drive and implement Water Quality Control Program. Have OC Sailing and Event Center and DPYC certified by the Clean Marina program.</p>	<p>Both trash skimmers installed and operational. Baby Beach cleaned daily. Underwater Cleanup has become a larger semi-annual event in terms of the number of volunteer divers. Dry boat storage remains the only such facility to our knowledge that has been certified by California Clean Marina Program.</p>

FY 2011-12 Key Project Accomplishments:

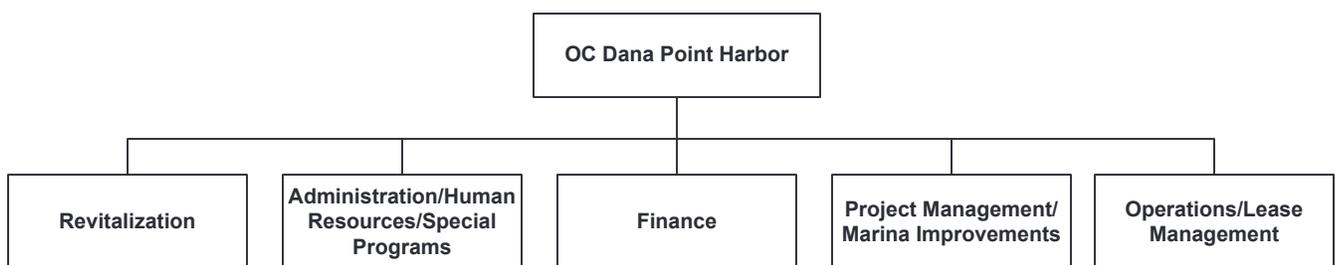
During the past year, the OC Dana Point Harbor accomplished many of its goals. They are as follows:

- Received final certification of Local Coastal Program Amendment for the Dana Point Harbor Revitalization Plan.
- Offered a wide variety of programs and services to meet the needs of our varied audiences.
- Developed a variety of communications vehicles to keep community informed of maintenance items, projects, and other events occurring in the Dana Point Harbor including frequent community advisories sent to over 3,000 email addresses.
- Updated the Balanced Scorecard for OC Dana Point Harbor.
- Continued the Human Powered Craft Safety Guidelines program.
- Completed RFP Process for Permitting and Design of Landside Revitalization Project with Board of Supervisor award of A-E Contract in February 2012.



- Completed SOQ and obtained Board of Supervisor approval of five (5) A-E On-Call lists for Coastal Engineering, Environmental Engineering, General Engineering, Architectural Services and Geotechnical Engineering.
- Completed public review and comment period for the Waterside Improvements Project SEIR.
- Continued work with a coalition of interested parties for the waterside portion of the Revitalization Project as well as other boating and Harbor issues.
- Prepared updated Draft Finance Plan for review by CEO Public Finance Team.
- Updating useful life expectancy analysis for Harbor structures and equipment.
- Implemented the Parking Management Program for special events held throughout 2011-2012.
- Reviewed maintenance and safety checklist for public serving facilities.
- Worked with marina operators to continue Clean Marinas California Certification Program via re-certification of the East & West Basin Marinas and prepared the OC Sailing and Events Center and Dana Point Yacht Club for inspection and certification in 2011 (all are now certified and Clean Marina Program-compliant).
- Conducted additional collaboration meeting with City of Dana Point and SCWD also Ocean Water Quality Sub-Committee at the City of Dana Point to discuss ways in which water quality can be improved in the Harbor.
- Conducted biannual underwater cleanup events.
- Made several Water Quality presentations to key interest groups to educate on accomplishments and opportunities in Dana Point Harbor.
- Maintained the Harbor in optimal boating condition.
- Implemented updates to the comprehensive water quality program.
- Developed and implemented outreach programs to educate both water and landside Harbor users on better practices aimed at improving water quality and the results of such efforts.
- Completed nine (9) maintenance projects throughout the Harbor to repair existing infrastructure, remove safety hazards and access issues. Also conducted tree maintenance contract to trim and prune trees as identified in Harbor Tree survey.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Revitalization Project.

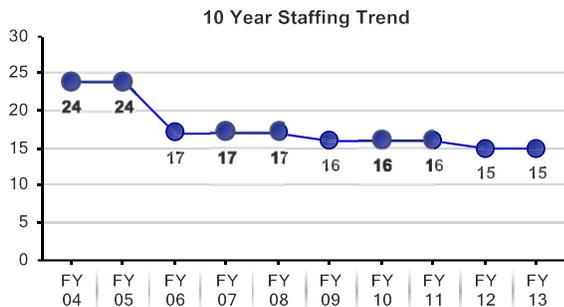
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community.

Finance - Includes Budget/Finance staff and activities related to Accounting and Human Resources support. Responsible for OC Dana Point Harbor budget, finance and coordination with CEO and Human Resources for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In Fiscal Year 2005/2006, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana

Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.

- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011.
- The net decrease to Fund 108 was 9 positions. The total position count is 15.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

The Fiscal Year 2012-13 expense budget includes appropriations for the architecture and engineering contract related to the landside portion of Revitalization. The revenue budget includes reimbursement from the Department of Boating and Waterways for engineering costs related to the waterside portion of Revitalization.



Final Budget History:

Sources and Uses	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Total Positions	15	15	15	15	0	0.00
Total Revenues	52,987,308	32,429,271	31,870,740	31,119,534	(1,309,737)	-4.04
Total Requirements	47,761,557	32,429,271	28,326,780	31,119,534	(1,309,737)	-4.04
Balance	5,225,752	0	3,543,960	0	0	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2011-12 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A104

Highlights of Key Trends:

- The safety of the public and environment is the priority for OC Dana Point Harbor. Staff continues to facilitate and oversee maintenance projects and restoration of public facilities to ensure compliance with Federal and State safety requirements as well as meet the needs and expectations of the public using the harbor.
- With approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment for the Revitalization Project, OC Dana Point Harbor will be actively pursuing steps towards implementation. This includes the development of a financing strategy and acquisition of the required Coastal Development permits.

Budget Units Under Agency Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	8,368,849	6,627,119	627,189	2,749,422	12,746,955	31,119,534
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	2,378,645	0	2,378,645
	Total	8,368,849	6,627,119	627,189	5,128,067	12,746,955	33,498,179



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 275	\$ 500	\$ 10,405	\$ 5,000	\$ 4,500	900.00%
Fines, Forfeitures & Penalties	119,349	129,000	113,875	139,000	10,000	7.75
Revenue from Use of Money and Property	22,614,205	22,615,366	22,727,634	22,956,442	341,076	1.51
Intergovernmental Revenues	0	78,000	116,642	0	(78,000)	-100.00
Charges For Services	754,940	689,300	627,427	677,000	(12,300)	-1.78
Miscellaneous Revenues	227,073	208,110	224,049	225,310	17,200	8.26
Other Financing Sources	508	0	0	1,500,000	1,500,000	0.00
Total FBA	5,831,837	5,225,752	5,225,752	2,792,022	(2,433,730)	-46.57
Reserves	22,399,827	3,483,243	3,483,243	2,824,760	(658,483)	-18.90
Reserve For Encumbrances	1,039,295	0	(658,286)	0	0	0.00
Total Revenues	52,987,308	32,429,271	31,870,740	31,119,534	(1,309,737)	-4.04
Salaries & Benefits	1,739,640	1,923,926	1,876,555	1,945,011	21,085	1.10
Services & Supplies	17,472,757	19,570,411	17,445,795	25,900,256	6,329,845	32.34
Services & Supplies Reimbursements	0	0	(2,800)	0	0	0.00
Other Charges	57	338,882	0	350,200	11,318	3.34
Equipment	20,697	218,000	12,388	110,000	(108,000)	-49.54
Structures & Improvements	0	0	0	1,500,000	1,500,000	0.00
Other Financing Uses	296,742	318,000	285,847	314,067	(3,933)	-1.24
Special Items	0	1,351,057	0	1,000,000	(351,057)	-25.98
Reserves	28,231,664	8,708,995	8,708,995	0	(8,708,995)	-100.00
Total Requirements	47,761,557	32,429,271	28,326,780	31,119,534	(1,309,737)	-4.04
Balance	\$ 5,225,752	\$ 0	\$ 3,543,960	\$ 0	\$ 0	-100.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2011-12 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 1,500,000	\$ 1,500,000	0.00%
Reserves	22,399,827	0	3,483,243	2,824,760	2,824,760	0.00
Reserve For Encumbrances	(1,406,737)	0	(658,286)	0	0	0.00
Total Revenues	20,993,090	0	2,824,957	4,324,760	4,324,760	0.00
Salaries & Benefits	331,234	353,216	341,936	332,090	(21,126)	-5.98
Services & Supplies	105,167	1,110,925	234,281	6,536,759	5,425,834	488.41

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Structures & Improvements	0	0	0	1,500,000	1,500,000	0.00
Reserves	28,231,664	0	8,708,995	0	0	0.00
Total Requirements	28,668,065	1,464,141	9,285,212	8,368,849	6,904,708	471.59
Balance	\$ (7,674,975)	\$ (1,464,141)	\$ (6,460,255)	\$ (4,044,089)	\$ (2,579,948)	176.21%

Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 500	\$ 7,312	\$ 5,000	\$ 4,500	900.00%
Fines, Forfeitures & Penalties	300	0	900	0	0	0.00
Revenue from Use of Money and Property	332,067	315,333	275,397	275,000	(40,333)	-12.79
Charges For Services	454,082	370,000	334,802	365,000	(5,000)	-1.35
Miscellaneous Revenues	14,471	18,000	17,841	18,000	0	0.00
Total FBA	5,831,837	5,225,752	5,225,752	2,792,022	(2,433,730)	-46.57
Reserves	0	3,483,243	0	0	(3,483,243)	-100.00
Reserve For Encumbrances	2,446,032	0	0	0	0	0.00
Total Revenues	9,078,790	9,412,828	5,862,003	3,455,022	(5,957,806)	-63.29
Salaries & Benefits	572,852	639,818	606,420	660,477	20,659	3.23
Services & Supplies	4,822,491	4,952,303	4,569,975	5,598,642	646,339	13.05
Other Charges	0	338,682	0	350,000	11,318	3.34
Other Financing Uses	18,000	18,000	8,652	18,000	0	0.00
Reserves	0	8,708,995	0	0	(8,708,995)	-100.00
Total Requirements	5,413,342	14,657,798	5,185,047	6,627,119	(8,030,679)	-54.79
Balance	\$ 3,665,447	\$ (5,244,970)	\$ 676,956	\$ (3,172,097)	\$ 2,072,873	-39.52%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012	FY 2011-2012	FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 275	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	158	0	0	0	0	0.00
Total Revenues	433	0	0	0	0	0.00
Salaries & Benefits	103,363	149,030	153,382	154,985	5,955	4.00

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012		FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Services & Supplies	430,024	447,625	419,646	472,004	24,379	5.45
Other Charges	57	200	0	200	0	0.00
Total Requirements	533,444	596,855	573,028	627,189	30,334	5.08
Balance	\$ (533,011)	\$ (596,855)	\$ (573,028)	\$ (627,189)	\$ (30,334)	5.08%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012		FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 305,206	\$ 329,050	\$ 330,452	\$ 350,760	\$ 21,710	6.60%
Services & Supplies	901,616	1,450,800	757,145	1,398,662	(52,138)	-3.59
Services & Supplies Reimbursements	0	0	(2,800)	0	0	0.00
Special Items	0	1,351,057	0	1,000,000	(351,057)	-25.98
Total Requirements	1,206,823	3,130,907	1,084,798	2,749,422	(381,485)	-12.18
Balance	\$ (1,206,823)	\$ (3,130,907)	\$ (1,084,798)	\$ (2,749,422)	\$ 381,485	-12.18%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2010-2011	FY 2011-2012		FY 2012-2013	Change from FY 2011-2012	
	Actual Exp/Rev	Budget As of 6/30/12	Actual Exp/Rev ⁽¹⁾ As of 6/30/12	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 3,093	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	119,049	129,000	112,975	139,000	10,000	7.75
Revenue from Use of Money and Property	22,282,137	22,300,033	22,452,237	22,681,442	381,409	1.71
Intergovernmental Revenues	0	78,000	116,642	0	(78,000)	-100.00
Charges For Services	300,701	319,300	292,625	312,000	(7,300)	-2.29
Miscellaneous Revenues	212,602	190,110	206,208	207,310	17,200	9.05
Other Financing Sources	508	0	0	0	0	0.00
Total Revenues	22,914,996	23,016,443	23,183,780	23,339,752	323,309	1.40
Salaries & Benefits	426,986	452,812	444,364	446,699	(6,113)	-1.35
Services & Supplies	11,213,459	11,608,758	11,464,748	11,894,189	285,431	2.46
Equipment	20,697	218,000	12,388	110,000	(108,000)	-49.54
Other Financing Uses	278,742	300,000	277,195	296,067	(3,933)	-1.31
Total Requirements	11,939,883	12,579,570	12,198,695	12,746,955	167,385	1.33
Balance	\$ 10,975,113	\$ 10,436,873	\$ 10,985,085	\$ 10,592,797	\$ 155,924	1.49%

108 - OC DANA POINT HARBOR

Operational Summary

Description:

To provide public coastal access, environmental stewardship, and a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast and recreational boating, facilitating effective communication with our various stakeholder groups, and providing for commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2010 Business Plan Results	2011 Business Plan Target	How are we doing?
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance and upkeep and stay involved as a community. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Development of program to repair or replace infrastructure with safety-identified issues as priority items. Development of efficient processes for implementing new programs based on community expectations.	Continue to perform deferred maintenance of facilities. Develop and review scenarios for effective management of the OC Sailing and Event Center. Collaborate with City of Dana Point for the "Project V" local shuttle system. Participate in promotion of new tri-city trolley program once implemented.	Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact.

At a Glance:

Total FY 2010-2011 Current Modified Budget:	23,836,162
Total FY 2010-2011 Actual Expenditure + Encumbrance:	18,590,866
Total Final FY 2011-2012	33,630,883
Percent of County General Fund:	N/A
Total Employees:	15.00



Key Outcome Indicators: (Continued)

Performance Measure	2010 Business Plan Results	2011 Business Plan Target	How are we doing?
<p>COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.</p>	<p>Received unanimous California Coastal Commission (CCC) approval of Local Coastal Program Amendment Land Use Plan (LCPA-LUP) as well as unanimous support by the Dana Point City Council. Continuation of Boater Focus Group meetings to obtain boater perspective on relevant Harbor issues.</p>	<p>Take steps to complete and certify Supplemental Environmental Impact Report (SEIR). Work on final permitting phase for LCPA Implementation Plan with public hearing in early 2011. Prepare Coastal Development permits for Phase 1 consideration by permitting agency.</p>	<p>LCPA-LUP finalized in October 2010. Implementation Plan unanimously approved by CCC in early 2011 and final certification expected in summer 2011. SEIR for waterside to be released for public comment in 2011. Continue to meet with Boater Focus Group as needed.</p>
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT. What: Responsibly managing the Harbor operations and planning for the future. Why: As a County facility, the Harbor must meet standards for user expectations and safety.</p>	<p>Documented Parking Management programs for each special event. Implemented Human Powered Craft safety guidelines Harborwide. Implemented the Department's Balanced Scorecard. Completed renovation of the OC Sailing and Events Center restrooms. Created a Harborwide utility inventory list.</p>	<p>Continue to responsibly address maintenance requirements, such as parking lot repaving. Complete quay wall condition study and Harbor outlet study.</p>	<p>Sign mockups constructed based on public input. Human Powered Craft guidelines implemented.</p>
<p>LESS HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES. What: Pursuing new ideas to approach water quality issues in the Harbor. Why: Cleaner water allows for a safe and healthy environment for all users.</p>	<p>Installed second Marina Trash Skimmer to collect and retain debris. Received all "A" and "A+" postings in the Heal the Bay Summer Report Card. Hold underwater clean up events. Dry boat storage operations certified by the Clean Marina California Program.</p>	<p>Continue to implement and educate community on effective programs. Continue to consider new opportunities to address runoff issues. Monitor Breakwater Condition study and implement Water Quality Control Program. Have OCSEC and Dana Point Yacht Club certified by the Clean Marina California Program.</p>	<p>Both trash skimmers installed and fully operational. Baby Beach continues to be cleaned daily. Underwater Cleanup has become a biannual event. Dry Boat Surface storage successfully certified by California Clean Marina Program.</p>

FY 2010-11 Key Project Accomplishments:

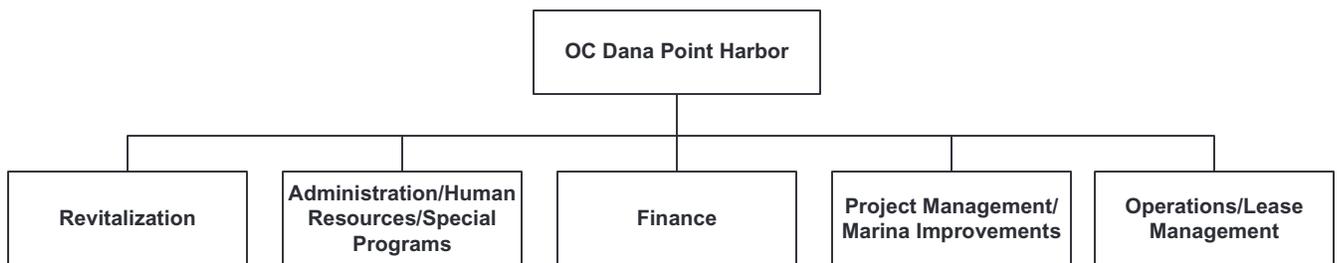
During the past year, the OC Dana Point Harbor accomplished many of its goals. They are as follows:

- Offered a wide variety of programs and services to meet the needs of our varied audiences.
- Developed a variety of communications vehicles to keep community informed of maintenance items, projects, and other events occurring in the Dana Point Harbor including frequent community advisories sent to over 3,000 email addresses.
- Created and implemented the Balanced Scorecard for OC Dana Point Harbor.
- Implemented the Human Powered Craft Safety Guidelines program.
- Continued permitting process for the Revitalization Plan with construction anticipated to commence in 2013.
- Completed internal screen-check for the Waterside Improvements Project SEIR.



- Work with a coalition of interested parties for the waterside portion of the Revitalization Project as well as other boating and Harbor issues, group determined preferable slip mix for rebuild of marinas.
- Performed high-priority projects as identified to ensure maximization of physical resource - Maintenance repairs to Harbor storm drain utilities and Parking Lots to alleviate safety and drainage issues.
- Updating useful life expectancy analysis for Harbor structures and equipment.
- Implemented targeted Parking Management Programs for special events held throughout the year.
- Developed maintenance and safety checklist for public serving facilities.
- Worked with marina operators to continue Clean Marinas California Certification Program and prepared OC Sailing and Events Center and Dana Point Yacht Club for inspection in 2011.
- Conducted collaboration meeting with City of Dana Point and SCWD also Ocean Water Quality Sub-Committee at the City of Dana Point to discuss ways in which water quality can be improved in the Harbor.
- Conducted biannual underwater cleanup events.
- Made several Water Quality presentations to key interest groups to educate on accomplishments and opportunities in Dana Point Harbor.
- Developed RFP scorecard for inclusion in all leased property bid processes.
- Processed lease amendments for commercial merchant leases to create uniformity in term and conditions.
- Maintained the Harbor in optimal boating condition.
- Developed and implemented a comprehensive water quality program.
- Developed and implemented outreach programs to educate both water and landside Harbor users on better practices aimed at improving water quality and the results of such efforts.
- Provided Utility Inventory for use in future Capital Improvement and Maintenance Projects.
- Completed implementation of water conservation measures and remodel of public restrooms at the OC Sailing and Events Center.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Revitalization Project.

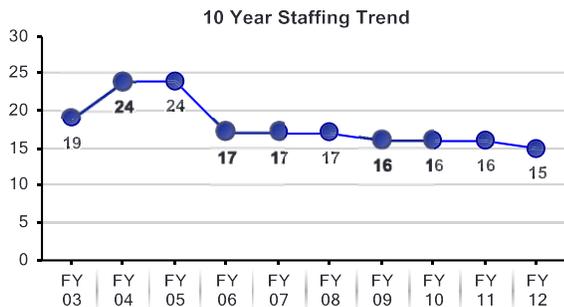
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community.

Finance - Includes Budget/Finance staff and activities related to Accounting and Human Resources support. Responsible for OC Dana Point Harbor budget, finance and coordination with CEO and Human Resources for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

■ In Fiscal Year 2005/2006, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.

- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011.
- The net decrease to Fund 108 was 9 positions. The total position count is 15.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

OC Dana Point Harbor does not have any significant changes in the Fiscal Year 2011-2012 base budget. The department continues to ensure that all available funds are dedicated to the operation of the Harbor or earmarked for projects identified as crucial for the safety and well-being of Harbor tenants and visitors such as dredging, quay walls, maintenance of Harbor structures and the Revitalization Project. These funds are also necessary to demonstrate the commitment of the department's resources to the establishment, improvement, and conduct of the Harbor as directed by the State of California upon the granting of Dana Point Tidelands.



Final Budget History:

Sources and Uses	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Total Positions	16	15	15	15	0	0.00
Total Revenues	29,384,777	52,067,826	52,987,308	33,630,883	(18,436,943)	-35.41
Total Requirements	23,552,940	52,067,826	47,761,557	33,630,883	(18,436,943)	-35.41
Balance	5,831,837	0	5,225,752	0	0	0.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2010-11 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A106

Highlights of Key Trends:

- The safety of the public and environment is the priority for OC Dana Point Harbor. Staff continues to facilitate and oversee maintenance projects and restoration of public facilities to ensure compliance with Federal and State safety requirements as well as meet the needs and expectations of the public using the Harbor.
- Rents and concession revenues have decreased as a result of the slowing economy, no slip fee increases and higher merchant vacancies. Despite aggressive market-

ing efforts, revenue and occupancy rates from the Dana Point Marina Inn are expected to slightly decrease in FY 2010/2011.

- With approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment for the Revitalization Project, OC Dana Point Harbor will be actively pursuing steps towards implementation. This includes the development of a financing strategy and acquisition of the required Coastal Development permits.

Budget Units Under Agency Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	7,864,141	5,948,803	596,855	7,019,514	12,201,570	33,630,883
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	2,055,715	0	2,055,715
	Total	7,864,141	5,948,803	596,855	9,075,229	12,201,570	35,686,598



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 3,914	\$ 200	\$ 275	\$ 500	\$ 300	150.00%
Fines, Forfeitures & Penalties	131,449	130,600	119,349	129,000	(1,600)	-1.23
Revenue from Use of Money and Property	22,821,812	22,670,597	22,614,205	22,615,366	(55,231)	-0.24
Charges For Services	831,562	829,505	754,940	689,300	(140,205)	-16.90
Miscellaneous Revenues	219,444	205,260	227,073	208,110	2,850	1.39
Other Financing Sources	341,175	0	508	0	0	0.00
Total FBA	4,570,723	5,831,837	5,831,837	3,588,607	(2,243,230)	-38.47
Reserves	0	22,399,827	22,399,827	6,400,000	(15,999,827)	-71.43
Reserve For Encumbrances	464,699	0	1,039,295	0	0	0.00
Total Revenues	29,384,777	52,067,826	52,987,308	33,630,883	(18,436,943)	-35.41
Salaries & Benefits	1,714,591	1,922,753	1,739,640	1,923,926	1,173	0.06
Services & Supplies	16,891,269	19,304,056	17,472,757	18,570,411	(733,645)	-3.80
Other Charges	154	338,882	57	338,882	0	0.00
Equipment	0	99,500	20,697	140,000	40,500	40.70
Structures & Improvements	77,456	500,000	0	1,000,000	500,000	100.00
Other Financing Uses	298,747	327,107	296,742	289,008	(38,099)	-11.65
Special Items	0	1,343,864	0	4,968,656	3,624,792	269.73
Reserves	4,570,723	28,231,664	28,231,664	6,400,000	(21,831,664)	-77.33
Total Requirements	23,552,940	52,067,826	47,761,557	33,630,883	(18,436,943)	-35.41
Balance	\$ 5,831,837	\$ 0	\$ 5,225,752	\$ 0	\$ 0	0.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2010-11 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Miscellaneous Revenues	\$ 44	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Reserves	0	22,399,827	22,399,827	6,400,000	(15,999,827)	-71.43
Reserve For Encumbrances	0	0	(1,406,737)	0	0	0.00
Total Revenues	44	22,399,827	20,993,090	6,400,000	(15,999,827)	-71.43
Salaries & Benefits	318,870	343,824	331,234	353,216	9,392	2.73
Services & Supplies	94,010	13,150	105,167	110,925	97,775	743.54

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Structures & Improvements	77,456	500,000	0	1,000,000	500,000	100.00
Reserves	0	28,231,664	28,231,664	0	(28,231,664)	-100.00
Total Requirements	490,336	29,088,638	28,668,065	1,464,141	(27,624,497)	-94.97
Balance	\$ (490,292)	\$ (6,688,811)	\$ (7,674,975)	\$ 4,935,859	\$ 11,624,670	-173.79%

Final Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 3,914	\$ 200	\$ 0	\$ 500	\$ 300	150.00%
Fines, Forfeitures & Penalties	800	0	300	0	0	0.00
Revenue from Use of Money and Property	380,288	425,000	332,067	315,333	(109,667)	-25.80
Charges For Services	426,134	343,000	454,082	370,000	27,000	7.87
Miscellaneous Revenues	20,060	18,500	14,471	18,000	(500)	-2.70
Other Financing Sources	1,873	0	0	0	0	0.00
Total FBA	4,570,723	5,831,837	5,831,837	3,588,607	(2,243,230)	-38.47
Reserve For Encumbrances	464,699	0	2,446,032	0	0	0.00
Total Revenues	5,868,490	6,618,537	9,078,790	4,292,440	(2,326,097)	-35.15
Salaries & Benefits	574,907	618,469	572,852	639,818	21,349	3.45
Services & Supplies	4,834,846	6,063,517	4,822,491	4,952,303	(1,111,214)	-18.33
Other Charges	102	338,682	0	338,682	0	0.00
Other Financing Uses	18,000	18,000	18,000	18,000	0	0.00
Reserves	4,570,723	0	0	0	0	0.00
Total Requirements	9,998,578	7,038,668	5,413,342	5,948,803	(1,089,865)	-15.48
Balance	\$ (4,130,088)	\$ (420,131)	\$ 3,665,447	\$ (1,656,363)	\$ (1,236,232)	294.25%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget As of 6/30/11	Actual Exp/Rev ⁽¹⁾ As of 6/30/11	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 275	\$ 0	\$ 0	0.00%
Charges For Services	0	0	158	0	0	0.00
Total Revenues	0	0	433	0	0	0.00
Salaries & Benefits	121,223	135,552	103,363	149,030	13,478	9.94

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011		FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	As of 6/30/11	Final Budget	Budget	Percent
Services & Supplies	432,380	469,272	430,024	447,625	(21,647)	-4.61	
Other Charges	52	200	57	200	0	0.00	
Total Requirements	553,655	605,024	533,444	596,855	(8,169)	-1.35	
Balance	\$ (553,655)	\$ (605,024)	\$ (533,011)	\$ (596,855)	\$ 8,169	-1.35%	

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011		FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	As of 6/30/11	Final Budget	Budget	Percent
Other Financing Sources	\$ 339,302	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	339,302	0	0	0	0	0	0.00
Salaries & Benefits	296,609	305,590	305,206	329,050	23,460	7.68	
Services & Supplies	873,085	1,355,094	901,616	1,450,800	95,706	7.06	
Other Financing Uses	280,747	0	0	271,008	271,008	0.00	
Special Items	0	1,343,864	0	4,968,656	3,624,792	269.73	
Total Requirements	1,450,441	3,004,548	1,206,823	7,019,514	4,014,966	133.63	
Balance	\$ (1,111,139)	\$ (3,004,548)	\$ (1,206,823)	\$ (7,019,514)	\$ (4,014,966)	133.63%	

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2009-2010	FY 2010-2011		FY 2010-2011	FY 2011-2012	Change from FY 2010-2011	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	As of 6/30/11	Final Budget	Budget	Percent
Fines, Forfeitures & Penalties	\$ 130,649	\$ 130,600	\$ 119,049	\$ 129,000	\$ (1,600)	-1.23%	
Revenue from Use of Money and Property	22,441,524	22,245,597	22,282,137	22,300,033	54,436	0.24	
Charges For Services	405,428	486,505	300,701	319,300	(167,205)	-34.37	
Miscellaneous Revenues	199,340	186,760	212,602	190,110	3,350	1.79	
Other Financing Sources	0	0	508	0	0	0.00	
Total Revenues	23,176,941	23,049,462	22,914,996	22,938,443	(111,019)	-0.48	
Salaries & Benefits	402,980	519,318	426,986	452,812	(66,506)	-12.81	
Services & Supplies	10,656,949	11,403,023	11,213,459	11,608,758	205,735	1.80	
Equipment	0	99,500	20,697	140,000	40,500	40.70	
Other Financing Uses	0	309,107	278,742	0	(309,107)	-100.00	
Reserves	0	0	0	6,400,000	6,400,000	0.00	
Total Requirements	11,059,930	12,330,948	11,939,883	18,601,570	6,270,622	50.85	
Balance	\$ 12,117,012	\$ 10,718,514	\$ 10,975,113	\$ 4,336,873	\$ (6,381,641)	-59.54%	

108 - OC DANA POINT HARBOR

Operational Summary

Description:

To provide public coastal access, environmental stewardship, and a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The Department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public’s access to the coast and recreational boating, facilitating effective communication with our various stakeholder groups, and providing for commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County’s standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2009 Business Plan Results	2010 Business Plan Target	How are we doing?
<p>ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance and upkeep and stay involved as a community. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.</p>	<p>Development of program to repair or replace infrastructure with safety-identified issues as priority items. Development of efficient processes for implementing new programs based on community expectations.</p>	<p>Continue to perform deferred maintenance of facilities. Develop and review scenarios for effective management of OC Sailing and Event Center (SEC). Collaborate with City of Dana Point for the 'Project V' local shuttle system. Participate in promotion of new tri-city trolley program once implemented.</p>	<p>Repairs to infrastructure programmed and budgeted as needed. Continue to monitor program usage and facility impact.</p>

At a Glance:

Total FY 2009-2010 Current Modified Budget:	26,463,856
Total FY 2009-2010 Actual Expenditure + Encumbrance:	19,044,915
Total Final FY 2010-2011	30,178,303
Percent of County General Fund:	N/A
Total Employees:	16.00



Key Outcome Indicators: (Continued)

Performance Measure	2009 Business Plan	2010 Business Plan	How are we doing?
	Results	Target	
<p>COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.</p>	<p>Received unanimous California Coastal Commission (CCC) approval of Local Coastal Program Amendment Land Use Plan (LCPA-LUP) as well as unanimous support by the Dana Point City Council. Development of Boater Focus Group to obtain boater perspective on relevant Harbor issues.</p>	<p>Take steps to complete and certify Supplemental Environmental Impact Report (SEIR). Work on final permitting phase for LCPA Implementation Plan with public hearing in early 2011. Prepare Coastal Development permits for Phase 1 consideration by permitting agency by late 2011.</p>	<p>LCPA Land Use Plan (LUP) approved by CCC (10/09). City of Dana Point adopted LCPA-LUP (2/2010); CCC approved Executive Director's Report certifying LUP (10/10); Implementation Plan hearing anticipated in early 2011. SEIR for waterside to be released for public comment mid-2011. Boater Focus Group continues as needed.</p>
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT. What: Responsibly managing the Harbor operations and planning for the future. Why: As a county facility, the Harbor must meet standards for user expectations and safety.</p>	<p>Dana Wharf Restroom renovation project designs finalized and construction completed. Documented Parking Management programs for each special event. Sign mock-ups presented for public input for new Harbor-wide Sign Program.</p>	<p>Complete sign program median sign element. Implement Human Powered Craft safety guidelines harborwide. Continue to responsibly address maintenance requirements.</p>	<p>Parking issues are addressed as they arise with Parking Management Program in place for special events. Sign mock-ups constructed based on public input.</p>
<p>LESS HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES. What: Pursuing new ideas to approach water quality issues in the Harbor. Why: Cleaner water allows for a safe and healthy environment for all users.</p>	<p>Installed 1 Marina Trash Skimmer to collect and retain debris. Received all "A" postings in the Heal the Bay Summer Report Card. Hold underwater clean up events. Dry boat storage operations certified by the Clean Marina California Program.</p>	<p>Continue to evaluate and implement new programs. Educate Harbor operators, users and general public of new procedures. Continue to consider new opportunities to address runoff issues. Monitor Breakwater Condition study and implement Water Quality Control Program.</p>	<p>Trash Skimmer installed and fully operational. Baby Beach is now being cleaned daily. Underwater Cleanup has become a biannual event. Dry Boat Surface storage successfully certified by California Clean Marina Program.</p>

FY 2009-10 Key Project Accomplishments:

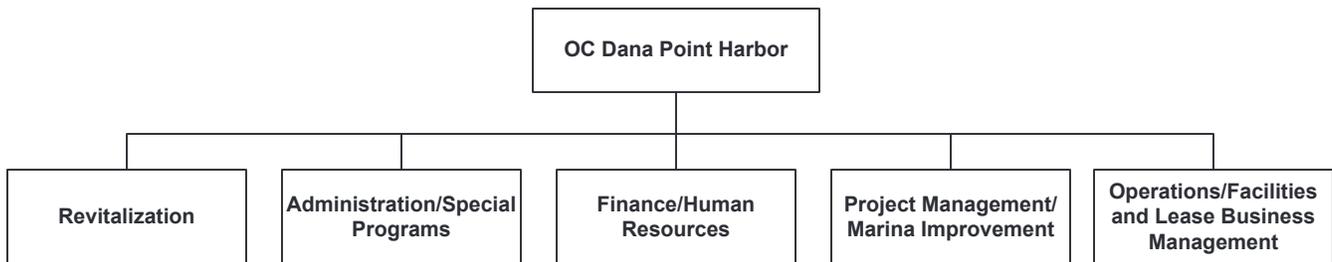
During the past year, the OC Dana Point Harbor accomplished many of its goals. They are as follows:

- Obtained unanimous approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment Land Use Plan (LCPA-LUP) element, followed by unanimous support and adoption by the Dana Point City Council. This adoption will be followed by a public hearing on the Implementation Plan element (IP) and allows for the next steps in the Coastal Development Permit application process for the Revitalization Plan.
- Supplemental Environmental Impact Report (SEIR) for waterside plan drafted. Public distribution is anticipated in mid-2011.
- Dana Wharf Restroom renovation project designs finalized and construction completed.
- Completed numerous leasing transactions that have strengthened and enhanced Harbor's leases and community.
- Developed and began the ongoing Underwater Cleanup Events in continued efforts to improve water quality in the Harbor.



- Developed the Boater Focus Group to gain Dana Point Harbor boaters' perspective on issues pertaining to boating in the Harbor as well as the upcoming marina improvement plans.
- Enhanced community awareness and participation by successfully scheduling summer programs at the Orange County Sailing and Events Center, adding new Stand Up Paddleboard programs, and distributing four newsletters to approximately 5,000 recipients.
- Implemented Harborwide Human Powered Craft Safety Guidelines Program including a safety sticker distributed to all HPC users, new signage, press conference and several print stories to advise the public on new program and safe practices.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Revitalization Project.

Administration/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community.

Finance/Human Resources - Includes Budget/Finance staff and activities related to Accounting and Human Resources support. Responsible for OC Dana Point Harbor budget, finance and coordination with CEO and Human Resources for budget related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In Fiscal Year 2005/2006, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for

the creation of OC Dana Point Harbor. These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.

- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new OC Dana Point Harbor.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- The net decrease to Fund 108 was 8 positions. The total position count is 16.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Base Budget:

OC Dana Point Harbor does not have any significant changes in Fiscal Year 2010-2011 base budget. OC Dana Point Harbor continues to ensure that all available funds are dedicated to the operation of the Harbor or earmarked for projects identified as crucial for the safety and well-being of Harbor tenants and visitors such as dredging, quay walls, maintenance of Harbor structures and the Revitalization Project. These funds are also necessary to demonstrate the commitment of the Department's resources to the establishment, improvement, and conduct of the Harbor as directed by the State of California upon the granting of Dana Point Tidelands.

Final Budget History:

Sources and Uses	FY 2008-2009	FY 2009-2010	FY 2009-2010	FY 2010-2011	Change from FY 2009-2010	
	Actual Exp/Rev	Budget As of 6/30/10	Actual Exp/Rev ⁽¹⁾ As of 6/30/10	Final Budget	Budget Amount	Percent
Total Positions	16	16	16	16	0	0.00
Total Revenues	50,952,164	31,034,579	29,384,777	30,178,303	(856,276)	-2.76
Total Requirements	46,381,441	31,034,579	23,552,940	30,178,303	(856,276)	-2.76
Balance	4,570,723	0	5,831,837	0	0	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2009-10 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A105

Highlights of Key Trends:

- The safety of the public and environment is the priority for OC Dana Point Harbor. Staff continues to facilitate and oversee maintenance projects and restoration of public facilities to ensure compliance with Federal and State safety requirements as well as meet the needs and expectations of the public using the harbor.
- Rents and concession revenues have decreased as a result of the slowing economy, no slip fee increases and higher merchant vacancies. Despite aggressive marketing efforts, revenue and occupancy rates from the Dana Point Marina Inn are expected to slightly decrease in FY 2010/2011.



■ With approval by the California Coastal Commission for the Harbor Local Coastal Program Amendment for the Revitalization Project, OC Dana Point Harbor will be actively pursuing steps towards implementation. This

includes the development of a financing strategy and acquisition of the required Coastal Development permits.

Budget Units Under Agency Control:

No.	Agency Name	Revitalization	Administration/Special Programs	Finance/Human Resources	Project Management/ Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	856,974	6,714,986	605,024	9,685,371	12,315,948	30,178,303
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	1,817,617	0	1,817,617
	Total	856,974	6,714,986	605,024	11,502,988	12,315,948	31,995,920



108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2008-2009		FY 2009-2010		FY 2009-2010		Change from FY 2009-2010	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 479	\$ 0	\$ 3,914	\$ 0	\$ 200	\$ 200	\$ 200	0.00%
Fines, Forfeitures & Penalties	252,752	132,000	131,449	132,000	130,600	130,600	(1,400)	-1.06
Revenue from Use of Money and Property	24,098,244	24,970,294	22,821,812	24,970,294	22,670,597	22,670,597	(2,299,697)	-9.21
Charges For Services	869,977	838,200	831,562	838,200	829,505	829,505	(8,695)	-1.04
Miscellaneous Revenues	297,382	184,060	219,444	184,060	205,260	205,260	21,200	11.52
Other Financing Sources	1,017	339,302	341,175	339,302	0	0	(339,302)	-100.00
Total FBA	26,029,839	4,570,723	4,570,723	4,570,723	6,342,141	6,342,141	1,771,418	38.76
Reserve For Encumbrances	(597,524)	0	464,699	0	0	0	0	0.00
Total Revenues	50,952,164	31,034,579	29,384,777	31,034,579	30,178,303	30,178,303	(856,276)	-2.76
Salaries & Benefits	1,662,692	1,735,786	1,714,591	1,735,786	1,922,753	1,922,753	186,967	10.77
Services & Supplies	17,662,407	20,997,198	16,891,269	20,997,198	19,304,056	19,304,056	(1,693,142)	-8.06
Other Charges	(431)	500	154	500	200	200	(300)	-60.00
Capital Assets	10,325	84,000	0	84,000	99,500	99,500	15,500	18.45
Structures & Improvements	2,242,815	342,802	77,456	342,802	500,000	500,000	157,198	45.86
Other Financing Uses	428,835	326,643	298,747	326,643	327,107	327,107	464	0.14
Special Items	0	2,976,927	0	2,976,927	8,024,687	8,024,687	5,047,760	169.56
Reserves	24,374,799	4,570,723	4,570,723	4,570,723	0	0	(4,570,723)	-100.00
Total Requirements	46,381,441	31,034,579	23,552,940	31,034,579	30,178,303	30,178,303	(856,276)	-2.76
Balance	\$ 4,570,723	\$ 0	\$ 5,831,837	\$ 0	\$ 0	\$ 0	\$ 0	-100.00%

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2009-10 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Final Budget Summary of Revitalization:

Revenues/Appropriations	FY 2008-2009		FY 2009-2010		FY 2009-2010		Change from FY 2009-2010	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Miscellaneous Revenues	\$ 0	\$ 0	\$ 44	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Reserve For Encumbrances	2,313,207	0	0	0	0	0	0	0.00
Total Revenues	2,313,207	0	44	0	0	0	0	0.00
Salaries & Benefits	292,040	288,345	318,870	288,345	343,824	343,824	55,479	19.24
Services & Supplies	192,433	12,000	94,010	12,000	13,150	13,150	1,150	9.58
Structures & Improvements	2,242,815	342,802	77,456	342,802	500,000	500,000	157,198	45.86
Total Requirements	2,727,288	643,147	490,336	643,147	856,974	856,974	213,827	33.25
Balance	\$ (414,081)	\$ (643,147)	\$ (490,292)	\$ (643,147)	\$ (856,974)	\$ (856,974)	\$ (213,827)	33.25%

Final Budget Summary of Administration/Special Programs:

Revenues/Appropriations	FY 2008-2009		FY 2009-2010		FY 2009-2010		Change from FY 2009-2010	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 479	\$ 0	\$ 3,914	\$ 200	\$ 200	\$ 200	\$ 200	0.00%
Fines, Forfeitures & Penalties	56,360	60,000	800	0	0	(60,000)	(60,000)	-100.00
Revenue from Use of Money and Property	1,393,230	1,000,000	380,288	425,000	425,000	(575,000)	(575,000)	-57.50
Charges For Services	458,467	407,000	426,134	343,000	343,000	(64,000)	(64,000)	-15.72
Miscellaneous Revenues	97,052	2,500	20,060	18,500	18,500	16,000	16,000	640.00
Other Financing Sources	1,017	0	1,873	0	0	0	0	0.00
Total FBA	26,029,839	4,570,723	4,570,723	6,342,141	6,342,141	1,771,418	1,771,418	38.76
Reserve For Encumbrances	(2,910,731)	0	464,699	0	0	0	0	0.00
Total Revenues	25,125,712	6,040,223	5,868,490	7,128,841	7,128,841	1,088,618	1,088,618	18.02
Salaries & Benefits	607,125	562,241	574,907	618,469	618,469	56,228	56,228	10.00
Services & Supplies	5,132,220	5,798,420	4,834,846	6,078,517	6,078,517	280,097	280,097	4.83
Other Charges	(431)	300	102	0	0	(300)	(300)	-100.00
Other Financing Uses	168,680	18,000	18,000	18,000	18,000	0	0	0.00
Reserves	24,374,799	4,570,723	4,570,723	0	0	(4,570,723)	(4,570,723)	-100.00
Total Requirements	30,282,394	10,949,684	9,998,578	6,714,986	6,714,986	(4,234,698)	(4,234,698)	-38.67
Balance	\$ (5,156,682)	\$ (4,909,461)	\$ (4,130,088)	\$ 413,855	\$ 413,855	\$ 5,323,316	\$ 5,323,316	-108.43%

Final Budget Summary of Finance/Human Resources:

Revenues/Appropriations	FY 2008-2009		FY 2009-2010		FY 2009-2010		Change from FY 2009-2010	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Amount	Percent
Miscellaneous Revenues	\$ 4	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	4	0	0	0	0	0	0	0.00
Salaries & Benefits	128,772	125,399	121,223	135,552	135,552	10,153	10,153	8.10
Services & Supplies	455,172	411,373	432,380	469,272	469,272	57,899	57,899	14.07
Other Charges	0	200	52	200	200	0	0	0.00
Total Requirements	583,944	536,972	553,655	605,024	605,024	68,052	68,052	12.67
Balance	\$ (583,940)	\$ (536,972)	\$ (553,655)	\$ (605,024)	\$ (605,024)	\$ (68,052)	\$ (68,052)	12.67%

Final Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2008-2009	FY 2009-2010	FY 2009-2010	FY 2010-2011	Change from FY 2009-2010	
	Actual Exp/Rev	Budget As of 6/30/10	Actual Exp/Rev ⁽¹⁾ As of 6/30/10	Final Budget	Budget Amount	Percent
Other Financing Sources	\$ 0	\$ 339,302	\$ 339,302	\$ 0	\$ (339,302)	-100.00%
Total Revenues	0	339,302	339,302	0	(339,302)	-100.00
Salaries & Benefits	264,991	279,824	296,609	305,590	25,766	9.21
Services & Supplies	846,843	2,754,444	873,085	1,355,094	(1,399,350)	-50.80
Other Financing Uses	0	0	280,747	0	0	0.00
Special Items	0	2,976,927	0	8,024,687	5,047,760	169.56
Total Requirements	1,111,834	6,011,195	1,450,441	9,685,371	3,674,176	61.12
Balance	\$ (1,111,834)	\$ (5,671,893)	\$ (1,111,139)	\$ (9,685,371)	\$ (4,013,478)	70.76%

Final Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2008-2009	FY 2009-2010	FY 2009-2010	FY 2010-2011	Change from FY 2009-2010	
	Actual Exp/Rev	Budget As of 6/30/10	Actual Exp/Rev ⁽¹⁾ As of 6/30/10	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 196,392	\$ 72,000	\$ 130,649	\$ 130,600	\$ 58,600	81.39%
Revenue from Use of Money and Property	22,705,014	23,970,294	22,441,524	22,245,597	(1,724,697)	-7.20
Charges For Services	411,510	431,200	405,428	486,505	55,305	12.83
Miscellaneous Revenues	200,326	181,560	199,340	186,760	5,200	2.86
Total Revenues	23,513,241	24,655,054	23,176,941	23,049,462	(1,605,592)	-6.51
Salaries & Benefits	369,764	479,977	402,980	519,318	39,341	8.20
Services & Supplies	11,035,739	12,020,961	10,656,949	11,388,023	(632,938)	-5.27
Capital Assets	10,325	84,000	0	99,500	15,500	18.45
Other Financing Uses	260,154	308,643	0	309,107	464	0.15
Total Requirements	11,675,982	12,893,581	11,059,930	12,315,948	(577,633)	-4.48
Balance	\$ 11,837,260	\$ 11,761,473	\$ 12,117,012	\$ 10,733,514	\$ (1,027,959)	-8.74%