

EUROPE'S PRINCIPAL BUSINESS & TRADE CHAMBER IN UZBEKISTAN

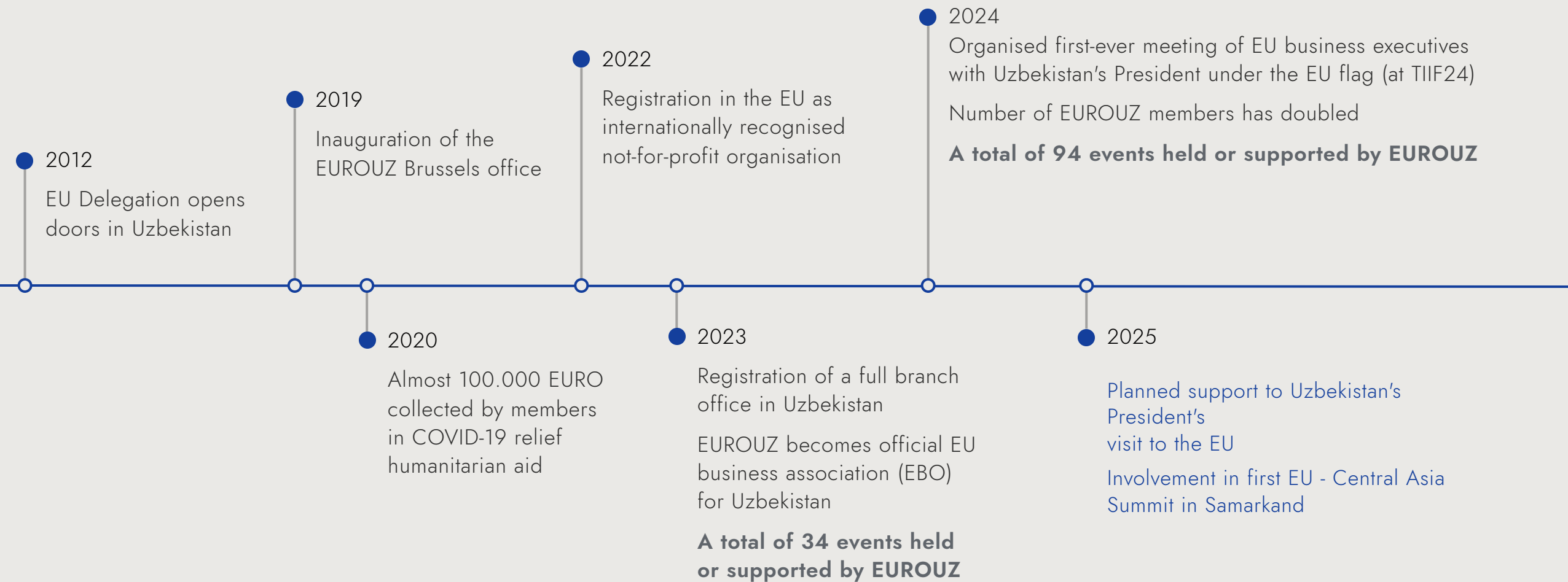
[R-09-2025]



THE POWER TO CONNECT

WE ARE TEAM EUROPE

- EUROUZ is one of the European Union's 59 formally recognized **European Business Organisations (EBO)** worldwide, limited to one per country.
- EUROUZ represents & supports the interests of businesses from the **European Economic Area, Switzerland, the UK & Uzbekistan**, comprising the largest European business network in Uzbekistan.
- We are a not-for-profit international association, with branches in **Tashkent & Brussels**, fully **funded by membership fees**.



MEET OUR MEMBERS

In September 2025 EUROUZ network is comprised of 130+ companies, here are just some of them...



THREE PILLARS OF EUROUZ WORK



1

360°, In-Depth Market Information

- Exclusive market update newsletters
- Special events with first-hand market updates from key stakeholders
- Organizing & managing economic missions to Uzbekistan & to Europe
- Individual market information services
- News portal: <http://Uzbek.Review> with 7,000+ subscribers

These services provide unparalleled insights into developments in Uzbekistan, specifically tailored to your business needs at any time.

2

Powerful industry advocacy

- Collective engagement with public stakeholders on industry concerns via EUROUZ committees
- Supporting individual members' engagement/dialogue with key public stakeholders
- Advisory support on government relations in Uzbekistan and the EU
- Leveraging support from key public stakeholders on members' needs
- Enhancement of B2B engagements
- Support in the establishment of common industry positions on common issues

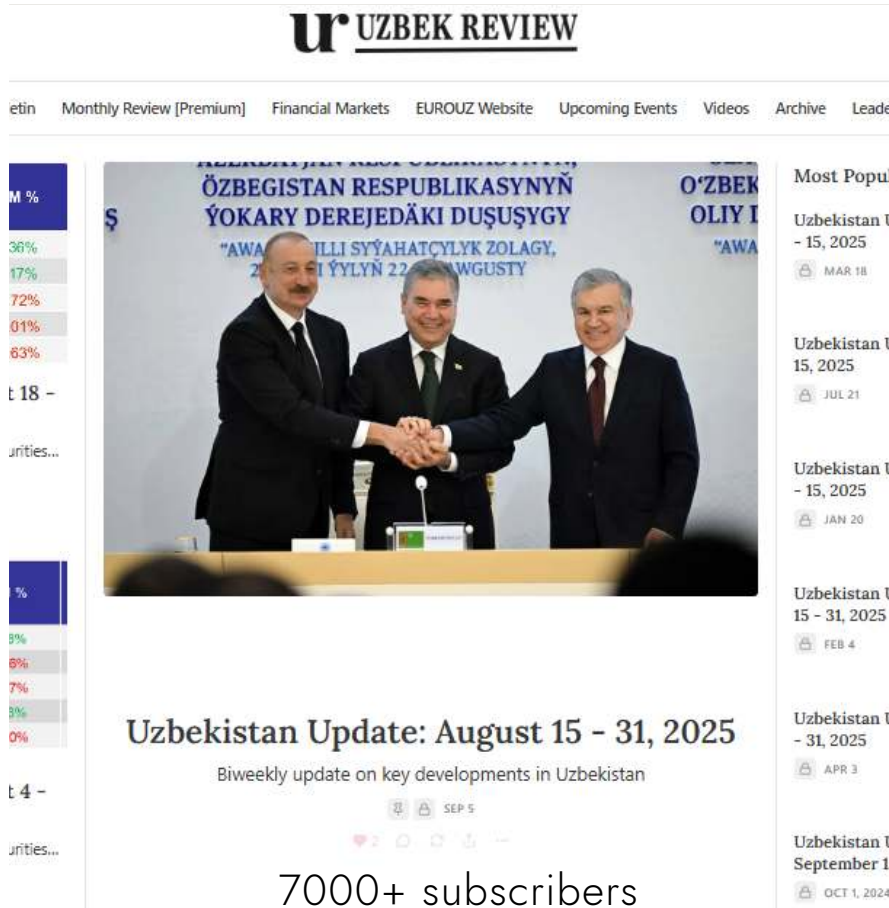
3

High Precision networking

- Regular high-impact networking events within our vast business network (breakfast & dinners)
- Uzbekistan's Executive & Diplomatic Leaders (CEO's) Club
- Direct introductions of members to all key industry players (inquiry-based)
- Industry-specific member-only events
- Special member-only discounts for industry events in Uzbekistan
- Facilitation of both formal and informal dialogue with key stakeholders

By combining these key pillars, EUROUZ provides comprehensive support for navigating and thriving in complex realities of doing business in Uzbekistan

EMPOWERING **EUROUZ** MEMBERS Europe-Uzbekistan Association for Economic Cooperation WITH 360° MARKET INFORMATION



The screenshot displays the 'UZBEK REVIEW' website. The main headline reads 'Uzbekistan Update: August 15 - 31, 2025' with a sub-headline 'Biweekly update on key developments in Uzbekistan'. A large photo shows three men in suits shaking hands. The left sidebar features a vertical list of percentages (36%, 17%, 72%, 01%, 63%) and a 't 18 -' indicator. The right sidebar lists 'Most Popular' articles with dates like 'MAR 18', 'JUL 21', 'JAN 20', 'FEB 4', 'APR 3', and 'OCT 1, 2024'. At the bottom, it states '7000+ subscribers'.

Cutting-Edge Market Information Hub

Bi-weekly updates via the Uzbek Review news portal.

Monthly PDF reports with key insights and trends.

Event-focused newsletters for strategic planning.

Individual Market Insights & Guidance

Map and engage with critical stakeholders.

Plan and execute strategic engagements.

Facilitate multi-stakeholder dialogue

Advanced Scenario Planning

Analyze plausible market scenarios and trends.

Understand sector dynamics and stakeholder shifts.

Plan proactively for emerging opportunities.

INDUSTRY ADVOCACY (COMMITTEES)



ESG Committee
[ESG] - Launched 2023



Healthcare & Life Sciences
Committee
[HLS] - Launched 2023



Human Resources & Capacity
Building Committee
[HRC] - Launched 2023



Intellectual Property &
Competition Committee
[IPC] - Launched 2024



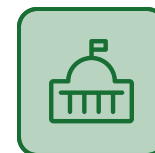
Public Relations & Strategic
Communications Committee
[PR-SC] - Launched 2024



Executive & Diplomatic
Leaders Club
[CXO] - Launched 2024



Banking, Regulation &
Economic Affairs Committee
[BREA-C] - Launched 2025



Corporate Governance &
Compliance Committee
[CGC-C] - Relaunching



*Any member can propose a
new committee!*



UZBEKISTAN'S LEADING NETWORK FOR BUSINESS LEADERS
with 94 events organised & supported in 2024

WHY JOIN



EUROUZ
Europe-Uzbekistan
Association for Economic Cooperation

?

Obtain new Strengths

- Gain a deep comprehension of **local market insights** in Uzbekistan and **keep constantly updated** with the developments
- Gain ability to approach public stakeholders & regulators with a **coordinated industry position**, through EUROUZ Committees, jointly with other members

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Address the Market Weaknesses

- Obtain the ability to **connect with key stakeholders faster & easier** through the EUROUZ network support
- Improve the **quality of dialogue with industry & public sector stakeholders** through expert guidance & professional advice

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Discover new Opportunities

- Become part of one of the **largest and most diverse business communities** in Uzbekistan
- Gain the ability to find out and **get involved in new projects at an early phase**, before the competition does
- Expert support to **identify & approach key stakeholders** relevant to your business goals

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Mitigate current & potential Threats

- Exercise influence & **address your problems** through coordinated **high-level dialogue & lobbying** of your industry interests with public stakeholders
- **Discover risks & address them** through dialogue before they hit your business margins
- Maintain & develop relationships via the EUROUZ

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BOARD OF DIRECTORS

EU-standards corporate governance, elected by members on annual basis



Ketevan Antidze

Director, Senior Representative,
Commerzbank AG, Representative
Office Tashkent



Chahine Boutouila

Development Director for
Central Asia, Veolia



Andi Aranitasi

Director, Head of Uzbekistan,
European Bank for Reconstruction
and Development (EBRD)



Pierre-Paul Antheunissens

General Director, EDF Central Asia



Abdulkhamid Muminov

Partner, Tax, Legal & People
Services Leader in Eurasia, PwC
Central Asia & Caucasus



Zafar F. Vakhidov

Partner, Vakhidov & Partners



Oybek Shaykhov

Board Chairman,
East-West Group SA



Prof. Dr. Klaus Mangold

Chairman of Mangold
Consulting GmbH



H.E. Toivo Klaar

Ambassador of European Union
to Uzbekistan (Non-voting)

focused on efficiency & aiming to provide highest value for members



**Shakhzodbek
Makhmudov**

Tashkent
Branch /
Gov.Relations
/ Committees

Based in
Tashkent



**Iskandarbek
Bakhodirbekov**

Deputy
Director

Based in
Tashkent



**Madina
Gafarova**

Event
Coordination
Manager

Based in
Tashkent



**Nigora
Kosimova**

Administrative
Coordinator,
SMM &
External Coms

Based in
Tashkent



**Oybek
Shaykhov**

Secretary-
General

Based in
Brussels



Lola Bakieva

Process
Coordinator,
Chief of Staff

Based in
Istanbul



**Amirbek
Salimov**

Research &
Administrative
Coordinator
(part-time)

Based in
Bonn

TYPES OF MEMBERSHIP AT



Membership types	Benefits	Annual Cost	One-off fee
Corporate Premium	1. Priority support to all business needs in UZB & EU 2. Guaranteed free access to all EUROUZ events	5.500 EUR	1000 EUR
Corporate Essential	1. Full rights in EUROUZ community membership 2. Access to EUROUZ events for 1 person	3.500 EUR	1000 EUR
EUROPE SME Premium	1. Priority support to all business needs in UZB & EU 2. Guaranteed free access to all EUROUZ events	2.250 EUR	500 EUR
EUROPE SME Essential	1. Full rights in EUROUZ community membership 2. Access to EUROUZ events for 1 person	1.250 EUR	500 EUR
UZB SME Premium	1. Priority support to all business needs in UZB & EU 2. Guaranteed free access to all EUROUZ events	1.600 EUR	350 EUR
UZB SME Essential	1. Full rights in EUROUZ community membership 2. Access to EUROUZ events for 1 person	850 EUR	350 EUR



THE POWER TO CONNECT

[APPLY FOR EUROUZ MEMBERSHIP](#)



[Click here](#)

LET'S DO
GREAT THINGS
TOGETHER.

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