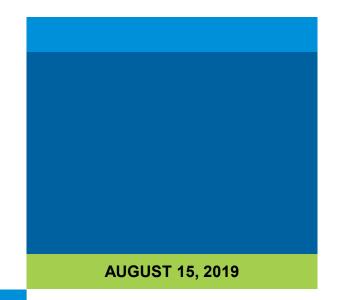


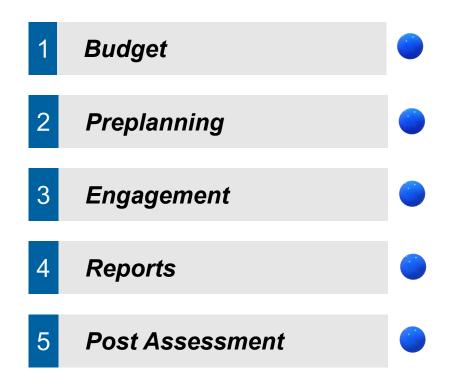
# Independent Business Continuity Management Assessment in 8 weeks

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AVP Global Resiliency







# Budget

### Budget

#### Forecasting

- 1. Fiscal year
- 2. Potential scope of work
- 3. 3 or 4 vendor estimates for work
- 4. Determine if additional resources are required
- 5. Budget line item
- 6. Next year's budget line item

### **Existing documentation**

# Leverage what you have

Preplanning

- 1. 3<sup>rd</sup> party assessments
- 2. Internal audits
- 3. Customer inquiries
- 4. Regulatory inquiries

### Information gathering

Team	Location	Business Continuity Management
<ol> <li>Resumes</li> <li>Organization charts</li> <li>Training</li> <li>Conferences</li> </ol>	<ol> <li>Offices</li> <li>Data Centers</li> </ol>	<ol> <li>Policy</li> <li>Standards</li> </ol>

Information gathering

Business impact analysis	Technical impact analysis	Sample plan
<ol> <li>Current template</li> <li>Risk model</li> </ol>	<ol> <li>Current template</li> <li>Risk model</li> </ol>	<ol> <li>Business continuity</li> <li>Disaster recovery</li> </ol>

Information gathering

# Exercising business continuity templates

# Testing disaster recovery templates

- 1. Schedule
- 2. Timeline
- 3. Vendor documents
- 4. Tracker
- 5. Report
- 6. How results are shared

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- 2. Timeline
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- 6. How results are shared

#### Do you have different templates for Mainframe / Distributed?

### Information gathering

## Emergency notification exercises templates

#### Exercises and testing

- 1. Schedule
- 2. Sample notices
- 3. Report
- 4. How results are shared

- 1. Past year schedule
- 2. Past year reports
- 3. Current year schedule

Information gathering

#### User guide

#### 1. Internal teams and users

- a) Software
- b) Work area relocation
- c) Emergency notification

# User training & awareness

- 1. Website
  - a) Screen shots
- 2. PowerPoint presentation
  - a) Executive
  - b) Users
- 3. Internal learning
- 4. Videos

Information gathering

#### **Internal reporting**

# Internal interview candidates

- 1. Cadence
- 2. Audience
  - a) CISO
  - b) Board of Directors
  - c) Domestic
  - d) International
  - e) Etc.

- 1. Business continuity
- 2. Disaster recovery
- 3. Internal audit
- 4. Enterprise risk management
- 5. Business continuity team members
- 6. Domestics & international representation

### Engagement



#### **Recommendations**

- 1. Work with Procurement
- 2. Conduct in Q1
- 3. Start to prepare in Q4 of prior year to go live

#### Contract

- 1. Length of engagement
- 2. On site vs. remote
- 3. Expenses
- 4. Mid engagement report meeting
- 5. Final engagement report meeting



Logistics	Documentation exchange	Schedule meetings
<ol> <li>Conference rooms</li> <li>Caterings</li> <li>Webex</li> <li>Security clearance</li> <li>Security badges</li> </ol>	<ol> <li>No network access</li> <li>External drive</li> </ol>	<ol> <li>Stakeholders</li> <li>Mid engagement report</li> <li>Final engagement report</li> </ol>



Contact list	Internal stakeholders	Expense reports
<ol> <li>Business continuity team</li> <li>Consulting team</li> <li>Interviewees</li> </ol>	<ol> <li>Internal audit</li> <li>Benefits realization</li> <li>Enterprise risk management         <ul> <li><i>Mid engagement</i></li> <li><i>Final engagement</i></li> </ul> </li> </ol>	<ol> <li>Approval</li> <li>Compare to contract</li> </ol>

**Midpoint & Final** 

#### Recommendations

#### Day of meetings

- 1. Weekly meetings
- 2. Review content & accuracy
- 3. Drive content
  - a) What does management want to see?
  - b) What story do you want told?

- 1. Have two people take notes
- 2. Color code participant comments



### **Midpoint**

#### **Report Content**

- 1. Engagement explanation
- 2. Executive summary
- 3. Achievements
- 4. Framework topics
- 5. Gap observations
- 6. Appendix

.

### **Final**

#### Data source

- 1. Vendor company data
- 2. Vendor client data
- 3. Peer comparison
- 4. Industry data

#### Improvements

- 1. Agree on recommendations
- 2. Ratings: critical, high, medium, low
- 3. Owner(s)
- 4. Timeframe

### **Final**

#### **Executive summary**

#### 1. Overview

- 2. Engagement scope & approach
- 3. Engagement results
- 4. Gap details
- 5. Framework topics

#### **Executive summary**

- 6. Appendix
  - a) Program achievement
  - b) Peer comparation
  - c) Industry data
  - d) General information
  - e) Assessment topics
  - f) Attendees

### **Final**

#### **Detailed report**

- 1. Executive summary
- 2. Recommendations
- 3. Previous / Current comparison
- 4. Overview of peers
- 5. Engagement process overview
- 6. Assessments ratings

#### **Detailed report**

- 7. If applicable, approach comparison
- 8. If applicable, benchmarking comparisons
- 9. Framework summary & graph
- 10. Program accomplishments summary
- 11. Maturity improvements
- 12. Gap observations overview

### Post Assessment

#### **Celebrate successes**

# Senior executive management

- 1. Internal recognition award program
- 2. Company team lunch
- 3. Vendor lunch / dinner / with key team participants

- 1. Create PowerPoint with executive summary
- 2. Schedule meetings with executive management
- 3. Share report with key stakeholders
  - a) Internal audit
  - b) Benefits realization
  - c) Enterprise risk mgmt.

### Post assessment

# Team documentation updates

- 1. Policy
- 2. Standards
- 3. Program overview document
- 4. Other TBD

#### Contract

- 1. Did vendor fulfill requirements?
- 2. Did vendor stay within budget?
- 3. Have all expense reports been submitted & approved?

# Standard operations procedure

# Next assessment budget

- 1. Edit / create documents for the future
- 2. File folder
  - a) All documents are in file
  - b) Create new templates

- 1. Actual numbers
- 2. Vendors contract
- 3. Vendor engagement
- 4. Supplies
- 5. Catering
- 6. Celebration lunch
- 7. Other

# Maturity improvements

- 1. Management meeting
  - a) Review in detail
  - b) Obtain agreement
  - c) Next step
- 2. Continue to meet with updates until closed

#### Next year's budget

- 1. Determine the following
  - a) Staff
  - b) Contracts
  - c) Consultants
  - d) Software
  - e) Etc.

Strategy	Employee goals	Budget
<ol> <li>Determine if current year</li></ol>	<ol> <li>Determine if current goals</li></ol>	<ol> <li>Determine if any funding</li></ol>
strategy needs edits <li>Update future year</li>	need to be amended for	remains for current fiscal
strategy with	last 6 months of the year <li>Determined next calendar</li>	year <li>Determine budget for next</li>
improvements	year goals	fiscal year



### **Thank You**

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