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# AI is a given. Control is not.

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INSTITUTIONAL AI

## OUR POSITION

# Control, Not Security

Securing artificial intelligence and controlling it are not the same discipline. Financial institutions need both — but only one answers to the board.

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**Every serious institution now invests in AI security: defending models and data against attack, intrusion, and misuse. That work is necessary, and it is not what we do.** Institutional AI exists for the question that sits above security — the one a board, a regulator, or a fiduciary asks when the stakes are highest: not “is our AI defended?” but “can we prove we command it?”

Security asks whether your AI can be breached. Control asks whether you can demonstrate authority over it — over where it runs, who can reach it, how it operates, and who answers for it when it acts. Security is one part of that picture. Control is the whole of it.

***Security defends the AI you run. Control proves you command it. The second contains the first.***

## Why the distinction matters

An institution can hold every security certification and still be unable to answer a regulator who asks where a model executed, who approved it, or how its decisions can be reconstructed eighteen months later. Security is measured by what it keeps out. Control is measured by what you can prove. In a sector defined by fiduciary duty and examination, the ability to prove is the asset that matters.

## How security fits within control

We treat security as what it is: an essential capability operating inside two of the five pillars of institutional AI control — the technical and the logical. It governs how data and models are protected and who may access them. But control extends to three further pillars that security does not reach:

- **Jurisdictional** — where AI workloads and data actually reside, and under whose laws.
- **Operational** — real-time visibility and human oversight of what the AI is doing.
- **Contractual** — enforceable rights to audit, exit, and hold providers to account.

An institution can be secure on every measure and still lack command of these. That gap — between a defended system and a demonstrably governed one — is precisely where institutional risk now concentrates.

## What this means for your institution

**If your AI strategy is framed only as security, you are answering a narrower question than your board, your regulators, and your beneficiaries are beginning to ask.** We help institutions close the distance between a system that is defended and one whose control can be demonstrated — across the full stack, and to the standard a fiduciary obligation demands.

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