Moore County Hospital District

Finance Committee

Agenda

- Construction Update
- Monthly Presentation
- Audit Update

Volume - Month to Date

	June MTD				
	CY	PY	Var %	Bud	Var %
Admits	64	62	3%	57	13%
Patient Days	199	169	18%	217	-8%
ALOS	3.11	2.73	14%	3.83	-19%
Hosp & MNRC Adj Pat Days	7,522	7,698	-2%	10,858	-31%
Swing Bed Days	97	50	94%	101	-4%
ER Visits	672	710	-5%	669	1%
Surgeries	113	95	19%	101	12%
Observations	71	71	0%	94	-24%
OP Visits	3,189	2,925	9%	2,646	21%
Births	35	31	13%	26	34%
Nursing Home Days	990	974	2%	1,062	-7%
Clinic Visits	2,957	2,925	1%	3,137	-6%

Volume - Year to Date

	June YTD				
	CY	PY	Var %	Bud	Var %
Admits	780	791	-1%	813	-4%
Patient Days	2,310	2,333	-1%	2,568	-10%
ALOS	2.96	2.95	0%	3.63	-18%
Hosp & MNRC Adj Pat Days	75,388	120,885	-38%	127,197	-41%
Swing Bed Days	936	870	8%	1,045	-10%
ER Visits	8,987	8,546	5%	8,638	4%
Surgeries	1,222	1,209	1%	1,238	-1%
Observations	932	864	8%	920	1%
OP Visits	40,448	35,453	14%	31,248	29%
Births	396	370	7%	375	6%
Nursing Home Days	11,400	12,765	-11%	13,084	-13%
Clinic Visits	40,423	40,561	0%	41,188	-2%

Revenue - Month to Date

	June MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,438	1,092	32%	1,122	28%
OP Revenue	7,658	6,262	22%	8,443	-9%
Gross Revenue	9,096	7,354	24%	9,564	-5%
Revenue Deductions	4,699	8,706	-46%	4,781	-2%
Bad Debt	(411)	(2,218)	-81%	678	-161%
Net Patient Revenue	4,809	867	455%	4,105	17%
NPR per APD	639	113	468%	378	69%
Other Revenue	298	971	-69%	156	91%
Net Operating Revenue	5,106	1,837	178%	4,261	20%
NOR % of Gross Revenue	56%	25%	125%	45%	26%

Revenue - Year to Date

	June YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	20,718	13,054	59%	14,160	46%
OP Revenue	93,206	91,464	2%	100,911	-8%
Gross Revenue	113,925	104,518	9%	115,071	-1%
Revenue Deductions	61,902	57,248	8%	57,491	8%
Bad Debt	3,583	4,452	-20%	8,060	-56%
Net Patient Revenue	48,440	42,817	13%	49,519	-2%
NPR per APD	643	354	81%	389	65%
Other Revenue	12,007	10,680	12%	10,691	12%
Net Operating Revenue	60,447	53,498	13%	60,210	0%
NOR % of Gross Revenue	53%	51%	4%	52%	1%

Expenses - Month to Date

	June MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	1,446	2,591	44%	2,787	48%
Per APD	192	337	43%	257	25%
Supplies	20	112	82%	524	96%
Per APD	3	15	82%	48	95%
Physician Fees	372	507	27%	442	16%
Per APD	49	66	25%	41	-21%
Other Expenses	1,080	1,170	8%	999	-8%
Per APD	144	152	6%	92	-56%
Total Operating Expenses	2,918	4,380	33%	4,751	39%
Per APD	388	569	32%	438	11%

Expenses - Year to Date

	June YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	33,452	31,816	-5%	33,568	0%
Per APD	444	263	-69%	264	-68%
Supplies	4,968	5,042	1%	5,827	15%
Per APD	66	42	-58%	46	-44%
Physician Fees	4,649	4,832	4%	5,114	9%
Per APD	62	40	-54%	40	-53%
Other Expenses	11,938	11,603	-3%	11,940	0%
Per APD	158	96	-65%	94	-69%
Total Operating Expenses	55,007	53,293	-3%	56,449	3%
Per APD	730	441	-66%	444	-64%

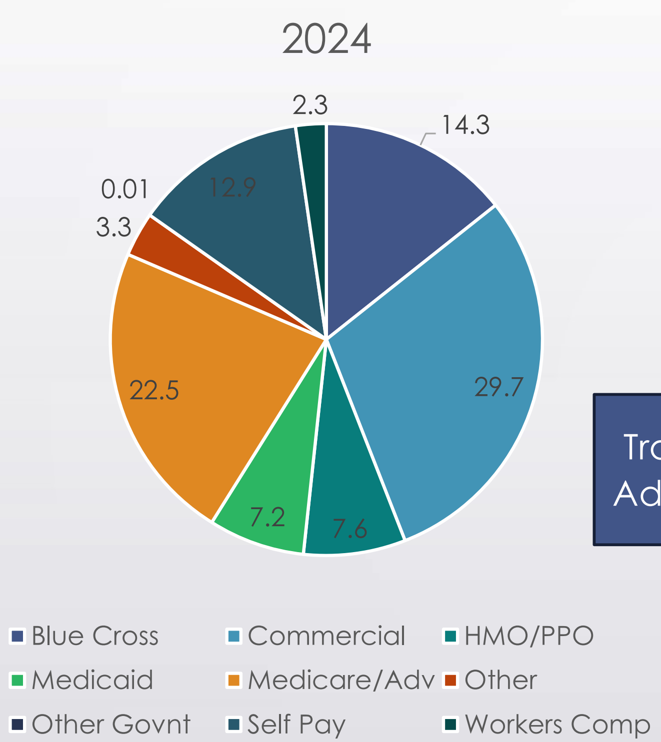
Margin - Month to Date

	June MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	2,189	(2,543)	-186%	(490)	-547%
EBITDA Margin	43%	-138%	-131%	-11%	-473%
Depr, Interest & Taxes	380	628	40%	398	4%
Non Operating Revenue	41	(278)	-115%	17	132%
Net Income (Loss)	1,849	(3,449)	-154%	(870)	-313%
Net Income Margin	36%	-188%	-119%	-20%	-277%

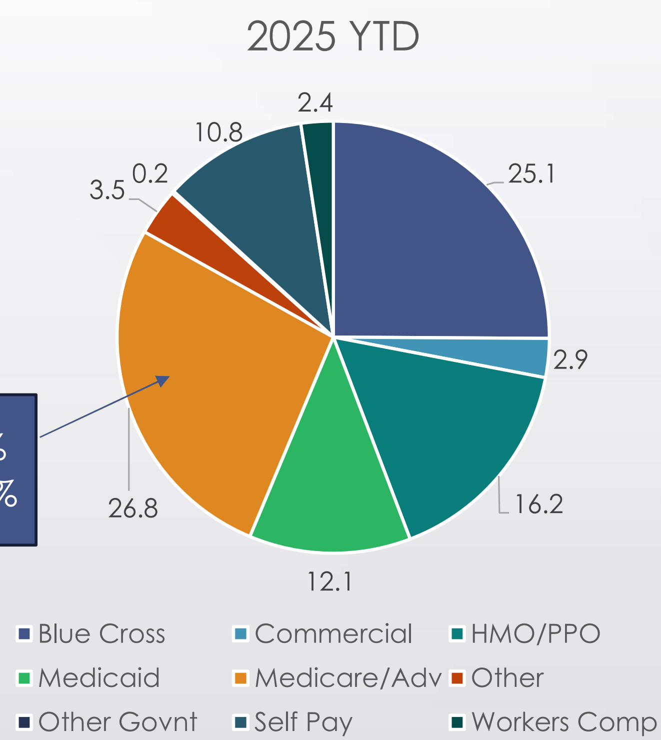
Margin - Year to Date

	June YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	5,440	205	2559%	3,762	45%
EBITDA Margin	9%	0%	2253%	6%	44%
Depr, Interest & Taxes	4,488	4,816	7%	4,772	6%
Non Operating Revenue	1,452	1,754	-17%	1,185	23%
Net Income (Loss)	2,405	(2,858)	-184%	174	1279%
Net Income Margin	4%	-5%	-174%	0%	1274%

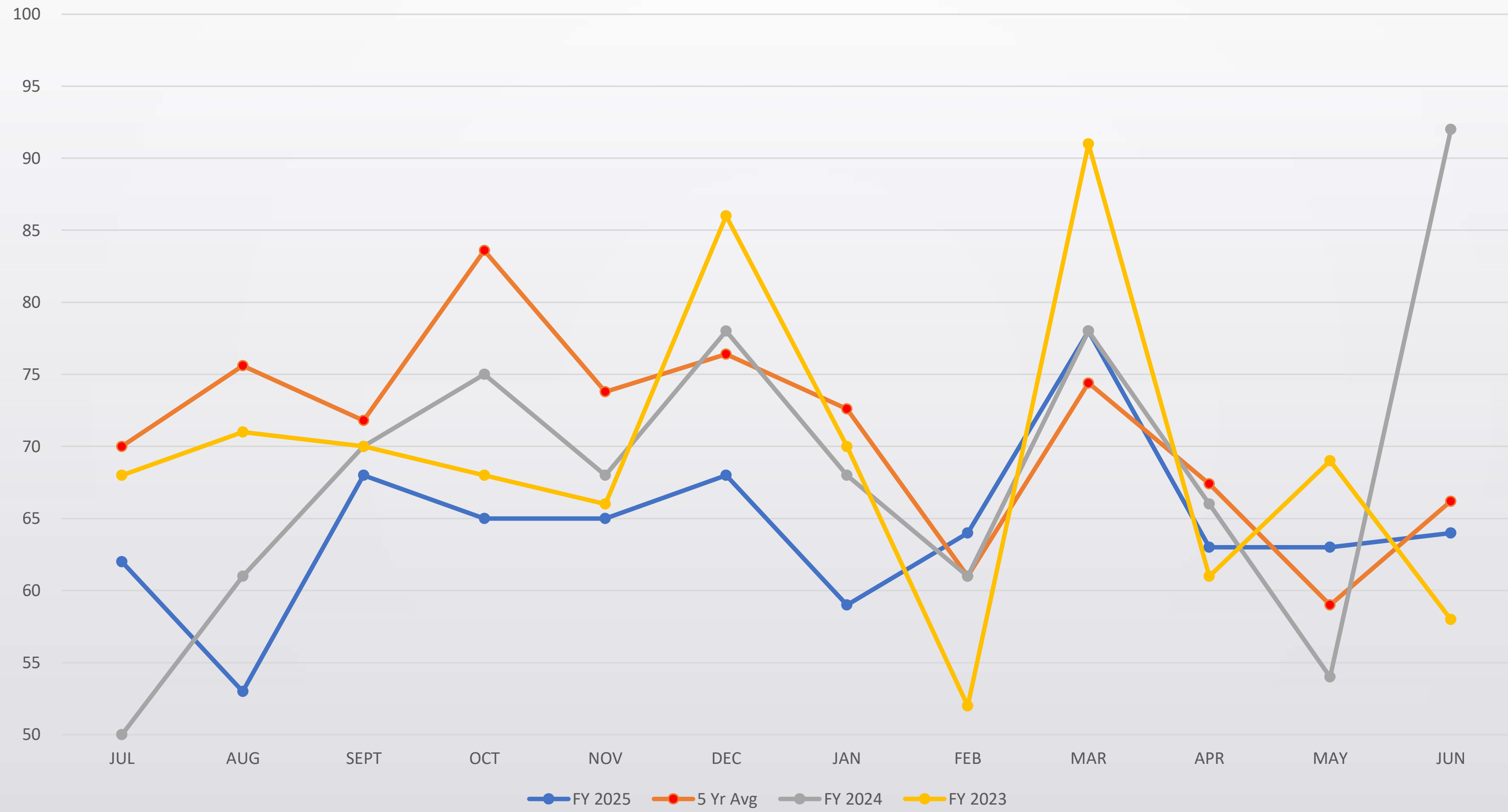
Payer Mix Updated 5/31/25



Traditional 55.9%
Advantage 44.1%



Admissions



100
95
90
85
80
75
70
65
60
55
50
JUL
AUG
SEPT
OCT
NOV
DEC
JAN
FEB
MAR
APR
MAY
JUN
FY 2025
5 Yr Avg
FY 2024
FY 2023

Admissions by Physician

	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	63	61	757	767
Aldeen, Mohammed	0	0	0	42
Apolinarioa, Joseph	13	6	80	62
Apolinario, Ralph	0	0	3	7
Bahaa Al Deen, Mohammed	0	3	20	3
Bella, Gasin MD	2	2	102	104
Belay, Tilahun	0	0	0	39
Bhula, Jiten	0	12	33	126
Bunch, Chris MD	0	16	13	107
Desantis, James	27	8	195	91
Dewitt, Blake	0	0	5	7
Flores, Antonio	0	0	17	4
Gustafson, Eric	0	0	16	0
Hailey, Amaha	0	0	0	1
Hatch, William	0	2	10	52
Herbert, Eric	0	0	0	0
Knight, Lauren	7	10	112	73
Morsch, James	13	0	83	0
Osayomore, Amadin	0	0	22	0
Patel, Bhaviniben	0	0	28	0
Patel, Priyanka	0	2	15	3
Penniman, Joshua	1	0	3	0
Rybka, Denys	0	0	0	45
General Surgery	0	1	3	3
Agle, Steven MD	0	1	3	3
Orthopedics	0	0	9	18
Riley, Renee	0	0	9	18
Obstetrics	36	32	404	375
Diehlmann, Stephanie MD	7	11	113	99
Jester, Shaun DO	14	4	120	123
Mitchell, Jordan MD	15	17	171	153
Podiatry	0	0	0	1
Higgins, Eric DPM	0	0	0	1
Total	99	94	1173	1164

Patient Days

Surgeries

150
140
130
120
110
100
90
80
70
60
JUL
AUG
SEPT
OCT
NOV
DEC
JAN
FEB
MAR
APR
MAY
JUN
FY 2025
5 Yr Avg
FY 2024
FY 2023

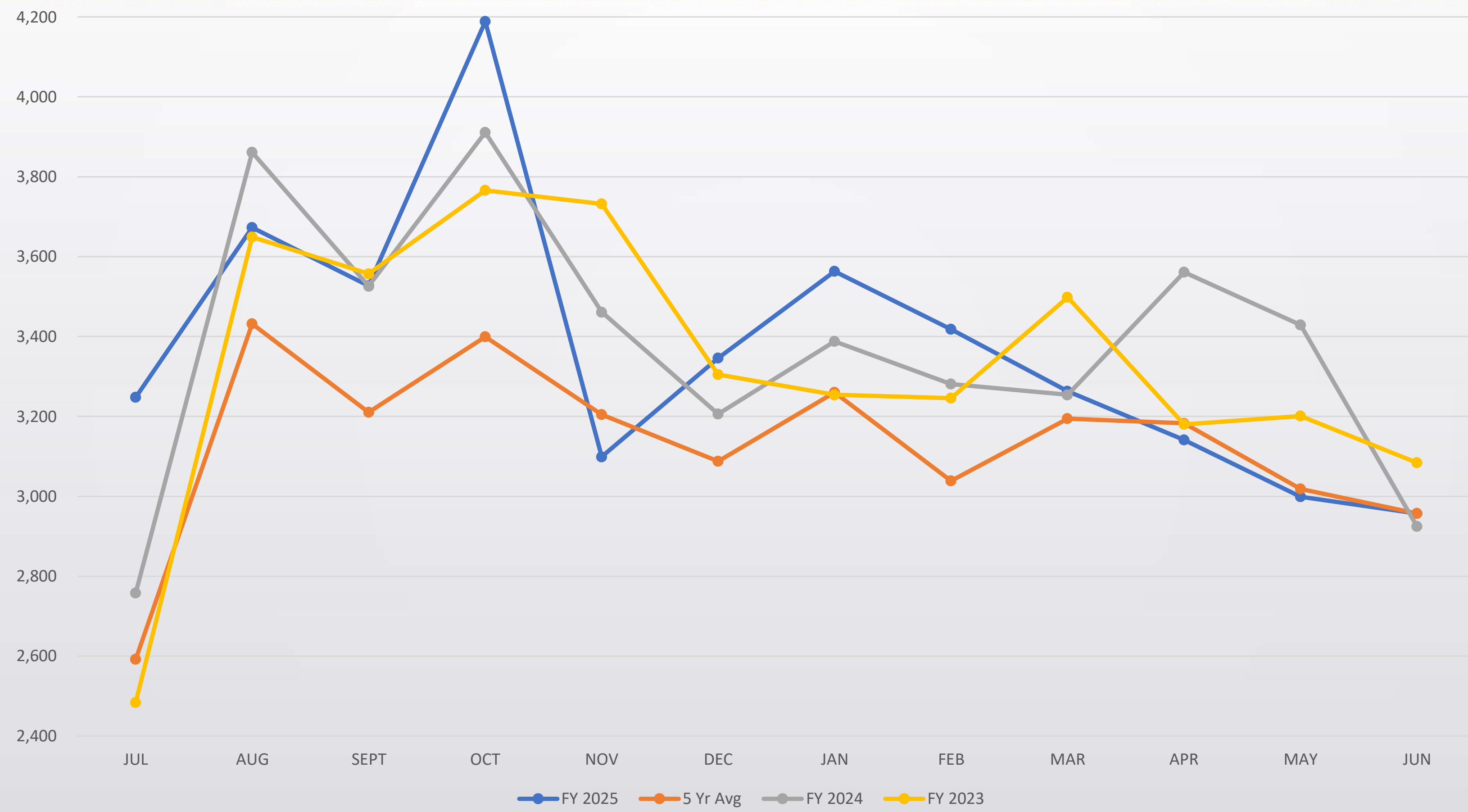
Surgeries by Surgeon

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	59	49	586	611
Agle, Steven	59	49	586	611
Orthopedics	19	20	246	261
Previous Provider	-	-	-	-
Riley, Renee	19	20	246	261
Obstetrics	21	10	231	188
Previous Provider	-	-	-	-
Jester, Shaun DO	6	2	77	70
Mitchell, Jordan	12	6	134	100
Diehlmann, Stephanie	3	2	20	18
Podiatry	7	11	72	102
Higgins, Eric	7	11	72	102
Other	8	5	97	47
Moore, Shane	8	1	97	17
Kordestani, Rouzbeh	-	4	-	27
Heffel, Dominic	-	-	-	3
Atha, James	-	-	-	-
Total	114	95	1,232	1,209

ER Visits


850
800
750
700
650
600
550
JUL
AUG
SEPT
OCT
NOV
DEC
JAN
FEB
MAR
APR
MAY
JUN
FY 2025
5 Yr Avg
FY 2024
FY 2023

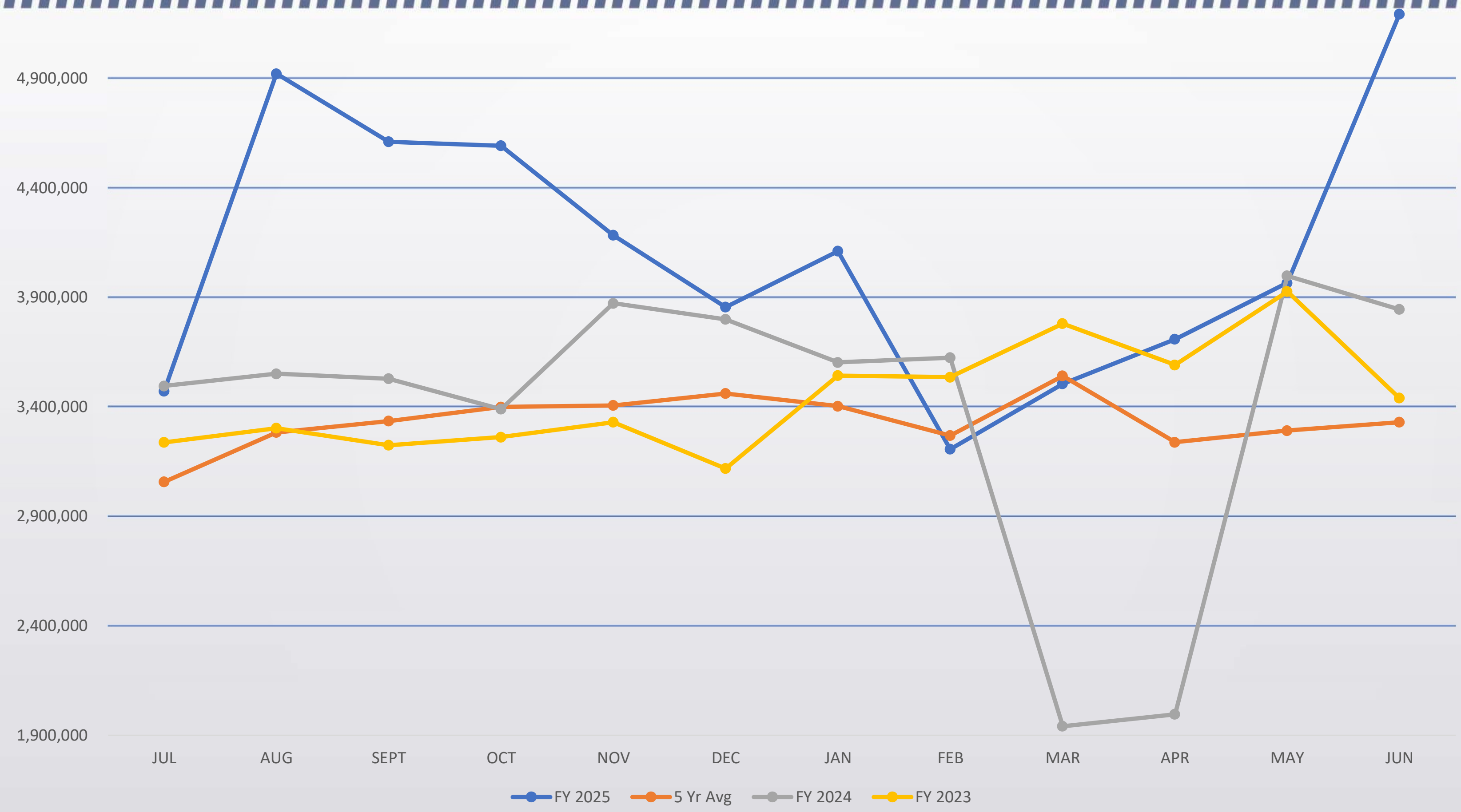
Clinic Visits



Clinic Visits by Practitioner

Clinics Volumes 2025	Month to Date		Year to Date	
General & Oncology Surgery	**CY**	**PY**	**CY**	**PY**
Agle, Steven MD	72	60	702	848
King, Shannon NP	90	82	943	830
TOTAL	**162**	**142**	**1,645**	**1,678**
MCFHC				
Corbin, Justin MD	188	214	3,488	3,161
Knight,Lauren MD	72	179	160	3,118
Linley, Kelly PA	238	129	3,019	3,147
Strowd, Marciella NP	79	262	2,659	3,045
Cash, Charlotte NP	145	-	3,138	3,075
Hildalgo, Griselda NP	198	66	2,565	602
Stephens, Margaret NP- PRN	165	-	1,441	58
Trimble, Kori PA	-	-	-	-
TOTAL	**1,085**	**850**	**16,470**	**16,206**
Foot Clinic				
Higgins, Eric P DO	**219**	**237**	**2,626**	**2,599**
Bone & Joint				
Riley, Renee MD	201	119	2,110	1,542
Warrillow,James PA	-	285	864	3,250
Agle, Trisha PA	111	55	2,143	779
Frasier, Shere	121	-	179	-
TOTAL	**433**	**459**	**5,296**	**5,571**
Internal Medicine				
Apolinario, Ralph,MD	239	266	3,530	2,995
Patel, Priyanka MD	-	209	2,140	1,931
Kelly Linley PA- PRN	95	-	176	118
Stevens, Margaret NP - PRN	-	-	-	64
TOTAL	**334**	**475**	**5,846**	**5,108**

Cash Collections



Reports Attached

- Balance Sheet
- Income Statement

Budget Presentation

Moore County Hospital District
Balance Sheet
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Assets:													
Current Assets:													
Cash	12,576,079	10,967,166	13,005,358	13,116,392	13,891,677	13,129,277	13,718,698	16,544,879	16,188,049	15,726,742	14,860,703	15,719,752	
Marketable Securities	1,657,015	1,661,814	1,676,336	1,678,039	1,678,696	2,014,350	2,015,931	2,017,207	2,030,069	2,031,139	2,033,234	2,046,872	
Total Cash & Cash Equiv	14,233,094	12,628,979	14,681,694	14,794,431	15,570,373	15,143,627	15,734,629	18,562,086	18,218,117	17,757,881	16,893,937	17,766,624	
Patient A/R	28,012,461	27,222,879	26,875,437	26,881,374	25,986,135	24,089,337	24,224,687	25,983,216	26,733,759	27,900,273	25,592,900	24,302,968	
A/R Allowances	(16,860,781)	(18,643,172)	(18,458,722)	(18,827,502)	(17,770,396)	(16,473,857)	(16,406,174)	(17,961,633)	(18,433,976)	(19,731,976)	(17,432,512)	(16,284,946)	
Net Patient A/R	11,151,680	8,579,707	8,416,715	8,053,872	8,215,739	7,615,480	7,818,512	8,021,583	8,299,783	8,168,297	8,160,387	8,018,022	
	39.8%	31.5%	31.3%	30.0%	31.6%	31.6%	32.3%	30.9%	31.0%	29.3%	31.9%	33.0%	
Other Assets:													
Other Receivables	271,388	1,034,901	215,026	729,314	640,753	2,019,748	4,082,053	1,533,798	296,863	187,265	341,793	361,724	
Inventory	1,315,594	1,041,550	1,031,233	1,008,414	1,021,552	1,339,127	1,344,326	1,357,858	1,351,412	1,353,725	1,349,450	1,692,380	
Prepaids	1,169,785	1,024,515	1,181,791	1,000,395	888,781	1,073,540	907,315	766,975	1,412,667	1,213,103	1,170,744	1,197,480	
Total Other Current Assets	2,756,767	3,100,965	2,428,049	2,738,123	2,551,086	4,432,416	6,333,694	3,658,630	3,060,942	2,754,094	2,861,988	3,251,584	
Total Current Assets	28,141,541	24,309,651	25,526,459	25,586,426	26,337,198	27,191,523	29,886,835	30,242,300	29,578,843	28,680,272	27,916,312	29,036,230	
Other Assets	2,661,574	2,659,241	2,656,908	2,654,575	2,652,241	2,649,908	2,647,575	2,645,242	2,642,909	2,640,575	2,638,242	4,588,217	
Property, Plant & Equip	73,316,004	74,213,777	74,449,557	74,561,246	74,571,704	73,775,394	73,966,257	74,166,895	74,426,282	74,539,682	74,659,989	74,594,205	
Accum Deprec	(25,085,210)	(25,380,184)	(25,673,314)	(25,965,173)	(26,256,994)	(26,548,113)	(26,839,914)	(27,133,354)	(27,433,703)	(27,731,120)	(28,029,695)	(28,329,784)	
Net Property, Plant & Equip	48,230,794	48,833,593	48,776,243	48,596,074	48,314,710	47,227,281	47,126,344	47,033,541	46,992,579	46,808,562	46,630,294	46,264,421	
Totals Assets	79,033,909	75,802,485	76,959,610	76,837,074	77,304,149	77,068,712	79,660,753	79,921,083	79,214,331	78,129,409	77,184,848	79,888,868	
Current Liabilities:													
A/P	1,341,406	1,199,086	1,123,013	1,167,009	1,099,541	1,332,414	1,157,489	1,362,592	1,366,461	1,225,598	1,071,131	1,167,042	
Payroll & Taxes Payable	3,061,043	2,296,801	2,467,831	2,805,434	2,909,593	2,748,283	2,070,594	2,105,189	2,412,605	2,709,306	3,122,589	3,094,627	
Other Current Liabilities	533,102	538,978	458,843	503,939	407,204	336,969	371,289	336,325	336,324	341,821	342,410	304,343	
Total Current Liabilities	4,935,550	4,034,865	4,049,686	4,476,382	4,416,338	4,417,666	3,599,372	3,804,106	4,115,389	4,276,726	4,536,130	4,566,012	
Long Term Liabilities/Debt	31,933,265	31,899,292	31,973,844	32,197,610	31,874,799	31,734,989	31,798,064	31,664,643	31,731,940	31,800,912	31,473,970	32,298,711	
Fund Balance	42,165,094	39,868,328	40,936,080	40,163,082	41,013,012	40,916,057	44,263,318	44,452,334	43,367,002	42,051,771	41,174,748	43,024,145	
Total Liabilities & Fund Balance	79,033,909	75,802,485	76,959,610	76,837,074	77,304,149	77,068,712	79,660,753	79,921,083	79,214,331	78,129,409	77,184,848	79,888,868	
Days Cash on Hand	90.33	74.59	88.23	88.20	93.97	90.41	93.98	111.82	109.34	106.24	100.62	109.04	
Current Ratio	5.70	6.02	6.30	5.72	5.96	6.16	8.30	7.95	7.19	6.71	6.15	6.36	
Average Age of Plant	2,596.81	(16,852.71)	(25,571.03)	(34,482.30)	(43,587.31)	12,788.11	2,030.16	2,063.06	2,166.05	2,432.81	2,704.90	2,628.73	
Average Payment Period	16.35	13.16	12.62	13.06	12.53	15.08	13.20	15.63	15.62	14.00	12.23	14.06	
Debt to Equity Ratio	43.10%	44.45%	43.85%	44.50%	43.73%	43.68%	41.81%	41.60%	42.25%	43.06%	43.32%	42.88%	
Debt Service Coverage (ytd)	74.21	(5.61)	5.45	1.67	2.39	2.34	4.74	3.94	3.05	2.23	1.76	2.51	
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-	
Net a/r as a % of gross a/r	39.81%	31.52%	31.32%	29.96%	31.62%	31.61%	32.27%	30.87%	31.05%	29.28%	31.89%	32.99%	
Annualized factors													
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30	

Moore County Hospital District
Balance Sheet
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4420810	5134919	4514471	4853967	4421679	5002926	4716391	4371215	4840165	4853413	4959106	2917732	77,668,518
Salaries and Wages	2298002	2459744	2303518	2474278	2316492	2597058	2542889	2199469	2488148	2545844	2668475	2287412	29181329
Depreciation Expense	805	-1056	0	0	0	1289	7730	0	731	0	0	1278	16,166
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	298323	296880	295463	294192	294155	293879	294134	295774	302682	299750	300908	302422	5,352,843
Taxes	74552	74552	74552	74552	75784	74552	75822	78932	76282	76256	76230	76213	1,362,419
Total Margin	1545739	-2697414	1067752	-772998	849930	303692	3347261	189017	-1085332	-1315230	-877023	1849397	9,609,294
Month costs for:													
Days cash on hand	4792880	5507407	4884486	5222711	4791618	5370068	5078617	4745921	5218398	5229419	5336244	3295089	84383779.5
Debt service coverage	1844867	-556723	806492	327686	1471771	2070631	5719756	6204547	5422628	4407148	3831033	5984130	20962432.59
Average Payment period	2495683	3046607	2580968	2748433	2475126	2774299	2543458	2546452	2730981	2683575	2667769	1008955	55202450.5
Annualized costs for:													
Days cash on hand	57514560	61801722	60739092	61222452	60477844.8	61138340	61110492	60590562	60816141.33	61009830	61284838.91	59472858	7,031,982
Debt service coverage	22138404	-3340338	3225968	983058	3532250.4	4141262	9805296	9306820.5	7230170.667	5288577.6	4179308.727	5984130	20962432.59
Average Payment Period	29948196	33253740	32493032	32615073	32032360.8	32242232	31996412.57	31816539	31922676	31950698.4	31956382.91	30302306	
Calculation of:													
Days cash on hand	90.33	74.59	88.23	88.20	93.97	90.41	93.98	111.82	109.34	106.24	100.62	109.04	
Debt service coverage	74.2	-5.6	5.4	1.7	2.4	2.3	4.7	3.9	3.1	2.2	1.8	2.5	0.0
Average Payment Period	16.35	13.16	12.62	13.06	12.53	15.08	13.20	15.63	15.62	14.00	12.23	14.06	
EQUITY FINANCING	35.61%	32.07%	33.17%	33.30%	34.07%	35.28%	37.52%	37.84%	37.34%	36.71%	36.17%	36.35%	
CASH FLOW to TOTAL DEBT	67.17%	-129.29%	53.84%	9.24%	46.00%	29.07%	121.81%	35.77%	-1.57%	-5.28%	-2.03%	65.91%	

MCHD
Cash Accounts
As of June 30, 2025

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	3,697,528.14	0.2000%	
Accounts Receivable	HSB	5,000.10	0.2000%	
Accounts Payable	HSB	0.00	0.2000%	
MAAS Accounts Payable	HSB	169,385.29	0.2000%	
Legacy Accounts Payable	HSB	636.77	0.2000%	
Accounts Payable MAAS	HSB	-180,324.77	0.2000%	
Payroll Account	HSB	5.78	0.0500%	
Money Market Account	HSB	7,366,348.78	3.1000%	
Moore County Physician Group	HSB	47,969.83	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	647,474.55	4.4800%	12/27/25
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Operating CD -	FSBS	110,578.00	4.7000%	04/10/26
Petty Cash		4,445.05		
Total Unrestricted Funds		15,477,194.52		
Administrative Restricted Funds				
Hospital Construction Account	HSB	260,924.44		
Health Insurance Checking Account	HSB	11,063.46	0.0500%	
Hospice Patient Care Checking	HSB	114,578.19	0.0500%	
Hospice Volunteer Checking	HSB	8,956.49	0.0500%	
Hall Medford Scholarship Fund	HSB	69,809.35	0.0500%	
ER Education Fund	HSB	107.17	0.0500%	
MNRC Patient Activity Fund	HSB	3,645.33	0.0500%	
Catch A Falling Star Checking Account	HSB	3,862.32	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	519,238.88	4.4800%	12/27/25
CD 2020 BOND RESERVE FUND	HSB	777,491.58	4.4800%	12/27/25
CD TEXAS MUTUAL	HSB	15,585.18	5.4500%	
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	338,452.15		
Total Administrative Restricted Funds		2,240,438.54		
Grand Total		$ 17,717,633.06		

Jeff Turner, CEO — Date

John Sharp, CFO — Date

Katelyn Salcido, Controller — Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of June 30, 2025

Investment	Bank	Balance	Interest Rate	Maturity Date
Hospice Patient Care Checking	HSB	114,578.19	0.0500%	N/A
Hospice Volunteer Checking	HSB	8,956.49	0.0500%	N/A
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26
TOTAL:		**240,258.68**		

Jeff Turner, CEO ____________ Date

John Sharp, CFO ____________ Date

Katelyn Salcido, Controller ____________ Date

Moore County Hospital District
Total P&L Analysis
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,636,939	1,802,726	1,772,704	1,469,061	1,287,712	1,335,192	1,390,611	1,530,596	1,649,139	1,917,502	1,913,132	1,293,748	18,999,062
Outpatient Revenue	8,036,596	7,773,389	7,833,364	8,575,289	7,338,484	7,171,055	7,657,504	7,224,650	7,598,473	8,522,698	7,650,785	7,619,804	93,002,091
Nursing Home Revenue	-	310,432	124,286	146,885	171,265	145,287	142,935	121,271	134,261	134,468	144,238	144,014	1,719,342
Home Health Revenue	-	-	-	(4,315)	-	-	-	-	-	-	-	-	(4,315)
Hospice Revenue	306	-	59,532	46,620	28,019	4,600	-	-	1,054	23,478	6,504	38,485	208,598
Total Patient Revenue	9,673,841	9,886,547	9,789,886	10,233,540	8,825,480	8,656,134	9,191,050	8,876,517	9,382,927	10,598,146	9,714,659	9,096,051	113,924,778
Deductions from Revenue, % of Gross Revenue	42.8%	44.2%	43.2%	48.8%	50.7%	72.5%	52.6%	50.1%	55.7%	57.8%	83.2%	51.7%	54.3%
Hospital w/1-100 beds** 3rd Qtr 2004													51.5%
Total Operating Expenses	4,420,810	5,134,919	4,514,471	4,853,967	4,421,679	5,002,926	4,716,391	4,371,215	4,840,165	4,853,413	4,959,106	2,917,732	55,006,794
Labor & Benefit expense	2,594,406	2,948,965	2,785,668	2,917,727	2,696,611	3,120,262	2,981,379	2,688,122	3,110,657	3,004,607	3,157,205	1,445,939	33,451,548
Supply costs	518,911	654,227	480,032	495,323	473,893	542,071	441,875	395,564	463,113	530,680	474,189	61,022	5,530,900
Patient Days - Hospital (excl nursery)	157	186	248	149	149	149	142	190	234	244	263	199	2,310
Resident Days	1,047	1,016	976	996	935	948	918	799	914	895	966	990	11,400
Discharges (excl nursery)	91	57	46	68	69	61	63	56	81	59	79	63	793
Adjusted Patient Days - Hospital	928	1,020	1,370	1,038	1,021	966	939	1,102	1,331	1,349	1,335	1,399	13,852
Adjusted Discharges - Hospital	538	313	254	474	473	395	416	325	461	326	401	443	4,755
Paid Hours	64,145.3	66,664.0	63,000.4	65,562.7	63,766.2	69,271.16	64,016.2	57,395.8	66,274.2	61,604.6	63,985.7	59,571.8	765,258.0
Worked Hours	50,958.3	56,791.7	52,136.6	55,266.4	52,248.9	53,212.37	54,663.0	49,133.8	55,002.8	53,806.4	57,880.6	53,732.26	644,833.1
OT %	4.09%	3.45%	4.57%	3.60%	3.08%	3.72%	3.84%	3.11%	2.77%	3.20%	4.93%	3.05%	
Paid FTEs	363.2	377.5	368.4	371.2	372.9	392.2	362.5	359.6	375.3	360.3	362.3	348.4	367.9
Worked FTEs	288.6	321.6	304.9	312.9	305.5	301.3	309.5	307.9	311.5	314.7	327.7	314.2	310.0
Worked to Paid Ratio	79.44%	85.19%	82.76%	84.30%	81.94%	76.82%	85.39%	85.61%	82.99%	87.34%	90.46%	90.20%	84.26%
Revenue per Patient Day													
IP	10,426.36	9,692.08	7,148.00	9,859.47	8,642.36	8,961.02	9,793.04	8,055.77	7,047.60	7,858.61	7,274.27	6,501.25	8,224.70
OP	51,188.51	41,792.41	31,586.15	57,552.28	49,251.57	48,127.89	53,926.08	38,024.47	32,472.11	34,929.09	29,090.44	38,290.47	40,260.65
Nursing Home	-	305.54	127.34	147.47	183.17	153.26	155.70	151.78	146.89	150.24	149.31	145.47	150.82
Costs Per Patient Day													
Total	28,158.03	27,607.09	18,203.51	32,576.96	29,675.70	33,576.68	33,214.02	23,006.39	20,684.47	19,891.04	18,855.92	14,661.97	23,812.46
Labor & Benefits	16,524.88	15,854.65	11,232.53	19,582.06	18,098.06	20,941.36	20,995.63	14,148.01	13,293.41	12,313.96	12,004.58	7,266.03	14,481.19
Labor & Benefits PER FTE	7,142.72	7,812.12	7,561.05	7,859.20	7,231.43	7,954.80	8,224.66	7,474.84	8,288.93	8,340.09	8,713.86	4,150.55	90,913.82
Supplies	3,305.17	3,517.35	1,935.61	3,324.32	3,180.49	3,638.06	3,111.80	2,081.92	1,979.12	2,174.92	1,803.00	306.64	2,394.33
Costs as a % of Gross Revenue													
Total	45.70%	51.94%	46.11%	47.43%	50.10%	57.80%	51.32%	49.24%	51.58%	45.79%	51.05%	32.08%	48.28%
Labor & Benefits	26.82%	29.83%	28.45%	28.51%	30.55%	36.05%	32.44%	30.28%	33.15%	28.35%	32.50%	15.90%	29.36%
Supplies	5.36%	6.62%	4.90%	4.84%	5.37%	6.26%	4.81%	4.46%	4.94%	5.01%	4.88%	0.67%	4.85%
Per Cent Occupancy	10.78%	12.77%	17.59%	10.23%	10.57%	10.23%	9.75%	14.44%	16.06%	17.30%	18.05%	13.66%	13.47%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Case Mix Index (Medicare only)													
Average Daily Census	5.06	6.00	8.27	4.81	4.97	4.81	4.58	6.79	7.55	8.13	8.48	6.42	6.33

Moore County Hospital District
Total P&L Analysis
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	2.53	3.51	3.65	2.29	2.29	2.19	2.41	2.97	3.00	3.87	3.70	3.11	2.96
Net Operating Revenue per Adjusted Patient Discharge	$ 10,296.07	$ 17,642.04	$ 21,883.78	$ 11,069.71	$ 9,193.32	$ 6,013.71	$ 10,459.31	$ 13,629.21	$ 9,013.24	$ 13,716.21	$ 4,079.83	$ 9,927.47	$ 10,940.39
Total Expenses per Adjusted Patient Discharge	$ 8,220.42	$ 16,426.45	$ 17,770.83	$ 10,247.12	$ 9,350.15	$ 12,650.68	$ 11,326.87	$ 13,459.60	$ 10,502.53	$ 14,883.37	$ 12,362.14	$ 6,587.21	$ 11,567.97

MCHD
Statement of Cash Flows
For The Period Ending

	Current Mo. Ended 30-Jun-25	YTD 30-Jun-25
Cash flows from operating activities		
Cash received from patients and third party payers	$ 5,192,414	$ 49,726,573
Other receipts and payments from operations (net)	261,251	5,757,248
Cash paid to suppliers	(1,995,604)	(24,099,683)
Cash paid to employees	(2,287,412)	(29,181,329)
Cash paid for employee benefits and payroll taxes	(380,933)	(5,708,645)
Net cash provided by (used by) operations	789,716	(3,505,836)
Cash flows from investment activities		
Investment earnings (interest)	40,190	409,478
Purchase of noncash investments		
Proceeds from the sale of investments	-	-
Net cash provided by (used by) investing activities	40,190	409,478
Cash flows from capital and related financing activities		
Property taxes restricted for capital activities		
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	136,645
Principal payments on long-term debt and notes payable	-	(562,098)
Interest payments on long-term debt and notes payable	-	(496,065)
Purchase of capital assets	(33,910)	(1,413,983)
Net cash provided by (used by) capital and related financing activities	(33,910)	(2,335,501)
Cash flows from noncapital financing activities		
Property taxes used to support operations	77,264	7,815,435
Noncapital grants and contributions payments	-	618,564
Proceeds from the issuance of short-term debt and notes payable		
Principal payments on short-term debt and notes payable	-	
Interest payments on short-term debt and notes payable	-	
Contributions to restricted investments-covid	-	-
Net cash provided by (used by) noncapital financing activities	77,264	8,433,999
Net increase (decrease) in cash and cash equivalents	873,260	3,002,141
Cash balance, beginning of period	16,844,372	14,715,493
Cash balance, end of period	$ 17,717,633	$ 17,717,633

For the internal use of management only

Moore County Hospital District

Origin Zip Code Summary for JUN 2025

Page: 1
Date: 07/25/25 11:29
Salcido,Katelyn

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
67901 LIBERAL	1	0	0	0	0	1	1	0	0	3
67950 ELKHART	2	0	0	0	0	0	0	0	0	2
70501 LAFAYETTE	0	0	0	0	1	0	1	0	0	2
71037 SLIGO	1	0	0	0	0	1	0	0	0	2
72027 MIDDLETON	0	0	0	0	0	3	3	0	0	6
72110 WESLEY CHAPEL	0	0	0	0	0	1	1	0	0	2
73101 OKC	1	0	0	0	0	0	0	0	0	1
73701 NORTH ENID	1	0	0	0	1	1	1	0	0	4
73933 BOISE CITY	13	0	0	0	0	9	0	0	0	23
73939 GOODWELL	2	0	0	0	0	0	0	0	0	2
73942 GUYMON	14	0	0	0	0	0	1	0	0	17
73945 OPTIMA	4	0	0	0	0	0	0	0	0	4
73946 KENTON	1	0	0	0	0	0	0	0	0	1
73947 KEYES	1	0	0	0	0	1	0	0	0	2
73949 TEXHOMA	14	1	0	0	1	3	7	0	0	26
73949-0746	0	0	0	0	0	1	0	7	0	8
73960 TEXHOMA	3	0	0	0	1	3	2	0	0	9
75092 KNOLLWOOD	0	0	0	0	0	0	1	0	0	1
75160 TERRELL	1	0	0	0	0	0	0	0	0	1
76227 PROVIDNCE VLG	0	0	0	0	0	1	1	0	0	2
76446 LINGLEVILLE	0	0	0	0	0	0	1	0	0	1
76470 RANGER	0	0	0	0	0	0	1	0	0	1
76544 FORT HOOD	0	0	0	0	0	0	1	0	0	1
76691 WEST	0	0	0	0	0	1	0	0	0	1
76872 ROCHELLE	1	0	0	0	0	0	0	0	0	1
76945 SILVER	0	0	0	0	0	0	1	0	0	1
77320 HUNTSVILLE	0	0	0	0	0	2	0	0	0	2
77356 MONTGOMERY	1	0	0	0	0	0	0	0	0	1
77385 OAK RIDGE N	0	0	0	0	0	0	1	0	0	1
77960 FANNIN	2	0	0	0	0	0	0	0	0	2
78942 GIDDINGS	0	0	0	0	0	0	1	0	0	1
79005 BOOKER	1	0	0	0	0	0	0	0	0	1
79007 PHILLIPS	31	1	1	0	1	13	8	8	0	64
79008 BORGER	0	0	0	0	0	1	0	0	0	1
79010 VALLE DE ORO	2	0	0	0	0	0	0	0	0	2
79013 CACTUS	381	7	7	0	5	221	84	43	0	755
79015 CANYON	2	0	0	0	0	2	1	3	0	9
79018 MASTERSON	15	0	0	0	1	10	5	0	0	33
79019 CLAUDE	1	0	0	0	0	0	0	0	0	1
79022 DALHART	254	4	4	3	3	89	33	30	1	430
79029 DUMAS	1,729	33	17	4	43	950	396	537	2	3,746

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79029-2712	0	0	0	0	0	1	0	0	0	1
79029-4635	1	0	0	0	0	1	0	0	0	2
79029-5037	1	0	0	0	0	0	0	1	0	2
79029-5306	0	0	0	0	0	0	1	0	0	1
79029-5319	1	0	0	0	0	0	0	0	0	1
79036 FRITCH	6	0	0	0	0	4	0	0	0	10
79040 GRUVER	14	0	0	0	0	5	2	0	0	23
79042 HAPPY	1	0	0	0	0	0	0	0	0	1
79044 HARTLEY	49	2	2	0	2	18	7	6	0	89
79045 HEREFORD	3	0	0	0	0	0	0	0	0	3
79065 PAMPA	3	0	0	0	0	3	1	0	0	7
79068 PANHANDLE	1	0	0	0	0	0	0	0	0	1
79070 PERRYTON	12	1	1	0	0	0	0	0	0	17
79072 PLAINVIEW	1	0	0	0	0	0	1	0	0	2
79078 SANFORD	3	0	0	0	0	0	0	0	0	3
79081 SPEARMAN	24	0	0	0	1	3	1	0	0	32
79083 STINNETT	30	0	0	0	1	12	8	13	0	64
79084 STRATFORD	86	1	1	0	2	54	19	19	0	190
79086 SUNRAY	147	3	1	2	5	83	56	41	0	346
79087 TEXLINE	11	1	0	0	1	1	0	0	0	14
79101 AMARILLO	3	0	0	0	0	0	0	0	0	3
79102 AMARILLO	4	0	0	0	0	1	0	0	0	5
79103 AMARILLO	4	0	0	0	0	0	0	0	0	4
79104 AMARILLO	1	0	0	0	0	0	0	0	0	1
79106 AMARILLO	3	0	0	0	0	0	1	8	0	12
79107 AMARILLO	12	0	0	0	0	9	5	2	0	29
79108 AMARILLO	9	1	1	0	0	4	0	0	0	15
79109 AMARILLO	9	0	0	0	0	10	1	0	0	20
79110 AMARILLO	3	0	0	0	0	0	3	0	0	6
79114 AMARILLO	0	0	0	0	0	0	0	0	0	0
79115	1	0	0	0	0	0	0	0	0	1
79117 AMARILLO	0	0	0	0	0	0	0	0	0	0
79118 TIMBERCRK CYN	7	0	0	0	0	6	0	0	0	13
79119 BUSHLAND	8	0	0	0	0	4	2	0	0	14
79119-6331	0	0	0	0	0	0	0	0	0	0
79124 BISHOP HILLS	2	0	0	0	0	0	0	0	0	2
79241 LOCKNEY	1	0	0	0	0	0	0	0	0	1
79312 AMHERST	0	0	0	0	1	0	1	0	0	2
79336 PETTIT	0	0	0	0	0	0	1	0	0	1
79412 LUBBOCK	0	0	0	0	0	0	1	0	0	1
79416 LUBBOCK	0	0	0	0	0	0	1	0	0	1

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79701 MIDLAND	1	0	0	0	0	0	0	0	0	1
79745 KERMIT	1	0	0	0	0	0	0	0	0	1
80805 BETHUNE	1	0	0	0	0	0	0	0	0	1
81029 CAMPO	2	0	0	0	0	2	0	0	0	4
81504 GRAND JUNCTION	0	0	0	0	0	0	1	0	0	1
87740 RATON	0	0	0	0	0	0	1	0	0	1
88101 CANNON AFB	3	0	0	0	0	0	1	0	0	5
88415 SENECA	3	0	0	0	1	1	1	0	0	6
88436 SEDAN	2	0	0	0	0	0	0	0	0	2
92536 HOLCOMB VILLAGE	0	0	0	0	0	0	1	0	0	1
98232 SAMISH ISLAND	0	0	0	0	0	2	1	0	0	3
99645 PALMER	2	0	0	0	0	0	0	0	0	2
99999	0	0	0	0	0	0	2	0	0	2
790293101	1	0	0	0	0	0	0	8	0	9
790294428	0	0	0	0	0	1	0	0	0	1
790841337	1	0	0	0	0	2	0	0	0	3
Total	2,957	55	35	9	71	1,541	672	726	3	6,156

Detailed Performance Report

Moore County Hospital (Collections)

Report Period Covering 06/01/2025 Through 06/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							**110**					**174**	**171,230**
JUL 2022	197	171,589	317 Days	1,275	2	1,087	0	5,630	3.33	187	163,597	0	0
AUG 2022	287	271,299	308 Days	2,984	3	1,599	40	25,222	9.46	267	236,635	4	4,859
SEP 2022	233	315,559	276 Days	8,169	2	1,386	25	4,696	1.53	218	299,891	4	1,417
OCT 2022	383	572,295	305 Days	2,112	3	4,392	0	11,530	2.04	356	551,714	7	2,548
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	5,979	1.89	339	307,683	3	2,126
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
Sub-Totals:	**1,766**	**2,122,180**	**299 Days**	**19,665**	**50**	**103,112**	**93**	**59,587**	**2.98**	**1,631**	**1,928,866**	**18**	**10,950**
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
FEB 2023	379	389,131	275 Days	941	5	1,951	34	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,217	1.49	362	409,276	1	516
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	12,816	6.93	225	167,743	2	4,276
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,865	3.44	285	216,178	2	4,604
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,597	1.06	332	426,848	2	1,879
Sub-Totals:	**1,966**	**2,052,794**	**288 Days**	**13,207**	**105**	**187,890**	**147**	**47,455**	**2.56**	**1,760**	**1,791,111**	**8**	**13,131**
JUL 2023	576	612,184	457 Days	15,469	18	14,398	75	33,734	5.79	502	547,858	6	725
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	12,867	6.22	148	192,570	3	1,365
SEP 2023	305	307,370	304 Days	12,551-	13	2,922	285	14,710	4.64	272	297,160	5	5,130
OCT 2023	360	378,647	320 Days	4,219	4	3,418	50	14,459	3.90	327	349,052	5	7,499
NOV 2023	356	402,359	315 Days	41,206	20	44,669	1,890	21,296	6.73	314	292,632	2	2,556
DEC 2023	214	260,521	386 Days	746	7	17,725	34	4,756	1.96	193	236,282	2	1,012
Sub-Totals:	**1,980**	**2,175,016**	**369 Days**	**51,056**	**65**	**88,297**	**2,362**	**101,822**	**5.00**	**1,756**	**1,915,555**	**23**	**18,287**
JAN 2024	266	468,845	296 Days	685	58	254,947	150	3,058	1.43	202	200,955	3	9,200
FEB 2024	346	279,802	327 Days	933	1	311	0	2,171	0.78	336	276,287	1	100
MAR 2024	366	366,110	296 Days	10,951	0	0	23	7,142	2.01	352	344,622	4	3,395
APR 2024	281	255,867	292 Days	25,509	0	0	330	15,146	6.57	254	200,488	6	14,724
MAY 2024	432	674,934	277 Days	352,967	5	2,984	100	5,137	1.61	291	307,200	6	6,645
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	300	375,462	9	7,146
Sub-Totals:	**2,125**	**2,777,952**	**291 Days**	**737,697**	**64**	**258,243**	**603**	**35,787**	**2.01**	**1,735**	**1,705,015**	**29**	**41,211**
JUL 2024	263	254,014	329 Days	1,577-	1	111	210	6,539	2.56	0	0	256	248,940
AUG 2024	264	235,669	293 Days	1,186	0	0	111	8,276	3.53	0	0	251	226,207
SEP 2024	269	245,787	313 Days	3,594-	2	271	500	6,783	2.72	0	0	259	242,327
OCT 2024	248	275,157	308 Days	955	0	0	20	2,640	0.96	0	0	241	271,562
NOV 2024	197	189,331	438 Days	416	1	3,678	172	3,662	1.98	0	0	189	181,575
DEC 2024	141	143,087	467 Days	4,396	1	601	0	828	0.60	0	0	137	137,262
Sub-Totals:	**1,382**	**1,343,045**	**345 Days**	**1,783**	**5**	**4,661**	**1,013**	**28,728**	**2.15**	**0**	**0**	**1,333**	**1,307,874**
JAN 2025	129	155,238	505 Days	18,282	0	0	0	7,722	5.64	0	0	128	129,234
FEB 2025	58	44,824	506 Days	1,214	0	0	0	670	1.54	0	0	54	42,941
MAR 2025	98	122,167	516 Days	7,501	0	0	330	3,434	2.99	0	0	96	111,232
APR 2025	30	39,481	621 Days	1,262-	0	0	100	1,287	3.16	0	0	30	39,456
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	50	0	0	100	100	0.02	0	0	255	447,262
Sub-Totals:	**570**	**809,122**	**623 Days**	**25,785**	**0**	**0**	**530**	**13,212**	**1.69**	**0**	**0**	**563**	**770,124**
Grand Total	**9,789**	**11,280,109**	**335 Days**	**849,193**	**289**	**642,202**	**4,857**	**286,591**		**6,882**	**7,340,547**	**2,148**	**2,332,806**

Current Net Rate Is 3.72% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)

Detailed Performance Report

Moore County Physicians (Collections)

Report Period Covering 06/01/2025 Through 06/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							**0**					**6**	**1,516**
JUL 2022	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
AUG 2022	263	35,802	245 Days	0	3	227	0	468	1.31	257	35,107	0	0
SEP 2022	553	90,810	269 Days	0	5	833	0	1,374	1.53	538	88,603	0	0
OCT 2022	271	57,289	261 Days	0	4	602	0	1,788	3.15	263	54,899	0	0
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
Sub-Totals:	**1,575**	**252,038**	**266 Days**	**0**	**17**	**3,293**	**0**	**4,654**	**1.87**	**1,536**	**244,091**	**0**	**0**
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
Sub-Totals:	**1,134**	**179,309**	**288 Days**	**1,356**	**8**	**3,932**	**0**	**796**	**0.46**	**1,117**	**173,225**	**0**	**0**
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	178	30,922	4	265
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
Sub-Totals:	**1,273**	**205,401**	**290 Days**	**0**	**12**	**2,098**	**0**	**3,227**	**1.59**	**1,247**	**199,812**	**4**	**265**
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	277	46,344	1	13
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	270	48,737	1	20
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	149	24,851	2	328
Sub-Totals:	**1,037**	**201,860**	**315 Days**	**0**	**1**	**71**	**0**	**1,908**	**0.95**	**1,018**	**199,520**	**4**	**361**
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	0	0	131	21,342
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	0	0	171	27,039
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	0	0	185	29,050
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	0	0	149	23,187
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	0	0	108	11,888
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	**748**	**112,938**	**337 Days**	**0**	**3**	**314**	**0**	**118**	**0.11**	**0**	**0**	**744**	**112,505**
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	50	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
Sub-Totals:	**341**	**73,977**	**551 Days**	**0**	**0**	**0**	**50**	**88**	**0.12**	**0**	**0**	**339**	**73,889**
Grand Total	**6,108**	**1,025,523**	**308 Days**	**1,356**	**41**	**9,709**	**50**	**10,790**		**4,918**	**816,647**	**1,097**	**188,537**

Current Net Rate Is 0.40% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)