



# Moore County Hospital District

Finance Committee





# Agenda

- Construction Update
- Monthly Presentation

# Volume - Month to Date

	March MTD				
	CY	PY	Var %	Bud	Var %
Admits	78	91	-14%	92	-16%
Patient Days	216	260	-17%	151	43%
ALOS	2.77	2.86	-3%	1.63	70%
Hosp & MNRC Adj Pat Days	8,310	9,580	-13%	7,968	4%
ER Visits	807	661	22%	626	29%
Surgeries	79	91	-13%	91	-13%
Observations	89	58	53%	56	59%
OP Visits	1,113	2,857	-61%	2,646	-58%
Births	33	28	18%	17	89%
Nursing Home Days	1,141	1,093	4%	952	20%
Clinic Visits	2,141	3,498	-39%	3,684	-42%

# Volume - Year to Date

	March YTD				
	CY	PY	Var %	Bud	Var %
Admits	609	642	-5%	555	10%
Patient Days	1,809	1,785	1%	1,586	14%
ALOS	2.97	2.78	7%	3.63	-18%
Hosp & MNRC Adj Pat Days	87,464	71,385	23%	65,676	33%
ER Visits	6,356	6,136	4%	5,617	13%
Surgeries	900	821	10%	776	16%
Observations	645	519	24%	583	11%
OP Visits	21,870	24,160	-9%	21,623	1%
Births	283	262	8%	238	19%
Nursing Home Days	9,749	9,178	6%	8,262	18%
Clinic Visits	29,533	30,491	-3%	30,379	-3%

# Revenue - Month to Date

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	March MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,411	1,172	20%	1,457	-3%
OP Revenue	7,059	8,097	-13%	7,893	-11%
Gross Revenue	8,470	9,268	-9%	9,349	-9%
Revenue Deductions	3,230	3,914	-17%	4,862	-34%
Bad Debt	982	1,596	-38%	327	200%
Net Patient Revenue	4,259	3,759	13%	4,160	2%
NPR per APD	512	392	31%	522	-2%
Other Revenue	(978)	593	-265%	493	-298%
Net Operating Revenue	3,280	4,352	-25%	4,654	-30%
NOR % of Gross Revenue	39%	47%	-18%	50%	-22%

# Revenue - Year to Date

	March YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	10,504	11,347	-7%	10,647	-1%
OP Revenue	68,986	62,537	10%	60,374	14%
Gross Revenue	79,491	73,884	8%	71,021	12%
Revenue Deductions	37,822	38,232	-1%	36,931	2%
Bad Debt	7,901	4,273	85%	2,486	218%
Net Patient Revenue	33,768	31,379	8%	31,604	7%
NPR per APD	386	440	-12%	481	-20%
Other Revenue	9,268	9,759	-5%	8,915	4%
Net Operating Revenue	43,036	41,138	5%	40,519	6%
NOR % of Gross Revenue	54%	56%	-3%	57%	-5%

# Expenses - Month to Date

	March MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	2,382	2,884	17%	3,088	23%
Per APD	287	301	5%	387	26%
Supplies	488	394	-24%	440	-11%
Per APD	59	41	-43%	55	-6%
Physician Fees	381	363	-5%	369	-3%
Per APD	46	38	-21%	46	1%
Other Expenses	966	835	-16%	1,036	7%
Per APD	116	87	-33%	130	11%
Total Operating Expenses	4,217	4,476	6%	4,933	15%
Per APD	507	467	-9%	619	18%



# Expenses - Year to Date

	March YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	24,018	23,166	-4%	21,700	-11%
Per APD	275	325	15%	330	17%
Supplies	3,999	3,684	-9%	3,370	-19%
Per APD	46	52	11%	51	11%
Physician Fees	3,782	3,427	-10%	2,905	-30%
Per APD	43	48	10%	44	2%
Other Expenses	8,715	7,441	-17%	7,264	-20%
Per APD	100	104	4%	111	10%
Total Operating Expenses	40,515	37,718	-7%	35,238	-15%
Per APD	463	528	12%	537	14%



# Margin - Month to Date

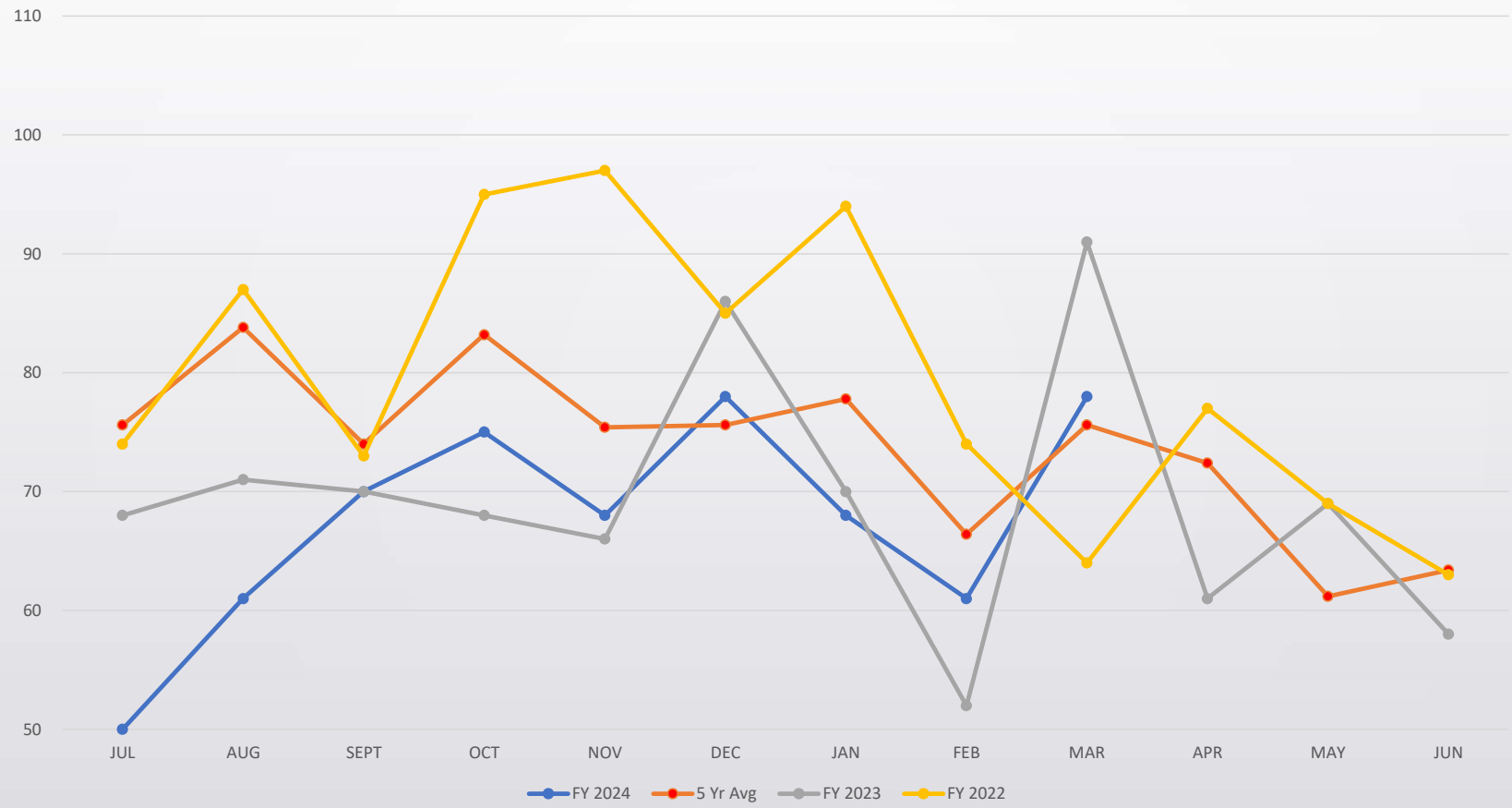
	March MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	(937)	(124)	654%	(279)	236%
EBITDA Margin	-29%	-3%	900%	-6%	376%
Depr, Interest & Taxes	385	379	-2%	423	9%
Non Operating Revenue	85	50	69%	56	52%
Net Income (Loss)	(1,237)	(453)	173%	(646)	92%
Net Income Margin	-38%	-10%	262%	-14%	172%

# Margin - Year to Date

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	March YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	2,521	3,420	-26%	5,281	-52%
EBITDA Margin	6%	8%	-30%	13%	-55%
Depr, Interest & Taxes	3,424	3,351	-2%	2,952	-16%
Non Operating Revenue	1,439	1,287	12%	447	222%
Net Income (Loss)	536	1,356	-60%	2,777	-81%
Net Income Margin	1%	3%	-62%	7%	-82%

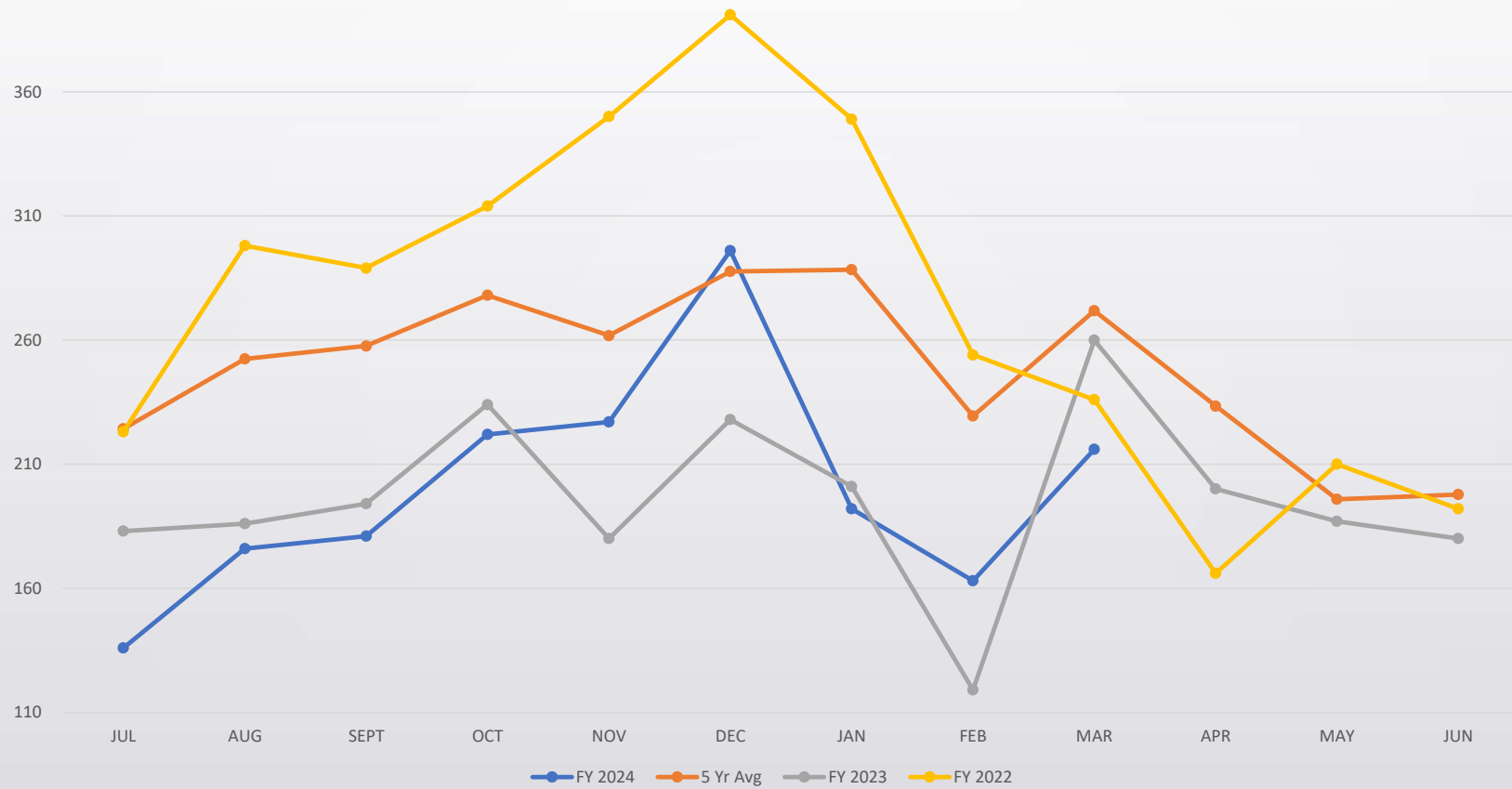
# Admissions



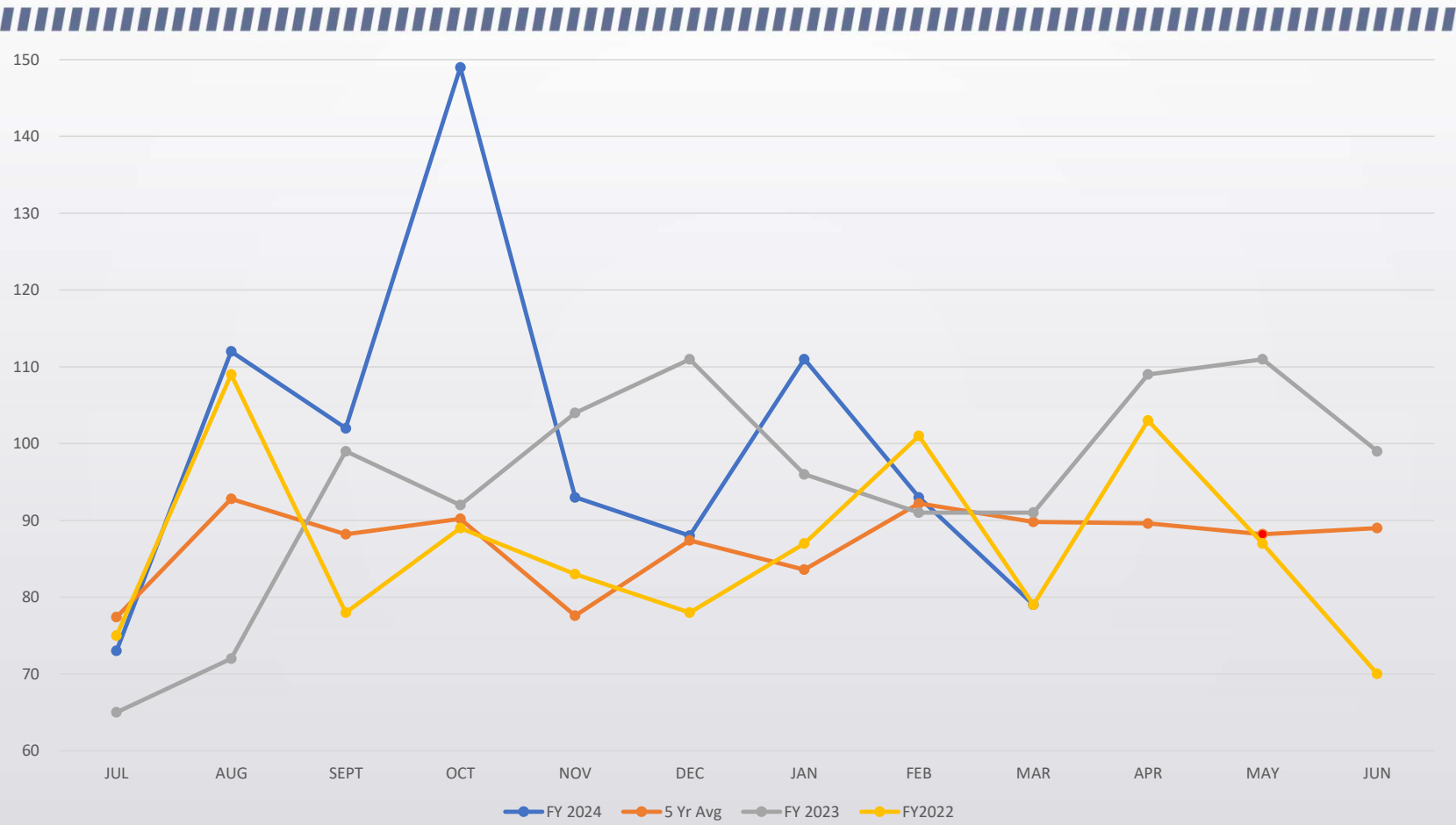
# Admissions by Physician

	Avg												Total	Avg	Avg
	PY	Mth	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	CY	Mth	Diff	
FP/IM	764	64	49	59	69	74	65	75	65	59	72	550	61	-3	
Previous Providers	77	6										0	0	-6	
Aldeen, Mohammed						2	8	6	3	12	5				
Apolinario, Joseph	11	1	4		4	9	3	7	2	4		33	4	3	
Apolinario, Ralph	0	0		7								7	1	1	
Bella, Gasin MD	94	8		10	11	9	13	9	6	12	18	88	10	2	
Belay, Tilahun	15	1	1	8	5	3	9	4	6	1	2	39	4	3	
Bhula, Jiten	41	3	2		8	14	19	23	14		10	90	10	7	
Bunch, Chris MD	125	10	11	14	12	12			12	6	3	70	8	-3	
Desantis, James	114	10	12	3	9	14	2	5	10	9	11	75	8	-1	
Dewitt, Blake	31	3			3	1		2			1	7	1	-2	
Flores, Antonio					1										
Hailey, Amaha	94	8		1								1	0	-8	
Hatch, William	119	10	19	3				11	1	1	6	41	5	-5	
Knight, Lauren	19	2		9	9	6		4	5	12	9	54	6	4	
Rybka, Denys	24	2		4	7	4	11	4	6	2	7	45	5	3	
General Surgery	9	1	0	1	1	0	0	0	0	0	0	2	0	-1	
Agle, Steven MD	9	1		1	1							2	0	-1	
Orthopedics	20	2	1	2	1	0	1	3	1	3	4	16	2	0	
Riley, Renee	20	2	1	2	1		1	3	1	3	4	16	2	0	
Obstetrics	372	31	23	33	37	37	32	30	34	25	35	286	32	1	
Diehlmann, Stephanie MD	124	10	4	7	11	13	8	10	7	3	11	74	8	-2	
Jester, Shaun DO	110	9	6	10	11	22	9	4	11	11	13	97	11	2	
Mitchell, Jordan MD	138	12	13	16	15	2	15	16	16	11	11	115	13	1	
Podiatry	0	0	0	0	0	1	0	0	0	0	0	1	0	0	
Higgins, Eric DPM	0	0				1						1	0	0	
<b>Total</b>	<b>1,165</b>	<b>97</b>	<b>73</b>	<b>95</b>	<b>108</b>	<b>112</b>	<b>98</b>	<b>108</b>	<b>100</b>	<b>87</b>	<b>111</b>	<b>855</b>	<b>95</b>	<b>-2</b>	

# Patient Days



# Surgeries



# Surgeries by Surgeon

		Avg										Total	Avg	Avg
	PY	Mos.	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	CY	Mos.	Diff
General Surgery	532	44	35	53	52	76	45	36	59	53	38	447	50	5
Agle, Steven	532	44	35	53	52	76	45	36	59	53	38	447	50	5
Orthopedics	211	18	17	18	18	35	21	29	26	15	19	198	22	4
Riley, Renee	211	18	17	18	18	35	21	29	26	15	19	198	22	4
Obstetrics	191	16	14	16	18	23	18	13	18	16	11	147	16	0
Jester, Shaun DO	65	5	7	3	4	15	9	4	7	5	5	59	7	1
Mitchell, Jordan	100	8	6	12	8	4	8	9	10	10	6	73	8	(0)
Diehlmann, Stephanie	26	2	1	1	6	4	1		1	1	-	15	2	(1)
Podiatry	99	8	1	9	12	12	8	10	6	8	8	74	8	(0)
Higgins, Eric	99	8	1	9	12	12	8	10	6	8	8	74	8	(0)
Other	67	6	6	16	2	3	1	-	2	1	3	34	5	(1)
Moore, Shane	56	5	5	10		-	-					15	2	(3)
Kordestani, Rouzbeh	6	1		5	1	3	1		2	1	3	16	2	2
Heffel, Dominic	2	0	1	1	1	-	-					3	0	0
Atha, James	3	0				-	-					-	-	(0)
<b>Total</b>	<b>1,100</b>	<b>92</b>	<b>73</b>	<b>112</b>	<b>102</b>	<b>149</b>	<b>93</b>	<b>88</b>	<b>111</b>	<b>93</b>	<b>79</b>	<b>900</b>	<b>101</b>	<b>9</b>



# ER Visits



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
ER VISITS	703	724	691	717	694	767	692	730	808	6,526
EDCLOP	47	30	49	19	19	10	8	11	27	220
Total Visits	750	754	740	736	713	777	700	741	835	6,746
Admits to IP	9	6	9	7	3	5	4	13	12	68
Placed in Obs	49	43	49	55	63	63	67	39	52	480
Day Surgery	-	3	1	6	2	-	6	1	4	23
TOTAL MCHD	58	52	59	68	68	68	77	53	68	571
% placed in MCHD	8.25%	7.18%	8.54%	9.48%	9.80%	8.87%	11.13%	7.26%	8.42%	8.75%
% Admitted	1.28%	0.83%	1.30%	0.98%	0.43%	0.65%	0.58%	1.78%	1.49%	1.04%
Transfers (Medical)	35	45	41	44	36	48	23	36	34	342
Transfers (BH)	4	5	3	7	4	3	6	2	4	38
Total Transfers	39	50	44	51	40	51	29	38	38	380
% Transferred	5.55%	6.91%	6.37%	7.11%	5.76%	6.65%	4.19%	5.21%	4.70%	6%
%admit + % trans	14%	14%		17%	16%	16%	15%	12%	13%	15%
Screen Outs	47	49	40	43	42	60	45	76	73	475
Screen Outs%	6.69%	6.77%	5.79%	6.00%	6.05%	7.82%	6.50%	10.41%	9.03%	7.28%
MCHD L/D	26	47	50	43	39	35	32	33	44	349
LWT	2	2	2	3	-	2	2	4	4	21
Elopement	-	-	-	-	-	-	-	-	-	-
AMA	8	9	5	4	6	5	3	6	8	54
%AMA	1%	1%	1%	1%	1%	1%	0%	1%	1%	1%
EXPIRED	3	2	-	1	2	1	2	0	3	14

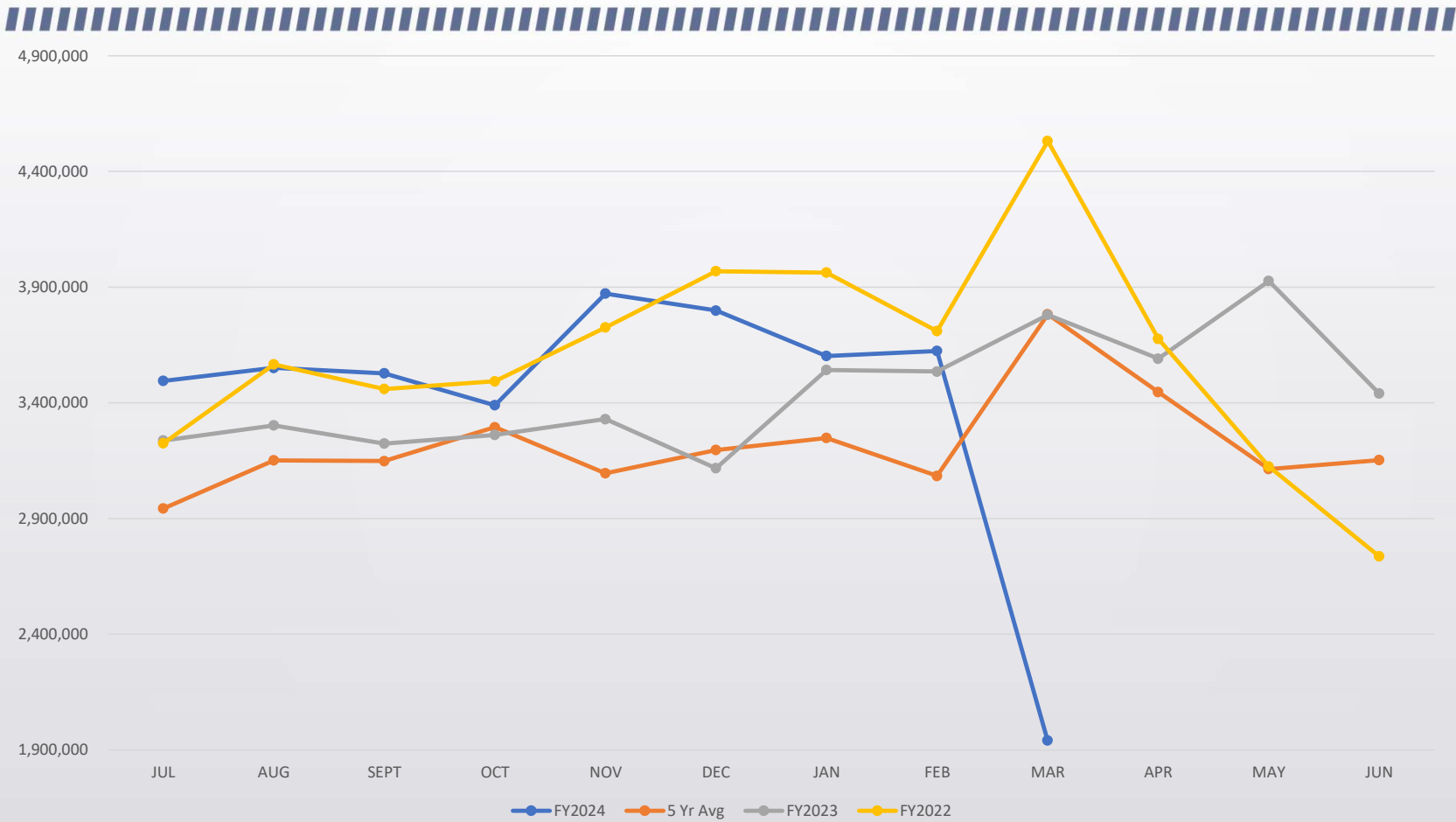
# Clinic Visits



# Clinic Visits by Practitioner

Clinics Volumes FY 2024	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Total
<b>General &amp; Oncology Surgery</b>										
Agle, Steven MD	82	91	78	64	56	60	84	71	41	627
King, Shannon NP	21	72	83	72	64	63	67	56	65	563
<b>TOTAL</b>	<b>103</b>	<b>163</b>	<b>161</b>	<b>136</b>	<b>120</b>	<b>123</b>	<b>151</b>	<b>127</b>	<b>106</b>	<b>1,190</b>
<b>MCFHC</b>										-
Corbin, Justin MD	232	405	242	422	214	72	286	274	237	2,384
Linley, Kelly PA	251	338	317	340	265	265	253	232	196	2,457
Strowd, Marciella NP	183	249	369	249	334	296	267	213	327	2,487
Cash, Charlotte NP	247	313	209	320	216	320	257	328	243	2,453
Hidalgo, Griselda NP	128	255	354	413	370	350	224	219	288	2,601
Stephens, Margaret NP- PRN	-	13	32	51	40	101	31	82	71	421
Trimble, Kori PA	58	-								58
<b>TOTAL</b>	<b>1,099</b>	<b>1,573</b>	<b>1,523</b>	<b>1,795</b>	<b>1,439</b>	<b>1,404</b>	<b>1,318</b>	<b>1,348</b>	<b>1,362</b>	<b>12,861</b>
<b>Foot Clinic</b>										
<b>Higgins, Eric P DO</b>	<b>139</b>	<b>293</b>	<b>193</b>	<b>230</b>	<b>226</b>	<b>150</b>	<b>218</b>	<b>222</b>	<b>177</b>	<b>1,848</b>
<b>Bone &amp; Joint</b>										
Riley, Renee MD	78	183	157	127	146	104	117	131	111	1,154
Warrillow, James PA	244	318	300	307	256	258	250	248	246	2,427
Agle, Trisha PA	81	45	78	69	98	48	60	62	33	574
<b>TOTAL</b>	<b>403</b>	<b>546</b>	<b>535</b>	<b>503</b>	<b>500</b>	<b>410</b>	<b>427</b>	<b>441</b>	<b>390</b>	<b>4,155</b>
<b>Internal Medicine</b>										
Apolinario, Ralph, MD	265	316	244	263	197	230	276	235	236	2,262
Patel, Prynka MD	-	-	165	178	212	161	194	170	209	1,289
Kelly Linley PA- PRN	39	79	-	-	-					118
Stevens, Margaret NP - PRN	-	64	-	-	-					64
<b>TOTAL</b>	<b>304</b>	<b>459</b>	<b>409</b>	<b>441</b>	<b>409</b>	<b>391</b>	<b>470</b>	<b>405</b>	<b>445</b>	<b>3,733</b>
<b>OB/GYN</b>										
Dielhmann, Stephanie, MD	119	121	117	135	97	106	119	105	112	1,031
Jester, Shaun DO	147	166	180	249	184	148	145	178	166	1,563
Mitchell, Jordan MD	265	304	191	169	243	218	275	223	213	2,101
<b>Total</b>	<b>531</b>	<b>591</b>	<b>488</b>	<b>553</b>	<b>524</b>	<b>472</b>	<b>539</b>	<b>506</b>	<b>491</b>	<b>4,695</b>
<b>Adult Medicine</b>										
Bella, Gasmin MD	60	126	95	128	88	94	105	115	94	905
Trimble, Kori PA	119	110	122	125	155	162	160	118	189	1,260
<b>Total</b>	<b>179</b>	<b>236</b>	<b>217</b>	<b>253</b>	<b>243</b>	<b>256</b>	<b>265</b>	<b>232</b>	<b>283</b>	<b>2,165</b>
<b>TOTAL VISITS</b>	<b>2,758</b>	<b>3,861</b>	<b>3,526</b>	<b>3,911</b>	<b>3,461</b>	<b>3,206</b>	<b>3,388</b>	<b>3,281</b>	<b>3,254</b>	<b>30,646</b>

# Cash Collections





## Reports Attached

- Balance Sheet
- Income Statement

Fiscal Calendar JULJUN

MOORE COUNTY HOSPITAL DISTRICT  
 STATEMENT OF FINANCIAL POSITION  
 PERIOD ENDING 03/31/24

	CURRENT MAR 2024	PRIOR FISCAL JUN 2023	PRIOR YEAR MAR 2023	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
<b>ASSETS</b>					
<b>CURRENTS ASSETS:</b>					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	14,639,016	16,666,239	18,311,206	(2,027,223)	(3,672,190)
CASH AND MARKETABLE SECURITIES - RESTRICTED	1,526,701	919,639	912,561	607,062	614,140
CASH AND CASH EQUIVALENTS:	16,165,717	17,585,878	19,223,767	(1,420,161)	(3,058,051)
PATIENT RECEIVABLES	26,076,305	18,144,649	21,228,295	7,931,657	4,848,010
PATIENT RECEIVABLE ALLOWANCES	(16,746,214)	(12,104,000)	(14,389,000)	(4,642,214)	(2,357,214)
PATIENT ACCOUNTS RECEIVABLE - NET	9,330,091	6,040,649	6,839,295	3,289,443	2,490,797
OTHER RECEIVABLES	1,049,378	381,103	(836,236)	668,275	1,885,615
INVENTORY	1,032,939	1,142,139	1,164,714	(109,201)	(131,776)
PREPAID EXPENSES	1,122,451	824,322	435,158	298,129	687,293
TOTAL OTHER CURRENT ASSETS	3,204,768	2,347,564	763,636	857,204	2,441,132
TOTAL CURRENT ASSETS	28,700,576	25,974,090	26,826,698	2,726,486	1,873,878
<b>OTHER ASSETS:</b>					
GASB 68 PENSION	3,413,660	3,413,660	9,973,141	0	(6,559,481)
GOODWILL	161,001	182,000	201,312	(20,999)	(40,311)
TOTAL OTHER ASSETS	3,574,661	3,595,660	10,174,453	(20,999)	(6,599,792)
<b>LAND, BUILDINGS AND EQUIPMENT:</b>					
LAND & IMPROVEMENTS	4,720,844	4,997,684	4,601,187	(276,841)	119,657
BUILDING & IMPROVEMENTS	41,832,797	49,813,174	49,351,708	(7,980,377)	(7,518,911)
FIXED EQUIPMENT	1,014,537	2,009,073	1,966,614	(994,535)	(952,077)
MAJOR MOVABLE EQUIPMENT	14,685,369	37,701,775	37,429,857	(23,016,405)	(22,744,488)
CONSTRUCTION IN PROGRESS	11,606,381	11,076,681	11,195,289	529,700	411,092
TOTAL LAND, BUILDING & EQUIPMENT	73,859,928	105,598,386	104,544,655	(31,738,458)	(30,684,728)
ACCUMULATED DEPRECIATION	(23,768,419)	(54,819,597)	(53,943,401)	31,051,178	30,174,982
LAND, BUILDINGS & EQUIPMENT - NET	50,091,509	50,778,789	50,601,254	(687,280)	(509,745)
TOTAL ASSETS	82,366,746	80,348,539	87,602,405	2,018,207	(5,235,659)



Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT  
 STATEMENT OF FINANCIAL POSITION  
 PERIOD ENDING 03/31/24**

	<b>CURRENT MAR 2024</b>	<b>PRIOR FISCAL JUN 2023</b>	<b>PRIOR YEAR MAR 2023</b>	<b>FISCAL YEAR VARIANCE</b>	<b>PRIOR YEAR VARIANCE</b>
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,240,697	1,074,737	1,054,620	(165,961)	(186,077)
PAYROLL & TAXES PAYABLE	1,629,242	2,758,478	1,792,002	1,129,236	162,760
OTHER CURRENT LIABILITIES	3,270,864	2,653,115	808,859	(617,750)	(2,462,005)
TOTAL CURRENT LIABILITIES	<u>6,140,803</u>	<u>6,486,329</u>	<u>3,655,481</u>	<u>345,526</u>	<u>(2,485,322)</u>
LONG TERM LIABILITIES - NOTES PAYABLE	<u>32,602,006</u>	<u>30,788,852</u>	<u>38,930,106</u>	<u>(1,813,153)</u>	<u>6,328,100</u>
LONG TERM LIABILITIES/DEBT	<u>32,602,006</u>	<u>30,788,852</u>	<u>38,930,106</u>	<u>(1,813,153)</u>	<u>6,328,100</u>
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	22,691,004	22,140,425	24,083,885	(550,579)	1,392,881
TOTAL FUND BALANCE, END OF PERIOD	<u>43,623,937</u>	<u>43,073,358</u>	<u>45,016,818</u>	<u>(550,579)</u>	<u>1,392,881</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>82,366,746</u>	<u>80,348,539</u>	<u>87,602,405</u>	<u>(2,018,207)</u>	<u>5,235,659</u>

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement  
 MAR 2024

	Month To Date			Year To Date						
	MTD Actual	MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,411,217	1,228,355	(182,862)	1,018,940	(392,277)	9,489,049	9,991,442	502,393	10,109,544	620,496
Outpatient Revenue	7,058,922	8,134,660	1,075,738	8,249,361	1,190,440	70,001,671	70,505,765	504,094	63,774,512	(6,227,159)
<b>Total Gross Patient Rev</b>	<b>8,470,139</b>	<b>9,363,015</b>	<b>892,876</b>	<b>9,268,301</b>	<b>798,162</b>	<b>79,490,720</b>	<b>80,497,207</b>	<b>1,006,487</b>	<b>73,884,057</b>	<b>(5,606,663)</b>
Deductions from Revenue:										
Medicare	975,853	1,075,167	(99,314)	854,371	121,482	9,658,431	9,242,561	415,870	8,560,800	1,097,631
Medicaid	342,147	280,478	61,669	369,332	(27,184)	2,442,246	2,411,103	31,143	2,581,540	(139,294)
Blue Cross	480,368	420,718	59,650	249,394	230,974	3,271,879	3,616,654	(344,775)	3,436,482	(164,603)
Commercial & HMO/PPO	1,056,505	2,243,827	(1,187,322)	1,831,827	(775,322)	15,259,302	19,288,825	(4,029,523)	16,013,456	(754,154)
Indigent & Charity W/O	147,468	747,943	(600,475)	379,894	(232,425)	4,949,244	6,429,609	(1,480,365)	5,512,312	(563,068)
Other	227,496	93,493	134,003	229,183	(1,686)	2,241,089	803,701	1,437,388	2,127,437	113,652
<b>Ttl Deduct From Revenue</b>	<b>3,229,838</b>	<b>4,861,626</b>	<b>(1,631,788)</b>	<b>3,913,999</b>	<b>(684,161)</b>	<b>37,822,192</b>	<b>41,792,453</b>	<b>(3,970,261)</b>	<b>38,232,027</b>	<b>(409,836)</b>
<b>Net Patient Care Rev</b>	<b>5,240,301</b>	<b>4,501,389</b>	<b>738,912</b>	<b>5,354,302</b>	<b>(114,001)</b>	<b>41,668,528</b>	<b>38,704,754</b>	<b>2,963,774</b>	<b>35,652,030</b>	<b>6,016,499</b>
Bad Debt W/O & AFDA	981,614	327,225	654,389	1,595,713	(614,099)	7,900,765	2,812,955	5,087,810	4,272,630	3,628,135
<b>Net Pat Rev less Bad Debt</b>	<b>4,258,686</b>	<b>4,174,164</b>	<b>84,522</b>	<b>3,758,589</b>	<b>500,097</b>	<b>33,767,763</b>	<b>35,891,799</b>	<b>(2,124,036)</b>	<b>31,379,399</b>	<b>2,388,364</b>
Other Operating Rev	(978,352)	493,355	1,471,707	592,958	1,571,310	9,268,304	9,408,550	140,246	9,725,599	457,295
<b>Net Operating Revenue</b>	<b>3,280,334</b>	<b>4,667,519</b>	<b>(1,387,185)</b>	<b>4,351,547</b>	<b>(1,071,213)</b>	<b>43,036,067</b>	<b>45,300,349</b>	<b>(2,264,282)</b>	<b>41,104,998</b>	<b>1,931,069</b>
Operating Expenses:										
Salaries & Wages	2,147,929	2,348,513	(200,584)	2,201,991	(54,062)	20,212,248	20,684,660	(472,412)	19,259,711	952,537
Employee Benefits	233,795	739,188	(505,393)	682,559	(448,763)	3,811,517	4,102,539	(291,022)	3,913,516	(101,999)
Physician Fees	381,313	368,954	12,359	363,481	17,832	3,782,083	3,273,883	508,200	3,427,379	354,704
Other Fees	554,202	483,510	70,692	440,627	113,575	4,163,751	3,961,797	201,954	3,965,434	198,317
Supplies	487,961	439,807	48,154	393,689	94,272	3,999,256	3,809,681	189,575	3,683,669	315,587
Repairs & Maintenance	(83,063)	41,392	(124,455)	40,044	(123,106)	459,537	360,816	98,721	370,397	89,141
Service Contracts	287,231	214,917	72,314	136,623	150,608	1,987,223	1,872,216	115,007	1,145,634	841,589
Utilities	55,273	77,155	(21,882)	72,680	(17,407)	647,817	689,234	(41,417)	593,061	54,757
Leases & Rentals	39,124	35,553	3,571	26,362	12,762	240,834	258,206	(17,372)	250,984	(10,150)
Other Expenses	31,727	92,521	(60,794)	53,198	(21,471)	576,784	594,600	(17,816)	587,575	(10,791)
Dues & Subscriptions	14,647	13,399	1,248	9,502	5,145	87,411	83,887	3,524	77,399	10,013
Travel/Education	25,461	24,180	1,281	22,710	2,751	164,133	182,171	(18,038)	141,632	22,501
Insurance	41,588	55,903	(14,315)	34,226	7,362	376,501	310,264	66,237	310,265	66,236
<b>Total Operating Expense</b>	<b>4,217,188</b>	<b>4,934,992</b>	<b>(717,804)</b>	<b>4,477,691</b>	<b>(260,503)</b>	<b>40,509,095</b>	<b>40,183,954</b>	<b>325,141</b>	<b>37,726,655</b>	<b>2,782,440</b>
<b>EBITDA</b>	<b>(936,854)</b>	<b>(267,473)</b>	<b>(669,381)</b>	<b>(126,144)</b>	<b>(810,710)</b>	<b>2,526,972</b>	<b>5,116,395</b>	<b>(2,589,423)</b>	<b>3,378,343</b>	<b>(851,371)</b>
Non Operating Expenses										
Depreciation/Amortizat	305,189	299,606	5,583	302,802	2,386	2,739,566	2,690,408	49,158	2,666,765	72,801
Interest Expense	74,552	120,933	(46,381)	74,552	0	670,968	671,187	(219)	671,187	(219)
Taxes	5,407	0	5,407	0	5,407	7,859	0	7,859	4,192	3,667
<b>OPERATING MARGIN</b>	<b>(1,322,002)</b>	<b>(688,012)</b>	<b>(633,990)</b>	<b>(503,499)</b>	<b>(818,504)</b>	<b>(891,421)</b>	<b>1,754,800</b>	<b>(2,646,221)</b>	<b>36,199</b>	<b>(927,620)</b>
Non Operating Revenue	84,814	55,904	(28,910)	50,333	(34,481)	1,439,344	503,136	(936,208)	1,286,808	(152,535)
<b>Net Income (Loss)</b>	<b>(1,237,188)</b>	<b>(632,108)</b>	<b>(605,080)</b>	<b>(453,166)</b>	<b>(784,023)</b>	<b>547,922</b>	<b>2,257,936</b>	<b>(1,710,014)</b>	<b>1,323,007</b>	<b>(775,085)</b>