



Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- Budget Presentation

Volume - Month to Date

3

	May MTD				
	CY	PY	Var %	Bud	Var %
Admits	71	54	 31%	68	 5%
Patient Days	263	151	 74%	221	 19%
ALOS	3.70	2.80	 32%	3.27	 13%
Hosp & MNRC Adj Pat Days	5,803	8,350	 -31%	8,991	 -35%
Swing Bed Days	147	57	 158%	78	 89%
ER Visits	695	729	 -5%	720	 -3%
Surgeries	107	110	 -3%	113	 -5%
Observations	70	81	 -14%	100	 -30%
OP Visits	3,309	3,278	 1%	2,725	 21%
Births	39	28	 39%	32	 23%
Nursing Home Days	966	1,016	 -5%	1,070	 -10%
Clinic Visits	2,999	3,429	 -13%	3,252	 -8%

Volume - Year to Date

4

	May YTD				
	CY	PY	Var %	Bud	Var %
Admits	716	729	 -2%	756	 -5%
Patient Days	2,111	2,164	 -2%	2,351	 -10%
ALOS	2.95	2.97	 -1%	3.63	 -19%
Hosp & MNRC Adj Pat Days	68,077	113,354	 -40%	116,306	 -41%
Swing Bed Days	839	820	 2%	944	 -11%
ER Visits	8,315	7,836	 6%	7,969	 4%
Surgeries	1,109	1,114	 0%	1,137	 -2%
Observations	861	793	 9%	826	 4%
OP Visits	37,259	32,528	 15%	28,602	 30%
Births	361	339	 6%	349	 3%
Nursing Home Days	10,410	11,791	 -12%	12,022	 -13%
Clinic Visits	37,466	37,636	 0%	38,051	 -2%

Revenue - Month to Date

5

	May MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	2,057	1,138	 81%	1,299	 58%
OP Revenue	7,657	7,005	 9%	8,642	 -11%
Gross Revenue	9,715	8,143	 19%	9,941	 -2%
Revenue Deductions	8,078	6,550	 23%	4,964	 63%
Bad Debt	(2,391)	(1,652)	 45%	705	 -439%
Net Patient Revenue	4,028	3,246	 24%	4,272	 -6%
NPR per APD	694	389	 79%	475	 46%
Other Revenue	16	(276)	 -106%	(47)	 -134%
Net Operating Revenue	4,044	2,969	 36%	4,225	 -4%
NOR % of Gross Revenue	42%	36%	 14%	42%	 -2%

Revenue - Year to Date

6

	May YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	19,281	11,962	 61%	13,038	 48%
OP Revenue	85,548	85,202	 0%	92,468	 -7%
Gross Revenue	104,829	97,164	 8%	105,507	 -1%
Revenue Deductions	57,203	48,543	 18%	52,710	 9%
Bad Debt	3,994	6,670	 -40%	7,382	 -46%
Net Patient Revenue	43,631	41,951	 4%	45,414	 -4%
NPR per APD	641	370	 73%	390	 64%
Other Revenue	11,709	9,710	 21%	10,535	 11%
Net Operating Revenue	55,341	51,660	 7%	55,949	 -1%
NOR % of Gross Revenue	53%	53%	 -1%	53%	 0%

Expenses - Month to Date

7

	May MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	3,157	2,556	 -23%	2,809	 -12%
Per APD	544	306	 -78%	312	 -74%
Supplies	428	500	 14%	544	 21%
Per APD	74	60	 -23%	61	 -22%
Physician Fees	324	388	 16%	442	 27%
Per APD	56	46	 -20%	49	 -14%
Other Expenses	1,050	761	 -38%	997	 -5%
Per APD	181	91	 -99%	111	 -63%
Total Operating Expenses	4,959	4,205	 -18%	4,792	 -3%
Per APD	855	504	 -70%	533	 -60%

Expenses - Year to Date

8

	May YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	32,006	29,224	 -10%	30,782	 -4%
Per APD	470	258	 -82%	265	 -78%
Supplies	4,948	4,931	 0%	5,303	 7%
Per APD	73	43	 -67%	46	 -59%
Physician Fees	4,277	4,325	 1%	4,672	 8%
Per APD	63	38	 -65%	40	 -56%
Other Expenses	10,858	10,432	 -4%	10,941	 1%
Per APD	159	92	 -73%	94	 -70%
Total Operating Expenses	52,089	48,913	 -6%	51,698	 -1%
Per APD	765	432	 -77%	445	 -72%

Margin - Month to Date

9

	May MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	(915)	(1,235)	-26%	(567)	61%
EBITDA Margin	-23%	-42%	-46%	-13%	69%
Depr, Interest & Taxes	377	373	-1%	398	5%
Non Operating Revenue	416	171	143%	165	152%
Net Income (Loss)	(877)	(1,437)	-39%	(800)	10%
Net Income Margin	-22%	-48%	-55%	-19%	15%

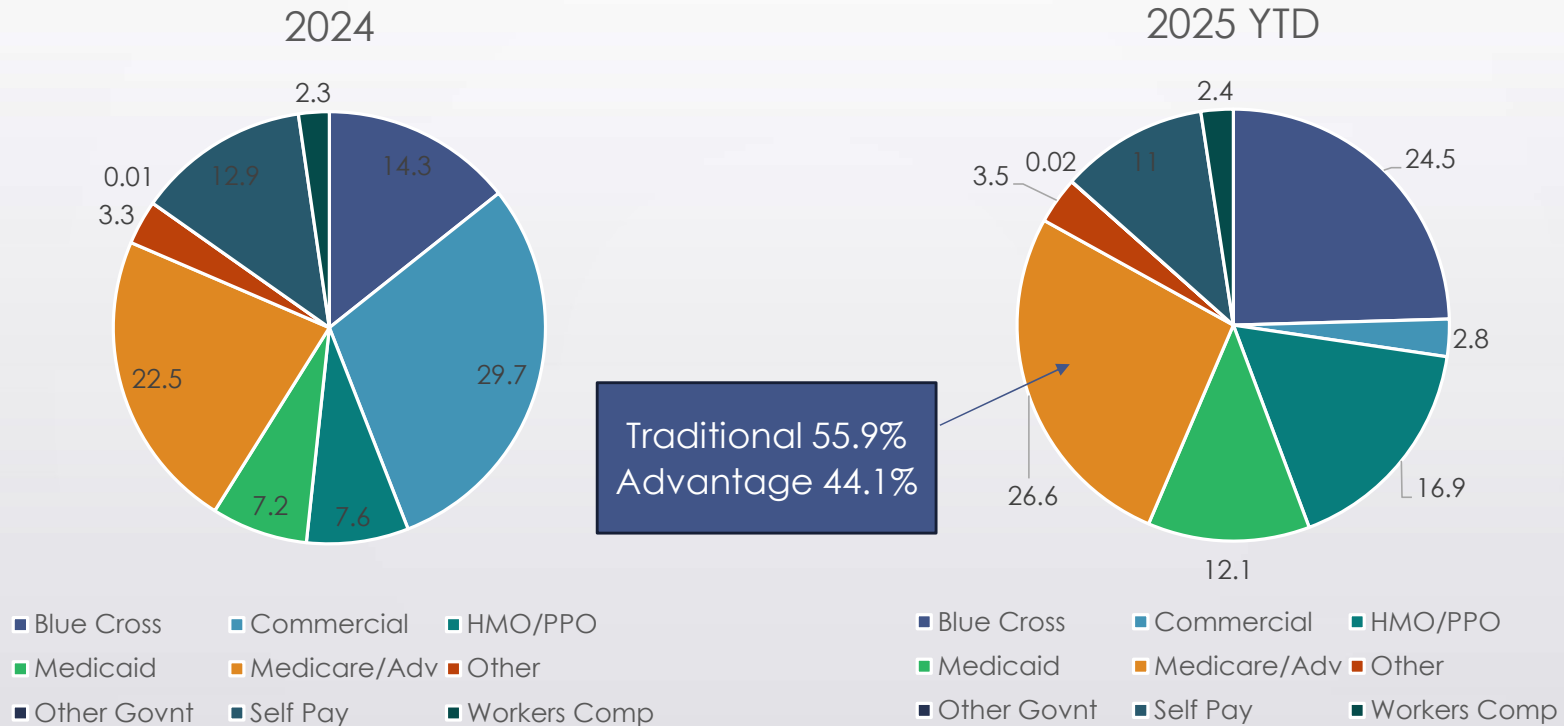
Margin - Year to Date

10

	May YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	3,252	2,748	18%	4,251	-24%
EBITDA Margin	6%	5%	10%	8%	-23%
Depr, Interest & Taxes	4,108	4,188	2%	4,375	6%
Non Operating Revenue	1,411	2,032	-31%	1,168	21%
Net Income (Loss)	555	592	-6%	1,044	-47%
Net Income Margin	1%	1%	-12%	2%	-46%

Payer Mix Updated 5/31/25

11



Admissions

12



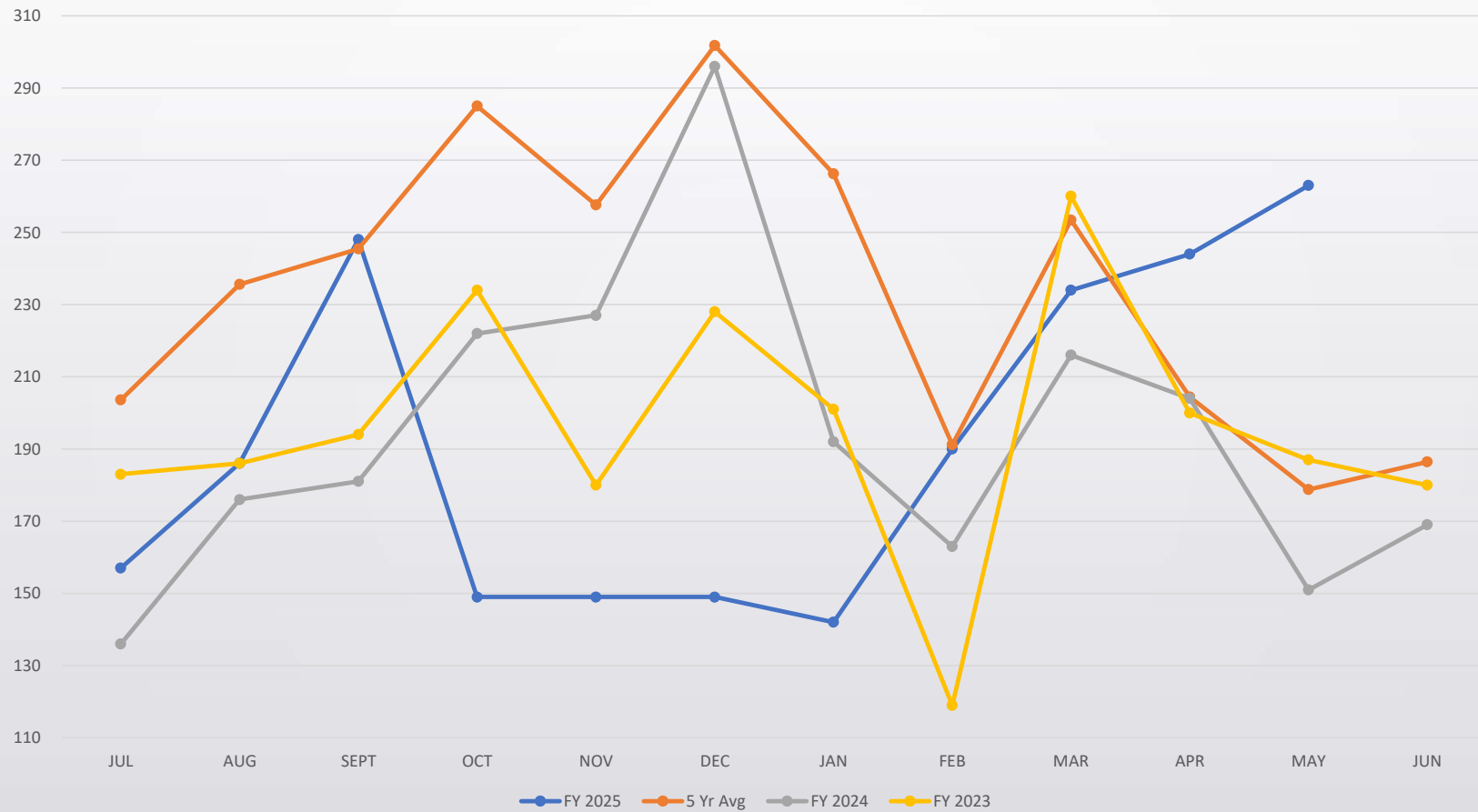
Admissions by Physician

13

	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	72	55	694	706
Aldeen, Mohammed	0	0	0	42
Apolinario, Joseph	5	12	67	56
Apolinario, Ralph	0	0	3	7
Bahaa Al Deen, Mohammed	2	0	20	0
Bella, Gasin MD	11	6	100	102
Belay, Tilahun	0	0	0	39
Bhula, Jiten	0	7	33	114
Bunch, Chris MD	0	12	13	91
Desantis, James	17	5	168	83
Dewitt, Blake	1	0	5	7
Flores, Antonio	2	1	17	4
Gustafson, Eric	0	0	16	0
Hailey, Amaha	0	0	0	1
Hatch, William	0	4	10	50
Herbert, Eric	0	0	0	0
Knight, Lauren	19	7	105	63
Morsch, James	15	0	70	0
Osayomore, Amadin	0	0	22	0
Patel, Bhaviniben	0	0	28	0
Patel, Priyanka	0	1	15	1
Penniman, Joshua	0	0	2	0
Rybka, Denys	0	0	0	45
General Surgery	0	0	3	2
Agle, Steven MD	0	0	3	2
Orthopedics	1	4	9	18
Riley, Renee	1	4	9	18
Obstetrics	37	35	368	343
Diehlmann, Stephanie MD	11	11	106	88
Jester, Shaun DO	9	13	106	119
Mitchell, Jordan MD	17	11	156	136
Podiatry	0	0	0	1
Higgins, Eric DPM	0	0	0	1
Total	110	94	1074	1070

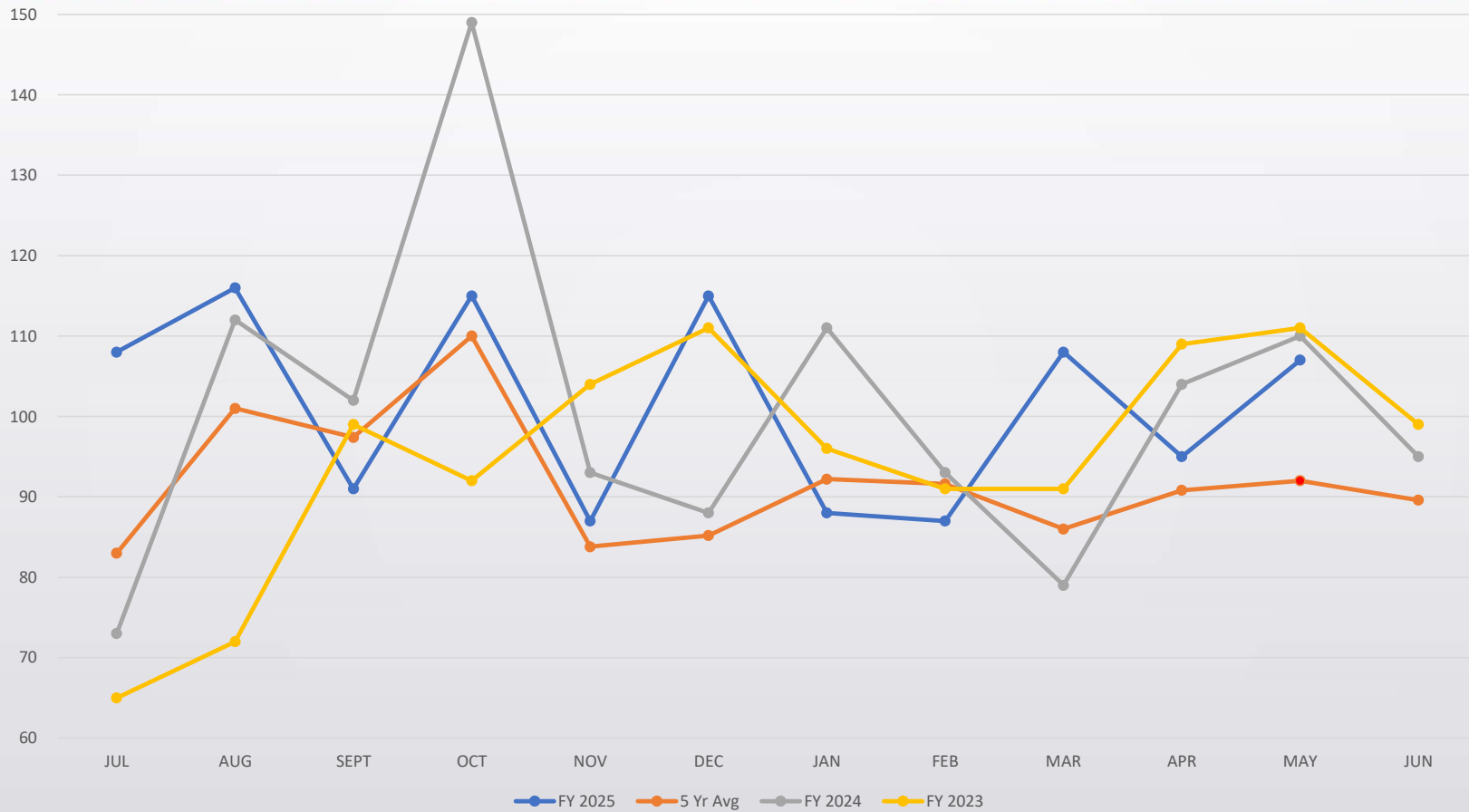
Patient Days

14



Surgeries

15



Surgeries by Surgeon

16

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	42	59	527	562
Agle, Steven	42	59	527	562
Orthopedics	24	22	227	241
Previous Provider	-	-	-	-
Riley, Renee	24	22	227	241
Obstetrics	25	16	209	178
Previous Provider	-	-	-	-
Jester, Shaun DO	7	5	71	68
Mitchell, Jordan	15	11	121	94
Diehlmann, Stephanie	3	-	17	16
Podiatry	6	9	65	91
Higgins, Eric	6	9	65	91
Other	11	4	88	42
Moore, Shane	11	1	88	16
Kordestani, Rouzbeh	-	3	-	23
Heffel, Dominic	-	-	-	3
Atha, James	-	-	-	-
Total	108	110	1,116	1,114

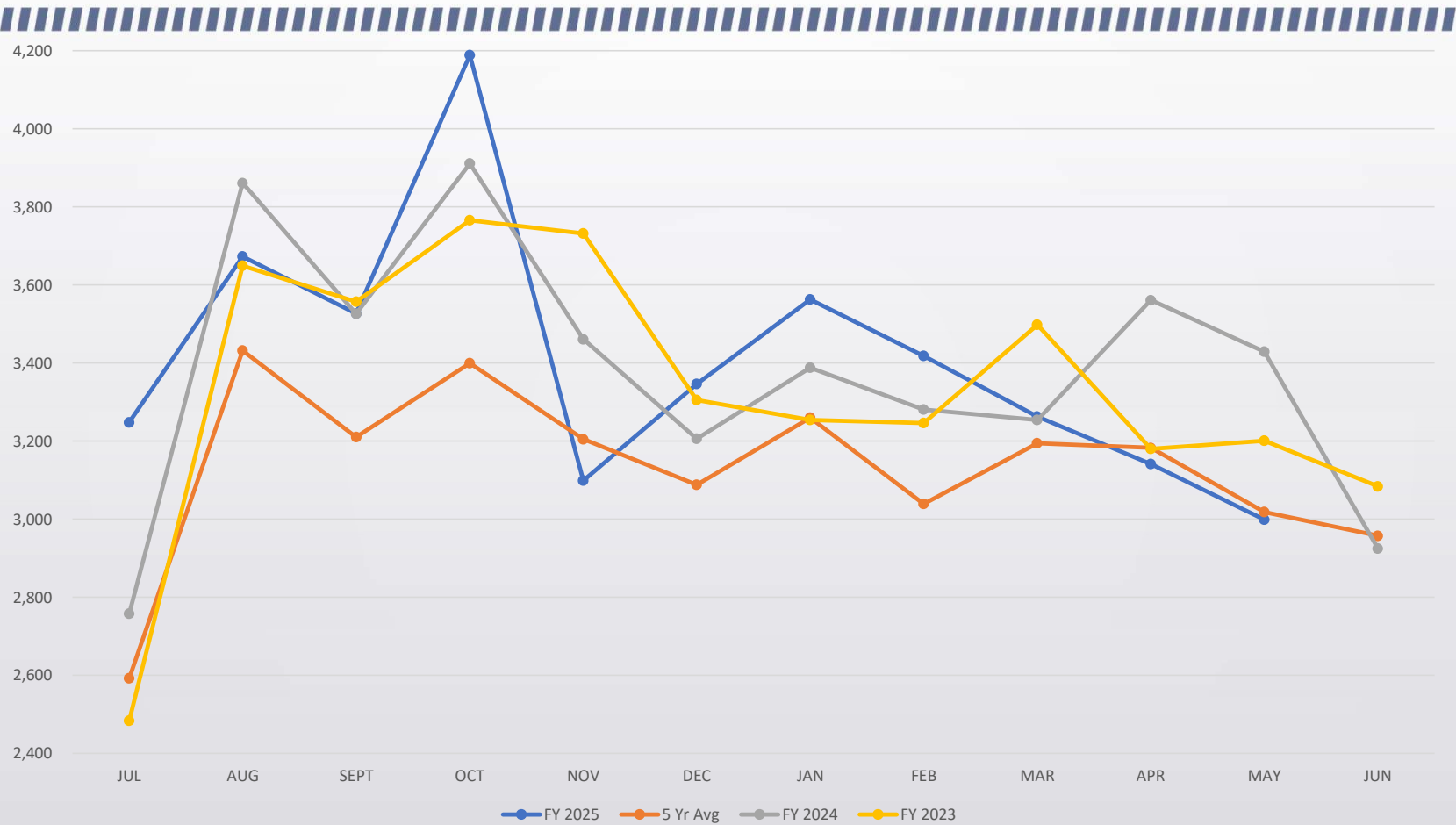
ER Visits

17



Clinic Visits

18



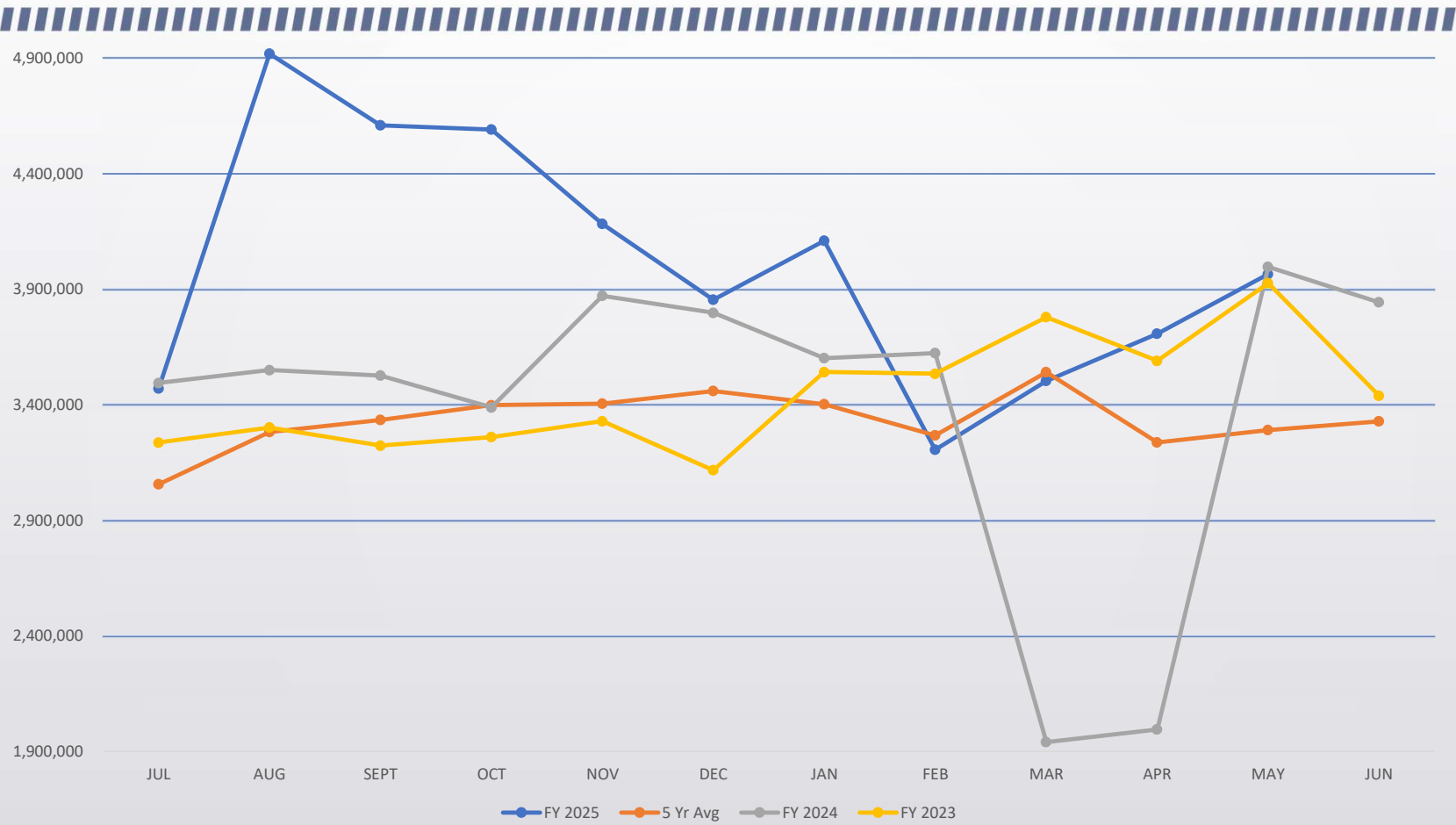
Clinic Visits by Practitioner

19

Clinics Volumes 2025	Month to Date		Year to Date	
General & Oncology Surgery	CY	PY	CY	PY
Agle, Steven MD	55	67	709	788
King, Shannon NP	99	113	838	748
TOTAL	154	180	1,547	1,536
MCFHC				
Corbin, Justin MD	201	264	2,705	2,947
Knight, Lauren MD	50	245	88	2,939
Linley, Kelly PA	229	231	2,734	3,018
Strowd, Marciella NP	96	249	2,503	2,783
Cash, Charlotte NP	234	173	2,895	3,075
Hildalgo, Griselda NP	171	49	2,308	536
Stephens, Margaret NP- PRN	171	-	1,219	58
Trimble, Kori PA	-	-	-	-
TOTAL	1,152	1,211	14,452	15,356
Foot Clinic				
Higgins, Eric P DO	224	237	2,368	2,362
Bone & Joint				
Riley, Renee MD	195	127	1,896	1,423
Warrillow, James PA	-	275	864	2,965
Agle, Trisha PA	162	51	2,015	724
Frasier, Shere	58	-	-	-
TOTAL	415	453	4,775	5,112
Internal Medicine				
Apolinario, Ralph, MD	266	262	2,927	2,729
Patel, Priyanka MD	-	189	2,112	1,722
Kelly Linley PA- PRN	81	-	81	118
Stevens, Margaret NP - PRN	-	-	-	64
TOTAL	347	451	5,120	4,633
OB/GYN				
Dielhmann, Stephanie , MD	113	125	1,286	1,266
Jester, Shaun DO	180	207	2,121	1,975
Mitchell, Jordan MD	265	287	3,075	2,668
Total	558	619	6,482	5,909
Adult Medicine				
Bella, Gasmin MD	-	122	826	1,153
Trimble, Kori PA	207	156	2,093	1,576
Total	207	278	2,919	2,729
TOTAL VISITS	3,057	3,429	37,663	37,637

Cash Collections

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Reports Attached

- Balance Sheet
- Income Statement



Budget Presentation

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 05/31/25**

	CURRENT MAY 2025	PRIOR FISCAL JUN 2024	PRIOR YEAR MAY 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	14,860,703	13,112,881	12,438,550	1,747,822	2,422,153
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,033,234	1,652,178	1,638,720	381,057	394,515
CASH AND CASH EQUIVALENTS:	16,893,937	14,765,059	14,077,269	2,128,879	2,816,668
PATIENT RECEIVABLES	25,592,900	25,507,333	31,311,570	85,567	(5,718,670)
PATIENT RECEIVABLE ALLOWANCES	(17,432,512)	(17,028,000)	(19,678,169)	(404,512)	2,245,656
PATIENT ACCOUNTS RECEIVABLE - NET	8,160,387	8,479,333	11,633,401	(318,946)	(3,473,014)
OTHER RECEIVABLES	341,793	447,308	226,313	(105,515)	115,480
INVENTORY	1,349,450	1,315,661	1,021,951	33,790	327,500
PREPAID EXPENSES	1,170,744	1,210,867	1,127,616	(40,123)	43,128
TOTAL OTHER CURRENT ASSETS	2,861,988	2,973,836	2,375,880	(111,848)	486,108
TOTAL CURRENT ASSETS	27,916,312	26,218,227	28,086,550	1,698,085	(170,238)
OTHER ASSETS:					
GASB 68 PENSION	2,509,905	2,509,905	3,413,660	0	(903,754)
GOODWILL	128,337	154,002	156,335	(25,665)	(27,998)
TOTAL OTHER ASSETS	2,638,242	2,663,907	3,569,995	(25,665)	(931,752)
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	4,720,844	4,720,844	4,720,844	0	0
BUILDING & IMPROVEMENTS	41,543,731	41,494,444	41,939,476	49,287	(395,745)
FIXED EQUIPMENT	1,011,849	965,845	1,014,537	46,004	(2,688)
MAJOR MOVABLE EQUIPMENT	15,652,731	14,570,256	14,864,940	1,082,475	787,791
CONSTRUCTION IN PROGRESS	11,730,834	11,536,376	11,534,173	194,459	196,662
TOTAL LAND, BUILDING & EQUIPMENT	74,659,989	73,287,765	74,073,970	1,372,224	586,019
ACCUMULATED DEPRECIATION	(28,029,695)	(24,789,220)	(24,473,882)	(3,240,475)	(3,555,813)
LAND, BUILDINGS & EQUIPMENT - NET	46,630,294	48,498,544	49,600,087	(1,868,251)	(2,969,794)
TOTAL ASSETS	77,184,848	77,380,678	81,256,632	(195,830)	(4,071,784)

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 05/31/25**

	CURRENT MAY 2025	PRIOR FISCAL JUN 2024	PRIOR YEAR MAY 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,071,131	1,513,579	682,071	442,448	(389,061)
PAYROLL & TAXES PAYABLE	3,122,589	2,883,420	1,868,068	(239,170)	(1,254,521)
OTHER CURRENT LIABILITIES	342,410	505,613	2,641,348	163,203	2,298,938
TOTAL CURRENT LIABILITIES	4,536,130	4,902,611	5,191,486	366,481	655,357
LONG TERM LIABILITIES - NOTES PAYABLE	31,473,970	31,858,713	31,996,460	384,743	522,490
LONG TERM LIABILITIES/DEBT	31,473,970	31,858,713	31,996,460	384,743	522,490
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	20,241,815	19,686,422	23,135,753	(555,394)	2,893,938
TOTAL FUND BALANCE, END OF PERIOD	41,174,748	40,619,355	44,068,686	(555,394)	2,893,938
TOTAL LIABILITIES AND FUND BALANCE	77,184,848	77,380,678	81,256,632	195,830	4,071,784

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
MAY 2025

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	2,957,370	1,298,896	(758,474)	1,138,117	(919,253)	19,280,641	13,038,191	(6,242,450)	11,961,800	(7,318,841)
Outpatient Revenue	7,657,289	8,642,471	985,182	7,005,193	(652,096)	85,548,086	92,468,362	6,920,276	85,201,856	(346,230)
Total Gross Patient Rev	9,714,659	9,941,367	226,708	8,143,310	(1,571,349)	104,828,727	105,506,553	677,826	97,163,656	(7,665,071)
Deductions from Revenue:										
Medicare	1,528,618	1,238,543	290,075	2,618,955	(1,090,336)	15,773,987	13,130,407	2,643,580	13,757,721	2,016,266
Medicaid	556,854	397,359	159,495	633,355	(76,501)	7,614,394	4,163,999	3,450,395	3,868,987	3,745,407
Blue Cross	1,047,661	452,689	594,972	1,166,411	(118,750)	12,575,139	4,790,534	7,784,605	5,115,882	7,459,258
Commercial & HMO/PPO	556,331	1,853,262	(1,296,931)	1,292,403	(736,072)	7,726,759	19,699,746	(11,972,987)	17,269,441	(9,542,682)
Indigent & Charity W/O	4,073,074	768,459	3,304,615	241,602	3,831,472	10,192,961	8,213,073	1,979,888	5,602,323	4,590,638
Other	315,488	253,940	61,548	596,986	(281,498)	3,320,140	2,712,449	607,691	2,928,318	391,822
Ttl Deduct From Revenue	8,078,026	4,964,252	3,113,774	6,549,711	1,528,314	57,203,379	52,710,208	4,493,171	48,542,671	8,660,708
Net Patient Care Rev	1,636,633	4,977,115	(3,340,482)	1,593,599	43,034	47,625,348	52,796,345	(5,170,997)	48,620,985	(995,637)
Bad Debt W/O & AFDA	(2,391,139)	705,006	(3,096,145)	(1,652,022)	(739,118)	3,993,994	7,382,144	(3,388,150)	6,670,384	(2,676,390)
Net Pat Rev less Bad Debt	4,027,772	4,272,109	(244,337)	3,245,620	782,152	43,631,354	45,414,201	(1,782,847)	41,950,601	1,680,753
Other Operating Rev	15,872	(47,063)	(62,935)	(276,409)	(292,280)	11,709,381	10,534,887	(1,174,494)	9,709,772	(1,999,609)
Net Operating Revenue	4,043,644	4,225,046	(181,402)	2,969,212	1,074,432	55,340,735	55,949,088	(608,353)	51,660,373	3,680,363
Operating Expenses:										
Salaries & Wages	2,668,475	2,372,357	296,118	2,230,524	437,952	26,893,916	25,983,502	910,414	24,636,102	2,257,814
Employee Benefits	488,730	436,185	52,545	325,926	162,804	5,111,691	4,798,033	313,658	4,588,108	523,583
Physician Fees	323,901	441,869	(117,968)	387,818	(63,917)	4,276,911	4,672,014	(395,103)	4,325,268	(48,357)
Other Fees	417,744	452,538	(34,794)	353,957	63,787	4,660,836	5,004,148	(343,312)	4,967,718	(306,882)
Supplies	428,420	544,274	(115,855)	499,861	(71,442)	4,948,377	5,303,119	(354,742)	4,930,715	17,662
Repairs & Maintenance	45,769	49,032	(3,263)	33,745	12,024	521,497	539,360	(17,863)	537,673	(16,175)
Service Contracts	220,300	258,693	(38,393)	199,674	20,627	2,969,186	2,781,386	187,800	2,448,202	520,984
Utilities	82,063	74,471	7,592	32,245	49,818	842,027	819,164	22,863	751,527	90,500
Leases & Rentals	24,617	27,195	(2,578)	15,272	9,345	272,268	299,164	(26,896)	278,139	(5,871)
Other Expenses	58,724	6,410	52,314	50,254	8,470	561,299	70,510	490,789	659,372	(98,073)
Dues & Subscriptions	114,502	6,657	107,845	14,462	100,040	306,245	73,938	232,307	123,246	182,999
Travel/Education	40,391	78,588	(38,197)	17,669	22,723	229,649	870,975	(641,326)	203,661	25,988
Insurance	45,470	43,667	1,803	43,225	2,245	495,156	482,658	12,498	462,951	32,206
Total Operating Expense	4,959,106	4,791,936	167,170	4,204,631	754,475	52,089,059	51,697,971	391,088	48,912,682	3,176,377
EBITDA	(915,462)	(566,890)	(348,572)	(1,235,419)	319,957	3,251,677	4,251,117	(999,441)	2,747,691	503,986
Non Operating Expenses										
Depreciation/Amortizat	300,908	321,993	(21,085)	298,637	2,271	3,266,140	3,541,554	(275,414)	3,357,795	(91,656)
Interest Expense	76,230	74,552	1,678	74,552	1,678	832,066	820,072	11,994	820,072	11,994
Taxes	0	1,173	(1,173)	0	0	9,499	12,901	(3,402)	9,879	(381)
OPERATING MARGIN	(1,292,600)	(964,608)	(327,992)	(1,608,608)	316,008	(856,027)	(123,410)	(732,617)	(1,440,056)	584,029
Non Operating Revenue	415,577	164,784	(250,793)	171,289	(244,289)	1,411,421	1,167,572	(243,849)	2,031,826	620,405
Net Income (Loss)	(877,023)	(799,824)	(77,199)	(1,437,320)	560,297	555,394	1,044,162	(488,768)	591,770	(36,377)

**Moore County Hospital District
Balance Sheet
FY 2025**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Assets:												
Current Assets:												
Cash	12,576,079	10,967,166	13,005,358	13,116,392	13,891,677	13,129,277	13,718,698	16,544,879	16,188,049	15,726,742	14,860,703	
Marketable Securities	1,657,015	1,661,814	1,676,336	1,678,039	1,678,696	2,014,350	2,015,931	2,017,207	2,030,069	2,031,139	2,033,234	
Total Cash & Cash Equiv	14,233,094	12,628,979	14,681,694	14,794,431	15,570,373	15,143,627	15,734,629	18,562,086	18,218,117	17,757,881	16,893,937	-
Patient A/R	28,012,461	27,222,879	26,875,437	26,881,374	25,986,135	24,089,337	24,224,687	25,983,216	26,733,759	27,900,273	25,592,900	
A/R Allowances	(16,860,781)	(18,643,172)	(18,458,722)	(18,827,502)	(17,770,396)	(16,473,857)	(16,406,174)	(17,961,633)	(18,433,976)	(19,731,976)	(17,432,512)	
Net Patient A/R	11,151,680	8,579,707	8,416,715	8,053,872	8,215,739	7,615,480	7,818,512	8,021,583	8,299,783	8,168,297	8,160,387	-
	39.8%	31.5%	31.3%	30.0%	31.6%	31.6%	32.3%	30.9%	31.0%	29.3%	31.9%	#DIV/0!
Other Assets:												
Other Receivables	271,388	1,034,901	215,026	729,314	640,753	2,019,748	4,082,053	1,533,798	296,863	187,265	341,793	
Inventory	1,315,594	1,041,550	1,031,233	1,008,414	1,021,552	1,339,127	1,344,326	1,357,858	1,351,412	1,353,725	1,349,450	
Prepays	1,169,785	1,024,515	1,181,791	1,000,395	888,781	1,073,540	907,315	766,975	1,412,667	1,213,103	1,170,744	
Total Other Current Assets	2,756,767	3,100,965	2,428,049	2,738,123	2,551,086	4,432,416	6,333,694	3,658,630	3,060,942	2,754,094	2,861,988	-
Total Current Assets	28,141,541	24,309,651	25,526,459	25,586,426	26,337,198	27,191,523	29,886,835	30,242,300	29,578,843	28,680,272	27,916,312	-
Other Assets	2,661,574	2,659,241	2,656,908	2,654,575	2,652,241	2,649,908	2,647,575	2,645,242	2,642,909	2,640,575	2,638,242	
Property, Plant & Equip	73,316,004	74,213,777	74,449,557	74,561,246	74,571,704	73,775,394	73,966,257	74,166,895	74,426,282	74,539,682	74,659,989	
Accum Deprec	(25,085,210)	(25,380,184)	(25,673,314)	(25,965,173)	(26,256,994)	(26,548,113)	(26,839,914)	(27,133,354)	(27,433,703)	(27,731,120)	(28,029,695)	
Net Property, Plant & Equip	48,230,794	48,833,593	48,776,243	48,596,074	48,314,710	47,227,281	47,126,344	47,033,541	46,992,579	46,808,562	46,630,294	-
Totals Assets	79,033,909	75,802,485	76,959,610	76,837,074	77,304,149	77,068,712	79,660,753	79,921,083	79,214,331	78,129,409	77,184,848	-
Current Liabilities:												
A/P	1,341,406	1,199,086	1,123,013	1,167,009	1,099,541	1,332,414	1,157,489	1,362,592	1,366,461	1,225,598	1,071,131	
Payroll & Taxes Payable	3,061,043	2,296,801	2,467,831	2,805,434	2,909,593	2,748,283	2,070,594	2,105,189	2,412,605	2,709,306	3,122,589	
Other Current Liabilities	533,102	538,978	458,843	503,939	407,204	336,969	371,289	336,325	336,324	341,821	342,410	
Total Current Liabilities	4,935,550	4,034,865	4,049,686	4,476,382	4,416,338	4,417,666	3,599,372	3,804,106	4,115,389	4,276,726	4,536,130	-
Long Term Liabilities/Debt	31,933,265	31,899,292	31,973,844	32,197,610	31,874,799	31,734,989	31,798,064	31,664,643	31,731,940	31,800,912	31,473,970	
Fund Balance	42,165,094	39,868,328	40,936,080	40,163,082	41,013,012	40,916,057	44,263,318	44,452,334	43,367,002	42,051,771	41,174,748	
Total Liabilities & Fund Balance	79,033,909	75,802,485	76,959,610	76,837,074	77,304,149	77,068,712	79,660,753	79,921,083	79,214,331	78,129,409	77,184,848	-
Days Cash on Hand	90.33	74.59	88.23	88.20	93.97	90.41	93.98	111.82	109.34	106.24	100.62	-
Current Ratio	5.70	6.02	6.30	5.72	5.96	6.16	8.30	7.95	7.19	6.71	6.15	-
Average Age of Plant	2,596.81	(16,852.71)	(25,571.03)	(34,482.30)	(43,587.31)	12,788.11	2,030.16	2,063.06	2,166.05	2,432.81	2,704.90	-
Average Payment Period	16.35	13.16	12.62	13.06	12.53	15.08	13.20	15.63	15.62	14.00	12.23	-
Debt to Equity Ratio	43.10%	44.45%	43.85%	44.50%	43.73%	43.68%	41.81%	41.60%	42.25%	43.06%	43.32%	0.00%
Debt Service Coverage (ytd)	74.21	(5.61)	5.45	1.67	2.39	2.34	4.74	3.94	3.05	2.23	1.76	-
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net a/r as a % of gross a/r	39.81%	31.52%	31.32%	29.96%	31.62%	31.61%	32.27%	30.87%	31.05%	29.28%	31.89%	0.00%
Annualized factors												
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30

Moore County Hospital District
Balance Sheet
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4420810	5134919	4514471	4853967	4421679	5002926	4716391	4371215	4840165	4853413	4959106	0	73,679,828
Salaries and Wages	2298002	2459744	2303518	2474278	2316492	2597058	2542889	2199469	2488148	2545844	2668475	0	26893917
Depreciation Expense	805	-1056	0	0	0	1289	7730	0	731	0	0	0	14,249
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	298323	296880	295463	294192	294155	293879	294134	295774	302682	299750	300908	0	4,899,210
Taxes	74552	74552	74552	74552	75784	74552	75822	78932	76282	76256	76230	0	1,248,099
Total Margin	1545739	-2697414	1067752	-772998	849930	303692	3347261	189017	-1085332	-1315230	-877023	0	7,180,085
Month costs for:													
Days cash on hand	4792880	5507407	4884486	5222711	4791618	5370068	5078617	4745921	5218398	5229419	5336244	0	79827136.5
Debt service coverage	1844867	-556723	806492	327686	1471771	2070631	5719756	6204547	5422628	4407148	3831033	3831033	15924576.09
Average Payment period	2495683	3046607	2580968	2748433	2475126	2774299	2543458	2546452	2730981	2683575	2667769	0	52933219.5
Annualized costs for:													
Days cash on hand	57514560	61801722	60739092	61222452	60477844.8	61138340	61110492	60590562	60816141.33	61009830	61284838.91	56177769	6,652,261
Debt service coverage	22138404	-3340338	3225968	983058	3532250.4	4141262	9805296	9306820.5	7230170.667	5288577.6	4179308.727	3831033	15924576.09
Average Payment Period	29948196	33253740	32493032	32615073	32032360.8	32242232	31996412.57	31816539	31922676	31950698.4	31956382.91	29293351	
Calculation of:													
Days cash on hand	90.33	74.59	88.23	88.20	93.97	90.41	93.98	111.82	109.34	106.24	100.62	-	
Debt service coverage	74.2	-5.6	5.4	1.7	2.4	2.3	4.7	3.9	3.1	2.2	1.8	1.8	0.0
Average Payment Period	16.35	13.16	12.62	13.06	12.53	15.08	13.20	15.63	15.62	14.00	12.23	-	

EQUITY FINANCING	35.61%	32.07%	33.17%	33.30%	34.07%	35.28%	37.52%	37.84%	37.34%	36.71%	36.17%	#DIV/0!
CASH FLOW to TOTAL DEBT	67.17%	-129.29%	53.84%	9.24%	46.00%	29.07%	121.81%	35.77%	-1.57%	-5.28%	-2.03%	#DIV/0!

MCHD
Cash Accounts
As of May 31, 2025

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	2,921,851.70	0.2000%	
Accounts Receivable	HSB	9,703.92	0.2000%	
Accounts Payable	HSB	0.00	0.2000%	
MAAS Accounts Payable	HSB	99,414.32	0.2000%	
Legacy Accounts Payable	HSB	636.77	0.2000%	
Accounts Payable MAAS	HSB	-183,565.77	0.2000%	
Payroll Account	HSB	3.84	0.0500%	
Money Market Account	HSB	7,348,229.86	3.1000%	
Moore County Physician Group	HSB	48,036.25	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	640,244.87	4.4800%	12/27/25
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Operating CD -	FSBS	110,578.00	4.7000%	04/10/26
Petty Cash		4,645.05		
Total Unrestricted Funds		14,607,925.81		
Administrative Restricted Funds				
Hospital Construction Account	HSB	260,879.41		
Health Insurance Checking Account	HSB	19,561.10	0.0500%	
Hospice Patient Care Checking	HSB	114,573.48	0.0500%	
Hospice Volunteer Checking	HSB	8,693.67	0.0500%	
Hall Medford Scholarship Fund	HSB	69,797.30	0.0500%	
ER Education Fund	HSB	107.15	0.0500%	
MNRC Patient Activity Fund	HSB	4,193.76	0.0500%	
Catch A Falling Star Checking Account	HSB	5,354.12	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	513,441.08	4.4800%	12/27/25
CD 2020 BOND RESERVE FUND	HSB	770,692.59	4.4800%	12/27/25
CD TEXAS MUTUAL	HSB	15,000.00	5.4500%	
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	337,427.91		
Total Administrative Restricted Funds		2,236,445.57		
Grand Total		\$ 16,844,371.38		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of May 31, 2025

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	114,573.48	0.0500%	N/A	
Hospice Volunteer Checking	HSB	8,693.67	0.0500%	N/A	
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26	

TOTAL: 239,991.15

Jeff Turner, CEO	Date
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John Sharp, CFO	Date
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Katelyn Salcido, Controller	Date
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**Moore County Hospital District
Total P&L Analysis
FY 2025**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,636,939	1,802,726	1,772,704	1,469,061	1,287,712	1,335,192	1,390,611	1,530,596	1,649,139	1,917,502	1,913,132	-	17,705,314
Outpatient Revenue	8,036,596	7,773,389	7,833,364	8,575,289	7,338,484	7,171,055	7,657,504	7,224,650	7,598,473	8,522,698	7,650,785	-	85,382,287
Nursing Home Revenue	-	310,432	124,286	146,885	171,265	145,287	142,935	121,271	134,261	134,468	144,238	-	1,575,328
Home Health Revenue	-	-	-	(4,315)	-	-	-	-	-	-	-	-	(4,315)
Hospice Revenue	306	-	59,532	46,620	28,019	4,600	-	-	1,054	23,478	6,504	-	170,113
Total Patient Revenue	9,673,841	9,886,547	9,789,886	10,233,540	8,825,480	8,656,134	9,191,050	8,876,517	9,382,927	10,598,146	9,714,659	-	104,828,727
Deductions from Revenue, % of Gross Revenue Hospital w/1-100 beds** 3rd Qtr 2004	42.8%	44.2%	43.2%	48.8%	50.7%	72.5%	52.6%	50.1%	55.7%	57.8%	83.2%	0.0%	54.6% 51.5%
Total Operating Expenses	4,420,810	5,134,919	4,514,471	4,853,967	4,421,679	5,002,926	4,716,391	4,371,215	4,840,165	4,853,413	4,959,106	-	52,089,062
Labor & Benefit expense	2,594,406	2,948,965	2,785,668	2,917,727	2,696,611	3,120,262	2,981,379	2,688,122	3,110,657	3,004,607	3,157,205	-	32,005,609
Supply costs	518,911	654,227	480,032	495,323	473,893	542,071	441,875	395,564	463,113	530,680	474,189	-	5,469,878
Patient Days - Hospital (excl nursery)	157	186	248	149	149	149	142	190	234	244	263	-	2,111
Resident Days	1,047	1,016	976	996	935	948	918	799	914	895	966	-	10,410
Discharges (excl nursery)	91	57	46	68	69	61	63	56	81	59	79	-	730
Adjusted Patient Days - Hospital	928	1,020	1,370	1,038	1,021	966	939	1,102	1,331	1,349	1,335	#DIV/0!	12,499
Adjusted Discharges - Hospital	538	313	254	474	473	395	416	325	461	326	401	#DIV/0!	4,322
Paid Hours	64,145.3	66,664.0	63,000.4	65,562.7	63,766.2	69,271.16	64,016.2	57,395.8	66,274.2	61,604.6	63,985.7	-	705,686.2
Worked Hours	50,958.3	56,791.7	52,136.6	55,266.4	52,248.9	53,212.37	54,663.0	49,133.8	55,002.8	53,806.4	57,880.6	-	591,100.9
OT %	4.09%	3.45%	4.57%	3.60%	3.08%	3.72%	3.84%	3.11%	2.77%	3.20%	4.93%	-	
Paid FTEs	363.2	377.5	368.4	371.2	372.9	392.2	362.5	359.6	375.3	360.3	362.3	-	339.3
Worked FTEs	288.6	321.6	304.9	312.9	305.5	301.3	309.5	307.9	311.5	314.7	327.7	-	284.2
Worked to Paid Ratio	79.44%	85.19%	82.76%	84.30%	81.94%	76.82%	85.39%	85.61%	82.99%	87.34%	90.46%	0.00%	83.76%
Revenue per Patient Day													
IP	10,426.36	9,692.08	7,148.00	9,859.47	8,642.36	8,961.02	9,793.04	8,055.77	7,047.60	7,858.61	7,274.27	-	8,387.17
OP	51,188.51	41,792.41	31,586.15	57,552.28	49,251.57	48,127.89	53,926.08	38,024.47	32,472.11	34,929.09	29,090.44	-	40,446.37
Nursing Home	-	305.54	127.34	147.47	183.17	153.26	155.70	151.78	146.89	150.24	149.31	-	151.33
Costs Per Patient Day													
Total	28,158.03	27,607.09	18,203.51	32,576.96	29,675.70	33,576.68	33,214.02	23,006.39	20,684.47	19,891.04	18,855.92	-	24,675.06
Labor & Benefits	16,524.88	15,854.65	11,232.53	19,582.06	18,098.06	20,941.36	20,995.63	14,148.01	13,293.41	12,313.96	12,004.58	-	15,161.35
Labor & Benefits PER FTE	7,142.72	7,812.12	7,561.05	7,859.20	7,231.43	7,954.80	8,224.66	7,474.84	8,288.93	8,340.09	8,713.86	#DIV/0!	94,327.01
Supplies	3,305.17	3,517.35	1,935.61	3,324.32	3,180.49	3,638.06	3,111.80	2,081.92	1,979.12	2,174.92	1,803.00	-	2,591.13
Costs as a % of Gross Revenue													
Total	45.70%	51.94%	46.11%	47.43%	50.10%	57.80%	51.32%	49.24%	51.58%	45.79%	51.05%	0.00%	49.69%
Labor & Benefits	26.82%	29.83%	28.45%	28.51%	30.55%	36.05%	32.44%	30.28%	33.15%	28.35%	32.50%	0.00%	30.53%
Supplies	5.36%	6.62%	4.90%	4.84%	5.37%	6.26%	4.81%	4.46%	4.94%	5.01%	4.88%	0.00%	5.22%
Per Cent Occupancy	10.78%	12.77%	17.59%	10.23%	10.57%	10.23%	9.75%	14.44%	16.06%	17.30%	18.05%	0.00%	12.31%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Case Mix Index (Medicare only)													
Average Daily Census	5.06	6.00	8.27	4.81	4.97	4.81	4.58	6.79	7.55	8.13	8.48	-	5.78

Moore County Hospital District
Total P&L Analysis
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	2.53	3.51	3.65	2.29	2.29	2.19	2.41	2.97	3.00	3.87	4.31	#DIV/0!	2.99
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,296.07	\$ 17,642.04	\$ 21,883.78	\$ 11,069.71	\$ 9,193.32	\$ 6,013.71	\$ 10,459.31	\$ 13,629.21	\$ 9,013.24	\$ 13,716.21	\$ 4,079.83	#DIV/0!	\$ 11,018.91
Total Expenses per Adjusted Patient Discharge	\$ 8,220.42	\$ 16,426.45	\$ 17,770.83	\$ 10,247.12	\$ 9,350.15	\$ 12,650.68	\$ 11,326.87	\$ 13,459.60	\$ 10,502.53	\$ 14,883.37	\$ 12,362.14	#DIV/0!	\$ 12,051.67

MCHD
Statement of Cash Flows
For The Period Ending

Current Mo. Ended 31-May-25	YTD 31-May-25
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Cash flows from operating activities

Cash received from patients and third party payers	\$ 3,965,716	\$ 44,534,159
Other receipts and payments from operations (net)	371,975	5,495,997
Cash paid to suppliers	(2,193,182)	(22,104,079)
Cash paid to employees	(2,668,475)	(26,893,917)
Cash paid for employee benefits and payroll taxes	(488,730)	(5,327,712)

Net cash provided by (used by) operations

(1,012,696)	(4,295,552)
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Cash flows from investment activities

Investment earnings (interest)	22,085	369,288
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-

Net cash provided by (used by) investing activities

22,085	369,288
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Cash flows from capital and related financing activities

Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	136,645
Proceeds from capital grants	-	(562,098)
Principal payments on long-term debt and notes payable	-	(496,065)
Interest payments on long-term debt and notes payable	-	(496,065)
Purchase of capital assets	(120,307)	(1,380,073)

Net cash provided by (used by) capital and related financing activities

(120,307)	(2,301,591)
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Cash flows from noncapital financing activities

Property taxes used to support operations	59,474	7,738,171
Noncapital grants and contributions payments	187,500	618,564
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-

Net cash provided by (used by) noncapital financing activities

246,974	8,356,735
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Net increase (decrease) in cash and cash equivalents

(863,945)	2,128,881
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Cash balance, beginning of period

17,708,315	14,715,493
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Cash balance, end of period

\$ 16,844,372	\$ 16,844,372
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For the internal use of management only

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 05/01/2025 Through 05/31/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							158					172	169,337
JUN 2022	291	291,881	285 Days	1,816	3	2,717	0	15,693	5.46	270	269,653	2	2,003
JUL 2022	197	171,589	317 Days	1,275	2	1,087	0	5,630	3.33	187	163,597	0	0
AUG 2022	287	271,299	308 Days	2,984	3	1,599	132	25,182	9.44	266	231,306	5	10,228
SEP 2022	233	315,559	276 Days	8,169	2	1,386	15	4,671	1.53	218	299,891	4	1,442
OCT 2022	383	572,295	305 Days	2,112	3	4,392	0	11,530	2.04	356	551,714	7	2,548
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	5,951	1.88	339	307,683	3	2,153
Sub-Totals:	1,752	1,946,777	294 Days	21,377	17	14,525	174	68,658	3.59	1,636	1,823,843	21	18,374
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
FEB 2023	379	389,131	275 Days	941	5	1,951	34	7,998	2.07	355	376,350	2	1,890
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,192	1.49	362	409,276	1	541
APR 2023	321	340,420	266 Days	4,055	77	151,530	60	12,766	6.91	225	167,743	2	4,326
MAY 2023	313	243,338	291 Days	1,832	7	12,859	50	7,865	3.44	285	216,178	2	4,604
Sub-Totals:	1,925	2,085,144	287 Days	12,041	140	278,852	170	49,279	2.75	1,692	1,733,610	7	11,361
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,560	1.05	331	426,836	3	1,928
JUL 2023	576	612,184	457 Days	15,469	18	14,398	15	33,659	5.78	502	547,858	6	800
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	12,839	6.21	148	192,570	3	1,393
SEP 2023	305	307,370	304 Days	12,551	13	2,922	366	14,424	4.55	271	296,962	6	5,613
OCT 2023	360	378,647	320 Days	4,219	4	3,418	50	14,409	3.88	327	349,052	5	7,549
NOV 2023	356	402,359	315 Days	41,206	20	44,669	190	19,406	6.13	314	292,632	2	4,446
Sub-Totals:	2,112	2,349,430	359 Days	51,580	59	70,913	686	99,298	4.46	1,893	2,105,910	25	21,729
DEC 2023	214	260,521	386 Days	746	7	17,725	34	4,722	1.95	193	236,282	2	1,046
JAN 2024	266	468,845	296 Days	685	58	254,947	150	2,908	1.36	202	200,955	3	9,350
FEB 2024	346	279,802	327 Days	933	1	311	20	2,171	0.78	336	276,287	1	100
MAR 2024	366	366,110	296 Days	10,951	0	0	23	7,119	2.00	351	341,742	5	6,297
APR 2024	281	255,867	292 Days	25,509	0	0	280	14,816	6.43	253	200,464	7	15,079
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,037	1.58	291	307,200	6	6,745
Sub-Totals:	1,905	2,306,080	307 Days	391,792	71	275,968	557	36,773	2.24	1,626	1,562,930	24	38,617
JUN 2024	434	732,393	270 Days	346,651	0	0	55	3,133	0.81	0	0	309	382,609
JUL 2024	263	254,014	329 Days	1,701	1	111	548	6,329	2.48	0	0	256	249,274
AUG 2024	264	235,669	293 Days	1,186	0	0	111	8,166	3.48	0	0	251	226,318
SEP 2024	269	245,787	313 Days	3,594	2	271	343	6,283	2.52	0	0	259	242,827
OCT 2024	248	275,157	308 Days	955	0	0	0	2,620	0.96	0	0	241	271,582
NOV 2024	197	189,331	438 Days	416	1	3,678	54	3,490	1.88	0	0	189	181,747
Sub-Totals:	1,675	1,932,351	315 Days	343,914	4	4,060	1,110	30,020	1.89	0	0	1,505	1,554,357
DEC 2024	141	143,087	467 Days	4,161	1	601	20	828	0.60	0	0	137	137,498
JAN 2025	129	155,238	505 Days	18,282	0	0	25	7,722	5.64	0	0	128	129,234
FEB 2025	58	44,824	506 Days	1,214	0	0	0	670	1.54	0	0	54	42,941
MAR 2025	98	122,167	516 Days	7,457	0	0	210	3,103	2.71	0	0	97	111,607
APR 2025	30	39,481	621 Days	1,262	0	0	1,087	1,187	2.91	0	0	30	39,556
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	456	504,797	504 Days	29,852	1	601	1,342	13,510	2.85	0	0	446	460,835
Grand Total	9,825	11,124,579	322 Days	850,555	292	644,919	4,196	297,537		6,847	7,226,293	2,200	2,274,611
Current Net Rate Is 5.31% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)													

Detailed Performance Report**Moore County Physicians (Collections)****Report Period Covering 05/01/2025 Through 05/31/2025**

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
JUN 2022	255	42,616	236 Days	14	1	194	0	534	1.26	251	41,874	0	0
JUL 2022	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
AUG 2022	263	35,802	245 Days	0	3	227	0	468	1.31	257	35,107	0	0
SEP 2022	553	90,810	269 Days	0	5	833	0	1,374	1.53	538	88,603	0	0
OCT 2022	271	57,289	261 Days	0	4	602	0	1,788	3.15	263	54,899	0	0
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
Sub-Totals:	1,633	264,963	258 Days	14	16	2,604	0	4,267	1.63	1,595	258,078	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	1,023	157,529	290 Days	1,356	7	2,415	0	1,450	0.94	1,008	152,308	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	178	30,922	4	265
Sub-Totals:	1,509	243,859	288 Days	0	15	4,499	0	3,493	1.46	1,476	235,602	4	265
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	277	46,344	1	13
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	263	47,211	8	1,547
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	956	189,532	313 Days	0	1	71	0	1,746	0.92	934	186,156	9	1,560
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	0	0	151	25,179
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	0	0	131	21,342
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	0	0	171	27,039
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	0	0	185	29,050
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	0	0	149	23,187
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	0	0	108	11,888
Sub-Totals:	901	138,279	333 Days	0	3	314	0	280	0.20	0	0	895	137,684
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	38	38	0.08	0	0	209	49,148
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
Sub-Totals:	231	51,300	535 Days	0	0	0	38	38	0.07	0	0	230	51,262
Grand Total	6,253	1,045,463	300 Days	1,370	42	9,903	38	11,275		5,013	832,144	1,144	192,287

Current Net Rate Is 0.45% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)