



Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- Audit/Cost Report Update

Volume - Month to Date

3

	October MTD				
	CY	PY	Var %	Bud	Var %
Admits	65	75	 -13%	77	 -15%
Patient Days	149	222	 -33%	184	 -19%
ALOS	2.29	2.96	 -23%	2.41	 -5%
Hosp & MNRC Adj Pat Days	7,251	10,625	 -32%	9,757	 -26%
Swing Bed Days	46	73	 -37%	32	 44%
ER Visits	707	689	 3%	677	 4%
Surgeries	115	149	 -23%	104	 11%
Observations	84	80	 5%	66	 27%
OP Visits	3,579	2,860	 25%	2,685	 33%
Births	48	37	 30%	39	 24%
Nursing Home Days	996	1,048	 -5%	979	 2%
Clinic Visits	4,189	3,911	 7%	3,585	 17%

Volume - Year to Date

4

	October YTD				
	CY	PY	Var %	Bud	Var %
Admits	248	256	 -3%	261	 -5%
Patient Days	740	715	 3%	724	 2%
ALOS	2.98	2.79	 7%	3.63	 -18%
Hosp & MNRC Adj Pat Days	26,024	47,605	 -45%	44,186	 -41%
Swing Bed Days	264	217	 22%	217	 22%
ER Visits	2,994	2,730	 10%	2,785	 8%
Surgeries	430	436	 -1%	445	 -3%
Observations	318	260	 22%	265	 20%
OP Visits	13,764	11,010	 25%	11,230	 23%
Births	135	132	 2%	135	 0%
Nursing Home Days	4,035	4,030	 0%	4,111	 -2%
Clinic Visits	14,637	14,056	 4%	14,292	 2%

Revenue - Month to Date

5

	October MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,616	1,144	 41%	1,316	 23%
OP Revenue	8,618	8,427	 2%	9,841	 -12%
Gross Revenue	10,234	9,571	 7%	11,157	 -8%
Revenue Deductions	4,990	4,083	 22%	5,578	 -11%
Bad Debt	1,110	899	 23%	741	 50%
Net Patient Revenue	4,134	4,589	 -10%	4,838	 -15%
NPR per APD	570	432	 32%	496	 15%
Other Revenue	302	763	 -60%	786	 -62%
Net Operating Revenue	4,436	5,352	 -17%	5,625	 -21%
NOR % of Gross Revenue	43%	56%	 -22%	50%	 -14%

Revenue - Year to Date

6

	October YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	7,263	3,583	 103%	4,345	 67%
OP Revenue	32,321	32,368	 0%	35,367	 -9%
Gross Revenue	39,584	35,951	 10%	39,712	 0%
Revenue Deductions	17,729	16,690	 6%	19,864	 -11%
Bad Debt	4,883	4,001	 22%	2,766	 77%
Net Patient Revenue	16,972	15,260	 11%	17,081	 -1%
NPR per APD	652	321	 103%	387	 69%
Other Revenue	2,418	990	 144%	1,387	 74%
Net Operating Revenue	19,390	16,250	 19%	18,468	 5%
NOR % of Gross Revenue	49%	45%	 8%	47%	 5%

Expenses - Month to Date

7

	October MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	2,918	2,958	 1%	3,036	 4%
Per APD	402	278	 -45%	311	 -29%
Supplies	439	566	 22%	639	 31%
Per APD	61	53	 -14%	66	 8%
Physician Fees	405	420	 3%	417	 3%
Per APD	56	40	 -41%	43	 -31%
Other Expenses	1,092	946	 -15%	1,013	 -8%
Per APD	151	89	 -69%	104	 -45%
Total Operating Expenses	4,854	4,890	 1%	5,105	 5%
Per APD	669	460	 -45%	523	 -28%

Expenses - Year to Date

8

	October YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	11,454	10,982	 -4%	11,452	 0%
Per APD	440	231	 -91%	259	 -70%
Supplies	1,938	1,801	 -8%	2,020	 4%
Per APD	74	38	 -97%	46	 -63%
Physician Fees	1,812	1,445	 -25%	1,630	 -11%
Per APD	70	30	 -129%	37	 -89%
Other Expenses	4,200	3,602	 -17%	3,864	 -9%
Per APD	161	76	 -113%	87	 -85%
Total Operating Expenses	19,405	17,829	 -9%	18,967	 -2%
Per APD	746	375	 -99%	429	 -74%

Margin - Month to Date

9

	October MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	(418)	462	-191%	520	-180%
EBITDA Margin	-9%	9%	-209%	9%	-202%
Depr, Interest & Taxes	369	384	4%	407	9%
Non Operating Revenue	14	48	-71%	48	-71%
Net Income (Loss)	(773)	126	-712%	161	-579%
Net Income Margin	-17%	2%	-839%	3%	-707%

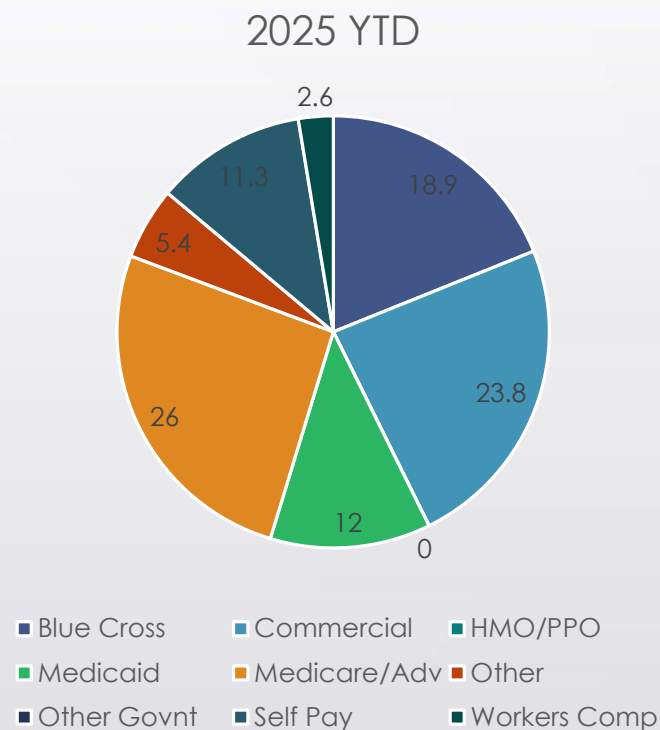
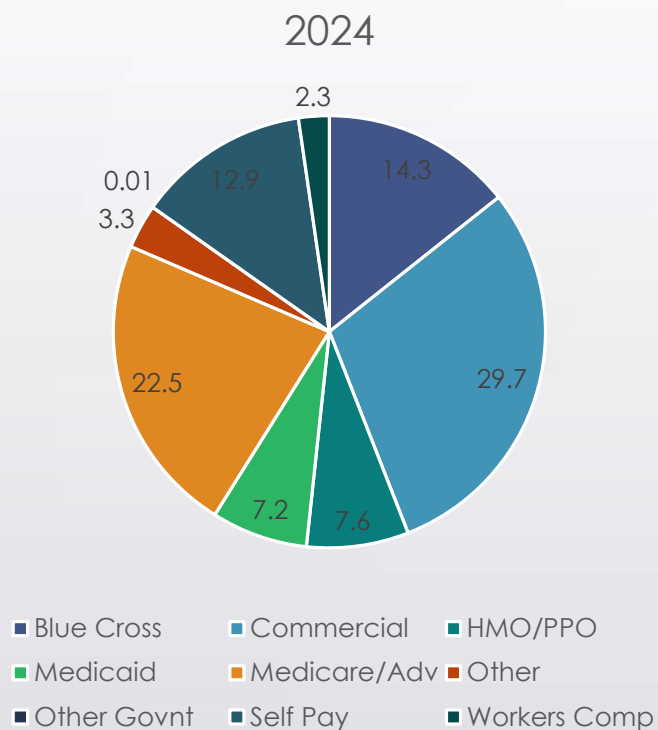
Margin - Year to Date

10

	October YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	(14)	(1,579)	-99%	(499)	-97%
EBITDA Margin	0%	-10%	-99%	-3%	-97%
Depr, Interest & Taxes	1,483	1,519	2%	1,596	7%
Non Operating Revenue	273	504	-46%	152	80%
Net Income (Loss)	(1,224)	(2,594)	-53%	(1,942)	-37%
Net Income Margin	-6%	-16%	-60%	-11%	-40%

Payer Mix

11



Admissions

12



Admissions by Physician

13

		Avg					Total	Avg	Avg
	PY	Mth	Jul-24	Aug-24	Sep-24	Oct-24	CY	Mth	Diff
FP/IM	767	64	59	52	62	62	219	55	-9
Previous Providers	0	0					0	0	0
Aldeen, Mohammed	42	4					0		-4
Apolinario, Joseph	62	5	8	1	5	4	18	5	-1
Apolinario, Ralph	7	1					0	0	-1
Bahaa Al Deen, Mohammed	3	0	4	3	6	1	14		0
Bella, Gasin MD	104	9	3	12	7	3	25	6	-2
Belay, Tilahun	39	3					0	0	-3
Bhula, Jiten	126	11	13	9	11		33	8	-2
Bunch, Chris MD	107	9	4	2	7		13	3	-6
Desantis, James	91	8	8	9	16	21	54	14	6
Dewitt, Blake	7	1			2	1	3	1	0
Fanning, John	1	0					0	0	0
Flores, Antonio	4	0	3	6			9		0
Gustafson, Eric						10			
Hailey, Amaha	1	0					0	0	0
Hatch, William	52	4	5	3	1		9	2	-2
Knight, Lauren	73	6	11	6	7	15	39	10	4
Osayomore, Amadin						6			
Patel, Priyanka	3	0		1		1	2		0
Rybka, Denys	45	4					0	0	-4
General Surgery	3	0	0	0	0	0	0	0	0
Agle, Steven MD	3	0	0	0			0	0	0
Orthopedics	18	2	2	1	0	2	5	1	0
Riley, Renee	18	2	2	1		2	5	1	0
Obstetrics	375	31	34	24	33	49	140	35	4
Diehlmann, Stephanie MD	99	8	11	5	11	12	39	10	2
Jester, Shaun DO	123	10	12	7	11	14	44	11	1
Mitchell, Jordan MD	153	13	11	12	11	23	57	14	2
Podiatry	1	0	0	0	0	0	0	0	0
Higgins, Eric DPM	1	0					0	0	0
Total	1,164	97	95	77	95	113	364	91	-6

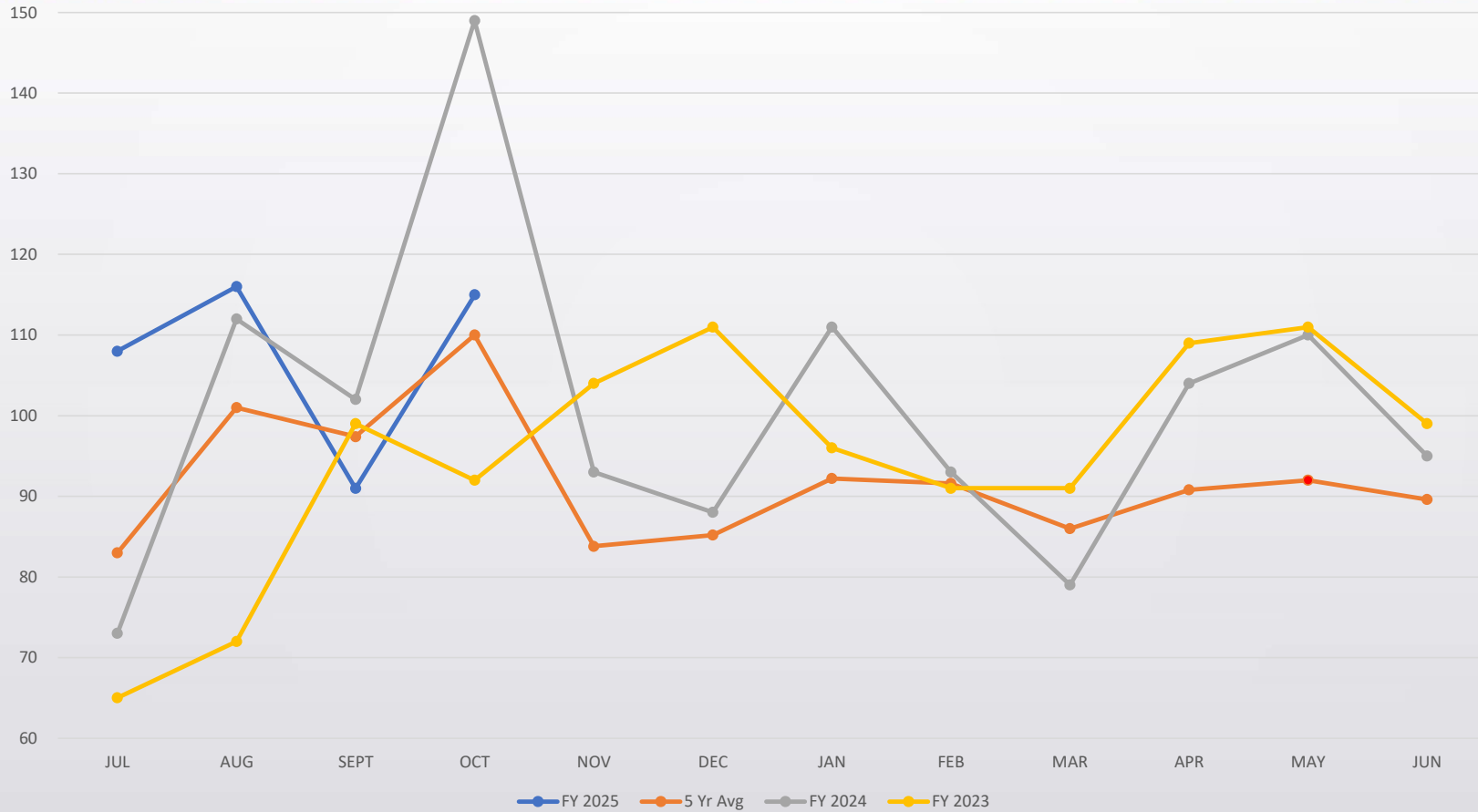
Patient Days

14



Surgeries

15



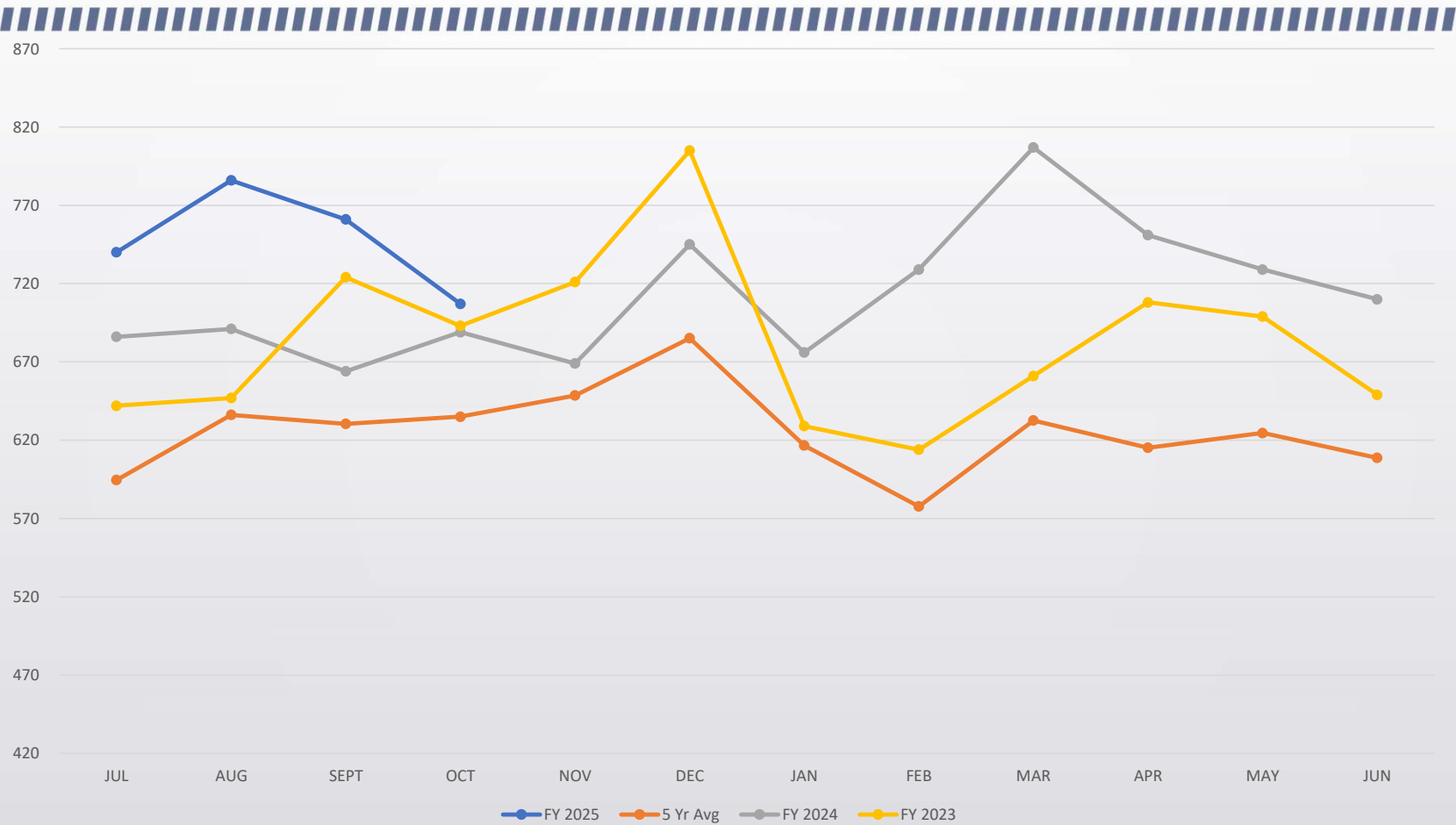
Surgeries by Surgeon

16

	PY	Avg Mos.	Jul-24	Aug-24	Sep-24	Oct-24	Total CY	Avg Mos.	Avg Diff
General Surgery	611	51	58	61	40	54	213	53	2
Agle, Steven	611	51	58	61	40	54	213	53	2
Orthopedics	261	22	26	25	18	24	93	23	2
Riley, Renee	261	22	26	25	18	24	93	23	2
Obstetrics	188	16	14	16	20	22	72	18	2
Jester, Shaun DO	70	6	6	6	7	7	26	7	1
Mitchell, Jordan	100	8	6	10	11	14	41	10	2
Diehlmann, Stephanie	18	2	2	-	2	1	5	1	(0)
Podiatry	102	9	2	9	8	6	25	6	(2)
Higgins, Eric	102	9	2	9	8	6	25	6	(2)
Other	47	4	8	6	5	9	28	4	0
Moore, Shane	17	1	8	6	5	9	28	4	3
Kordestani, Rouzbeh	27	2					-	-	(2)
Heffel, Dominic	3	0					-	-	(0)
Atha, James	-	-					-	-	-
Total	1,209	101	108	117	91	115	431	105	4

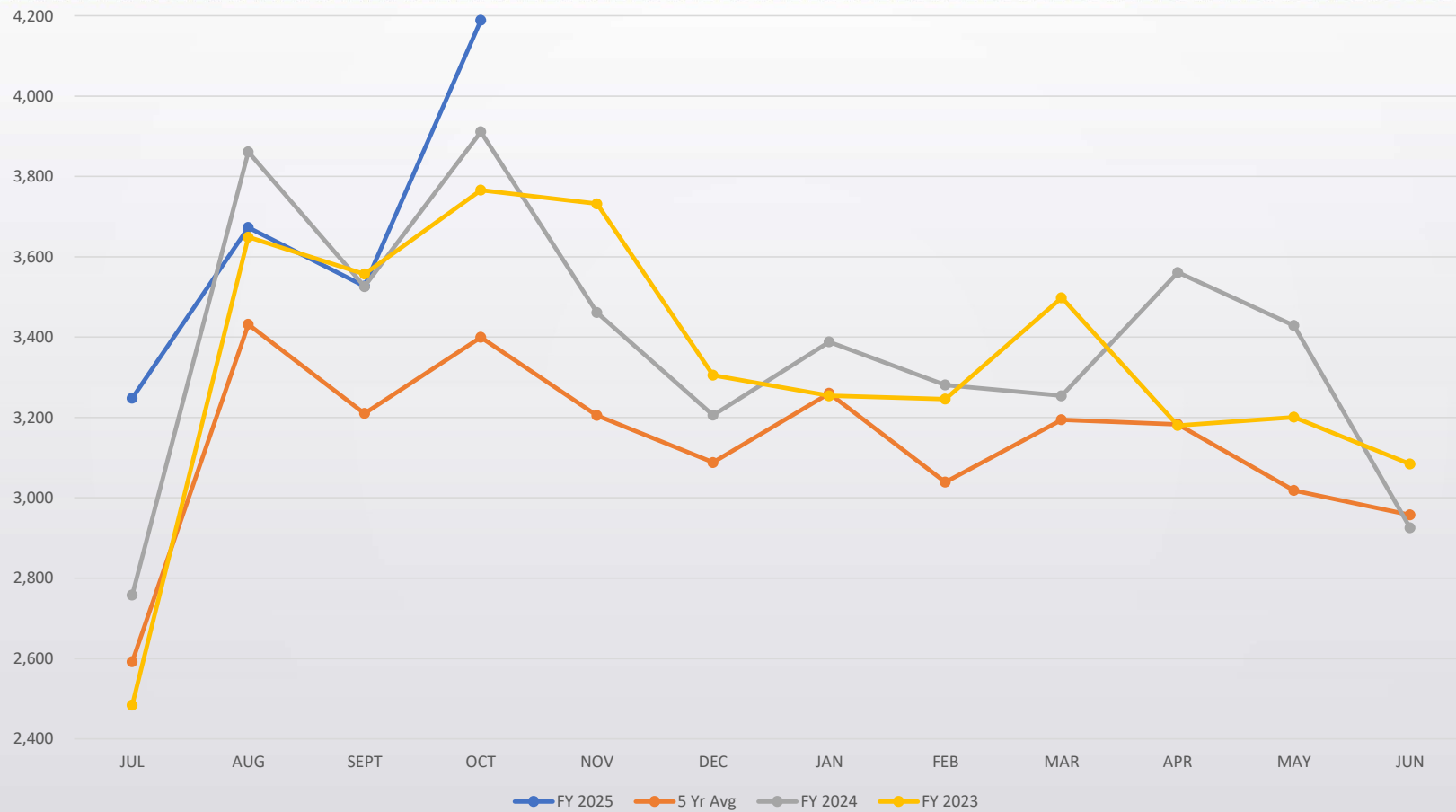
ER Visits

17



Clinic Visits

18



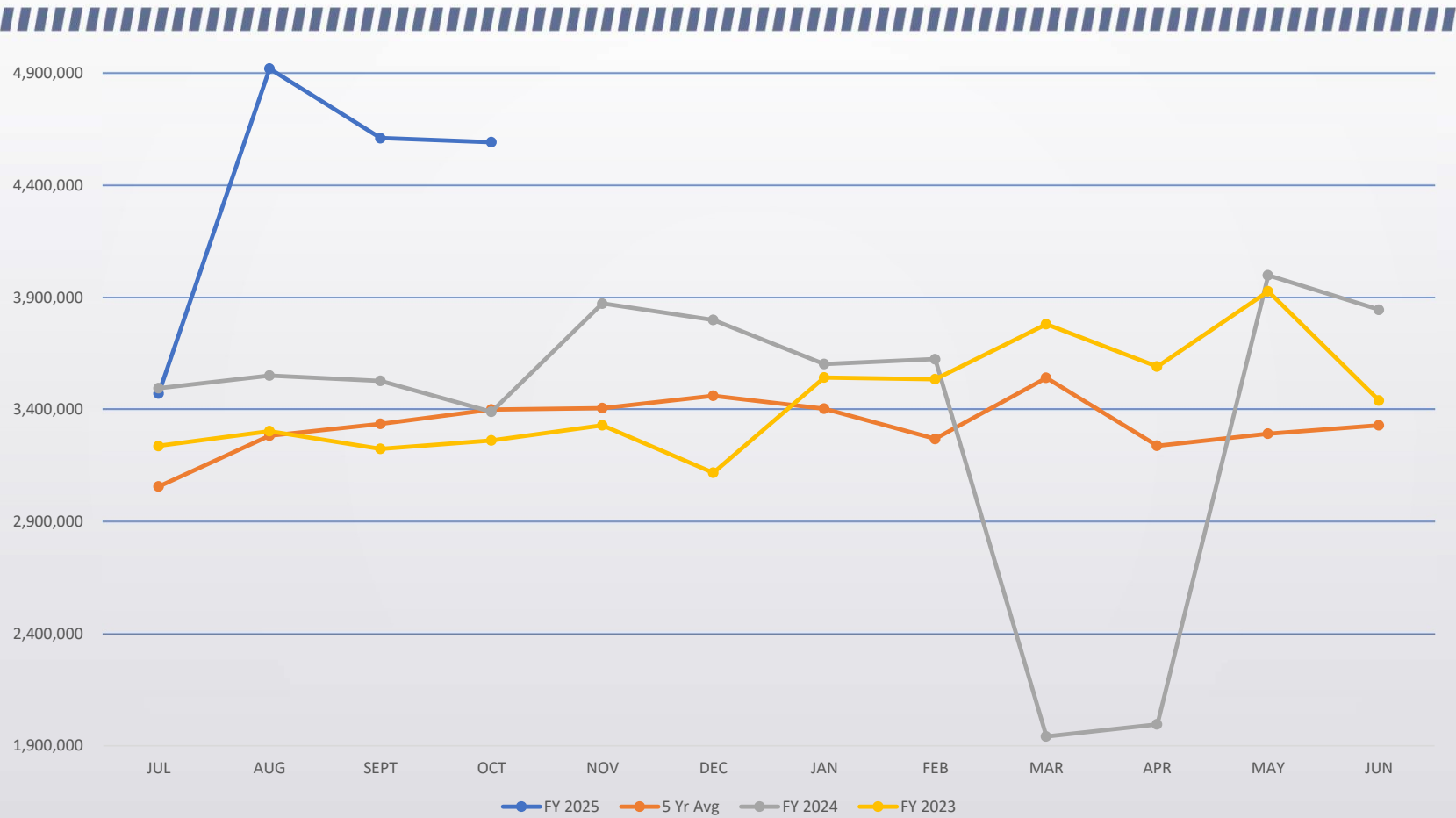
Clinic Visits by Practitioner

19

Clinics Volumes 2025	Jul	Aug	Sept	Oct	Total
General & Oncology Surgery					
Agle, Steven MD	65	54	88	59	266
King, Shannon NP	88	108	81	77	354
TOTAL	153	162	169	136	620
MCFHC					-
Corbin, Justin MD	198	260	213	620	1,291
Linley, Kelly PA	276	269	287	263	1,095
Strowd, Marciella NP	241	302	222	317	1,082
Cash, Charlotte NP	283	340	291	221	1,135
Hidalgo, Griselda NP		141	227	309	677
Stephens, Margaret NP- PRN	77	60	88	88	313
			-		-
TOTAL	1,075	1,372	1,328	1,818	5,593
Foot Clinic					
Higgins, Eric P DO	216	268	240	233	957
Bone & Joint					
Riley, Renee MD	98	161	170	198	627
Warrillow, James PA	280	291	255	38	864
Agle, Trisha PA	65	64	104	251	484
TOTAL	443	516	529	487	1,975
Internal Medicine					
Apolinario, Ralph, MD	269	235	275	283	1,062
Patel, Priyanka MD	197	260	235	235	927
Kelly Linley PA- PRN					-
Stevens, Margaret NP - PRN					-
TOTAL	466	495	510	518	1,989
OB/GYN					-
Dielhmann, Stephanie, MD	131	120	179	127	557
Jester, Shaun DO	194	189	218	209	810
Mitchell, Jordan MD	291	273	278	328	1,170
Total	616	582	675	664	2,537
Adult Medicine					
Bella, Gasmin MD	108	128	108	140	484
Trimble, Kori PA	171	150	173	193	687
Total	279	278	281	333	1,171
TOTAL VISITS	3,248	3,673	3,732	4,189	14,842

Cash Collections

20





Reports Attached

- Balance Sheet
- Income Statement

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 10/31/24**

	CURRENT OCT 2024	PRIOR FISCAL JUN 2024	PRIOR YEAR OCT 2023	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	13,116,392	13,107,384	12,705,170	9,009	411,223
CASH AND MARKETABLE SECURITIES - RESTRICTED	1,678,039	1,652,178	935,369	25,861	742,670
CASH AND CASH EQUIVALENTS:	14,794,431	14,759,562	13,640,539	34,869	1,153,892
PATIENT RECEIVABLES	26,881,374	25,507,333	22,392,872	1,374,041	4,488,501
PATIENT RECEIVABLE ALLOWANCES	(18,827,502)	(17,028,000)	(14,891,000)	(1,799,502)	(3,936,502)
PATIENT ACCOUNTS RECEIVABLE - NET	8,053,872	8,479,333	7,501,872	(425,461)	552,000
OTHER RECEIVABLES	729,314	333,944	485,475	395,370	243,839
INVENTORY	1,008,414	1,006,759	1,082,766	1,656	(74,351)
PREPAID EXPENSES	1,000,395	1,210,867	1,358,939	(210,472)	(358,545)
TOTAL OTHER CURRENT ASSETS	2,738,123	2,551,570	2,927,180	186,554	(189,057)
TOTAL CURRENT ASSETS	25,586,426	25,790,464	24,069,591	(204,038)	1,516,836
OTHER ASSETS:					
GASB 68 PENSION	2,509,905	2,509,905	3,413,660	0	(903,754)
GOODWILL	144,669	154,002	172,667	(9,333)	(27,998)
TOTAL OTHER ASSETS	2,654,575	2,663,907	3,586,327	(9,333)	(931,752)
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	4,720,844	4,720,844	4,720,844	0	0
BUILDING & IMPROVEMENTS	41,939,476	41,939,476	41,939,476	0	0
FIXED EQUIPMENT	1,022,661	1,014,537	1,014,537	8,124	8,124
MAJOR MOVABLE EQUIPMENT	15,312,684	14,874,051	14,745,923	438,633	566,761
CONSTRUCTION IN PROGRESS	11,565,582	11,536,376	11,429,104	29,206	136,477
TOTAL LAND, BUILDING & EQUIPMENT	74,561,246	74,085,284	73,849,884	475,963	711,362
ACCUMULATED DEPRECIATION	(25,965,173)	(24,789,647)	(22,464,451)	(1,175,525)	(3,500,721)
LAND, BUILDINGS & EQUIPMENT - NET	48,596,074	49,295,636	51,385,433	(699,562)	(2,789,359)
TOTAL ASSETS	76,837,074	77,750,007	79,041,350	(912,933)	(2,204,276)

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 10/31/24**

	CURRENT OCT 2024	PRIOR FISCAL JUN 2024	PRIOR YEAR OCT 2023	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,167,009	977,408	1,203,289	(189,601)	36,280
PAYROLL & TAXES PAYABLE	2,805,434	2,883,420	2,705,933	77,986	(99,501)
OTHER CURRENT LIABILITIES	503,939	431,050	1,829,774	(72,890)	1,325,835
TOTAL CURRENT LIABILITIES	4,476,382	4,291,877	5,738,996	(184,505)	1,262,613
LONG TERM LIABILITIES - NOTES PAYABLE	32,197,610	32,071,012	32,420,865	(126,598)	223,255
LONG TERM LIABILITIES/DEBT	32,197,610	32,071,012	32,420,865	(126,598)	223,255
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	19,230,149	20,454,186	19,948,557	1,224,036	718,408
TOTAL FUND BALANCE, END OF PERIOD	40,163,082	41,387,119	40,881,490	1,224,036	718,408
TOTAL LIABILITIES AND FUND BALANCE	76,837,074	77,750,007	79,041,350	912,933	2,204,276

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
OCT 2024

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,615,946	1,316,103	(299,843)	1,143,937	(472,010)	7,263,033	4,344,872	(2,918,161)	3,583,480	(3,679,553)
Outpatient Revenue	8,617,594	9,841,333	1,223,739	8,426,592	(191,003)	32,320,781	35,366,814	3,046,033	32,368,014	47,233
Total Gross Patient Rev	10,233,541	11,157,436	923,896	9,570,528	(663,013)	39,583,814	39,711,686	127,872	35,951,494	(3,632,320)
Deductions from Revenue:										
Medicare	1,435,758	1,386,485	49,273	1,168,801	266,956	6,163,368	4,928,401	1,234,967	4,402,473	1,760,895
Medicaid	1,107,135	432,553	674,582	244,250	862,885	2,550,012	1,515,470	1,034,542	1,323,464	1,226,548
Blue Cross	1,000,914	504,580	496,334	398,747	602,167	3,445,631	1,789,653	1,655,978	1,481,042	1,964,589
Commercial & HMO/PPO	728,141	2,087,861	(1,359,720)	1,893,921	(1,165,780)	2,952,390	7,445,324	(4,492,934)	7,571,156	(4,618,766)
Indigent & Charity W/O	468,555	876,978	(408,423)	136,600	331,955	1,408,425	3,147,416	(1,738,991)	936,547	471,878
Other	249,419	289,399	(39,980)	240,808	8,611	1,209,079	1,037,929	171,150	975,654	233,425
Ttl Deduct From Revenue	4,989,922	5,577,856	(587,934)	4,083,127	906,795	17,728,906	19,864,193	(2,135,287)	16,690,337	1,038,569
Net Patient Care Rev	5,243,618	5,579,580	(335,962)	5,487,401	(243,783)	21,854,909	19,847,493	2,007,416	19,261,157	2,593,751
Bad Debt W/O & AFDA	1,109,923	741,245	368,678	898,760	211,163	4,882,868	2,766,210	2,116,658	4,000,986	881,883
Net Pat Rev less Bad Debt	4,133,695	4,838,335	(704,640)	4,588,641	(454,945)	16,972,040	17,081,283	(109,243)	15,260,172	1,711,869
Other Operating Rev	302,073	786,390	484,317	763,151	461,078	2,418,135	1,386,754	(1,031,381)	990,311	(1,427,824)
Net Operating Revenue	4,435,769	5,624,725	(1,188,956)	5,351,792	(916,023)	19,390,175	18,468,037	922,138	16,250,483	3,139,692
Operating Expenses:										
Salaries & Wages	2,474,278	2,558,796	(84,518)	2,494,774	(20,496)	9,535,542	9,546,917	(11,375)	9,132,176	403,365
Employee Benefits	443,449	477,323	(33,874)	463,443	(19,994)	1,918,243	1,905,131	13,112	1,849,731	68,512
Physician Fees	405,381	416,844	(11,463)	420,064	(14,684)	1,812,139	1,630,371	181,768	1,445,186	366,953
Other Fees	433,075	459,174	(26,099)	439,038	(5,963)	1,854,004	1,779,268	74,736	1,700,241	153,763
Supplies	439,135	639,350	(200,215)	566,235	(127,100)	1,938,274	2,020,440	(82,166)	1,800,604	137,670
Repairs & Maintenance	56,188	95,037	(38,849)	98,833	(42,644)	210,218	228,728	(18,510)	245,484	(35,266)
Service Contracts	342,099	234,386	107,713	186,706	155,393	1,104,930	943,929	161,001	770,592	334,338
Utilities	61,358	34,728	26,630	33,409	27,950	334,925	293,073	41,852	283,009	51,916
Leases & Rentals	25,022	27,383	(2,361)	26,861	(1,838)	117,849	99,572	18,277	97,570	20,279
Other Expenses	83,893	6,471	77,422	96,473	(12,580)	226,862	26,737	200,125	256,176	(29,314)
Dues & Subscriptions	27,193	5,781	21,412	8,766	18,427	87,313	22,671	64,642	34,996	52,316
Travel/Education	18,409	105,621	(87,212)	13,722	4,687	84,044	294,607	(210,563)	46,558	37,486
Insurance	44,487	44,065	422	41,967	2,520	180,305	175,223	5,082	166,880	13,425
Total Operating Expense	4,853,967	5,104,959	(250,993)	4,890,290	(36,323)	19,404,646	18,966,667	437,979	17,829,203	1,575,443
EBITDA	(418,198)	519,766	(937,964)	461,502	(879,700)	(14,471)	(498,630)	484,159	(1,578,720)	1,564,249
Non Operating Expenses										
Depreciation/Amortizat	294,192	330,551	(36,359)	308,032	(13,840)	1,184,858	1,294,573	(109,715)	1,219,278	(34,420)
Interest Expense	74,552	74,552	0	74,552	0	298,208	298,208	0	298,208	0
Taxes	0	1,424	(1,424)	1,007	(1,007)	(251)	3,215	(3,466)	1,548	(1,799)
OPERATING MARGIN	(786,942)	113,239	(900,181)	77,911	(864,853)	(1,497,286)	(2,094,626)	597,340	(3,097,754)	1,600,468
Non Operating Revenue	13,944	48,153	34,209	48,355	34,411	273,250	152,151	(121,099)	503,797	230,547
Net Income (Loss)	(772,998)	161,392	(934,390)	126,266	(899,263)	(1,224,036)	(1,942,475)	718,439	(2,593,957)	1,369,921

**Moore County Hospital District
Balance Sheet
FY 2025**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Assets:													
Current Assets:													
Cash	12,570,582	10,967,166	13,005,358	13,116,392									
Marketable Securities	1,657,015	1,661,814	1,676,336	1,678,039									
Total Cash & Cash Equiv	14,227,597	12,628,979	14,681,694	14,794,431	-	-	-	-	-	-	-	-	
Patient A/R	28,012,461	27,222,879	26,875,437	26,881,374									
A/R Allowances	(16,860,781)	(18,643,172)	(18,458,722)	(18,827,502)									
Net Patient A/R	11,151,680	8,579,707	8,416,715	8,053,872	-	-	-	-	-	-	-	-	
	39.8%	31.5%	31.3%	30.0%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	
Other Assets:													
Other Receivables	271,388	1,034,901	215,026	729,314									
Inventory	1,006,692	1,041,550	1,031,233	1,008,414									
Prepays	1,169,785	1,024,515	1,181,791	1,000,395									
Total Other Current Assets	2,447,865	3,100,965	2,428,049	2,738,123	-	-	-	-	-	-	-	-	
Total Current Assets	27,827,142	24,309,651	25,526,459	25,586,426	-	-	-	-	-	-	-	-	
Other Assets	2,661,574	2,659,241	2,656,908	2,654,575									
Property, Plant & Equip	74,113,523	74,213,777	74,449,557	74,561,246									
Accum Deprec	(25,085,637)	(25,380,184)	(25,673,314)	(25,965,173)									
Net Property, Plant & Equip	49,027,886	48,833,593	48,776,243	48,596,074	-	-	-	-	-	-	-	-	
Totals Assets	79,516,602	75,802,485	76,959,610	76,837,074	-	-	-	-	-	-	-	-	
Current Liabilities:													
A/P	1,285,715	1,199,086	1,123,013	1,167,009									
Payroll & Taxes Payable	3,061,043	2,296,801	2,467,831	2,805,434									
Other Current Liabilities	458,539	538,978	458,843	503,939									
Total Current Liabilities	4,805,297	4,034,865	4,049,686	4,476,382	-	-	-	-	-	-	-	-	
Long Term Liabilities/Debt	32,145,564	31,899,292	31,973,844	32,197,610									
Fund Balance	42,565,742	39,868,328	40,936,080	40,163,082									
Total Liabilities & Fund Balance	79,516,602	75,802,485	76,959,610	76,837,074	-	-	-	-	-	-	-	-	
Days Cash on Hand	82.06	71.26	85.52	86.17	-	-	-	-	-	-	-	-	
Current Ratio	5.79	6.02	6.30	5.72	-	-	-	-	-	-	-	-	
Average Age of Plant	2,596.86	(16,852.71)	(25,571.03)	(34,482.30)	-	-	-	-	-	-	-	-	
Average Payment Period	13.14	12.11	11.91	12.51	-	-	-	-	-	-	-	-	
Debt to Equity Ratio	43.03%	44.45%	43.85%	44.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Debt Service Coverage (ytd)	59.44	(9.31)	2.97	(0.20)	-	-	-	-	-	-	-	-	
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-	
Net a/r as a % of gross a/r	39.81%	31.52%	31.32%	29.96%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Annualized factors													
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30	

Moore County Hospital District
Balance Sheet
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4901290	5134919	4514471	4853967	0	0	0	0	0	0	0	0	27,449,580
Salaries and Wages	2298002	2459744	2303518	2474278	0	0	0	0	0	0	0	0	9535542
Depreciation Expense	805	-1056	0	0	0	0	0	0	0	0	0	0	(377)
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	298323	296880	295463	294192	0	0	0	0	0	0	0	0	1,777,287
Taxes	74552	74552	74552	74552	0	0	0	0	0	0	0	0	447,312
Total Margin	1178623	-2697414	1067752	-772998	0	0	0	0	0	0	0	0	6,981,710
Month costs for:													
Days cash on hand	5273360	5507407	4884486	5222711	0	0	0	0	0	0	0	0	29674179
Debt service coverage	1477751	-923839	439376	-39430	-39430	-39430	-39430	-39430	-39430	-39430	-39430	-39430	8719190.365
Average Payment period	2976163	3046607	2580968	2748433	0	0	0	0	0	0	0	0	20138637
Annualized costs for:													
Days cash on hand	63280320	64684602	62661012	62663892	50131113.6	41775928	35807938.29	31331946	27850618.67	25065556.8	22786869.82	20887964	2,472,848
Debt service coverage	17733012	-5543034	1757504	-118290	-94632	-78860	-67594.28571	-59145	-52573.33333	-47316	-43014.54545	-39430	8719190.365
Average Payment Period	35713956	36136620	34414952	34056513	27245210.4	22704342	19460864.57	17028256.5	15136228	13622605.2	12384186.55	11352171	
Calculation of:													
Days cash on hand	82.06	71.26	85.52	86.17	-	-	-	-	-	-	-	-	-
Debt service coverage	59.4	-9.3	3.0	-0.2	-0.1	-0.1	-0.1	0.0	-0.1	-0.1	-0.1	#DIV/0!	0.0
Average Payment Period	13.14	12.11	11.91	12.51	-	-	-	-	-	-	-	-	-

EQUITY FINANCING	35.00%	32.07%	33.17%	33.30%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CASH FLOW to TOTAL DEBT	53.71%	-129.29%	24.19%	-17.58%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

MCHD
Cash Accounts
As of October 31, 2024

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	5,394,623.65	0.2000%	
Accounts Receivable	HSB	5,000.09	0.2000%	
Accounts Payable	HSB	40,310.67	0.2000%	
MAAS Accounts Payable	HSB	-390,680.37	0.2000%	
Legacy Accounts Payable	HSB	148.47	0.2000%	
Payroll Account	HSB	392.58	0.0500%	
Special Money Market Account	HSB	3,233,521.78	3.1000%	
Moore County Physician Group	HSB	48,813.23	0.0200%	
Operating CD - 3013000611	HSB	1,810,071.62	5.4500%	
Operating CD - 800048513	HSB	624,723.71	5.4500%	12/28/24
Operating CD -	FSBS	1,755,139.00	4.8000%	
Operating CD -	FSBS	110,578.00	4.8000%	
Petty Cash		4,645.05		
Total Unrestricted Funds		12,637,287.48		
Administrative Restricted Funds				
Hospital Construction Account	HSB	498,192.25		
Health Insurance Checking Account	HSB	17,449.86	0.0500%	
Hospice Patient Care Checking	HSB	115,464.16	0.0500%	
Hospice Volunteer Checking	HSB	7,081.62	0.0500%	
Hall Medford Scholarship Fund	HSB	69,712.29	0.0500%	
ER Education Fund	HSB	107.01	0.0500%	
MNRC Patient Activity Fund	HSB	1,293.12	0.0500%	
Catch A Falling Star Checking Account	HSB	6,490.16	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	428,976.95	5.4500%	12/28/24
CD 2020 BOND RESERVE FUND	HSB	509,149.83	5.4500%	12/28/24
CD TEXAS MUTUAL	HSB	15,000.00	5.4500%	
CD HOSPICE - 3013000603	HSB	114,020.19	5.4500%	
SELF INSURANCE TRUST FUND HSB#6230	HSB	330,137.15		
Total Administrative Restricted Funds		2,113,074.59		
Grand Total		\$ 14,750,362.07		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of October 31, 2024

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	115,464.16	0.0500%	N/A	
Hospice Volunteer Checking	HSB	7,081.62	0.0500%	N/A	
CD HOSPICE - 82775	HSB	114,020.19	5.4500%		

TOTAL: 236,565.97

Jeff Turner, CEO	Date
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John Sharp, CFO	Date
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Katelyn Salcido, Controller	Date
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**Moore County Hospital District
Total P&L Analysis
FY 2025**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,636,939	1,802,726	1,772,704	1,469,061	-	-	-	-	-	-	-	-	6,681,430
Outpatient Revenue	8,036,596	7,773,389	7,833,364	8,575,289	-	-	-	-	-	-	-	-	32,218,638
Nursing Home Revenue	-	310,432	124,286	146,885	-	-	-	-	-	-	-	-	581,603
Home Health Revenue	-	-	-	(4,315)	-	-	-	-	-	-	-	-	(4,315)
Hospice Revenue	306	-	59,532	46,620	-	-	-	-	-	-	-	-	106,458
Total Patient Revenue	9,673,841	9,886,547	9,789,886	10,233,540	-	-	-	-	-	-	-	-	39,583,814
Deductions from Revenue, % of Gross Revenue Hospital w/1-100 beds** 3rd Qtr 2004	42.8%	44.2%	43.2%	48.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	44.8%
													51.5%
Total Operating Expenses	4,901,290	5,134,919	4,514,471	4,853,967	-	-	-	-	-	-	-	-	19,404,647
Labor & Benefit expense	2,801,426	2,948,965	2,785,668	2,917,727	-	-	-	-	-	-	-	-	11,453,786
Supply costs	518,911	654,227	480,032	495,323	-	-	-	-	-	-	-	-	2,148,493
Patient Days - Hospital (excl nursery)	188	217	111	180	-	-	-	-	-	-	-	-	696
Resident Days	1,047	1,016	976	996	-	-	-	-	-	-	-	-	4,035
Discharges (excl nursery)	91	57	46	68	-	-	-	-	-	-	-	-	262
Adjusted Patient Days - Hospital	1,111	1,190	613	1,254	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	4,123
Adjusted Discharges - Hospital	538	313	254	474	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1,552
Paid Hours	64,145.3	66,664.0	63,000.4	65,562.7									259,372.4
Worked Hours	50,958.3	56,791.7	52,136.6	55,266.4									215,153.0
OT %	4.09%	3.45%	4.57%	2.33%									
Paid FTEs	363.2	377.5	368.4	371.2	-	-	-	-	-	-	-	-	124.7
Worked FTEs	288.6	321.6	304.9	312.9	-	-	-	-	-	-	-	-	103.4
Worked to Paid Ratio	79.44%	85.19%	82.76%	84.30%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	82.95%
Revenue per Patient Day													
IP	8,707.12	8,307.49	15,970.31	8,161.45	-	-	-	-	-	-	-	-	9,599.76
OP	42,747.85	35,822.07	70,570.85	47,640.49	-	-	-	-	-	-	-	-	46,291.15
Nursing Home	-	305.54	127.34	147.47	-	-	-	-	-	-	-	-	144.14
Costs Per Patient Day													
Total	26,070.69	23,663.22	40,670.91	26,966.48	-	-	-	-	-	-	-	-	27,880.24
Labor & Benefits	14,901.20	13,589.70	25,096.11	16,209.59	-	-	-	-	-	-	-	-	16,456.59
Labor & Benefits PER FTE	7,712.67	7,812.12	7,561.05	7,859.20	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	91,843.18
Supplies	2,760.16	3,014.87	4,324.61	2,751.79	-	-	-	-	-	-	-	-	3,086.92
Costs as a % of Gross Revenue													
Total	50.67%	51.94%	46.11%	47.43%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	49.02%
Labor & Benefits	28.96%	29.83%	28.45%	28.51%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	28.94%
Supplies	5.36%	6.62%	4.90%	4.84%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.43%
Per Cent Occupancy	12.90%	14.89%	7.87%	12.35%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	4.06%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Case Mix Index (Medicare only)													
Average Daily Census	6.06	7.00	3.70	5.81	-	-	-	-	-	-	-	-	1.91

Moore County Hospital District
Total P&L Analysis
FY 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.03	4.09	2.71	2.77	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.15
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,296.07	\$ 17,642.04	\$ 21,883.78	\$ 11,069.71	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 14,079.90
Total Expenses per Adjusted Patient Discharge	\$ 9,113.86	\$ 16,426.45	\$ 17,770.83	\$ 10,247.12	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 12,501.33

MCHD
Statement of Cash Flows
For The Period Ending

Current Mo. Ended 31-Oct-24	YTD 31-Oct-24
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Cash flows from operating activities

Cash received from patients and third party payers	\$ 4,592,068	\$ 17,593,946
Other receipts and payments from operations (net)	73,704	2,363,531
Cash paid to suppliers	(1,779,520)	(8,188,786)
Cash paid to employees	(2,474,278)	(9,535,542)
Cash paid for employee benefits and payroll taxes	(443,449)	(1,918,244)

Net cash provided by (used by) operations

(31,475)	314,905
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Cash flows from investment activities

Investment earnings (interest)	13,587	74,377
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-

Net cash provided by (used by) investing activities

13,587	74,377
--------	--------

Cash flows from capital and related financing activities

Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	7,849
Proceeds from capital grants	-	(179,000)
Principal payments on long-term debt and notes payable	-	(141,824)
Interest payments on long-term debt and notes payable	-	(483,811)
Purchase of capital assets	(111,689)	(483,811)

Net cash provided by (used by) capital and related financing activities

(111,689)	(796,786)
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Cash flows from noncapital financing activities

Property taxes used to support operations	242,313	327,854
Noncapital grants and contributions payments	-	114,522
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-

Net cash provided by (used by) noncapital financing activities

242,313	442,376
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Net increase (decrease) in cash and cash equivalents

112,736	34,872
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Cash balance, beginning of period

14,637,626	14,715,493
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Cash balance, end of period

\$ 14,750,362	\$ 14,750,362
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For the internal use of management only

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 10/01/2024 Through 10/31/2024

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							298					159	162,394
NOV 2021	390	514,685	270 Days	7,603	2	1,219	0	16,906	3.34	359	488,194	1	763
DEC 2021	392	491,074	243 Days	4,000	0	0	0	13,721	2.82	363	469,991	3	3,362
JAN 2022	405	568,735	248 Days	7,123	4	1,834	0	16,672	2.98	373	541,133	4	1,973
FEB 2022	388	469,228	303 Days	469-	3	1,100	0	8,915	1.90	372	456,017	4	3,666
MAR 2022	326	449,974	277 Days	1,003-	1	645	0	11,431	2.54	306	424,110	7	14,792
APR 2022	301	294,792	276 Days	1,320	2	897	0	3,514	1.20	290	288,102	3	959
Sub-Totals:	2,202	2,788,488	269 Days	18,573	12	5,694	0	71,158	2.57	2,063	2,667,547	22	25,515
MAY 2022	437	711,147	248 Days	1,513-	5	3,837	0	21,429	3.02	417	687,360	1	34
JUN 2022	291	291,881	285 Days	1,816	3	2,717	17	15,510	5.40	267	243,283	6	28,556
JUL 2022	197	171,589	317 Days	1,275	2	1,087	0	5,630	3.33	186	163,052	1	545
AUG 2022	287	271,299	308 Days	2,984	3	1,599	132	24,810	9.30	266	231,306	5	10,600
SEP 2022	233	315,559	276 Days	8,169	2	1,386	0	4,632	1.51	218	299,891	4	1,482
OCT 2022	383	572,295	305 Days	2,112	3	4,392	111	11,398	2.01	356	551,714	8	2,680
Sub-Totals:	1,828	2,333,771	286 Days	14,843	18	15,018	260	83,408	3.62	1,710	2,176,606	25	43,896
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	5,758	1.82	338	307,157	4	2,872
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	263	368,704	1	643
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	199	194,628	2	89
FEB 2023	379	389,131	275 Days	941	5	1,951	34	7,758	2.01	355	376,350	2	2,130
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,017	1.45	360	408,640	3	1,351
APR 2023	321	340,420	266 Days	4,005	77	151,530	100	12,346	6.68	224	166,973	5	5,566
Sub-Totals:	1,973	2,165,958	285 Days	15,180	137	269,337	187	46,336	2.46	1,739	1,822,453	17	12,651
MAY 2023	313	243,338	291 Days	1,832	7	12,859	50	7,565	3.31	285	216,178	2	4,904
JUN 2023	346	434,935	315 Days	1,270	1	341	168	4,144	0.96	330	426,023	5	3,157
JUL 2023	576	612,184	457 Days	15,469	18	14,398	240	33,123	5.69	496	546,586	13	2,608
AUG 2023	169	213,935	382 Days	1,968	3	5,166	68	12,491	6.04	144	191,047	7	3,264
SEP 2023	305	307,370	304 Days	12,551-	13	2,922	875	10,918	3.44	268	296,289	11	9,792
OCT 2023	360	378,647	320 Days	4,219	4	3,418	356	13,718	3.70	304	324,447	28	32,845
Sub-Totals:	2,069	2,190,409	356 Days	12,206	46	39,103	1,756	81,961	3.83	1,827	2,000,569	66	56,570
NOV 2023	356	402,359	315 Days	41,206	20	44,669	721	15,926	5.03	0	0	319	300,559
DEC 2023	214	260,521	386 Days	568	7	17,725	311	4,205	1.74	1	3,709	195	234,314
JAN 2024	266	468,845	296 Days	685	58	254,947	150	1,822	0.85	0	0	205	211,390
FEB 2024	346	279,802	327 Days	683	1	311	25	2,021	0.72	0	0	338	276,787
MAR 2024	366	366,110	296 Days	2,296	0	0	360	6,609	1.82	0	0	358	357,205
APR 2024	281	255,867	292 Days	25,479	0	0	1,380	9,284	4.03	0	0	261	221,104
Sub-Totals:	1,829	2,033,505	316 Days	70,917	86	317,652	2,947	39,867	2.42	1	3,709	1,676	1,601,360
MAY 2024	432	674,934	277 Days	353,282	5	2,984	130	3,927	1.23	0	0	298	314,742
JUN 2024	434	732,393	270 Days	346,651	0	0	15	2,993	0.78	0	0	310	382,749
JUL 2024	263	254,014	329 Days	131-	1	111	275	1,495	0.59	0	0	258	252,538
AUG 2024	264	235,669	293 Days	1,186	0	0	168	3,370	1.44	0	0	256	231,114
SEP 2024	269	245,787	313 Days	303	1	216	826	2,166	0.88	0	0	262	243,103
OCT 2024	248	275,157	308 Days	100	0	0	520	520	0.19	0	0	246	274,537
Sub-Totals:	1,910	2,417,954	294 Days	701,390	7	3,311	1,934	14,470	0.84	0	0	1,630	1,698,782
Grand Total	11,811	13,930,085	301 Days	833,110	306	650,116	7,382	337,200		7,340	8,670,885	3,595	3,601,168

Current Net Rate Is 2.59% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)

Detailed Performance Report**Moore County Physicians (Collections)****Report Period Covering 10/01/2024 Through 10/31/2024**

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					5	1,434
NOV 2021	245	43,851	250 Days	0	0	0	0	2,168	4.94	240	41,683	0	0
DEC 2021	229	38,982	247 Days	0	1	200	0	94	0.24	225	38,688	0	0
JAN 2022	223	38,418	252 Days	0	2	956	0	116	0.31	218	37,347	0	0
FEB 2022	227	37,592	246 Days	0	1	14	0	648	1.72	224	36,931	0	0
MAR 2022	206	38,680	240 Days	130	2	1,467	0	347	0.94	199	36,735	0	0
APR 2022	287	33,203	237 Days	304	1	45	0	286	0.87	282	32,487	1	82
Sub-Totals:	1,417	230,726	245 Days	434	7	2,682	0	3,658	1.61	1,388	223,870	1	82
MAY 2022	267	39,195	236 Days	0	1	321	0	322	0.83	261	38,552	0	0
JUN 2022	255	42,616	236 Days	14	1	194	0	534	1.26	251	41,874	0	0
JUL 2022	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
AUG 2022	263	35,802	245 Days	0	3	227	0	468	1.31	257	35,107	0	0
SEP 2022	553	90,810	269 Days	0	5	833	0	1,374	1.53	537	88,035	1	568
OCT 2022	271	57,289	261 Days	0	4	602	0	1,788	3.15	263	54,899	0	0
Sub-Totals:	1,609	265,712	253 Days	14	14	2,177	0	4,486	1.70	1,569	258,468	1	568
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
Sub-Totals:	1,314	195,975	285 Days	1,356	10	3,163	0	1,554	0.81	1,294	189,903	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	331	56,327	6	1,361
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	290	54,827	6	758
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	361	42,425	3	178
Sub-Totals:	1,326	212,584	283 Days	0	15	4,499	0	3,405	1.64	1,283	202,383	15	2,297
NOV 2023	183	31,275	320 Days	0	0	0	14	42	0.13	0	0	183	31,233
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	0	0	72	13,013
JAN 2024	111	14,597	306 Days	0	0	0	3	160	1.09	0	0	109	14,437
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	0	0	214	65,155
MAR 2024	280	46,958	314 Days	0	1	71	3	522	1.11	0	0	278	46,365
APR 2024	276	49,636	328 Days	0	0	0	3	870	1.75	0	0	271	48,766
Sub-Totals:	1,139	220,807	314 Days	0	1	71	22	1,767	0.80	0	0	1,127	218,969
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	3	8	0.03	0	0	153	25,332
JUL 2024	132	21,371	306 Days	0	0	0	0	0	0.00	0	0	132	21,371
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	0	0	171	27,039
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	0	0	185	29,050
OCT 2024	150	23,287	397 Days	0	0	0	0	0	0.00	0	0	150	23,287
Sub-Totals:	792	126,111	329 Days	0	1	24	3	8	0.01	0	0	791	126,078
Grand Total	7,597	1,251,916	280 Days	1,804	48	12,616	25	14,878		5,534	874,623	1,940	349,428
Current Net Rate Is 0.12% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)													

Zip Code	IN	NB	SWB	INO	CLI	ED	RCR	REF	SDC	Total
33010 HIALEAH GARDENS	0	0	0	0	2	2	0	0	0	4
60068 PARK RIDGE	1	0	0	0	0	0	0	0	0	1
68117 OMAHA	0	0	0	0	0	0	0	0	0	1
72519 JORDAN	0	0	0	0	0	1	0	0	0	1
73064 MUSTANG	0	0	0	0	0	0	0	0	0	1
73114 OKC	0	0	0	0	0	0	0	0	0	0
73931 BALKO	0	0	0	0	0	0	0	0	0	1
73933 BOISE CITY	0	0	0	0	1	0	5	0	1	15
73937 FELT	0	0	0	0	0	0	0	0	0	2
73939 GOODWELL	0	0	0	0	1	0	0	0	0	6
73942 GUYMON	0	0	0	0	2	2	0	0	2	30
73944 HARDESTY	0	0	0	0	0	0	0	0	0	1
73945 OPTIMA	0	0	0	0	0	0	0	0	1	2
73947 KEYES	0	0	0	0	0	0	0	0	2	10
73949 TEXHOMA	0	0	0	0	10	3	0	0	1	34
73951 TYRONE	0	0	0	0	0	0	0	0	1	1
73960 TEXHOMA	1	0	0	0	1	2	0	0	0	7
74901 ARKOMA	0	0	0	0	1	0	0	0	0	2
75006 CARROLLTON	0	0	0	0	1	1	0	0	0	2
75110 NAVARRO	0	0	0	0	1	0	0	0	0	3
75211 COCKRELL HILL	0	0	0	0	0	0	0	0	0	1
75217 DALLAS	0	0	0	0	0	0	0	0	0	1
75230 DALLAS	0	0	0	0	0	1	0	0	0	1
75771 HIDE A WAY	0	0	0	1	0	1	0	0	0	3
76084 PRAIRIE RIDGE	0	0	0	0	0	0	0	0	0	1
76088 WEATHERFORD	0	0	0	0	1	1	0	0	0	2
76209 DENTON	0	0	0	0	0	0	0	0	0	1
76210 CORINTH	0	0	0	0	0	0	0	0	0	1
76384 VERNON	0	0	0	0	0	0	0	0	0	1
76443 CROSS PLAINS	0	0	0	0	0	1	0	0	0	1
76903 SAN ANGELO	0	0	0	1	0	1	0	0	0	2
77039 HOUSTON	0	0	0	0	0	1	0	0	0	2
77084 HOUSTON	0	0	0	0	0	1	0	0	0	1
77306 CUT AND SHOOT	0	0	0	1	0	1	0	0	0	2
77459 SIENNA PLANT	0	0	0	0	0	0	0	0	0	1
77506 PASADENA	0	0	0	0	0	1	0	0	0	1
77521 MONT BELVIEU	0	0	0	0	0	1	0	0	0	1
77583 SANDY POINT	0	0	0	0	1	0	0	0	0	5
78216 SAN ANTONIO	0	0	0	0	1	0	0	0	0	1
79005 BOOKER	0	0	0	0	1	1	0	0	0	4
79007 PHILLIPS	2	0	0	1	17	3	0	0	1	56

[illegible]

Zip Code	IN	NB	SWB	INO	CLI	ED	RCR	REF	SDC	Total
79101 AMARILLO	0	0	0	0	4	0	0	0	0	7
79102 AMARILLO	0	0	0	0	0	0	0	0	0	8
79103 AMARILLO	0	0	0	0	1	0	0	0	0	9
79104 AMARILLO	0	0	0	0	2	1	0	0	0	7
79105 AMARILLO	0	0	0	0	0	0	0	0	0	2
79106 AMARILLO	0	0	0	0	3	0	0	0	0	8
79107 AMARILLO	0	0	0	1	4	2	0	0	0	35
79108 AMARILLO	0	0	0	0	4	0	0	0	0	11
79109 AMARILLO	0	0	0	0	1	0	1	0	0	15
79110 AMARILLO	0	0	0	0	5	2	0	0	1	18
79115	0	0	0	0	1	0	0	0	0	2
79118 TIMBERCRK CYN	0	0	0	0	4	0	2	0	0	11
79119 BUSHLAND	0	0	0	0	1	0	0	0	0	6
79119-6331	0	0	0	0	0	0	0	0	0	1
79124 BISHOP HILLS	0	0	0	0	0	0	0	0	0	2
79159 AMARILLO	0	0	0	0	0	0	0	0	0	1
79245 MEMPHIS	0	0	0	0	1	0	0	0	0	1
79250 PETERSBURG	0	0	0	0	1	0	0	0	0	1
79401 LUBBOCK	0	0	0	0	1	1	0	0	0	2
79424 LUBBOCK	0	0	0	0	1	0	0	0	0	2
79705 MIDLAND	0	0	0	0	1	0	0	0	0	1
79706 MIDLAND	0	0	0	0	0	1	0	0	0	1
79930 EL PASO	0	0	0	0	0	0	0	0	0	1
81029 CAMPO	0	0	0	0	0	0	0	0	0	1
87121 FIVE POINTS	0	0	0	0	0	1	0	0	0	1
88101 CANNON AFB	0	0	0	0	0	1	0	0	0	1
88310 WHITE SANDS NATIONAL MONUMEN	0	0	0	0	0	1	0	0	0	1
88415 SENECA	0	0	0	0	0	0	0	0	0	2
88426 LOGAN	0	0	0	0	0	0	0	0	1	3
88436 SEDAN	0	0	0	0	0	0	0	0	0	2
90026 SILVER LAKE	0	0	0	0	0	1	0	0	0	1
92570 PERRIS	0	0	0	0	0	0	0	0	0	1
93274 TULARE	0	0	0	0	0	0	0	0	0	1
98089 MIDWAY	0	0	0	1	0	1	0	0	0	2
99645 PALMER	0	0	0	0	0	0	0	0	0	2
99829 HOONAH	0	0	0	0	1	1	0	0	0	2
99999	0	0	0	0	0	1	0	0	0	1
790107	0	0	0	0	0	0	0	0	0	1
X	0	0	0	0	0	0	0	0	0	1
~ None	0	0	0	0	0	0	2	0	0	2
Total	64	47	2	84	1,760	706	850	7	87	7,796