



Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- Audit Update

Volume - Month to Date

3

	July MTD				
	CY	PY	Var %	Bud	Var %
Admits	48	62	 -23%	63	 -24%
Patient Days	144	157	 -8%	127	 13%
ALOS	3.00	2.53	 18%	2.01	 49%
Hosp & MNRC Adj Pat Days	8,424	7,115	 18%	7,240	 16%
Swing Bed Days	70	50	 40%	53	 33%
ER Visits	692	740	 -6%	755	 -8%
Surgeries	77	108	 -29%	110	 -30%
Observations	65	87	 -25%	89	 -27%
OP Visits	3,391	3,456	 -2%	3,525	 -4%
Births	30	33	 -9%	34	 -11%
Nursing Home Days	1,034	1,047	 -1%	1,068	 -3%
Clinic Visits	3,009	3,252	 -7%	3,313	 -9%

Volume - Year to Date

4

	June YTD				
	CY	PY	Var %	Bud	Var %
Admits	780	791	 -1%	813	 -4%
Patient Days	2,310	2,333	 -1%	2,568	 -10%
ALOS	2.96	2.95	 0%	3.63	 -18%
Hosp & MNRC Adj Pat Days	75,388	120,885	 -38%	127,197	 -41%
Swing Bed Days	936	870	 8%	1,045	 -10%
ER Visits	8,987	8,546	 5%	8,638	 4%
Surgeries	1,222	1,209	 1%	1,238	 -1%
Observations	932	864	 8%	920	 1%
OP Visits	40,448	35,453	 14%	31,248	 29%
Births	396	370	 7%	375	 6%
Nursing Home Days	11,400	12,765	 -11%	13,084	 -13%
Clinic Visits	40,717	40,561	 0%	41,188	 -1%

Revenue - Month to Date

5

	July MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,157	1,637	 -29%	1,634	 -29%
OP Revenue	7,119	8,037	 -11%	8,262	 -14%
Gross Revenue	8,276	9,674	 -14%	9,896	 -16%
Revenue Deductions	3,790	4,137	 -8%	5,534	 -32%
Bad Debt	556	(518)	 -207%	283	 96%
Net Patient Revenue	3,930	6,055	 -35%	4,079	 -4%
NPR per APD	467	851	 -45%	563	 -17%
Other Revenue	1,992	211	 846%	2,936	 -32%
Net Operating Revenue	5,922	6,265	 -5%	7,014	 -16%
NOR % of Gross Revenue	72%	65%	 10%	71%	 1%

Revenue - Year to Date

6

	June YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	20,718	13,054	 59%	14,160	 46%
OP Revenue	93,206	91,464	 2%	100,911	 -8%
Gross Revenue	113,925	104,518	 9%	115,071	 -1%
Revenue Deductions	61,902	57,248	 8%	57,491	 8%
Bad Debt	3,583	4,452	 -20%	8,060	 -56%
Net Patient Revenue	48,440	42,817	 13%	49,519	 -2%
NPR per APD	643	354	 81%	389	 65%
Other Revenue	12,007	10,680	 12%	10,691	 12%
Net Operating Revenue	60,447	53,498	 13%	60,210	 0%
NOR % of Gross Revenue	53%	51%	 4%	52%	 1%

Expenses - Month to Date

7

	July MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	2,902	2,594	 -12%	2,723	 -7%
Per APD	344	365	 6%	376	 8%
Supplies	368	473	 22%	535	 31%
Per APD	44	66	 34%	74	 41%
Physician Fees	339	386	 12%	343	 1%
Per APD	40	54	 26%	47	 15%
Other Expenses	876	967	 9%	1,018	 14%
Per APD	104	136	 23%	141	 26%
Total Operating Expenses	4,484	4,421	 -1%	4,620	 3%
Per APD	532	621	 14%	638	 17%

Expenses - Year to Date

8

	June YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	33,452	31,816	 -5%	33,568	 0%
Per APD	444	263	 -69%	264	 -68%
Supplies	4,968	5,042	 1%	5,827	 15%
Per APD	66	42	 -58%	46	 -44%
Physician Fees	4,649	4,832	 4%	5,114	 9%
Per APD	62	40	 -54%	40	 -53%
Other Expenses	11,938	11,603	 -3%	11,940	 0%
Per APD	158	96	 -65%	94	 -69%
Total Operating Expenses	55,007	53,293	 -3%	56,449	 3%
Per APD	730	441	 -66%	444	 -64%

Margin - Month to Date

9

	July MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	1,437	1,844	-22%	2,395	-40%
EBITDA Margin	24%	29%	-18%	34%	-29%
Depr, Interest & Taxes	380	374	-2%	393	3%
Non Operating Revenue	35	75	-54%	82	-58%
Net Income (Loss)	1,092	1,546	-29%	2,083	-48%
Net Income Margin	18%	25%	-25%	30%	-38%

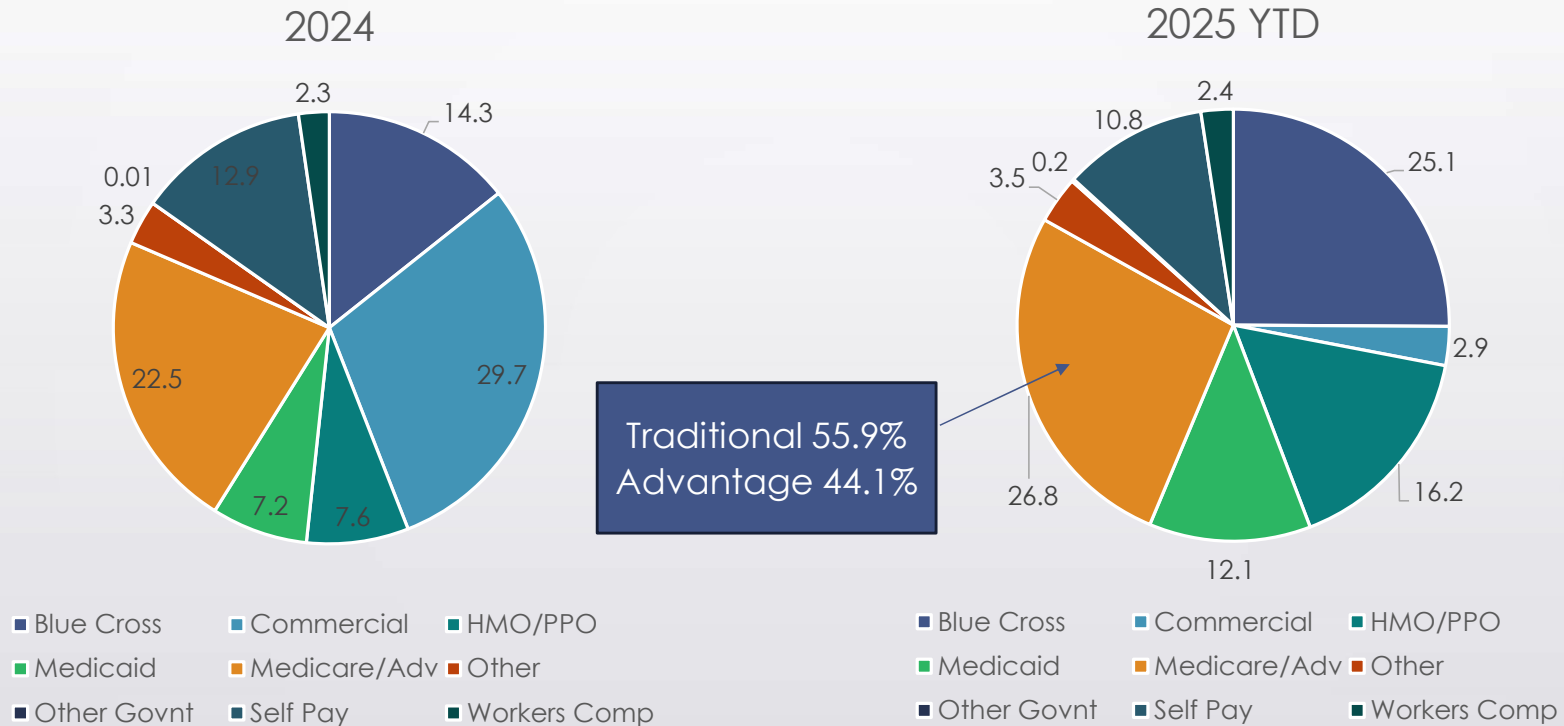
Margin - Year to Date

10

	June YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	5,440	205	2559%	3,762	45%
EBITDA Margin	9%	0%	2253%	6%	44%
Depr, Interest & Taxes	4,488	4,816	7%	4,772	6%
Non Operating Revenue	1,452	1,754	-17%	1,185	23%
Net Income (Loss)	2,405	(2,858)	-184%	174	1279%
Net Income Margin	4%	-5%	-174%	0%	1274%

Payer Mix Updated 5/31/25

11



Admissions

12



Admissions by Physician

13

	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	48	59	48	59
Aldeen, Mohammed	0	0	0	0
Apolinario, Joseph	2	8	2	8
Apolinario, Ralph	0	0	0	0
Bahaa Al Deen, Mohammed	4	4	4	4
Bella, Gasin MD	7	3	7	3
Belay, Tilahun	0	0	0	0
Bhula, Jiten	0	13	0	13
Bunch, Chris MD	0	4	0	4
Desantis, James	18	8	18	8
Dewitt, Blake	0	0	0	0
Flores, Antonio	0	3	0	3
Gustafson, Eric	0	0	0	0
Hailey, Amaha	0	0	0	0
Hatch, William	0	5	0	5
Herbert, Eric	0	0	0	0
Knight, Lauren	6	11	6	11
Morsch, James	11	0	11	0
Osayomore, Amadin	0	0	0	0
Patel, Bhaviniben	0	0	0	0
Patel, Priyanka	0	0	0	0
Penniman, Joshua	0	0	0	0
Rybka, Denys	0	0	0	0
General Surgery	0	0	0	0
Agle, Steven MD	0	0	0	0
Orthopedics	0	2	0	2
Riley, Renee	0	2	0	2
Obstetrics	30	34	30	34
Diehlmann, Stephanie MD	8	11	8	11
Jester, Shaun DO	11	12	11	12
Mitchell, Jordan MD	11	11	11	11
Podiatry	0	0	0	0
Higgins, Eric DPM	0	0	0	0
Total	78	95	78	95

Patient Days

14



Surgeries

15



Surgeries by Surgeon

16

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	35	58	35	58
Agle, Steven	35	58	35	58
Orthopedics	19	26	19	26
Previous Provider	-	-	-	-
Riley, Renee	19	26	19	26
Obstetrics	14	14	14	14
Previous Provider	-	-	-	-
Jester, Shaun DO	6	6	6	6
Mitchell, Jordan	5	6	5	6
Diehlmann, Stephanie	3	2	3	2
Podiatry	-	2	-	2
Higgins, Eric	-	2	-	2
Other	9	8	9	8
Moore, Shane	9	8	9	8
Kordestani, Rouzbeh	-	-	-	-
Heffel, Dominic	-	-	-	-
Atha, James	-	-	-	-
Total	77	108	77	108

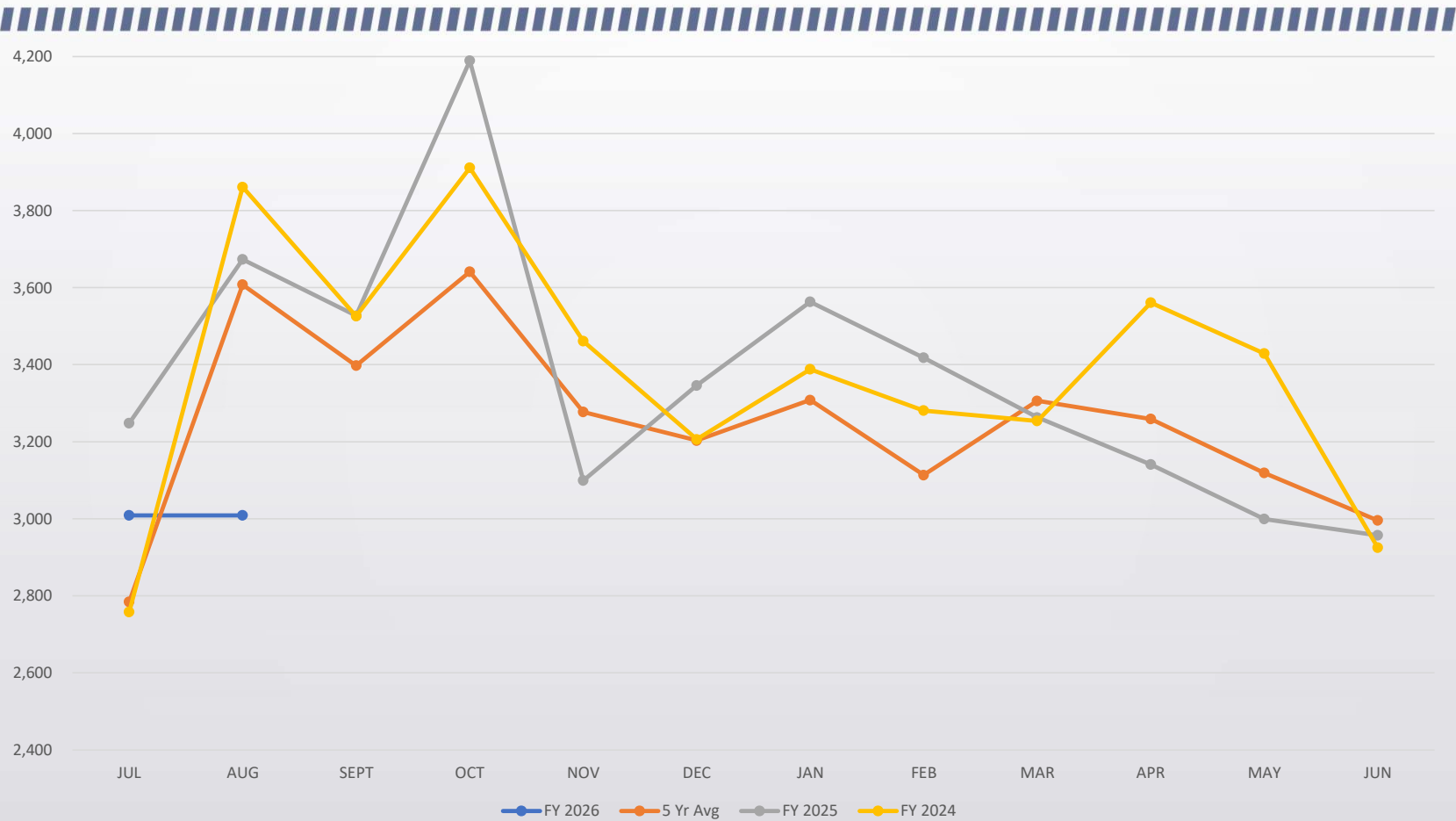
ER Visits

17



Clinic Visits

18



Clinic Visits by Practitioner

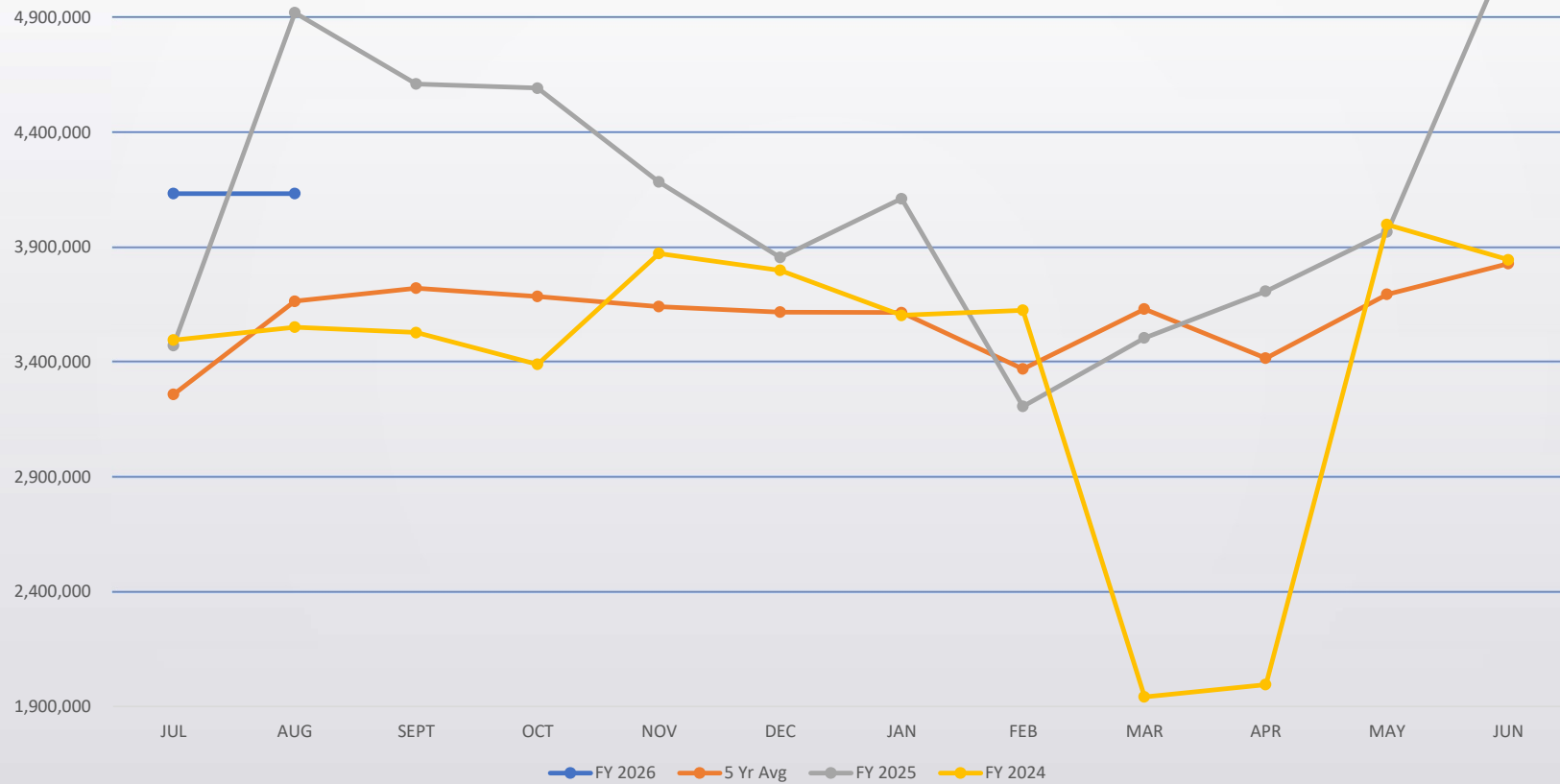
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Calculating data

Cash Collections

20





Reports Attached

- Balance Sheet
- Income Statement



Budget Presentation

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 07/31/25**

	CURRENT JUL 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR JUL 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	17,454,539	15,719,752	12,576,079	1,734,788	4,878,460
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,047,981	2,046,872	1,657,015	1,109	390,966
CASH AND CASH EQUIVALENTS:	19,502,520	17,766,624	14,233,094	1,735,896	5,269,427
PATIENT RECEIVABLES	24,100,960	24,302,968	28,012,461	(202,008)	(3,911,500)
PATIENT RECEIVABLE ALLOWANCES	(16,271,863)	(16,284,946)	(16,860,781)	13,083	588,918
PATIENT ACCOUNTS RECEIVABLE - NET	7,829,097	8,018,022	11,151,680	(188,924)	(3,322,582)
OTHER RECEIVABLES	553,111	361,724	271,388	191,387	281,723
INVENTORY	1,701,683	1,692,380	1,315,594	9,302	386,089
PREPAID EXPENSES	1,423,525	1,197,480	1,169,785	226,045	253,740
TOTAL OTHER CURRENT ASSETS	3,678,319	3,251,584	2,756,767	426,734	921,551
TOTAL CURRENT ASSETS	31,009,936	29,036,230	28,141,541	1,973,706	2,868,396
OTHER ASSETS:					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	123,670	126,004	151,669	(2,333)	(27,998)
TOTAL OTHER ASSETS	4,585,884	4,588,217	2,661,574	(2,333)	1,924,310
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	4,720,844	4,720,844	4,720,844	0	0
BUILDING & IMPROVEMENTS	41,543,731	41,543,731	41,494,444	0	49,287
FIXED EQUIPMENT	1,011,849	1,011,849	965,845	0	46,004
MAJOR MOVABLE EQUIPMENT	15,669,191	15,655,703	14,589,583	13,488	1,079,608
CONSTRUCTION IN PROGRESS	11,768,006	11,662,079	11,545,288	105,927	222,717
TOTAL LAND, BUILDING & EQUIPMENT	74,713,620	74,594,205	73,316,004	119,415	1,397,616
ACCUMULATED DEPRECIATION	(28,629,603)	(28,329,784)	(25,085,210)	(299,820)	(3,544,393)
LAND, BUILDINGS & EQUIPMENT - NET	46,084,016	46,264,421	48,230,794	(180,405)	(2,146,778)
TOTAL ASSETS	81,679,836	79,888,868	79,033,909	1,790,968	2,645,927

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 07/31/25**

	CURRENT JUL 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR JUL 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,457,423	1,167,042	1,341,406	(290,381)	(116,018)
PAYROLL & TAXES PAYABLE	3,344,058	3,094,627	3,061,043	(249,431)	(283,015)
OTHER CURRENT LIABILITIES	390,987	304,343	533,102	(86,644)	142,115
TOTAL CURRENT LIABILITIES	5,192,468	4,566,012	4,935,550	(626,456)	(256,918)
LONG TERM LIABILITIES - NOTES PAYABLE	32,371,608	32,298,711	31,933,265	(72,897)	(438,343)
LONG TERM LIABILITIES/DEBT	32,371,608	32,298,711	31,933,265	(72,897)	(438,343)
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	23,182,827	22,091,212	21,232,161	(1,091,615)	(1,950,666)
TOTAL FUND BALANCE, END OF PERIOD	44,115,760	43,024,145	42,165,094	(1,091,615)	(1,950,666)
TOTAL LIABILITIES AND FUND BALANCE	81,679,836	79,888,868	79,033,909	(1,790,968)	(2,645,927)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
JUL 2025

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,157,421	1,633,665	476,244	1,636,939	479,519	1,157,421	1,633,665	476,244	1,636,939	479,519
Outpatient Revenue	7,119,027	8,262,420	1,143,393	8,036,902	917,875	7,119,027	8,262,420	1,143,393	8,036,902	917,875
Total Gross Patient Rev	8,276,448	9,896,085	1,619,637	9,673,841	1,397,393	8,276,448	9,896,085	1,619,637	9,673,841	1,397,393
Deductions from Revenue:										
Medicare	1,353,813	1,493,499	(139,686)	1,422,639	(68,826)	1,353,813	1,493,499	(139,686)	1,422,639	(68,826)
Medicaid	749,960	715,417	34,543	670,448	79,512	749,960	715,417	34,543	670,448	79,512
Blue Cross	1,026,342	1,214,943	(188,601)	712,819	313,523	1,026,342	1,214,943	(188,601)	712,819	313,523
Commercial & HMO/PPO	254,158	723,404	(469,246)	752,880	(498,722)	254,158	723,404	(469,246)	752,880	(498,722)
Indigent & Charity W/O	125,673	1,069,650	(943,977)	252,739	(127,065)	125,673	1,069,650	(943,977)	252,739	(127,065)
Other	280,058	317,439	(37,381)	325,258	(45,200)	280,058	317,439	(37,381)	325,258	(45,200)
Ttl Deduct From Revenue	3,790,003	5,534,352	(1,744,349)	4,136,782	(346,779)	3,790,003	5,534,352	(1,744,349)	4,136,782	(346,779)
Net Patient Care Rev	4,486,445	4,361,733	124,712	5,537,059	(1,050,615)	4,486,445	4,361,733	124,712	5,537,059	(1,050,615)
Bad Debt W/O & AFDA	556,203	283,165	273,038	(517,653)	1,073,856	556,203	283,165	273,038	(517,653)	1,073,856
Net Pat Rev less Bad Debt	3,930,242	4,078,568	(148,326)	6,054,712	(2,124,471)	3,930,242	4,078,568	(148,326)	6,054,712	(2,124,471)
Other Operating Rev	1,991,582	2,935,615	944,033	210,513	(1,781,069)	1,991,582	2,935,615	944,033	210,513	(1,781,069)
Net Operating Revenue	5,921,824	7,014,183	(1,092,359)	6,265,226	(343,402)	5,921,824	7,014,183	(1,092,359)	6,265,226	(343,402)
Operating Expenses:										
Salaries & Wages	2,454,926	2,397,065	57,861	2,298,002	156,923	2,454,926	2,397,065	57,861	2,298,002	156,923
Employee Benefits	446,683	325,965	120,718	296,404	150,279	446,683	325,965	120,718	296,404	150,279
Physician Fees	338,644	408,765	(70,121)	386,259	(47,616)	338,644	408,765	(70,121)	386,259	(47,616)
Other Fees	325,334	315,005	10,329	316,225	9,110	325,334	315,005	10,329	316,225	9,110
Supplies	367,715	535,018	(167,303)	472,760	(105,045)	367,715	535,018	(167,303)	472,760	(105,045)
Repairs & Maintenance	79,455	47,419	32,036	46,151	33,304	79,455	47,419	32,036	46,151	33,304
Service Contracts	236,603	265,215	(28,612)	268,647	(32,044)	236,603	265,215	(28,612)	268,647	(32,044)
Utilities	112,073	142,700	(30,627)	142,511	(30,438)	112,073	142,700	(30,627)	142,511	(30,438)
Leases & Rentals	15,286	36,541	(21,255)	31,445	(16,158)	15,286	36,541	(21,255)	31,445	(16,158)
Other Expenses	(1,014)	49,635	(50,649)	76,883	(77,898)	(1,014)	49,635	(50,649)	76,883	(77,898)
Dues & Subscriptions	28,101	24,522	3,579	20,588	7,512	28,101	24,522	3,579	20,588	7,512
Travel/Education	31,718	22,637	9,081	18,091	13,627	31,718	22,637	9,081	18,091	13,627
Insurance	48,881	49,187	(306)	46,844	2,037	48,881	49,187	(306)	46,844	2,037
Total Operating Expense	4,484,404	4,619,674	(135,270)	4,420,810	63,594	4,484,404	4,619,674	(135,270)	4,420,810	63,594
EBITDA	1,437,420	2,394,509	(957,089)	1,844,416	(406,996)	1,437,420	2,394,509	(957,089)	1,844,416	(406,996)
Non Operating Expenses										
Depreciation/Amortizat	302,153	318,597	(16,444)	298,323	3,830	302,153	318,597	(16,444)	298,323	3,830
Interest Expense	75,080	74,552	528	74,552	528	75,080	74,552	528	74,552	528
Taxes	3,199	0	3,199	805	2,394	3,199	0	3,199	805	2,394
OPERATING MARGIN	1,056,989	2,001,360	(944,371)	1,470,736	(413,747)	1,056,989	2,001,360	(944,371)	1,470,736	(413,747)
Non Operating Revenue	34,627	82,113	47,486	75,004	40,377	34,627	82,113	47,486	75,004	40,377
Net Income (Loss)	1,091,615	2,083,473	(991,858)	1,545,739	(454,124)	1,091,615	2,083,473	(991,858)	1,545,739	(454,124)

**Moore County Hospital District
Balance Sheet
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Assets:												
Current Assets:												
Cash	17,454,539											
Marketable Securities	2,047,981											
Total Cash & Cash Equiv	19,502,520	-	-	-	-	-	-	-	-	-	-	-
Patient A/R	24,100,960											
A/R Allowances	(16,271,863)											
Net Patient A/R	7,829,097	-	-	-	-	-	-	-	-	-	-	-
	32.5%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Other Assets:												
Other Receivables	553,111											
Inventory	1,701,683											
Prepays	1,423,525											
Total Other Current Assets	3,678,319	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	31,009,936	-	-	-	-	-	-	-	-	-	-	-
Other Assets	4,585,884											
Property, Plant & Equip	74,713,620											
Accum Deprec	(28,629,603)											
Net Property, Plant & Equip	46,084,016	-	-	-	-	-	-	-	-	-	-	-
Totals Assets	81,679,836	-	-	-	-	-	-	-	-	-	-	-
Current Liabilities:												
A/P	1,457,423											
Payroll & Taxes Payable	3,344,058											
Other Current Liabilities	390,987											
Total Current Liabilities	5,192,468	-	-	-	-	-	-	-	-	-	-	-
Long Term Liabilities/Debt	32,371,608											
Fund Balance	44,115,760											
Total Liabilities & Fund Balance	81,679,836	-	-	-	-	-	-	-	-	-	-	-
Days Cash on Hand	122.10	-	-	-	-	-	-	-	-	-	-	-
Current Ratio	5.97	-	-	-	-	-	-	-	-	-	-	-
Average Age of Plant	745.80	-	-	-	-	-	-	-	-	-	-	-
Average Payment Period	18.42	-	-	-	-	-	-	-	-	-	-	-
Debt to Equity Ratio	42.32%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Debt Service Coverage (ytd)	55.48	-	-	-	-	-	-	-	-	-	-	-
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net a/r as a % of gross a/r	32.48%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Annualized factors

Moore County Hospital District
Balance Sheet
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4484404	0	0	0	0	0	0	0	0	0	0	0	6,371,703
Salaries and Wages	2454926	0	0	0	0	0	0	0	0	0	0	0	2454926
Depreciation Expense	3199	0	0	0	0	0	0	0	0	0	0	0	4,799
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	302153	0	0	0	0	0	0	0	0	0	0	0	453,230
Taxes	75080	0	0	0	0	0	0	0	0	0	0	0	112,620
Total Margin	1091615	0	0	0	0	0	0	0	0	0	0	0	2,813,724
Month costs for:													
Days cash on hand	4858438	0	0	0	0	0	0	0	0	0	0	0	6937552.5
Debt service coverage	1396967	1396967	1396967	1396967	1396967	1396967	1396967	1396967	1396967	1396967	1396967	1396967	4668718.76
Average Payment period	2406711	0	0	0	0	0	0	0	0	0	0	0	4482626.5
Annualized costs for:													
Days cash on hand	58301256	29150628	19433752	14575314	11660251.2	9716876	8328750.857	7287657	6477917.333	5830125.6	5300114.182	4858438	578,129
Debt service coverage	16763604	8381802	5587868	4190901	3352720.8	2793934	2394800.571	2095450.5	1862622.667	1676360.4	1523964	1396967	4668718.76
Average Payment Period	28880532	14440266	9626844	7220133	5776106.4	4813422	4125790.286	3610066.5	3208948	2888053.2	2625502.909	2406711	
Calculation of:													
Days cash on hand	122.10	-	-	-	-	-	-	-	-	-	-	-	
Debt service coverage	55.5	27.7	#DIV/0!	#DIV/0!	11.1	9.2	7.9	6.9	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.0
Average Payment Period	18.42	-	-	-	-	-	-	-	-	-	-	-	
EQUITY FINANCING	37.97%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	
CASH FLOW to TOTAL DEBT	48.04%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	

MCHD
Cash Accounts
As of July 31, 2025

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	4,376,469.93	0.2000%	
Accounts Receivable	HSB	5,000.06	0.2000%	
MAAS Accounts Payable	HSB	169,379.08	0.2000%	
Legacy Accounts Payable	HSB	736.77	0.2000%	
Accounts Payable MAAS	HSB	-46,284.87	0.2000%	
Payroll Account	HSB	838,471.15	0.0500%	
Money Market Account	HSB	7,385,117.83	3.1000%	
Moore County Physician Group	HSB	47,888.76	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	647,474.55	4.4800%	12/27/25
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Operating CD -	FSBS	110,578.00	4.7000%	04/10/26
Petty Cash		4,445.05		
Total Unrestricted Funds		17,147,423.31		
Administrative Restricted Funds				
Hospital Construction Account	HSB	260,970.98		
Health Insurance Checking Account	HSB	75,585.93	0.0500%	
Hospice Patient Care Checking	HSB	114,608.06	0.0500%	
Hospice Volunteer Checking	HSB	8,954.50	0.0500%	
Hall Medford Scholarship Fund	HSB	69,821.80	0.0500%	
ER Education Fund	HSB	107.19	0.0500%	
MNRC Patient Activity Fund	HSB	3,436.55	0.0500%	
Catch A Falling Star Checking Account	HSB	3,863.01	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	519,238.88	4.4800%	12/27/25
CD 2020 BOND RESERVE FUND	HSB	777,491.58	4.4800%	12/27/25
CD TEXAS MUTUAL	HSB	15,784.90	5.4500%	
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	339,518.68		
Total Administrative Restricted Funds		2,306,106.06		
Grand Total		\$ 19,453,529.37		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of July 31, 2025

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	114,608.06	0.0500%	N/A	
Hospice Volunteer Checking	HSB	8,954.50	0.0500%	N/A	
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26	
TOTAL:		<u>240,286.56</u>			

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,012,146	-	-	-	-	-	-	-	-	-	-	-	1,012,146
Outpatient Revenue	7,099,276	-	-	-	-	-	-	-	-	-	-	-	7,099,276
Nursing Home Revenue	145,275	-	-	-	-	-	-	-	-	-	-	-	145,275
Home Health Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice Revenue	19,751	-	-	-	-	-	-	-	-	-	-	-	19,751
Total Patient Revenue	8,276,448	-	-	-	-	-	-	-	-	-	-	-	8,276,448
Deductions from Revenue, % of Gross Revenue	45.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	45.8%
Hospital w/1-100 beds** 3rd Qtr 2004													51.5%
Total Operating Expenses	4,484,404	-	-	-	-	-	-	-	-	-	-	-	4,484,404
Labor & Benefit expense	2,901,609	-	-	-	-	-	-	-	-	-	-	-	2,901,609
Supply costs	447,170	-	-	-	-	-	-	-	-	-	-	-	447,170
Patient Days - Hospital (excl nursery)	144	-	-	-	-	-	-	-	-	-	-	-	144
Resident Days	1,034	-	-	-	-	-	-	-	-	-	-	-	1,034
Discharges (excl nursery)	51	-	-	-	-	-	-	-	-	-	-	-	51
Adjusted Patient Days - Hospital	1,178	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1,178
Adjusted Discharges - Hospital	417	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	417
Paid Hours	60,029.4												60,029.4
Worked Hours	52,923.3												52,923.3
OT %	4.07%												
Paid FTEs	339.9	-	-	-	-	-	-	-	-	-	-	-	28.9
Worked FTEs	299.7	-	-	-	-	-	-	-	-	-	-	-	25.4
Worked to Paid Ratio	88.16%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	88.16%
Revenue per Patient Day													
IP	7,028.79	-	-	-	-	-	-	-	-	-	-	-	7,028.79
OP	49,300.53	-	-	-	-	-	-	-	-	-	-	-	49,300.53
Nursing Home	140.50	-	-	-	-	-	-	-	-	-	-	-	140.50
Costs Per Patient Day													
Total	31,141.69	-	-	-	-	-	-	-	-	-	-	-	31,141.69
Labor & Benefits	20,150.06	-	-	-	-	-	-	-	-	-	-	-	20,150.06
Labor & Benefits PER FTE	8,536.22	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100,530.16
Supplies	3,105.35	-	-	-	-	-	-	-	-	-	-	-	3,105.35
Costs as a % of Gross Revenue													
Total	54.18%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	54.18%
Labor & Benefits	35.06%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	35.06%
Supplies	5.40%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.40%
Per Cent Occupancy	9.88%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.84%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Average Daily Census	4.65	-	-	-	-	-	-	-	-	-	-	-	0.39

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.00	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.00
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,758.00	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 10,758.00
Total Expenses per Adjusted Patient Discharge	\$ 10,753.10	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 10,753.10

MCHD
Statement of Cash Flows
For The Period Ending

	Current Mo. Ended 31-Jul-25	YTD 31-Jul-25
Cash flows from operating activities		
Cash received from patients and third party payers	\$ 4,132,317	\$ 4,132,317
Other receipts and payments from operations (net)	2,000,397	2,000,397
Cash paid to suppliers	(1,429,867)	(1,429,867)
Cash paid to employees	(2,454,926)	(2,454,926)
Cash paid for employee benefits and payroll taxes	(446,683)	(446,683)
Net cash provided by (used by) operations	1,801,237	1,801,238
Cash flows from investment activities		
Investment earnings (interest)	21,076	21,076
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-
Net cash provided by (used by) investing activities	21,076	21,076
Cash flows from capital and related financing activities		
Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	-
Principal payments on long-term debt and notes payable	-	-
Interest payments on long-term debt and notes payable	-	-
Purchase of capital assets	(119,415)	(119,415)
Net cash provided by (used by) capital and related financing activities	(119,415)	(119,415)
Cash flows from noncapital financing activities		
Property taxes used to support operations	25,812	25,812
Noncapital grants and contributions payments	7,184	7,184
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-
Net cash provided by (used by) noncapital financing activities	32,996	32,996
Net increase (decrease) in cash and cash equivalents	1,735,895	1,735,896
Cash balance, beginning of period	17,717,633	17,717,633
Cash balance, end of period	\$ 19,453,529	\$ 19,453,529

For the internal use of management only

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79118 TIMBERCRK CYN	6	0	0	0	0	4	0	0	0	10
79119 BUSHLAND	5	0	0	0	0	0	0	0	0	6
79121 AMARILLO	1	0	0	0	0	0	0	1	0	2
79124 BISHOP HILLS	0	0	0	0	0	2	0	0	0	2
79201 CAREY	1	0	0	0	0	0	0	0	0	1
79325 FARWELL	0	0	0	0	0	1	1	0	0	2
79347 MULESHOE	0	0	0	0	0	0	1	0	0	1
79416 LUBBOCK	1	0	0	0	0	1	1	0	0	3
79423 LUBBOCK	0	0	0	0	0	1	0	0	0	1
79525 HAWLEY	1	0	0	0	0	0	0	0	0	1
79605 ABILENE	0	0	0	0	0	0	1	0	0	1
79701 MIDLAND	0	0	0	0	0	0	1	0	0	1
81007 PUEBLO WEST	0	0	0	0	0	0	1	0	0	1
81029 CAMPO	2	0	0	0	0	0	0	0	0	2
84075 SYRACUSE	0	0	0	0	0	1	1	0	0	2
88101 CANNON AFB	1	0	0	0	0	1	0	0	0	2
88415 SENECA	6	0	0	0	0	1	0	0	0	7
88422 GLADSTONE	2	0	0	0	0	2	0	0	0	4
88436 SEDAN	1	0	0	0	0	0	0	0	0	1
89117 LAS VEGAS	0	0	0	0	1	0	1	0	0	2
95823 SACRAMENTO	0	0	0	0	0	0	1	0	0	1
790183414	0	0	0	0	0	2	1	0	0	3
790293101	1	0	0	0	0	0	0	5	0	6
790840314	1	0	0	0	0	0	0	0	0	1
Total	3,009	45	29	4	65	1,534	692	951	4	6,398

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 07/01/2025 Through 07/31/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							140					172	171,019
AUG 2022	287	271,299	308 Days	2,984	3	1,599	40	25,262	9.47	267	236,635	4	4,819
SEP 2022	233	315,559	276 Days	8,169	2	1,386	0	4,696	1.53	218	299,891	4	1,417
OCT 2022	383	572,295	305 Days	2,112	3	4,392	0	11,530	2.04	358	552,624	5	1,637
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	6,007	1.90	339	307,683	3	2,098
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
Sub-Totals:	1,784	2,158,290	296 Days	18,820	52	106,650	68	61,952	3.05	1,647	1,960,896	16	9,971
FEB 2023	379	389,131	275 Days	941	5	1,951	0	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,242	1.50	362	409,276	1	491
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	12,866	6.96	225	167,743	2	4,226
MAY 2023	313	243,338	291 Days	1,832	7	12,859	50	7,915	3.46	285	216,178	2	4,554
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,635	1.07	332	426,848	2	1,841
JUL 2023	576	612,184	457 Days	15,469	18	14,398	44	33,778	5.80	502	547,858	5	681
Sub-Totals:	2,327	2,457,278	329 Days	28,245	119	197,662	207	73,469	3.29	2,061	2,144,253	13	13,649
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	12,894	6.24	149	192,610	2	1,298
SEP 2023	305	307,370	304 Days	12,551	13	2,922	385	15,095	4.76	272	297,160	5	4,745
OCT 2023	360	378,647	320 Days	4,219	4	3,418	25	14,484	3.90	327	349,052	5	7,474
NOV 2023	356	402,359	315 Days	41,206	20	44,669	190	21,486	6.79	314	292,632	2	2,366
DEC 2023	214	260,521	386 Days	746	7	17,725	34	4,790	1.98	193	236,282	2	978
JAN 2024	266	468,845	296 Days	685	58	254,947	150	3,208	1.50	202	200,955	3	9,050
Sub-Totals:	1,670	2,031,678	327 Days	36,273	105	328,847	812	71,957	4.32	1,457	1,568,691	19	25,911
FEB 2024	346	279,802	327 Days	933	1	311	60	2,231	0.80	336	276,287	1	40
MAR 2024	366	366,110	296 Days	10,951	0	0	23	7,164	2.02	352	344,622	4	3,372
APR 2024	281	255,867	292 Days	25,539	0	0	250	15,396	6.68	254	200,488	6	14,444
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,187	1.63	291	307,200	6	6,595
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	300	375,462	9	7,146
JUL 2024	263	254,014	329 Days	1,514	1	111	210	6,749	2.64	246	245,924	9	2,744
Sub-Totals:	2,122	2,563,121	295 Days	735,528	7	3,407	592	39,861	2.19	1,779	1,749,984	35	34,341
AUG 2024	264	235,669	293 Days	1,186	0	0	100	8,376	3.57	0	0	251	226,107
SEP 2024	269	245,787	313 Days	3,502	2	271	100	6,883	2.76	0	0	258	242,135
OCT 2024	248	275,157	308 Days	955	0	0	0	2,640	0.96	0	0	241	271,562
NOV 2024	197	189,331	438 Days	492	1	3,678	272	3,934	2.12	0	0	188	181,227
DEC 2024	141	143,087	467 Days	4,396	1	601	0	828	0.60	0	0	137	137,262
JAN 2025	129	155,238	505 Days	18,461	0	0	0	7,722	5.65	0	0	126	129,056
Sub-Totals:	1,248	1,244,270	365 Days	21,989	4	4,550	472	30,383	2.50	0	0	1,201	1,187,349
FEB 2025	58	44,824	506 Days	1,272	0	0	0	670	1.54	0	0	53	42,882
MAR 2025	98	122,167	516 Days	7,501	0	0	154	3,587	3.13	0	0	96	111,078
APR 2025	30	39,481	621 Days	1,262	0	0	100	1,387	3.40	0	0	30	39,356
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	50	0	0	273	373	0.08	0	0	255	446,989
JUL 2025	11	10,294	1000 Days	0	1	2,086	20	20	0.24	0	0	10	8,188
Sub-Totals:	452	664,177	665 Days	7,561	1	2,086	547	6,037	0.92	0	0	444	648,494
Grand Total	9,603	11,118,814	336 Days	848,416	288	643,202	2,837	283,657		6,944	7,423,824	1,900	2,090,734

Current Net Rate Is 2.60% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)

Detailed Performance Report
Moore County Physicians (Collections)
Report Period Covering 07/01/2025 Through 07/31/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
AUG 2022	263	35,802	245 Days	0	3	227	0	468	1.31	257	35,107	0	0
SEP 2022	553	90,810	269 Days	0	5	833	0	1,374	1.53	538	88,603	0	0
OCT 2022	271	57,289	261 Days	0	4	602	0	1,788	3.15	263	54,899	0	0
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
Sub-Totals:	1,734	276,129	269 Days	0	18	3,374	0	4,808	1.76	1,693	267,947	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
Sub-Totals:	1,321	216,512	288 Days	1,356	11	4,833	0	3,267	1.55	1,297	207,057	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	178	30,922	4	265
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
Sub-Totals:	1,038	158,703	290 Days	0	8	1,117	0	765	0.49	1,018	156,556	4	265
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	277	46,344	1	13
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	270	48,737	1	20
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	150	25,109	1	70
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
Sub-Totals:	1,058	208,634	315 Days	0	1	71	0	1,773	0.85	1,042	206,687	3	103
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	0	0	171	27,039
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	0	0	185	29,050
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	0	0	149	23,187
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	0	0	108	11,888
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	616	91,567	343 Days	0	3	314	0	90	0.10	0	0	613	91,163
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
Sub-Totals:	417	88,093	577 Days	0	0	0	0	88	0.10	0	0	415	88,005
Grand Total	6,184	1,039,639	313 Days	1,356	41	9,709	0	10,790		5,050	838,247	1,041	181,053

Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)