SHRINERS CHILDREN'S AND SHRINERS INTERNATIONAL Financial Update

March 2026

Shriners Children's™ | **Leading with Purpose:** Together we make the difference

Shriners Children's Financial Information as of September 30, 2025:

- Total Net Assets…………………..$12.2B
- Increase in Net Assets…………..$800M
- Net Patient Revenue
  $154M at 9-30-2025 vs $130M at 9-30-2024
    - Growing the Healthcare system
    - Improved systems and procedures

Shriners International Financial Update

Audit completed for July 31, 2025:

- Total Assets……………$20.3M
- Total Liabilities……….....$ 7.7M
- Total Net Assets……….$12.6M

- Increase in Net Assets for the year ended July 31, 2025……….$1.93M
- Investment Income…………$1.35M
- Contributions……………….…$ 628K
- First full year of $20 per capita increase

Strategic Plan

Shriners International Revenue and Expense Committee

KEY FINDINGS

Iowa Representatives

1. Addressing Financial Concerns (106 responses)
   - Cut expenditures: 34
   - Explore revenue: 32
   - Raise per-capita: 36
   - No action: 4

2. HQ Services Reduction (100 responses)
   - Do NOT reduce: 72
   - Explore reducing: 28

3. Imperial Session Expenses (96 rankings)

Top priority: Reducing reimbursements (travel/lodging)

4. Shriner Magazine (106 responses)
   - Electronic-only: 50
   - Hard copy subscription: 23
   - Continue as-is: 15
   - Discontinue: 8
   - Subscription-only: 10

Non-Iowa – Representatives

1. Addressing Financial Concerns (101 responses)
   - Cut expenditures: 38
   - Explore revenue: 26
   - Raise per-capita: 36
   - No action: 1

2. HQ Services Reduction (98 responses)
   - Do NOT reduce: 67
   - Explore reducing: 31

3. Imperial Session Expenses (92 rankings)

Top priority: Reducing reimbursements (travel/lodging)

4. Shriner Magazine (101 responses)
   - Electronic-only: 49
   - Hard copy subscription: 26
   - Continue as-is: 14
   - Discontinue: 6
   - Subscription-only: 6

Iowa Budget Discussion 2026

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1/5/2026												$20 increase to $50			51.285	52.6030245	53.95492	55.34156	56.76384		
	Amounts obtained from Audited Financial Statements													Budget - Membership decline of 4.74% and Inflation 5% yearly							
Members				232,830	222,792	216,767	213,006	193,817	185,400	176,757	168,917	159,787	152,213	144,998	138,125	131,578	125,341	119,400		
	Minneapolis	Houston	Tampa	Daytona	Daytona	Nashville	Kansas City	Houston	Minneapolis	Charlotte	Reno	Atlanta	Tampa	Philadelphia	Pittsburgh	Omaha				
Revenues	2014	2015	2016	2017 **	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031		
Annual per capita	3,935	3,760	7,183	3,958	6,702	6,503	6,144	5,858	5,555	5,312	7,127	7,798	7,611	7,437	7,265	7,099	6,936	6,777	$50 Per Capita increasd by 2.57% (estimated CPI) annually 2027 - 2031	
Life memberships	85	109	133	80	136	144	148	153	158	203	148	167	118	112	107	102	97	93	Based on 4.74% membership decline	
Initiation Fees	17	18	14	9	17	16	11	11	16	19	14	14	15	14	14	13	12	12	Based on 4.74% membership decline	
Investment Return	456	(253)	452	720	523	318	407	2,385	526	464	539	592	650	704	645	557	437	283	4% based on cash and investment balance at beginning of year	
Gifts and Bequests		586	12	3	21	189	67	21	834	839	519	583	100	100	100	100	100	100		
Unrealized Gain										38	677	753								
Session Corp Gift / Loss	170	31	191			305	*(245)*	7	(59)	-	-	-	-	-	-	-	-		No longer budgeted	
Member Card Billing							*249*		-	-	180	148	273	150	150	150	150	150	2026 based on FIS printing budget (per S. Gainey). 2027-2031 no new membership cards.	
Other revenues	13	10	254	5	408	418	*112*	368	197	251	78	65	88	88	88	88	88	88	2026 and forward - $25k misc and $33k ASCAP/ BMI chargeback and $30k estore	
	4,676	4,261	8,239	4,775	7,807	7,893	6,893	8,803	7,227	7,126	9,282	10,120	8,855	8,606	8,369	8,109	7,821	7,503		
Expenses																				
EVP's Office	727	831	768	461	875	794	753	776	861	875	887	878	1,053	1,106	1,161	1,219	1,280	1,344	2027-2031 based 5% inflation from 2026 budget	
Membership	414	408	431	247	306	462	422	373	467	431	539	731	1,166	1,224	1,286	1,350	1,417	1,488	2027-2031 based 5% inflation from 2026 budget	
Legal	74	178	251	55	120	108	104	82	140	176	148	124	168	176	185	194	204	214	2027-2031 based 5% inflation from 2026 budget	
Accounting				38	87	149	268	273	288	315	333	362	378	397	417	438	459	482	2027-2031 based 5% inflation from 2026 budget	
Human Resources	27	39	22	15	97	49	86	52	34	34	15	1	15	16	17	17	18	19	2027-2031 based 5% inflation from 2026 budget	
Information Systems	65	21	31	22	30	28	24	28	23	25	10	9	14	15	15	16	17	18	2027-2031 based 5% inflation from 2026 budget	
Fraternal Information Systems	694	632	775	549	1,021	1,090	1,173	1,195	1,159	1,207	1,204	1,218	1,491	1,450	1,523	1,599	1,679	1,763	2027-2031 based 5% inflation from 2026 budget and no new memberships cards.	
Marketing and Communications	750	754	818	545	798	987	950	1,198	1,051	1,042	1,216	1,065	924	970	1,019	1,070	1,123	1,179	2027-2031 based 5% inflation from 2026 budget	
General and Administrative	612	592	764	478	569	968	1,102	1,420	1,521	1,595	1,546	1,348	1,849	1,941	2,039	2,140	2,247	2,360	2027-2031 based 5% inflation from 2026 budget	
Other Fraternal	240	235	224	44	281	130	105	231	108	107	161	93	122	128	135	141	148	156	2027-2031 based 5% inflation from 2026 budget	
International Development						3	-	-	-	-	5	-	5	5	6	6	6	6	2027-2031 based 5% inflation from 2026 budget	No international in 2025, but had $5k in 2024
Supply Chain Management									5	5	6	5	-	-	-	-	-	-	2027-2031 based 5% inflation from 2026 budget	
Building Operations	290	264	250	153	260	237	232	210	288	212	205	211	354	372	390	410	430	452	2027-2031 based 5% inflation from 2026 budget	2026 budget includes $77k of depreciation that is budgeted under Building OPS, but will be reported in the FS under G&A. This includes the roof and painting at HDQ. We are beginning to see Workday CIP charges. Nothing yet for the SI refresh at HDQ.
Boards and Committees	259	225	199	175	247	254	102	130	157	207	172	180	221	232	244	256	269	282	2027-2031 based 5% inflation from 2026 budget	
Imperial Divan	337	325	348	198	297	268	224	207	300	314	321	329	334	351	368	387	406	426	2027-2031 based 5% inflation from 2026 budget	
Annual Session	1,489	1,442	1,309	1,205	1,148	1,019	6	986	1,118	1,164	1,214	1,414	1,686	1,692	1,777	1,865	1,959	2,057	2027 includes expected budget changes +5%. 2028-2031 based 5% inflation from 2027 budget	
Total expenses	5,978	5,946	6,190	4,185	6,136	6,546	5,551	7,161	7,520	7,709	7,982	7,968	9,780	10,075	10,579	11,108	11,663	12,246		
Net Income (Deficit)	(1,302)	(1,685)	2,049	590	1,671	1,347	1,342	1,642	(293)	(583)	1,300	2,152	(925)	(1,469)	(2,210)	(2,999)	(3,842)	(4,744)		
Investments + cash	7,323	6,021	7,180	10,912	9,000	13,900	14,099	16,117	14,343	13,787	16,411	18,527	17,602	16,133	13,923	10,924	7,081	2,337		

Session Cost Breakdown

IMPERIAL SESSION REIMBURSEMENT REPORT_02.09.2026

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2025 Imperial Session Representative Reimbursment

Atlanta, Georgia

		Actuals				
Per Diem	[1a,b,c / 2] Housing	$ 478,041.60			At Large	11
Per Diem	[1a,b,c] $20 per day x4 days	$ 47,200.00	$ 525,241.60	Total Per Diem	Ad Vitam	12
Travel	Spouse	$ 135,578.25			Emeriti	41
Travel	[4] Representatives	$ 261,105.88	$ 396,684.13	Total Travel	Elected	532
	**Ladies Travel*	*34%*	$ 921,925.73	Total Rep Reimbursment	Appt	11
						607

[1a] Four day Session - All Representatives who attended and scanned into the business session each day were paid for 4 days

[1b] Representatives who did not scan in for the business session on a specific day were not paid housing/per diem for that day

[1c] Standing Committee members, whether elected, emeritus or appointed may have been paid extra days to attend their respective committee meeting

[2] This number does not include hotel charges for members of the board or "board staff" who are also representitives. Their hotel charges are paid directly to the hotel as part of a master account which would also include charges from those nights they were on-site for the board meeting.

[4] Representatives include at large, ad vitam, elected, emertius and appointed

Revenue and Expense Ad Hoc Committee Survey

Read the options below

1. Eliminate / Reduce Imperial Session Travel Costs

- Spouse Airfare (2025 $135,578.25)
- Representative Only Airfare (2025 - $261,105.88)

2. Eliminate / Reduce Imperial Session Housing Costs

- Hotel (2025 - $478,041.60 Housing Only)
- Per Diem was an added $47,200 for a total of $525,241.60
- Many temples will go outside of the room block. Possibly pay a reduced % of the 4-night total based on Headquarters' hotel rate.

3. Increase Per Capita Dues

- This could become effective at some future date

4. Imperial Session Every Other Year

- Existing contracts through 2029 and will add 2030 this summer

5. Do Nothing

Insurance

GENERAL ORDER NO. 1

Insurance

- Insurance Advisory Committee: Potentate appoints a Committee of at least 4 members.

- Notify Shriners Headquarters: Responsibility of the Recorder to notify Shriners Headquarters of the Chairman of the Committee by February 1 of each year.

- Written Insurance Report: The committee provides an annual report to the Potentate and Divan providing their findings regarding sufficiency of limits and adequacy of coverage.

- Submit Insurance Report to Shriners Headquarters: Responsibility of the Potentate and Recorder to send the report to Shriners Headquarters by May 1 of each year.

GENERAL ORDER NO. 1

Contracts and Activities Related to Gaming and Raffles

- Compliance with Local Law: All gaming must strictly adhere to the "law of the land" in the specific jurisdiction (national, state/provincial, and local).

- Potentate and Temple Attorney Approval: Contracts, and any applications or registrations to conduct any gaming activity or raffle must be:
  - Reviewed by the Temple Attorney, who must render his written opinion