

PAINTED HAND  
CDC



# ANNUAL REPORT

2020/2021

**PAINTED HAND COMMUNITY  
DEVELOPMENT CORPORATION**



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The Painted Hand CDC Board and Staff renewed their commitment to the existing Mission and Vision, as well as guiding principles for the organization. They are as follows:

## Mission

Empowering our people by building awareness of our Treaty and inherent rights through the preservation of our language, culture and traditions.

## Vision

Providing support toward the development of healthy, safe and vibrant communities through investments and partnerships.

## Guiding Principles:

- ❖ Respect
- ❖ Honesty
- ❖ Accountability
- ❖ Teamwork
- ❖ Community Development
- ❖ Fairness
- ❖ Maximizing Resources
- ❖ Building Relationships

**“The Painted Hand CDC – consisting of community leaders proudly working together to help build and promote better communities.”**

Greetings

On behalf of the Painted Hand Community Development Corporation Board of Directors, we are pleased to present this annual report for the year ending March 31, 2021.

In accordance with the Non-profit Corporation Act, and in compliance with the Gaming Agreement between the Province of Saskatchewan and the Federation of Sovereign Indigenous Nations, the following is a report of the Financial Statements and related activities of the Painted Hand Community Development Corporation.

The year 2021 has proven to be a year like no other, not only in gaming but in the world as we have come to know it. While we have been adjusting to the challenges of the COVID-19 Pandemic our work continues and our commitment to our catchment area remains. As we look forward we must remain optimistic that we may return to the times when our gaming revenues increase and filter back down to the community projects and programs.

Gratitude to Saskatchewan Indian Gaming Authority and the Painted Hand Casino for the positive impact they have had in our area.

In closing, The Painted Hand Community Development Corporation Directors and Staff will continue to monitor and evaluate our planning, consultation and communication with our members to ensure the highest level of effectiveness for continued successes.

Sincerely



Mr. Stan Bobb  
Chairperson



It is my honor on behalf of the Board of Directors and staff to present the Auditors Report and Financial Statements for the Painted Hand Community Development Corporation (CDC) for the year ended March 31, 2021.

This year the Painted Hand CDC entertained a total of 105 applications and we could provide support to 76 of the projects, programs or events which are highlighted in the enclosed Annual Report.

The needs and priorities of our communities members drive everything we do. Moving forward, we will continue to focus our resources and efforts in response to meeting the needs of our First Nations & Non-First Nations. It's our duty to work together as guided and supported by our Board of Directors to create and sustain vibrant, healthy, safe and caring communities.

The Painted Hand CDC Staff is committed to provide the highest standard of service and support and we constantly try to improve our systems and processes to meet the needs of our stakeholders. We are looking forward to being a part of your future accomplishments and celebrating success with you.

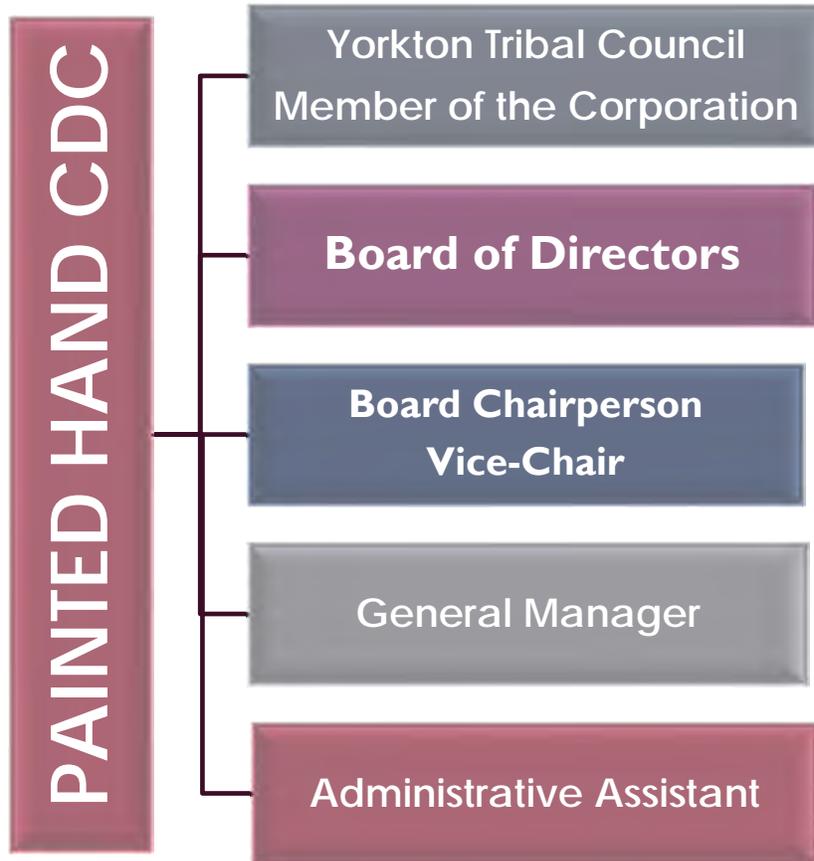
I would like to acknowledge the Board of Directors and thank them for their advocacy, support and guidance throughout the year and to give me the opportunity to serve in this rewarding role with the Painted Hand Community Development Corporation.

Respectfully,



France Stricker  
Painted Hand CDC - General Manager





Stan Bobb  
 Mike Fisher  
 Chief Connie BigEagle  
 Randall Sparvier  
 Jaret Stevenson  
 Chief Clarence Papequash  
 Iris Taypotat-Scribe  
 Randy Goulden  
 Gary Sparvier  
 Alvin Musqua  
 James Whitehawk  
 France Stricker  
 Laurie Blackbird  
 Hannah Gambler

Chairman  
 Vice-Chairman / Director – City of Melville  
 Director – Ocean Man First Nation  
 Director – Sakimay First Nation  
 Director – Cote First Nation  
 Director – Key First Nation  
 Director – Kahkewistahaw First Nation  
 Director – City of Yorkton  
 Director – Cowessess First Nation  
 Director – Keeseekeoose First Nation  
 Senator – Yorkton Tribal Council  
 PHCDC General Manager  
 PHCDC Acting General Manager  
 PHCDC Administrative Assistant



**PROGRAMS SEEKING FUNDING FROM PHCDC MUST MEET ONE OR MORE OF THE FOLLOWING CRITERIA:**

- Economic Development
- Social Development
- Community Infrastructure Development & Maintenance
- Educational Development
- Recreational facilities operation & development
- Senior and Youth programs
- Cultural Development
- Justice Initiatives
- Health Initiatives
- Other Charitable Purpose

**WHO CAN APPLY?**

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- Organizations within Yorkton Tribal Council, cities of Yorkton and Melville and Secondary Areas (located 100 KMs radius of Yorkton).
- Organizations whose activity falls within the permitted purposes.
- Federal and Provincial organizations are NOT eligible to submit applications.
- Individuals are NOT eligible to submit applications.

**WHAT IS ELIGIBLE FOR FUNDING?**

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- Focus on partnerships between First Nation and Non-First Nation Communities.
- Focus on Economic Development initiatives.
- Focus on Human Services that improve education health and well-being of children, youth and families.
- Where possible, actively involve those to whom the programs and services are to be provided in the development, management and delivery of programs.
- Have community involvement in project implementation.
- Be preventative in nature and address community identified needs.
- Demonstrate cultural sensitivity/awareness reflecting the input of the community.
- Be integrated and coordinated with other community programs and services of a similar nature.
- Focus on health initiatives that are early intervention and preventative in nature.
- Positive early intervention programs and extensions, additions, or outreach to existing programs offering a different service may be considered.

**ALLOCATION PERIOD**

**APPLICATION DEADLINE**

JUNE Allocation

April 15<sup>th</sup>

SEPTEMBER Allocation

July 15<sup>th</sup>

DECEMBER Allocation

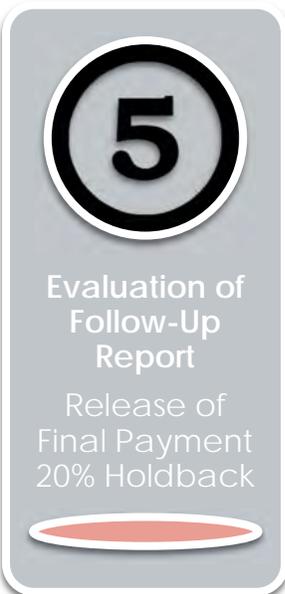
October 15<sup>th</sup>

MARCH Allocation

January 15<sup>th</sup>

*\*\* Always the same deadline every year. \*\**

*If the deadline falls on a Saturday or Sunday, it will be extended to the following Monday.*



The Board renewed its commitment to four strategic priorities to direct the work of the CDC for the next few years.



Community Development & Quality of Life

Communications

Governance & Sustainability

Accountability & Compliance

These priorities were used to guide the Board’s conversation about specific goals and objectives they want CDC staff to focus on for the next two years.

The CDC Board used its 2018 retreat to review accomplishments from the 2016-2018 strategic plan and discuss expectations for the next two years. Results of the performance review showed significant progress was made, including relocating the CDC office, building visibility, meeting designated budget and reporting requirements and improving internal systems.

Maintaining the CDC’s solid performance was the central interest of all Directors as they set targets for the next two-year term. Several opportunities to manage risk and improve performance were also identified, and have been incorporated into the goals and objectives of this plan.

The approach used for this planning cycle encouraged Board members to develop measurable and time-specific goals and objectives where possible to help develop the CDC’s ability to quantify results and demonstrate progress.

## GOALS & OBJECTIVES 2018 – 2020

### 1. Community Development & Quality of Life:

Goal: Sustain the positive impact of CDC contributions, as evidenced by outcomes of funded initiatives that improve the quality of life of people in the CDC catchment area.

Objectives:

- Maximize the distribution of CDC funds by ensuring operating and administrative expenses to not exceed 20%.
- Build relationships between First Nations and non-First Nations communities by elevating profile of CDC funded initiatives to non-First Nations initiatives in the catchment area.
- Grow the impact of CDC contributions by encouraging applicants to submit support for their program/initiative.
- Continue to support “pursuit of excellence” of individuals in catchment area communities through allocations from interest earned.

### 2. Accountability & Compliance

Goal: Ensure fair and transparent management of CDC funds and accountability to members and stakeholders by leading best practice in CDC processes.

Objectives:

- Without exception, uphold all application standards and deadlines as outlined in CDC policies and procedures.
- Ensure all applicants are aware of and adhere to application requirements.
  - Host annual information sessions in each catchment area community;
  - Finalize and share grant application toolkit by end of 2018.
- Continue 20% holdback for all recipients with incomplete reporting.
- Decline all incomplete applications beginning immediately.
  - Inform appropriate community Director of all denied applications beginning immediately
- Explore Canadian granting agency trend for incomplete reporting to determine if CDC is operating above or below industry average.

### 3. Governance & Sustainability

Goal: Ensure good governance and sustainability of the CDC by leading best practice in policy and external risk management.

Objectives:

- Ensure CDC Directors are aware of ongoing discussions of “fair & equitable” under the terms of the Gaming Framework Agreement, and are able to explain the impact of any changes to their communities.



## COTE FIRST NATION

1. Cote First Nation	7 Day Module in 7 Days	\$ 6,700.00
2. Cote Youth Centre	Face Masks	\$ 1,000.00
3. Cote Selects Senior Hockey	Cote Selects Senior Hockey	\$ 6,100.00

<b>TOTAL FOR COTE FIRST NATION ALLOCATION 2020/2021</b>	<b>\$13,800.00</b>
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## COWESSESS FIRST NATION

4. Mack Lavallee Memorial Golf Tourney	Mack Lavallee Golf Tourney	\$10,000.00
5. Cowessess First Nation	Sparvier Family Cemetery	\$ 3,792.00
6. Cowessess First Nation	Cowessess Lakefront Beach	\$10,220.00
7. Cowessess First Nation	Justice	\$ 7,100.00
8. Cowessess First Nation	Pow-Wow Grounds Enhancement	\$13,000.00
9. Cowessess Community Education Centre	Meal Program Dishwasher & Reusable Dishware	\$16,000.00

<b>TOTAL FOR COWESSESS FIRST NATION ALLOCATION 2020/2021</b>	<b>\$60,112.00</b>
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## KAHKEWISTAHAW FIRST NATION

10. Chief Kahkewistahaw Community School	CKCS Hurricane Wear	\$ 5,073.00
11. Chief Kahkewistahaw Community School	CKCS Travel Club	\$ 5,000.00
12. Kahkewistahaw Community Golf 2020	Community Golf 2020	\$ 4,000.00
13. Kahkewistahaw Bluejays Fastball	Kahkewistahaw Bluejays Fastball	\$ 8,500.00
14. Chief Kahkewistahaw Community School	CKCS Travel Club	\$ 5,000.00
15. Kahkewistahaw First Nation	Addressing Change for Success During COVID-19	\$17,880.00
16. Ochapowace/Kahkewistahaw Home Care Program	Client Appreciation Christmas Celebration 2020	\$ 3,000.00
17. Chief Kahkewistahaw Community School	Winter Land Based Education	\$ 5,000.00
18. Chief Kahkewistahaw Community School	CKCS Travel Club	\$ 2,000.00
19. Chief Kahkewistahaw Community School	OKC Buffalos Football Team	\$20,000.00

<b>TOTAL FOR KAHKEWISTAHAW FIRST NATION ALLOCATION 2020/2021</b>	<b>\$75,453.00</b>
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## KEESEEKOOSE FIRST NATION

20. Keeseekoose Slo-Pitch	Keeseekoose Slo-Pitch	\$ 8,000.00
21. Keeseekoose Chief's Education Centre	H2O Safety	\$ 6,200.00
22. Keeseekoose First Nation	KCEC Radio Station	\$ 7,000.00
23. Keeseekoose First Nation	School Memories	\$ 5,050.00

<b>TOTAL FOR KEESEEKOOSE FIRST NATION ALLOCATION 2020/2021</b>	<b>\$26,250.00</b>
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## KEY FIRST NATION

24. Key First Nation	Medical Supplement	\$10,000.00
25. Key First Nation	Medical Supplement	\$10,000.00
26. Key First Nation	2020 Children's Christmas	\$ 7,000.00

27. Key First Nation	Christmas Hampers	\$ 7,000.00
28. Key First Nation	Medical Supplement	\$ 7,000.00
29. Key First Nation	Medical Supplement	\$10,000.00

<b>TOTAL FOR KEY FIRST NATION ALLOCATION 2020/2021</b>	<b>\$51,000.00</b>
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#### OCEAN MAN FIRST NATION

30. Ocean Man First Nation	Road to Freedom Workshop	\$ 7,500.00
31. Ocean Man First Nation	Recreation Van Registration 2020	\$ 2,937.00
32. Ocean Man First Nation	Youth Baseball Camp	\$ 6,910.00
33. Ocean Man First Nation	Halloween Spirit Weekend	\$ 4,335.00
34. Ocean Man First Nation	Ice Hockey Skill Development Phase 2	\$ 5,990.00

<b>TOTAL FOR PHEASANT RUMP FIRST NATION ALLOCATION 2020/2021</b>	<b>\$27,672.00</b>
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#### PHEASANT RUMP FIRST NATION

No Submissions		\$0.00
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<b>TOTAL FOR PHEASANT RUMP FIRST NATION ALLOCATION 2020/2021</b>	<b>\$0.00</b>
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#### SAKIMAY FIRST NATION

35. Zagime Anishinabek #74	Covid-19 Emergency Activities	\$10,000.00
36. Zagime Anishinabek	Headstones 2020	\$10,000.00
37. Zagime Anishinabek	Health & School Kitchen Restoration	\$10,000.00
38. Zagime Anishinabek	2020 On-Reserve Christmas Hampers	\$ 9,075.00

<b>TOTAL FOR SAKIMAY FIRST NATION ALLOCATION 2020/2021</b>	<b>\$39,075.00</b>
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#### YORKTON TRIBAL COUNCIL

39. Yorkton Tribal Council Administration	Covid-19 Pandemic	\$10,000.00
40. Yorkton Tribal Council	Christmas Incentives for YTC Staff	\$ 7,500.00
41. Yorkton Tribal Council	Families in Need	\$ 5,000.00
42. Yorkton Tribal Council	YTC Remembrance Day Event	\$ 7,500.00

<b>TOTAL FOR YORKTON TRIBAL COUNCIL ALLOCATION 2020/2021</b>	<b>\$30,000.00</b>
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#### CITY OF MELVILLE

43. Melville & District Foodbank	COVID-19	\$ 6,000.00
44. Melville & District Agri-Park Association, Inc.	Agri-Park Office Computer & Printer	\$ 4,000.00
45. Melville Golf and Country Club	Fairway Mower Upgrade & Utility Cart Purchase	\$15,800.00
46. Away We Grow Childcare Inc.	Pandemic 2020 Response	\$ 7,000.00
47. Melville & District Foodbank	COVID-19 Christmas	\$10,000.00
48. Melville Golf Course	Power Carts Expansion	\$20,000.00
49. Rail City Industries	Sit to Stand Lift	\$ 5,000.00
50. Melville Town "N" Country 4-H Club	4-H 2020-2021	\$ 2,852.00

<b>TOTAL FOR CITY OF MELVILLE ALLOCATION 2020/2021</b>	<b>\$70,652.00</b>
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## CITY OF YORKTON

51. New Horizons Senior Citizens of Yorkton, Inc.	Replacement of Guest Chairs	\$ 2,500.00
52. Yorkton Brick Mill Heritage Society	Phase 4-Historic Signage, Lighting & Landscape	\$ 2,000.00
53. Yorkton Canoe Kayak Club	Equipment Purchases	\$ 2,000.00
54. Boys & Girls Club of Yorkton, Inc.	Out-of-School Day Camps	\$ 4,000.00
55. New Horizons Senior Citizens of Yorkton, Inc.	Replacement of Guest Chairs	\$ 2,000.00
56. Yorkton Public Library	Story Stroll	\$ 2,909.00
57. Yorkton Arts Council	Performing Arts in Schools	\$ 1,600.00
58. M.C. Knoll School S.C.C.	Playground Replacement	\$ 5,000.00
59. Dr. Brass School	Academy Scholarships	\$ 1,350.00
60. Yorkton Troyanda Dance Ensemble	COVID Laptop	\$ 775.00
61. Yorkton Canoe Kayak Club	Summer Program	\$ 5,000.00
62. Yorkton Business Improvement District	Flower Pot Project	\$ 5,000.00

### TOTAL FOR CITY OF YORKTON ALLOCATION 2020/2021

**\$34,134.00**

## SECONDARY AREA

63. Morris Lodge Society	Improve Outdoor Space	\$ 2,748.00
64. Sunset Beach Recreation Inc.	Sunset Beach Playground Project	\$ 6,502.00
65. Royal Canadian Legion	Flooring Replacement	\$ 1,500.00
66. Saltcoats School	Student Leadership Conference	\$ 850.00
67. Grayson School	Diversifying our Library	\$ 400.00
68. Neudorf Community Hall Board	Neudorf Community Drama	\$ 3,100.00
69. Highway 22 Playschool	Highway 22 Playschool	\$ 2,000.00
70. Kamsack Comprehensive Institute	Drumming Group	\$ 4,000.00
71. Wish Upon a Star Early Learning Centre Inc.	Inspiring Young Minds	\$ 3,000.00
72. Saltcoats & District Daycare	Roof Repair	\$ 1,250.00
73. Growing Tree Preschool Cooperative Ltd.	Growing Tree Preschool	\$ 5,000.00
74. Canora Arts Council	Hip Hop Hoop Dance Presentation	\$ 1,000.00

### TOTAL FOR SECONDARY AREA ALLOCATION 2020/2021

**\$35,900.00**

## MULTI-COMMUNITY

75. Four Nation Minor Hockey Association	Sports Development for Minor Hockey	\$ 5,000.00
76. The Health Foundation of East Central Sk.	Dialysis Chairs	\$20,000.00

### TOTAL FOR MULTI-COMMUNITY ALLOCATION 2020/2021

**\$25,000.00**

### GRAND TOTAL ALLOCATION 2020/2021

**\$489,048.00**

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

To: The Members

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Board is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Board is also responsible for recommending the appointment of the municipality's external auditors.

Miller Moar Grodecki Kreklewich & Chorney, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.



Chairperson



Manager

Yorkton, Saskatchewan  
May 19, 2021

**MILLER MOAR GRODECKI KREKLEWICH & CHORNEY**  
**Chartered Professional Accountants**  
**INDEPENDENT AUDITOR'S REPORT**

To: The Members  
Painted Hand Community Development Corporation

***Opinion***

We have audited the financial statements of Painted Hand Community Development Corporation (the organization) which comprise the statement of financial position as at March 31, 2021, and the statements of operations and changes in fund balances, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Painted Hand Community Development Corporation as at March 31, 2021, and the results of its operations, changes in fund balances and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Responsibilities of Management and Those Charged with Governance for the Financial Statements.***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Continued on next page...

Continued from previous page

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MILLER MOAR GRODECKI KREKLEWICH & CHORNEY  
Chartered Professional Accountants

Melville, Saskatchewan  
May 31, 2021

FINANCIAL STATEMENTS  
 Statements of Financial Position  
 As of March 31, 2021

Statement 1

	<u>2021</u>	<u>2020</u>
ASSETS		
Current assets		
Cash	\$ 1,062,267	\$ 927,927
Accounts receivable (Note 3)	2,468	1,712
Prepaid expenses and deposits	2,397	4,338
	<u>1,067,132</u>	<u>933,977</u>
Capital assets (Note 4)		
Cash held in trust for C.D.C. Association	9,636	15,106
	4,236	4,223
	<u>\$ 1,081,004</u>	<u>\$ 953,306</u>
LIABILITIES AND FUND BALANCES		
Current liabilities		
Government remittances payable (Note 5)	\$ 393	\$ 408
Accounts payable	9,204	9,339
Payable to other Community Development Corporations	Nil	Nil
Distribution commitments (Note 8)	301,040	398,589
Unearned income	350,500	Nil
	<u>661,137</u>	<u>408,336</u>
Funds held in trust for C.D.C. Association		
	4,236	4,223
	<u>665,373</u>	<u>412,559</u>
Fund balances		
Unrestricted	355,995	475,641
Internally restricted	50,000	50,000
Invested in capital assets	9,636	15,106
	<u>415,631</u>	<u>540,747</u>
	<u>\$ 1,081,004</u>	<u>\$ 953,306</u>

See accompanying notes

**FINANCIAL STATEMENTS**  
**Statements of Operations and Changes in Fund Balances**  
**For the Year Ended March 31, 2021**

**Statement 2**

	<u>Operating</u>	<u>Capital</u>	<u>2021</u>	<u>2020</u>
<b>Revenues</b>				
Funding (Note 7)	\$ 721,151	\$ Nil	\$ 721,151	\$ 1,813,576
Operating expenses (Schedule 1)	(233,639)	Nil	(233,639)	(313,343)
Funding available for distribution	<u>487,512</u>	<u>Nil</u>	<u>487,512</u>	<u>1,500,233</u>
<b>Distributions</b>				
Distributions (Note 8)	(482,320)	Nil	(482,320)	(1,321,156)
Distributions returned	215,018	Nil	215,018	110,601
Contribution to other C.D.C.'s	Nil	Nil	Nil	10,000
Excess (deficiency) of revenues over	<u>220,210</u>	<u>Nil</u>	<u>220,210</u>	<u>299,678</u>
Recovery of funding overpayment	(350,500)	Nil	(350,500)	Nil
Interest	4,719	Nil	4,719	17,277
Donations	(600)	Nil	(600)	(7,076)
Youth excellence	Nil	Nil	Nil	(3,950)
Miscellaneous revenue	6,525	Nil	6,525	(7,025)
Amortization	Nil	(5,470)	(5,470)	(6,605)
Excess (deficiency) of revenues over	<u>(119,646)</u>	<u>(5,470)</u>	<u>(125,116)</u>	<u>292,299</u>
Interfund transfers (Note 6)	Nil	Nil	Nil	Nil
Excess (deficiency) of revenues over	<u>(119,646)</u>	<u>(5,470)</u>	<u>(125,116)</u>	<u>292,299</u>
Fund balances, beginning of year	525,641	15,106	540,747	234,398
<b>FUND BALANCES, END OF YEAR</b>	<u>\$ 405,995</u>	<u>\$ 9,636</u>	<u>\$ 415,631</u>	<u>\$ 526,697</u>

See accompanying notes

FINANCIAL STATEMENTS  
 Statements of Cash Flows  
 For the Year Ended March 31, 2021

Statement 3

	<u>2021</u>	<u>2020</u>
Cash flows from		
Operations		
Funding	\$ 721,151	\$ 1,813,576
Interest	4,719	17,277
Miscellaneous revenue	4,969	8,188
Operating expenses	(231,048)	(317,633)
Donations and Youth Excellence	(600)	(11,026)
Distributions	(364,851)	(1,526,335)
Contribution to other Community Development Corporations	Nil	(7,000)
	<u>134,340</u>	<u>(22,953)</u>
Financing	Nil	Nil
Investing		
Purchase of capital assets	Nil	(2,863)
Cash increase (decrease)	<u>134,340</u>	<u>(25,816)</u>
Cash, beginning of year	927,927	953,743
CASH, END OF YEAR	<u>\$ 1,062,267</u>	<u>\$ 927,927</u>

See accompanying notes

# FINANCIAL STATEMENTS

## Notes to Financial Statements

### March 31, 2021

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#### 1. Organization

Painted Hand Community Development Corporation is incorporated under the Laws of Saskatchewan as a non-profit organization. The organization is to facilitate the distribution of a portion of the net proceeds derived from the Painted Hand Casino for charitable purposes to First Nations organizations and non First Nations organizations located in the City of Yorkton and surrounding area. As a non-profit organization the organization is not subject to income tax under the Income Tax Act Section 149(1)(l).

#### 2. Significant Accounting Policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and included the following significant accounting policies.

##### a) Use of Estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates are reviewed periodically and adjustments are made to income as appropriated in the year they become known.

##### b) Fund Accounting

The accounts of the organization are maintained in accordance with the principles of fund accounting. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

##### i) Operating Fund

The operating fund reflects for current operations and programs as well as the organization's general operations. Expenses and revenue for fund distribution and administration are reported in this operating fund.

##### ii) Capital Fund

The capital fund is a restricted fund that reflects the assets, liabilities, revenue and expenses related to capital assets.

##### c) Revenue Recognition

The organization follows the restricted fund method whereby externally restricted contributions are recognized in the fund corresponding to the purpose for which they were contributed. Unrestricted contributions are recognized as revenues in the Operating Fund. Because of the uncertainty surrounding the receiving of funding the organization recognizes funding when it is received.

All other revenue is recognized when the collection of proceeds is reasonably assured and all other material conditions are met.

##### d) Cash and Cash Equivalents

The organization's policy is to present bank balances and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.

##### e) Financial Instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Changes in fair value are recognized in the statement of operations.

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**2. Significant Accounting Policies (con't)**

e) Financial Instruments (con't)

The financial assets subsequently measured at amortized cost include cash, and accounts receivable. The financial liabilities measured at amortized cost include the government remittances payable, accounts payable, payable to other Community Development Corporations and distribution commitments.

f) Capital Assets

Purchased capital assets are recorded at cost. When a capital asset no longer contributes to the organization's ability to provide services, its carrying amount is written down to its residual value. Normal maintenance and repairs are expensed as incurred.

Capital assets are amortized over their useful life using the following methods and rates:

	<u>Method</u>	<u>Duration</u>
Furniture and equipment	Straight line	10 years
Computer equipment	Straight line	4 years
Leasehold improvements	Straight line	5 years

**3. Accounts Receivable**

	<u>2021</u>	<u>2020</u>
Miscellaneous receivables	\$ 2,568	\$ 1,012
Employee advances	(100)	700
	<u>\$ 2,468</u>	<u>\$ 1,712</u>

**4. Capital Assets**

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2021 Net value</u>	<u>2020 Net value</u>
Furniture and equipment	\$ 27,485	\$ 19,408	\$ 8,077	\$ 10,156
Computer equipment	17,374	16,785	589	966
Leasehold Improvements	17,579	16,609	970	3,984
	<u>\$ 62,438</u>	<u>\$ 52,802</u>	<u>\$ 9,636</u>	<u>\$ 15,106</u>

**5. Government Remittances Payable**

	<u>2021</u>	<u>2020</u>
Wage remittances	\$ Nil	\$ 408
	<u>\$ Nil</u>	<u>\$ 408</u>

**6. Interfund Transfers**

Management transfers funds from the operating fund to the capital fund to acquire capital assets. During the year \$Nil (2020 - \$2,863) was transferred from the operating fund to the capital fund for the purchase of capital assets.

**7. Funding**

The organization receives 25% of the net profits of the Painted Hand Casino under the terms of the Framework Agreement dated June 11, 2002 between the Province of Saskatchewan and the Federation of Sovereign Indigenous Nations.

**8. Distributions**

The organization distributes funding to First Nations organizations and non First Nation organizations located in the City of Yorkton and surrounding area in accordance with the terms of the Framework Agreement and policies set out by the Board for the following purposes:

- a) economic development;
- b) social development;
- c) justice initiatives;
- d) educational development;
- e) recreation facilities operation and development;
- f) senior and youth programs;
- g) cultural development;
- h) community infrastructure development and maintenance;
- i) health initiatives; and
- j) other charitable purposes.

**9. Lease Commitment**

The organization has entered into an agreement to lease office space. The lease agreement calls for monthly payments of \$1,857, adjusted for changes in the Saskatchewan Consumers Price Index, to January 31, 2022. This amount is reported in Building occupancy, along with other occupancy costs.

**10. Financial Risks**

**Risks and Concentrations**

The organization is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis presents the organization's exposures to significant risk at the reporting date.

**Credit Risk**

The organization is exposed to credit risk with respect to accounts receivable.

**Liquidity Risk**

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect to its government remittance payable, accounts payable, payable to other Community Development Corporations and distribution commitments.

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**11. COVID-19**

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social distancing impact. At this time the COVID-19 outbreak presents uncertainty over future cash flows, may cause significant changes to the organizations assets or liabilities and may have a significant impact on future operations. An estimate of the financial effect is not practical at this time.

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	<u>Budget</u>	<u>2021</u>	<u>2020</u>
Operating expenses			
Chairperson duties	\$ 37,000	\$ 18,317	\$ 41,484
Board honoraria	50,000	30,451	29,069
Board travel and meetings	30,000	8,162	19,996
Chiefs' honoraria and travel	2,500	Nil	900
Elders honoraria and travel	7,000	3,823	3,746
Professional development	12,500	Nil	7,680
Administration wages and benefits	125,600	110,222	121,881
Staff travel	13,000	2,441	11,047
Audit	7,000	6,810	6,675
Legal	3,000	2,156	5,077
Computer technician	1,000	Nil	305
Insurance	2,500	2,322	2,309
Building occupancy (Note 9)	35,000	32,497	33,986
Office supplies	6,200	5,211	7,651
Telephone	10,000	8,414	9,558
Advertising and communications	10,000	1,004	9,711
Bank charges	Nil	108	163
Sundry	1,700	1,701	2,105
Total operating expenses	<u>354,000</u>	<u>233,639</u>	<u>313,343</u>
Purchase of capital assets	4,000	Nil	2,863
	<u>\$ 358,000</u>	<u>\$ 233,639</u>	<u>\$ 316,206</u>

See accompanying notes