## Shutdown Impact Inventory Checklist for Employers

Review cash flow for the next 60– 90 days. Identify revenue sources that could be delayed due to government clients or partners Confirm accounts receivable are current and collections are up to date. Evaluate operating reserves — aim for 4– 6 weeks of coverage. Speak with your bank or CPA about bridge-funding options if cash flow tightens.
2. Payroll & Workforce
Verify payroll obligations can be met through the next cycle.  Review employee classifications — especially if slowdowns lead to reduced hours.  Assess potential layoff or furlough scenarios and ensure compliance with labor laws.  Communicate transparently with staff about potential impacts.
3. Contracts & Client Work
Identify contracts tied to federal or state funding. Review contract clauses about delays or 'lapse in funding.' Reach out to contracting officers or clients to confirm payment continuity. Pause or reschedule non-essential projects dependent on federal approvals.
I. Operational Readiness
Review your supply chain — are any vendors federally funded or delayed? Ensure essential technology systems (payroll, HR, billing) remain operational. Back up key data and confirm access if staffing is reduced. Evaluate what tasks can be temporarily outsourced or automated.

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5. Compliance & Reporting
Note any reporting deadlines to DOL, OSHA, or other agencies that may be paused Document all communications or delays tied to the shutdown.  Continue safety or life-protecting operations if applicable.
Ensure all licenses, insurance, and certifications remain active.
6. Strategic Planning
Identify new revenue opportunities not dependent on federal systems. Reassess hiring or expansion plans for the quarter.
Develop a 30-day contingency plan in case the shutdown extends further. Schedule a business health review with your HR or operations consultant.