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The Honorable USD (R&E) Emil Michael  
Office of the Under Secretary of War, Research and Engineering (USW(R&E))  
1010 Defense Pentagon  
Washington, DC 20301-1010

Subj: Roadmap to Achieve Goals of DOW Digital Standards Strategy

Dear Hon. USD (R&E) Emil Michael:

The DOW Digital Standards Strategy (DSS) includes “making strides in achieving a fully integrated digital ecosystem” and requires the MILDEP Departmental Standardization Officers to take action to achieve the goals outlined in this strategy through the development of a roadmap.

As recommended in my white paper, “Integrating the Embedded Software Path, Model-Based Systems Engineering, MOSA, and Digital Engineering with Program Management,” that roadmap should include “specifications and standards for exchanging data between the engineering requirements management data base, the Authoritative Source of Truth and the program cost and schedule reports such as the Integrated Program Management Data and Analysis Report (IMPDAR). The IMPDAR’s components include the Contract Performance Dataset which provides performance/execution data from the contractor’s existing management systems and the schedule (comprised of both the Native Schedule File and the Schedule Performance Dataset which provides data from the contractor’s Integrated Master Schedule.

The white paper has been revised to cite the DSS.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC	Hon. David Norquist NDIA
Hon. Mike Rogers, HASC	Hon. Troy Meink, Sec. of the AF
Hon. Roger Wicker, SASC	Hon. Dep. Sec. of War Stephen Feinberg
Russell Vought, Director, OMB	Hon. USD (A&S) Michael Duffey
Hon. SON John Phelan	
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. of War	Hon. Dan Driscoll, Sec. of the Army
Anthony Capaccio, Bloomberg News	