

**Paul Solomon**  
**3307 Meadow Oak Drive**  
**Westlake Village, CA 91361**  
Paul.solomon@pb-ev.com

February 28, 2026

Mr. Eric Fanning  
President and CEO  
Aerospace Industries Association  
1000 Wilson Boulevard, Suite 1700  
Arlington, VA 22209

Subj: Proposals for Reforms of Defense Contracting and Acquisition Policies

Dear AIA President Fanning:

Your letter to Speaker Johnson, Majority Leader Thune, Democratic Leader Schumer, and Democratic Leader Jeffries, dated February 18, 2026, includes a request that Congress prioritize several issues in legislation this year. You stated, "we believe further reforms of defense contracting and acquisition policies would provide even greater benefit, and we look forward to working with the congressional Armed Services Committees to advance additional proposals in the FY2027 NDAA."

Please consider working with the Committees to eliminate a burdensome, defense regulatory requirement that presents significant obstacles to an expedited and streamlined acquisition process. That regulation is the DFARS Earned Value Management System (EVMS) clause, DFARS 252.234-7002.

Justifications to eliminate the regulation and the authorizing statute are in the letter to Hon. Michael Duffey, Subj: Request to Change FAR/DFARS; Eliminate EVMS Clause, dated February 14, 2026.

This letter, the referenced letters, and the referenced white paper may be downloaded from [www.pb-ev.com](http://www.pb-ev.com). The referenced letter to Chairman Rogers, dated February 5, 2026, includes the following excerpts that include EVMS and other issues for your consideration.

Please markup the NDAA for FY 2027 to improve acquisition processes and authorize incentives regarding:

- Digital engineering (DE), including digital twins and digital threads.
- Outcome-based metrics
- Accountability for outcomes

The markup should also provide statutory authority to rescind the DFARS EVMS clause. Replace EVMS's manipulated, corrupt, botched metrics with automated, real time, outcome-based metrics that are based on authoritative sources of truth from the DE ecosystem.

I previously supported Chairmen Skelton and McCain in drafting NDAA markups that became law and in oversight issues. The DFARS EVMS issue that I had initiated with Henry Waxman is still open. I hope that you can work with DoW and Congress to close it.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC

Hon. SecAF Meink

Hon. Roger Wicker, SASC

Hon. Russell Vought, Director, OMB

Hon. SECNAV John Phelan

Hon. Gen. Saltzman, U.S. Space Force

Hon. Dan Driscoll, SECARMY

Hon. Ken Calvert, HAC

Anthony Capaccio, Bloomberg News

Jon Ludwigson GAO

Joseph Kirschbaum, GAO

Hon. Mike Turner, HASC

Hon. David Norquist NDIA

Hon. Pete Hegseth, Sec. Of War

Hon. Dep. Sec. of War Stephen Feinberg

Hon. USD Emil Michael

Hon. Michael Duffey USW(A&S)

Hon. Mike Rogers HASC

Hon. Michael Payne, Dir. CAPE

Hon. Robert Wittman, HASC

Shelby Oakley, GAO

Moshe Schwarz, Etherton & Associates, Inc.