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The Honorable Ken Calvert
Chairman, Defense Appropriations Subcommittee
House Appropriations Committee
2205 Rayburn Building
Washington, D.C. 20515

Subj: Digital Engineering and Outcome-based Metrics vs. Earned Value Management

Dear Subcommittee Chairman Calvert:

This is a follow-up to my previous letters to you beginning May 14, 2025, and to my letter to Vice Chairman Wittman, Subj: Use of Digital Engineering (DE) and Outcome-based Metrics on Collaborative Combat Aircraft Increment 1 Program (CCA), January 3, 2026.

I previously supported Henry Waxman, Ike Skelton, and John McCain on oversight, legislation, and acquisition reform. Please take up their mantles by doing the following:

1. Provide oversight of the Collaborative Combat Aircraft Increment 1 Program (CCA) regarding the use of DE and outcome-based metrics during quarterly briefings that are directed by H.R. 4016; H. Rept. 119-162.
2. Eliminate the burdensome DFARS Earned Value Management System clause and its manipulated metrics. (Most recent letter to you, subj: *Defense Acquisition Magazine* Articles Address Your Concerns, dated July 1, 2025).

Letters and articles may be downloaded from www.pb-ev.com at the House Appropriations Committee tab and other tabs.

Yours truly,



Paul J. Solomon

CC:

Hon. Adam Smith, HASC
Hon. Mike Rogers, HASC
Hon. Roger Wicker, SASC
Russell Vought, Director, OMB
Hon. SON John Phelan
Hon. Gen. Saltzman, U.S. Space Force
Hon. Pete Hegseth, Sec. of War
Anthony Capaccio, Bloomberg News

Hon. Mike Turner, HASC
Hon. David Norquist NDIA
Hon. Michael Duffey, USD
Hon. Dep. Sec. of War Stephen Feinberg
Hon. USD Emil Michael
Hon. Robert Wittman, HASC
Hon. Dan Driscoll, Sec. of the Army
Hon. SAF Troy Meink