

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

September 5, 2026

The Honorable Mike Rogers
Chairman, HASC
2216 Rayburn House Office Building
Washington, D.C. 20515

Subject: Update to Markups for NDAA for FY 2027, Part 2

Dear Hon. Chairman Mike Rogers:

This letter augments my letter, Subj: Update to Markups for NDAA for FY 2027, dated April 5, 2026. It is a request to markup the NDAA for FY 2027. Improve acquisition processes and incentives regarding:

- Digital engineering (DE), including digital twins and digital threads.
- Outcome-based metrics
- Accountability for outcomes
- The DFARS Earned Value Management System (EVMS) clause.

Hon. Dep. Secretary of War Feinberg has not yet implemented or even proposed acquisition policy reforms and requests for statutory authority to address those issues. Subsequent information is in the following post and referenced letters to Dep. Sec. Feinberg and Asst. Sec. of War Cadenazzi.



Yours truly,



Paul Solomon

CC:

Sec. of War Pete Hegseth

Hon. Adam Smith, HASC

Hon. SecAF Meink

Hon. Roger Wicker, SASC

Hon. Russell Vought, Director, OMB

Hon. SECNAV John Phelan

Hon. Gen. Saltzman, U.S. Space Force

Joseph Kirschbaum, GAO

Hon. Ken Calvert, HAC

Anthony Capaccio, Bloomberg News

Shelby Oakley, GAO

Hon. Mike Turner, HASC

Hon. David Norquist NDIA

Dep. Sec. of War Feinberg

Hon. USW Michael Duffey

Hon. USD Emil Michael

Hon. Robert Wittman, HASC

Hon. Michael Payne, Dir. CAPE

Jon Ludwigson, GAO

Brandi Vincent, Defense Scoop