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The Honorable Michael Duffey  
Under Secretary of Defense for Acquisition and Sustainment  
1010 Defense Pentagon  
Washington, DC 20301-1010

Subj: Terminate Effort to Revise DoW Earned Value Management (EVM) Guides

Dear Hon. USD (A&S) Michael Duffey:

This letter augments my letter to you dated December 8, 2025, Subj: President's Management Agenda (PMA) and EVM. The PMA includes key management reform objectives to eliminate jobs in non-essential, non-statutory functions. I recommended that you terminate all effort to review compliance with the EIA-748 EVM System guidelines and eliminate related training.

Today, I also recommend that you terminate effort to revise two DoD guides. The *EVM System Interpretation Guide* (EVMSIG) serves as the authoritative source for EVMS interpretive guidance and is used as the basis for the DoW to assess EVMS compliance with the 32 Guidelines. The *EVM Implementation Guide* (EVMIG) describes EVM concepts and guidelines and provides guidance for Government use of EVM, including guidance for applying EVM requirements to contracts.

The NDIA Integrated Program Management Division (IPMD) has just released for comment the revised NDIA *EVMS EIA-748-E Intent Guide*. The IPMD hopes that the SAE will finally approve *EIA-748-E*. If you eliminate EVMS compliance reviews and training, you don't need conformant DoW guides.

Your actions can immediately reduce costs and focus management on speedy product delivery, not on compliance with the process. Of course, the end goal is elimination of the DFARS EVMS clause and implementation of outcome-based metrics within the digital engineering ecosystem.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC  
Hon. Mike Rogers, HASC  
Hon. Roger Wicker, SASC  
Russell Vought, Director, OMB  
Hon. SECNAV John Phelan  
Hon. Gen. Saltzman, U.S. Space Force  
Hon. Dan Driscoll, SECARMY  
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