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The Honorable Stephen A. Feinberg
Dep. Secretary of Defense
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: NDIA Systems Engineering Div. Does Know Shit from Shinola about Engineering

Dear Hon. Dep. Secretary of Defense Feinberg:

This augments my letter, Subj: NDIA Integrated Program Management Div. Bean Counters Don't Know Shit from Shinola about Engineering (or Care), dated July 17, 2025. I am pleased to report that the NDIA Systems Engineering (SE) Div. does know the difference.

The SE Div. published a report, *IEEE 15288 Meets Lean Agile*, dated June 2025 (NDIA IEEE 15288). It cites best engineering practices including using Model-Based Systems Engineering (MBSE), a digital infrastructure, and digital twins to support early and continuous Verification and Validation (V&V) and Agile practices such as feature and story mapping.

The revised white paper, *Integrating the Embedded Software Path, Model-Based Systems Engineering, MOSA, and Digital Engineering with Program Management*, November 3, 2025, refers to NDIA IEEE 15288.

If EIA-748D is cancelled as a Voluntary Consensus Standard, NDIA IEEE 15288 should be an Authoritative Source of Truth regarding best engineering practices to include in DoW policies, instructions, guidance, and training.

Yours truly,



Paul J. Solomon

CC:

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