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September 20, 2026

The Honorable Michael Duffey
Under Secretary of War for Acquisition and Sustainment
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Recommendations for Fostering One Strong Industrial Base, Part 2

Dear Hon. USW (A&S) Michael Duffey:

This letter augments my previous letter, Subj: Recommendations for Fostering One Strong Industrial Base, dated September 18, 2026. It cites a recommended set of commercial-aligned criteria for contractor business systems to replace the criteria in the Earned Value Management System (EVMS) Standard, EIA-748. EIA-748 is neither commercially-aligned nor fit for use to monitor contractor performance in achieving the cost, schedule, and performance goals, per the criteria of SAE International policy and the OMB Capital Programming Guide.

The recommended, alternate EVMS criteria (called “EVMS-lite”) and the rationale to replace EIA-748 with “EVMS-lite” are in the white paper, DOD Acquisition Reform: EVMS-lite and Integrated Program Management, rev. 19, 10/25/2025.

This letter and the white paper may be downloaded from the Dept. of War Letters and White Paper tabs of www.pb-ev.com.

Yours truly,



Paul Solomon

Cc:

Hon. Adam Smith, HASC
Hon. SecAF Meink
Hon. Roger Wicker, SASC
Hon. Russell Vought, Director, OMB
Hon. SECNAV John Phelan
Hon. Gen. Saltzman, U.S. Space Force
Hon. Mike Rogers HASC
Hon. Ken Calvert, HAC
Anthony Capaccio, Bloomberg News
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Hon. Mike Turner, HASC
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