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The Hon. Secretary of the Army Dan Driscoll
102 Army Pentagon, Washington, DC 20310-0102

Subj: Your Commitment to Make a Difference at Today's SASC Hearing

Dear Hon. Sec. of the Army Dan Driscoll:

This letter augments my letter, Subject: *Comments on AUSA Address; Eliminate Corrupt Earned Value Management Process*, dated November 1, 2025. In that address, you stated:

1. Current process-oriented systems: overly complicated, overregulated and overdue for reform.
2. We will keep cutting red tape.
3. We will break the barriers of bureaucracy, inefficiency, and complacency.
4. Processes are corrupt.

Today, you repeated that message in comments at the SASC hearing:



Excerpts from letter dated November 1:

Eliminate a corrupt business process that is overly complicated, overregulated and overdue for reform, the Earned Value Management System (EVMS).

Inform Dep. Secretary of War Feinberg and OMB Director Vought that you agree with my recommendations to revise OMB policy regarding EIA-748 as a voluntary consensus standard because it is unfit for use.

Digital twins, digital threads, and outcome-based metrics for your *Army Transformation Initiative*.

Please work with the SASC, HASC, and OMB Dir. Vought to abandon the status quo (since 1967) and make a difference.

I revised the white paper, **Common Sense Project Management: “When you come to a fork in the road...,”** to insert your comments following Robert Frost’s:

Robert Frost: Two roads diverged in a wood, and I—

I took the one less traveled by,
And that has made all the difference.

Yours truly,



Paul J. Solomon

CC:

Hon. Dep. Sec. Feinberg	Shelby Oakley, GAO
Hon. Adam Smith, HASC	Hon. David Norquist NDIA
Hon. Mike Rogers, HASC	Hon. Troy Meink, Sec. of the AF
Hon. Roger Wicker, SASC	Hon. SoN Hung Cao
Hon. Russell Vought, Director, OMB	Hon. Pete Hegseth, Sec. of War
Hon. Gen. Saltzman, U.S. Space Force	Hon. DoW CIO Kirsten Davies
Hon. Dan Driscoll, Sec. of the Army	Hon. USW(R&E) Emil Michael
Anthony Capaccio, Bloomberg News	