

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

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The Hon. Secretary of the Army Dan Driscoll
102 Army Pentagon, Washington, DC 20310-0102

Subj: Comments on AUSA Address; Eliminate Corrupt Earned Value Management Process

Dear Hon. Sec. of the Army Dan Driscoll:

I watched your AUSA address and agree with your assessment and commitments that:

1. The current process-oriented systems are overly complicated, overregulated and overdue for reform.
2. We will keep cutting red tape.
3. We will break the barriers of bureaucracy, inefficiency, and complacency.
4. Processes are corrupt.

My letter to you, Subj: Updated Recommendations for Army Policy and the Army Transformation Initiative, dated June 5, had recommendations for digital twins, digital threads, and outcome-based metrics for your *Army Transformation Initiative*.

Now, please act to eliminate a corrupt business process that is overly complicated, overregulated and overdue for reform, the Earned Value Management System (EVMS).

A revised EVMS standard, EIA-748E, will likely be approved by the ballot of the SAE International (SAE) Systems Management Council accrediting organization within a month, despite my disapproval vote on the ballot. I disapproved it because the standard's sponsor, NDIA, failed to implement my recommendations to close the "Quality Gap" and to add risk management. I recommended tailoring five guidelines to increase focus on technical requirements, requires use of technical performance measures, and add "product scope" including rework, technical debt, acceptance criteria (technical baseline) and risk responses to the authorized baseline. EIA-748 is silent on engineering practices. So, please influence the Council's voting by informing it that you agree with me.

Concurrently, please inform Dep. Secretary of War Feinberg and OMB Director Vought that you agree with my recommendations to revise OMB policy regarding EIA-748 as a voluntary consensus standard because it is unfit for use. Finally, advise NDIA Pres. Norquist to cancel the standard.

Additional information is in letters to Feinberg, Vought, Saltzman, Duffey, and Chairman Rogers at www.pb-ev.com. Download the letters from the "EIA-748 EVMS STANDARD STATUS" page. This letter is also posted.

As a reminder, I was a U.S. Army finance officer during the Vietnam War Era and am happy to support your Transformation Initiative now.

Yours truly,



Paul J. Solomon

CC:

Hon. Adam Smith, HASC	Hon. USD Michael Duffey
Hon. Mike Rogers, HASC	Hon. David Norquist NDIA
Hon. Roger Wicker, SASC	Hon. Troy Meink, Sec. of the Air Force
Russell Vought, Director, OMB	Dep. Sec. of War Stephen Feinberg
Hon. SON John Phelan	
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. of War	Hon. Emil Michael, USD R&E
Anthony Capaccio, Bloomberg News	
Meg O'Keefe SAE G-47 SE Committee	John Evers SAE G-47 SE Committee