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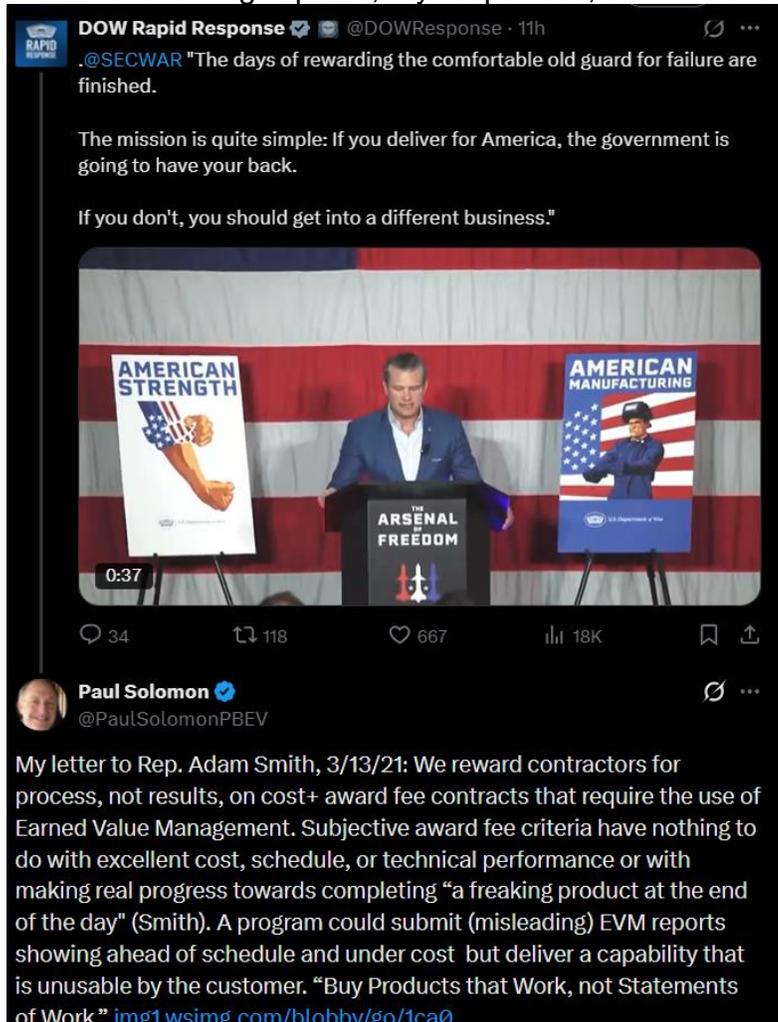
The Honorable Pete Hegseth
Secretary of War
1010 Defense Pentagon
Washington, DC 20301-1010

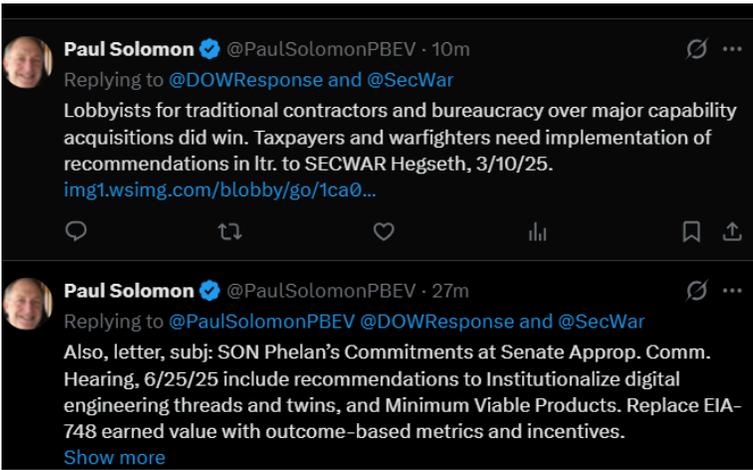
Subj: Your Arsenal of Freedom Speech at Rocket Lab

Dear Hon. Secretary of War Hegseth:

In your Arsenal of Freedom speech at Rocket Lab, you prematurely said that "The days of rewarding the comfortable old guard for failure are finished." I worked for the old guard on the B-2, F-35, Littoral Combat Ship, and Global Hawk programs for 30 years and understand their business models and incentives. You, OMB, HASC, SASC, and HAC have not reformed major capability acquisitions (MCA) or changed the "way we do business."

The lobbyists for traditional contractors and the bureaucracy for MCAs are still winning. Please read the following X posts, my responses, and the cited letters.





Yours truly,

Paul J Solomon

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CC:

Hon. Adam Smith, HASC
Hon. Mike Rogers, HASC
Hon. Roger Wicker, SASC
Russell Vought, Director, OMB
Hon. SECNAV John Phelan
Hon. Gen. Saltzman, U.S. Space Force
Hon. Dan Driscoll, SECARMY
Hon. Ken Calvert, HAC
Anthony Capaccio, Bloomberg News

Hon. Mike Turner, HASC
Hon. David Norquist NDIA
Hon. Michael Duffey, USD
Hon. Dep. Sec. of War Stephen Feinberg
Hon. USD Emil Michael
Hon. Robert Wittman, HASC

Hon. SECAF Troy Meink
Hon. Michael Payne, Dir. CAPE